



**Department of
Development**

Policy Research and Strategic Planning Office
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Ohio Major Employers

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Top Employers in Ohio: 1995-2010

Summary of Ohio Operations Ranked by Employment

- ❖ **Wal-Mart** (1), with approximately 173 retail operations and four distribution centers, has the largest employment headcount (52,275) of Ohio's Private Sector Employers.
- ❖ Other national retailers employing significant numbers of Ohioans include **Kroger** (3) at 39,000, **Giant Eagle** (9) at 17,000, and **Meijer** (11) with 14,400.
- ❖ Through mergers and acquisitions, many hospital groups have been propelled onto the largest employers list. **Cleveland Clinic** (2) at 39,400, **Catholic Healthcare Partners** (4) at 30,300, **University Hospitals** (7) at 21,000, and **OhioHealth** (10) at 15,800 are all examples of growing hospital/health networks.
- ❖ **Procter & Gamble** (13) with 13,900 workers, currently, is Ohio's largest manufacturing employer (employment totals include administrative, R&D, and distribution workers). **Honda Motor Co** (15) ranks second in the manufacturing category with 13,500. **General Electric** (18) has approximately 13,000 Ohio workers. **General Motors** (24), employing 10,500 people, is the second largest motor vehicle employer in Ohio followed by **Ford Motor Co** (48) at 6,200.
- ❖ **Wright-Patterson Air Force Base** near Dayton employs 26,300 civilian (17,700) and military personnel (8,600). At 8,145 acres, the Air Base is considered the largest employer at a single site in the state.
- ❖ As a major financial center, Ohio has significant operations of **JP Morgan Chase** (8) employing 19,500, **Nationwide Mutual Insurance** (15) employing 13,500, **PNC** (17) employing 13,400 and **Progressive** (28) employing 9,540.

Table 1: 2011

Ohio's Top Employers

Rank	Company	Ohio Employment Estimate: Headcount	Headquarters Location	Sector
1	Wal-Mart Stores, Inc	52,275	Bentonville, AR	Retail: General Merchandise
2	Cleveland Clinic Health System	39,400	Cleveland, OH	Health
3	Kroger Co	39,000	Cincinnati, OH	Retail: Food Stores
4	Catholic Healthcare Partners	30,300	Cincinnati, OH	Health
5	Ohio State University	28,300	Columbus, OH	Education and Health
6	Wright-Patterson Air Force Base ¹	26,300	Dayton, OH	Government: Air Force base
7	University Hospitals	21,000	Cleveland, OH	Health
8	JP Morgan Chase & Co	19,500	New York, NY	Finance: Bank
9	Giant Eagle, Inc	17,000	Pittsburgh, PA	Retail Food: Stores
10	OhioHealth	15,800	Columbus, OH	Health
11	Meijer, Inc	14,400	Grand Rapids, MI	Retail: General Merchandise
12	Premier Health Partners, Inc	14,070	Dayton, OH	Health
13	Procter & Gamble Company	13,900	Cincinnati, OH	Manufacture: Soaps & Consumer Goods
14	United Parcel Service, Inc	13,650	Atlanta, GA	Transportation: Air Delivery
15	Honda Motor Co, Ltd	13,500	Tokyo, Japan	Manufacture: Motor Vehicles
15	Nationwide Mutual Insurance Company	13,500	Columbus, OH	Finance: Insurance
17	PNC Financial Services Group	13,400	Pittsburgh, PA	Finance: Bank
18	General Electric Company	13,000	Fairfield, CT	Manufacture: Aerospace / Electrical Eqpt.
19	Bob Evans Farms, Inc	12,500	Columbus, OH	Hospitality: Restaurants
20	Cincinnati Children's Hospital Medical Center	12,100	Cincinnati, OH	Health
21	Sears Holdings Corp (Sears & Kmart)	12,000	Hoffman Estates, IL	Retail: Department Stores
22	Target Corporation	11,000	Minneapolis, MN	Retail: Department Stores
23	ProMedica Health System	10,800	Toledo, OH	Health
24	General Motors Corporation	10,500	Detroit, MI	Manufacture: Motor Vehicles
25	TriHealth, Inc	9,900	Cincinnati, OH	Health
26	Cedar Fair, LP	9,700	Sandusky, OH	Hospitality: Theme Parks
26	University of Cincinnati	9,700	Cincinnati, OH	Education

Table 1: 2011

Ohio's Top Employers

Rank	Company	Ohio Employment Estimate: Headcount	Headquarters Location	Sector
28	Progressive Corporation	9,540	Mayfield Village, OH	Finance: Insurance
29	Marathon Oil Corporation	9,400	Houston, TX	Retail: Gas Stations
30	Limited Brands, Inc	9,300	Columbus, OH	Retail: Clothing
31	Kettering Health Network	9,200	Dayton, OH	Health
32	AT&T Inc	9,000	Dallas, TX	Utility: Telecommunications
32	Manor Care Inc / Carlyle Group	9,000	Toledo, OH	Health: Nursing Care
34	Macy's, Inc	8,900	Cincinnati, OH	Retail: Department Stores
35	FedEx Corporation	8,800	Memphis, TN	Transportation: Air Delivery
36	Fifth Third Bancorp	8,750	Cincinnati, OH	Finance: Bank
37	Kohl's Corporation	8,300	Menomonee Falls, WI	Retail: Department Stores
38	Huntington Bancshares Inc	8,200	Columbus, OH	Finance: Bank
38	Whirlpool Corporation	8,200	Benton Harbor, MI	Manufacture: Consumer Products
40	Summa Health System	8,000	Akron, OH	Health
41	FirstEnergy Corp	7,700	Akron, OH	Utility: Electricity
42	Lowe's Companies, Inc	7,600	Mooresville, NC	Retail: Home Improvement
42	Nationwide Children's Hospital Inc	7,600	Columbus, OH	Health
44	Trinity Health / Mount Carmel Health System	7,300	Novi, MI	Health
45	J.C. Penney Co, Inc	7,160	Plano, TX	Retail: Department Stores
46	KeyCorp	6,500	Cleveland, OH	Finance: Bank
46	Time Warner Inc	6,500	New York, NY	Service: Cable TV
48	American Electric Power Company, Inc	6,200	Columbus, OH	Utility: Electricity
48	CVS/Caremark Corp	6,200	Woonsocket, RI	Retail: Drug Stores
48	Ford Motor Company	6,200	Dearborn, MI	Manufacture: Motor Vehicles
48	MetroHealth System	6,200	Cleveland, OH	Health
53	ALDI Group	6,000	Essen, Germany	Retail: Food Stores
53	Marc Glassman, Inc	6,000	Parma, OH	Retail: General Merchandise

Table 1: 2011

Ohio's Top Employers

Rank	Company	Ohio Employment Estimate: Headcount	Headquarters Location	Sector
55	University of Toledo	5,660	Toledo, OH	Education
56	Emerson Electric Co	5,650	St Louis, MO	Manufacture: Electrical Products
57	Akron General Health System	5,600	Akron, OH	Health
57	UC Health	5,600	Cincinnati, OH	Health
60	Berkshire Hathaway Inc	5,300	Omaha, NE	Manufacture / Service / Finance
52	Kent State University	5,300	Kent, OH	Education
61	U.S. Bancorp	5,150	Minneapolis, MN	Finance: Bank
62	Aultman Health Foundation	5,000	Canton, OH	Health
62	Verizon Communications Inc	5,000	New York, NY	Utility: Telecommunications
64	Frisch's Restaurants, Inc	4,800	Cincinnati, OH	Hospitality: Restaurants
64	Home Depot, Inc	4,800	Atlanta, GA	Retail: Home Improvement
66	Abercrombie & Fitch Co	4,700	New Albany, OH	Retailer: Clothing
66	Ohio University	4,700	Athens, OH	Education
68	Community Health Systems Inc/Forum Health	4,600	Franklin, TN	Health
68	Medco Health Solutions, Inc	4,600	Franklin Lakes, NJ	Health: Prescription Service
68	Rite Aid Corporation	4,600	Camp Hill, PA	Retail: Drug Stores
71	Timken Company	4,500	Canton, OH	Manufacture: Industrial Equipment
73	D'leteren s.a./Safelite Group	4,440	Brussels, Belgium	Service: Auto Glass
74	Cardinal Health, Inc	4,400	Dublin, OH	Wholesale: Pharmaceuticals
75	Christ Hospital	4,360	Cincinnati, OH	Health
76	Best Buy Co, Inc	4,300	Richfield, MN	Retail: Electronics Stores
76	Miami University	4,300	Oxford, OH	Education
76	WellPoint, Inc	4,300	Indianapolis, IN	Health Insurance
72	Case Western Reserve University	4,200	Cleveland, OH	Education
79	Wendy's/Arby's Group, Inc	4,160	Atlanta, GA	Hospitality: Restaurants
80	Akron Children's Hospital	4,050	Akron, OH	Health
59	University of Akron	4,000	Akron, OH	Education

Table 1: 2011

Ohio's Top Employers

Rank	Company	Ohio Employment Estimate: Headcount	Headquarters Location	Sector
81	Sherwin-Williams Co	3,700	Cleveland, OH	Manufacture: Paints
82	Swagelok Company	3,600	Solon, OH	Manufacture: Fluid Systems
83	AK Steel Holding Corp	3,500	West Chester, OH	Manufacture: Steel
83	Bridgestone Corp	3,500	Tokyo, Japan	Manufacture: Rubber Products
83	Dollar General Corporation	3,500	Goodlettsville, TN	Retail: General Merchandise
83	NASA Glenn ¹	3,500	Cleveland, OH	Government: Aerospace/ Defense
83	YRC Worldwide Inc	3,500	Overland Park, KS	Transportation
88	Goodyear Tire & Rubber Co	3,400	Akron, OH	Manufacture: Rubber Products
89	Parker Hannifin Corporation	3,300	Cleveland, OH	Manufacture: Industrial Equipment
90	Discount Drug Mart Inc	3,200	Medina, OH	Retail: Drug Stores
91	Signet Group plc / Sterling Jewelers Inc	3,160	London, UK	Retail: Jewelry
92	Big Lots, Inc	3,100	Columbus, OH	Retail: General Merchandise
93	InfoCision Management Corporation	3,000	Akron, OH	Service: Call Centers
93	Reed Elsevier Group plc / LexisNexis Group	3,000	London, UK	Service: Information Retrieval
95	Eaton Corp	2,970	Cleveland, OH	Manufacture: Motor Vehicle Parts
96	Crown Equipment Corporation	2,900	New Bremen, OH	Manufacture: Lift Trucks
97	Battelle Memorial Institute	2,800	Columbus, OH	Service: Research
97	Nestlé S.A.	2,800	Vevey, Switzerland	Manufacture: Frozen Foods
99	Bowling Green State University	2,600	Bowling Green, OH	Education
99	Cintas Corp	2,600	Cincinnati, OH	Service: Uniforms

(1) civilian and military

Table 2 Ohio's Leading Manufacturing Employers

Rank	Company	Number of Employees	Headquarters Location	Sector
1	Procter & Gamble Company	13,900	Cincinnati, OH	Household and personal products
2	Honda Motor Co, Ltd	13,500	Tokyo, Japan	Motor vehicles
3	General Electric Company	13,000	Fairfield, CT	Aerospace and electrical equipment
4	General Motors Company	10,500	Detroit, MI	Motor vehicles
5	Marathon Oil Corporation	9,400	Houston, TX	Petroleum
6	Whirlpool Corporation	8,200	Benton Harbor, MI	Appliances
7	Ford Motor Company	6,200	Dearborn, MI	Motor vehicles
8	Emerson Electric Co	5,650	St Louis, MO	Electrical equipment
9	Berkshire Hathaway Inc	5,300	Omaha, NE	Machinery and fiberglass products
10	Timken Company	4,500	Canton, OH	Bearings
11	Sherwin-Williams Co	3,700	Cleveland, OH	Paint
12	Swagelok Company	3,600	Solon, OH	Fluid system products
13	Bridgestone Corporation	3,500	Tokyo, Japan	Rubber products
13	AK Steel Holding Corporation	3,500	West Chester, OH	Steel
15	Goodyear Tire & Rubber Company	3,400	Akron, OH	Rubber products
16	Parker Hannifin Corporation	3,300	Cleveland, OH	Industrial equipment
17	Eaton Corporation	2,970	Cleveland, OH	Motor vehicle parts
18	Crown Equipment Corporation	2,900	New Bremen, OH	Lift trucks
19	Nestle S.A.	2,800	Vevey, Switzerland	Frozen foods
20	McDermott International Inc	2,560	Houston, TX	Power generating equipment
21	Chrysler LLC	2,500	Auburn Hills, MI	Motor vehicles
22	Lincoln Electric Holdings Inc	2,440	Cleveland, OH	Arc welding equipment
23	ArcelorMittal	2,400	Luxembourg, Luxembourg	Steel
23	Boehringer Ingelheim	2,400	Ingelheim, Germany	Pharmaceuticals
25	Owens Corning	2,330	Toledo, OH	Fiberglass products

Table 3 **Ohio's Top Financial Employers**

Rank	Company	Estimated Employees	Headquarters Location
1	JP Morgan Chase & Co	19,500	New York, NY
2	Nationwide Mutual Insurance Company	13,500	Columbus, OH
3	PNC Financial Services Group, Inc	13,400	Pittsburgh, PA
4	Progressive Corporation	9,540	Mayfield Village, OH
5	Fifth Third Bancorp	8,750	Cincinnati, OH
6	Huntington Bancshares Inc	8,200	Columbus, OH
7	KeyCorp	6,500	Cleveland, OH
8	U.S. Bancorp	5,150	Minneapolis, MN

Table 4 Ohio's Leading University Employers¹

Rank	University	Employees ¹	Main Location
1	Ohio State University	18,500	Columbus
2	University of Cincinnati	9,700	Cincinnati
3	University of Toledo	5,660	Toledo
4	Kent State University	5,300	Kent
5	Ohio University	4,700	Athens
6	Miami University	4,300	Oxford
7	Case Western Reserve University	4,200	Cleveland
8	University of Akron	4,000	Akron
9	Bowling Green State University	2,600	Bowling Green
10	Wright State University	2,350	Dayton
11	Cleveland State University	2,300	Cleveland
12	University of Dayton	2,200	Dayton

(1) Employment estimates exclude hospital and student workers

Fortune 1000 Companies Headquartered in Ohio



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60 total Source: www.fortune.com

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Table 5

Fortune 1000 Companies Based In Ohio, 2011

OHIO Rank 2011	Fortune 1000 Rank 2011	OHIO Rank 2010	Fortune 1000 Rank 2010	Company	Location	Revenues (\$ millions)	Sector
1	19	1	17	Cardinal Health	Dublin	\$98,601.9	Wholesalers: Healthcare
2	25	3	23	Kroger	Cincinnati	\$82,189.4	Food and Drug Stores
3	26	2	22	Procter & Gamble	Cincinnati	\$79,689.0	Household and Personal Products
4	107	4	103	Macy's	Cincinnati	\$25,003.0	General Merchandise
5	127	5	118	Nationwide Insurance	Columbus	\$20,265.0	Insurance: Property and Casual (Stock)
6	139	6	141	Goodyear Tire & Rubber	Akron	\$18,832.0	Motor Vehicles and Parts
7	164	7	161	Progressive	Mayfield Village	\$14,963.3	Insurance: Property and Casual (Stock)
8	169	8	172	American Electric Power	Columbus	\$14,427.0	Utilities: Gas and Electric
9	178	10	194	Eaton	Cleveland	\$13,715.0	Industrial and Farm Equipment
10	183	9	179	FirstEnergy	Akron	\$13,339.0	Utilities: Gas and Electric
11	248	11	230	Parker Hannifin	Cleveland	\$9,993.2	Industrial and Farm Equipment
12	258	13	269	Limited Brands	Columbus	\$9,613.3	Specialty Retailers
13	308	14	319	Sherwin-Williams	Cleveland	\$7,776.4	Chemicals
14	326	12	248	Fifth Third Bancorp	Cincinnati	\$7,218.0	Commercial Banks
15	345	15	322	Owens-Illinois	Toledo	\$6,762.0	Packaging and Containers
16	376	17	398	Dana Holding	Toledo	\$6,109.0	Motor Vehicles and Parts
17	383	24	510	AK Steel Holding	Middletown	\$5,968.3	Metals
18	385	21	440	TravelCenters of America	Westlake	\$5,962.5	Retailers: Speciality
19	417	16	356	KeyCorp	Cleveland	\$5,458.0	Commercial Banks
20	423	22	453	Lubrizol	Wickliffe	\$5,417.8	Chemicals
21	433	25	513	Momentive Specialty Chemicals	Columbus	\$5,174.0	Chemicals
22	448	19	432	Owens Corning	Toledo	\$4,997.0	Building Materials
23	453	20	436	Big Lots	Columbus	\$4,952.2	Specialty Retailers
24	456	18	420	Western & Southern Financial	Cincinnati	\$4,921.1	Insurance: Life and Health (Mutual)
25	477	43	750	Cliffs Natural Resources	Cleveland	\$4,682.2	Mining and Crude-Oil Production
26	482	28	540	J.M. Smucker	Orrville	\$4,605.3	Food Consumer Products
27	489	23	478	American Financial Group	Cincinnati	\$4,497.0	Insurance: Property and Casualty (Stock)
28	520	36	646	Aleris International	Beachwood	\$4,117.1	Metals
29	531	29	562	Timken	Canton	\$4,055.5	Industrial and Farm Equipment
30	561	26	522	Cincinnati Financial	Fairfield	\$3,771.4	Insurance: Property and Casualty (Stock)
31	581	34	625	NewPage Holding	Dayton	\$3,596.0	Forest and Paper Products
32	589	27	536	Cintas	Cincinnati	\$3,547.3	Diversified Outsourcing Services

Table 5

Fortune 1000 Companies Based In Ohio, 2011

OHIO Rank 2011	Fortune 1000 Rank 2011	OHIO Rank 2010	Fortune 1000 Rank 2010	Company	Location	Revenues (\$ millions)	Sector
33	599	37	651	Abercrombie & Fitch	New Albany	\$3,468.8	Specialty Retailers
34	600	39	673	Greif	Delaware	\$3,461.5	Packaging and Containers
35	604	31	577	RPM International	Medina	\$3,412.7	Chemicals
36	608	35	640	Andersons	Maumee	\$3,393.8	Wholesale: Diversified
37	615	40	678	Cooper Tire & Rubber	Findlay	\$3,661.0	Motor Vehicles and Parts
38	627	30	568	Chiquita Brands Intl.	Cincinnati	\$3,227.4	Food Production
39	632	32	597	Huntington Bancshares	Columbus	\$3,187.3	Commercial Banks
40	636	33	617	Scotts Miracle-Gro	Marysville	\$3,154.6	Chemicals
41	686	41	688	Diebold	North Canton	\$2,824.3	Electronics, Electrical Machinery
42	711	44	754	NACCO Industries	Cleveland	\$2,687.5	Industrial and Farm Equipment
43	726	46	811	PolyOne	Avon Lake	\$2,621.9	Chemicals
44	780	45	765	Medical Mutual of Ohio	Cleveland	\$2,374.6	Health Care: Medical Facilities
45	794	38	666	Convergys	Cincinnati	\$2,310.6	Diversified Outsourcing Services
46	804			Thor Industries	Jackson Center	\$2,276.6	Motor Vehicles and Parts
47	844	55	949	Ferro	Cleveland	\$2,101.9	Chemicals
48	849	47	836	Jo Ann Stores	Hudson	\$2,079.0	Specialty Retailers
49	851	50	920	Lincoln Electric Holdings	Cleveland	\$2,070.2	Industrial and Farm Equipment
50	852	58	992	Scripps Network Interactive	Cincinnati	\$2,067.2	Entertainment
51	886	51	921	Mettler-Toledo International	Columbus	\$1,968.2	Scientific, Photographic and Control Equipment
52	891	42	704	Worthington Industries	Columbus	\$1,943.0	Metals
53	892	52	932	Teradata	Miamisburg	\$1,936.0	Computer Software
54	902			Express	Columbus	\$1,905.8	Retailers, Apparel
55	907	48	859	Applied Ind. Technologies	Cleveland	\$1,893.2	Wholesalers: Diversified
56	912	57	979	DPL	Dayton	\$1,883.1	Utilities: Gas and Electric
57	933	56	972	Retail Ventures	Columbus	\$1,822.4	General Merchandisers
58	962	49	916	Bob Evans Farms	Columbus	\$1,726.8	Food Production
59	965	53	927	Invacare	Elyria	\$1,722.1	Medical Products & Equipment
60	998	54	938	American Greetings	Cleveland	\$1,635.9	Publishing, Printing

Source: "The Fortune 1000, Ranked by Revenue" www.fortune.com (May 2011)

Table 6

Forbes Global 2000 Companies Based in Ohio, 2011

Ohio Rank 2011	Forbes Rank 2011	Company	Sales	Profits	Assets	Market Value	Location	Business
1	35	Procter & Gamble	\$79.6 B	\$11.2 B	\$134.3 B	\$172.2 B	Cincinnati	Household Personal Products
2	342	American Electric	\$14.4 B	\$1.2 B	\$50.5 B	\$17.2 B	Columbus	Electric Utility
3	351	Kroger	\$82.2 B	\$1.1 B	\$23.5 B	\$15.2 B	Cincinnati	Supermarkets
4	385	Cardinal Health	\$98.6 B	\$956.1 M	\$22.8 B	\$14.2 B	Dublin	Drugs
5	449	FirstEnergy	\$13.3 B	\$784 M	\$34.8 B	\$16.1 B	Cleveland	Electric Utility
6	475	Progressive	\$15 B	\$1.1 B	\$21.2 B	\$13.8 B	Mayfield Village	Insurance
7	487	Eaton	\$13.7 B	\$929 M	\$17.3 B	\$17.6 B	Cleveland	Auto Parts
8	492	Fifth Third Bancorp	\$7.2 B	\$753 M	\$111 B	\$12.7 B	Cincinnati	Commercial Bank
9	505	Macy's	\$25 B	\$847 M	\$20.6 B	\$10 B	Cincinnati	Department Stores
10	650	Parker-Hannifin	\$11.1 B	\$853.4 M	\$10.6 B	\$13.8 B	Cleveland	Industrial Equipment
11	712	KeyCorp	\$5.4 B	\$554 M	\$91.8 B	\$8 B	Cleveland	Commercial Bank
12	879	Limited Brands	\$9.6 B	\$804.3 M	\$6.5 B	\$10.2 B	Columbus	Specialist Retailer
13	948	Cliffs Natural Resources	\$4.7 B	\$1 B	\$7.8 B	\$11.9 B	Cleveland	Materials
14	1092	Sherwin-Williams	\$7.8 B	\$462.5 M	\$5.2 B	\$8.9 B	Cleveland	Specialty Chemicals
15	1124	American Financial Group	\$4.5 B	\$479 M	\$32.5 B	\$3.6 B	Cincinnati	Insurance
16	1184	JM Smucker	\$4.7 B	\$505.2 M	\$8.4 B	\$8.3 B	Orrville	Food, Drink, Tobacco
17	1190	Huntington Bancshares	\$3.2 B	\$312.4 M	\$53.8 B	\$5.8 B	Columbus	Commercial Bank
18	1220	Lubrizol	\$5.4 B	\$732.2 M	\$5 B	\$6.8 B	Wickliffe	Chemicals
19	1251	Goodyear	\$18.8 B	-\$216 M	\$15.6 B	\$3.6 B	Akron	Auto Parts
20	1354	Cincinnati Financial	\$3.8 B	\$378 M	\$15.1 B	\$5.4 B	Cincinnati	Insurance
21	1391	Owens Corning	\$5 B	\$933 M	\$7.2 B	\$4.3 B	Toledo	Construction Materials
22	1585	Scripps Networks	\$2.1 B	\$411 M	\$3.4 B	\$8.4 B	Cincinnati	Advertising & Publishing
23	1605	Owens-Illinois	\$6.6 B	-\$47 M	\$9.8 B	\$5 B	Toledo	Forest Products
24	1751	Health Care REIT	\$681 M	\$128.5 M	\$9.5 B	\$9.2 B	Toledo	Diversified Financials
25	1768	Teradata	\$1.9 B	\$301 M	\$1.9 B	\$8.4 B	Miamisburg	Software & Services

M=Millions / B = Billions
Source: Forbes-Global High Performer Companies, <http://www.forbes.com> (May 2011)

Table 7

Standard & Poor's 500 Index - Ohio Companies

Symbol	Company	City	Sector	Market Capitalization 2010 (\$ millions)
ANF	Abercrombie & Fitch Co.	New Albany	Consumer Discretionary	3,173
AEP	American Electric Power	Columbus	Utilities	16,886
BIG	Big Lots Inc.	Columbus	Consumer Discretionary	2,538
CAH	Cardinal Health Inc.	Dublin	Health Care	11,394
CINF	Cincinnati Financial	Fairfield	Financials	4,452
CTAS	Cintas Corporation	Mason	Industrials	4,076
CLF	Cliff Natural Resources	Cleveland	Information Technology	8,615
ETN	Eaton Corp.	Cleveland	Industrials	12,662
FITB	Fifth Third Bancorp	Cincinnati	Financials	9,643
FE	FirstEnergy Corp.	Akron	Utilities	11,026
GT	Goodyear Tire & Rubber	Akron	Consumer Discretionary	2,427
HBAN	Huntington Bancshares	Columbus	Financials	3,864
KEY	KeyCorp	Cleveland	Financials	6,690
KR	Kroger Co.	Cincinnati	Consumer Staples	13,541
LTD	Limited Brands Inc.	Columbus	Consumer Discretionary	8,409
M	Macy's Inc.	Cincinnati	Consumer Discretionary	8,746
PH	Parker-Hannifin	Cleveland	Industrials	10,274
PG	Procter & Gamble	Cincinnati	Consumer Staples	170,848
PGR	Progressive Corp.	Cleveland	Financials	13,025
SSP	Scripps Networks Interactive Inc	Cincinnati	Consumer Discretionary	5,412
SHW	Sherwin-Williams	Cleveland	Consumer Discretionary	7,357
SJM	Smucker (J.M.)	Orrville	Consumer Staples	6,933
TDC	Teradata Corp.	Dayton	Information Technology	5,091

Source: **Standard & Poor's**, Jul 2010

market capitalization is the public consensus of company equity and is equal to share price multiplied by shares outstanding

Table 8



Forbes 250 Largest Private Companies: 2009

Rank	Company	Industry	Location	Revenue (\$bil)	Employees
65	Aleris International	Metal Fabrication	Beachwood	\$5.30 ^e	7,900
87	NewPage	Paper & Paper Products	Miamisburg	\$4.36	7,800
94	Manor Care	Hospitals	Toledo	\$4.13 ^e	60,000
231	WinWholesale	Building Materials Wholesale	Dayton	\$2.11	4,067

Revenue exclude excise taxes where applicable, public subsidiaries and sales from discontinued operations.
 Revenues are worldwide figures.
 e = forbes Estimate
 1 = Pro forma figure
 2 = Company provided estimate

Source: **Forbes Magazine** Oct 28, 2009
 ranked by revenues

Table 9

INC 1000 PRIVATE COMPANIES / OHO BASED

RANK 2011	COMPANY NAME	3-Year % Growth	REVENUE (millions)	INDUSTRY	CITY
101	Product Movers	2,659	\$7.7	Manufacturing	Holland
136	MFS Supply	2,060	\$17.8	Security	Solon
160	HRM	1,830	\$17.4	Advertising & Marketing	Cincinnati
223	Znode	1,430	\$2.5	Software	Columbus
235	Mission Essential Personnel	1,356	\$628.6	Government Services	Columbus
311	LeanDog	1,055	\$2.5	Software	Cleveland
412	CallCopy	831	\$7.4	Software	Columbus
421	Realeflow	823	\$6.0	Software	Parma Heights
444	Tower Wireless	781	\$19.5	Retail	Westerville
445	Bluemile	780	\$33.4	Telecommunications	Columbus
496	Quality Electrodynamics	686	\$17.2	Health	Mayfield Village
543	Third Sun Solar & Wind Power	619	\$14.7	Energy	Athens
575	R2 Logistics	571	\$31.9	Logistics & Transportation	Westerville
587	e-Cycle	558	\$6.6	Environmental Services	Hilliard
635	Intrust Group	504	\$5.0	IT Services	Cincinnati
669	Leading EDJE	476	\$2.1	IT Services	Galena
686	The Whitestone Group	464	\$14.4	Government Services	Columbus
691	Fearon Financial	462	\$7.0	Financial Services	Powell
762	ESD	411	\$19.0	Health	Toledo
771	BSI Engineering	408	\$6.3	Engineering	Cincinnati
798	A2Z Field Services	392	\$16.8	Real Estate	Plain City
799	InterGroup International	391	\$7.5	Manufacturing	Warren
816	2trg	381	\$9.7	Environmental Services	Cincinnati
868	Endevis	355	\$3.7	Human Resources	Maumee
1000	Midwest Golf & Turf	307	\$20.0	Business Products & Services	Cincinnati

Source: *INC Magazine*, September, 2011

Table 1

1995 Ohio's Top Employers

Rank	Company	Estimated FTE ⁽¹⁾ Employees in Ohio	Headquarters Location	Sector
1	General Motors Corporation	63,200	Detroit, MI	Motor Vehicles
2	Ford Motor Company	24,000	Dearborn, MI	Motor Vehicles
3	Kroger Company	21,700	Cincinnati, OH	Food Stores
4	General Electric Company	18,500	Fairfield, CT	Aerospace/Electrical Eqpt
5	Kmart Corporation	17,300	Troy, MI	General Merchandiser
6	Wal-Mart Stores, Inc.	15,100	Bentonville, AR	General Merchandiser
7	AT&T Corporation	14,600	New York, NY	Telecommunications
8	Banc One Corporation	14,200	Columbus, OH	Commercial Bank
9	Procter & Gamble Company	14,000	Cincinnati, OH	Soaps and Cosmetics
10	United Parcel Service of America, Inc.	13,400	Atlanta, GA	Package and Freight Delivery
11	Chrysler Corporation	11,500	Highland Park, MI	Motor Vehicles
12	KeyCorp ⁽²⁾	11,400	Cleveland, OH	Commercial Bank
13	Meijer, Inc.	11,300	Grand Rapids, MI	Food Stores
14	Limited	10,700	Columbus, OH	Specialist Retailer
15	Honda Motor Company, LTD.	10,600	Tokyo, Japan	Motor Vehicles
16	Ameritech Corporation ⁽²⁾	10,600	Chicago, IL	Telecommunications
17	National City Corporation ⁽²⁾	10,100	Cleveland, OH	Commercial Bank
18	Cleveland Clinic Foundation	10,000	Cleveland, OH	Health
19	University Hospitals Health System ⁽²⁾	9,200	Cleveland, OH	Health
20	Pepsico, Inc.	9,000	Purchase, NY	Food Services
21	J.C. Penny Company, Inc.	8,900	Plano, TX	General Merchandiser
22	Federated Department Stores (Lazarus)	8,600	Cincinnati, OH	General Merchandiser
23	Sears, Roebuck and Company	8,400	Chicago, IL	General Merchandiser
24	Goodyear Tire & Rubber Company	8,400	Akron, OH	Rubber and Plastic Products
25	Timken Company	8,200	Canton, OH	Industrial Equipment

(1) FTE = Full-Time Equivalent

(2) Based on newspaper or chamber of commerce estimate

(3) Based on figures from the 1998 Harris Ohio Industrial Directory

Table 1

1997 Ohio's Top Employers

Rank	Company	Estimated FTE ⁽¹⁾ Employees in Ohio	Headquarters Location	Sector
1	General Motors Corporation	60,000	Detroit, MI	Motor Vehicles
2	Kroger Company	25,000	Cincinnati, OH	Food Stores
3	Cleveland Clinic Health System ⁽²⁾	19,500	Cleveland, OH	Health
4	Ford Motor Company	18,800	Dearborn, MI	Motor Vehicles
5	General Electric Company ⁽³⁾	18,500	Fairfield, CT	Aerospace/Electrical Eqpt
6	Honda Motor Company, LTD.	17,500	Tokyo, Japan	Motor Vehicles
7	Wal-Mart Stores, Inc.	17,500	Bentonville, AR	General Merchandiser
8	Banc One Corporation ⁽²⁾	15,500	Cincinnati, OH	Commercial Bank
9	Procter & Gamble Company ⁽²⁾	15,000	Cincinnati, OH	Soaps and Cosmetics
10	Meiger, Inc.	13,900	Grand Rapids, MI	Food Stores
11	Kmart Corporation	11,900	Troy, MI	General Merchandiser
12	Chrysler Corporation ⁽²⁾	11,900	Highland Park, MI	Motor Vehicles
13	University Hospitals Health System ⁽²⁾	11,600	Cleveland, OH	Health
14	Sears, Roebuck and Company	11,200	Chicago, IL	General Merchandiser
15	Ameritech Corporation ⁽²⁾	11,200	Chicago, IL	Telecommunications
16	Keycorp ⁽²⁾	11,100	Cleveland, OH	Commercial Bank
17	National City Corp ⁽²⁾	10,800	Cleveland, OH	Commercial Bank
18	Limited	10,700	Columbus, OH	Specialist Retailer
19	Nationwide Insurance Enterprise ⁽²⁾	9,600	Columbus, OH	Insurance
20	United Parcel Service of America, Inc. ⁽²⁾	9,200	Atlanta, GA	Package and Freight Delivery
21	FirstEnergy Corporation ⁽²⁾	8,900	Akron, OH	Electric Utility
22	Federated Department Stores (Lazarus) ⁽²⁾	8,400	Cincinnati, OH	General Merchandiser
23	Timken Company ⁽²⁾	8,400	Canton, OH	Industrial Equipment
24	American Electric Power Company, Inc. ⁽²⁾	8,300	Columbus, OH	Electric Utility
25	Whirlpool Corporation ⁽²⁾	8,200	Benton Harbor, MI	Appliances

(1) FTE = Full-Time Equivalent

(2) Based on newspaper or chamber of commerce estimate

(3) Based on figures from the 1998 Harris Ohio Industrial Directory

Table 1

1999 Ohio's Top Employers

Rank	Company	Estimated FTE ⁽¹⁾ Employees in Ohio	Headquarters Location	Sector
1	General Motors Corporation	27,700	Detroit, MI	Motor Vehicles
2	Delphi Automotive	27,000	Troy, MI	Motor Vehicles
3	Kroger Company	25,000	Cincinnati, OH	Food Stores
4	Cleveland Clinic Health System ⁽²⁾	20,000	Cleveland, OH	Health
5	Ford Motor Company ⁽²⁾	18,900	Dearborn, MI	Motor Vehicles
6	Wal-Mart Stores	17,900	Bentonville, AR	General Merchandiser
7	General Electric Company ⁽³⁾	17,400	Fairfield, CT	Aerospace/Electrical Equipment
8	Procter & Gamble Company ⁽²⁾	15,500	Cincinnati, OH	Soaps and Cosmetics
9	University Hospitals Health System ⁽²⁾	15,200	Cleveland, OH	Health
10	Banc One Corporation ⁽²⁾	14,900	Chicago, IL	Commercial Bank
11	Honda Motor Corporation	13,800	Tokyo, Japan	Motor Vehicles
12	Meijer, Inc.	13,400	Grand Rapids, MI	Food Stores
13	DaimlerChrysler Corporation ⁽³⁾	13,100	Stuttgart, Germany	Motor Vehicles
14	KeyCorp ⁽²⁾	11,800	Cleveland, OH	Commercial Bank
15	Kmart Corporation	11,400	Troy, MI	General Merchandiser
16	Ameritech ⁽²⁾	10,600	Chicago, IL	Telecommunications
17	Sears, Roebuck & Company	10,500	Chicago, IL	General Merchandiser
18	National City Corporation ⁽²⁾	10,200	Cleveland, OH	Commercial Bank
19	Limited ⁽²⁾	10,000	Columbus, OH	Specialist Retailer
20	FirstEnergy Corporation ⁽²⁾	10,000	Akron, OH	Electric Utility
21	Nationwide Insurance Company ⁽²⁾	9,300	Columbus, OH	Insurance
22	United Parcel Service of America, Inc ⁽²⁾	9,200	Atlanta, GA	Package & Freight Delivery
23	Timken Company ⁽²⁾	8,900	Canton, OH	Industrial Equipment
24	Federated Department Stores ⁽²⁾	8,400	Cincinnati, OH	General Merchandiser
25	American Electric Power	8,300	Columbus, OH	Electric Utility

(1) FTE = Full-Time Equivalent

(2) Based on newspaper or chamber of commerce estimate

(3) Based on figures from the 2000 Harris Ohio Industrial Directory, published in 1999

Table 1

2001 Ohio's Top Employers

Rank	Company	Estimated FTE ⁽¹⁾ Employees in Ohio	Headquarters Location	Sector
1	General Motors Corporation ⁽²⁾	26,210	Detroit, MI	Motor vehicles
2	Kroger Company	25,000	Cincinnati, OH	Food stores
3	Delphi Automotive ⁽²⁾	23,870	Troy, MI	Motor vehicles
4	Wright-Patterson Air Force Base	22,000	Dayton, OH	Air Force base
5	Cleveland Clinic Health System	21,120	Cleveland, OH	Health
6	Wal-Mart Stores	20,960	Bentonville, AR	General merchandiser
7	General Electric Company ⁽²⁾	19,860	Fairfield, CT	Aerospace/electrical eqpt.
8	Ohio State University	17,600	Columbus, OH	Education
9	University Hospitals Health System	17,280	Cleveland, OH	Health
10	Meijer, Inc.	15,930	Grand Rapids, MI	Food stores
11	Ohio Health	15,000	Columbus, OH	Health
12	Ford Motor Company	14,510	Dearborn, MI	Motor vehicles
13	Honda Motor Company	14,000	Tokyo, Japan	Motor vehicles
14	Procter & Gamble	13,700	Cincinnati, OH	Soaps & cosmetics
15	University of Cincinnati	13,590	Cincinnati, OH	Education
16	Health Alliance of Greater Cincinnati	13,420	Cincinnati, OH	Health
17	Banc One Corporation	13,000	Chicago, IL	Commercial bank
18	DaimlerChrysler Corporation ⁽²⁾	12,950	Stuttgart, Germany	Motor vehicles
19	ProMedica Health Systems	12,000	Toledo, OH	Health
20	KeyCorp	10,700	Cleveland, OH	Commercial bank
21	Kmart Corporation	10,640	Troy, MI	General merchandiser
22	Ameritech	10,540	Chicago, IL	Telecommunications
23	National City Corporation	10,320	Cleveland, OH	Commercial bank
24	United Parcel Service of America, Inc.	10,110	Atlanta, GA	Air Delivery, freight & parcel service
25	Bob Evans Farms, Inc.	10,000	Columbus, OH	Restaurants

(1) FTE = Full - Time Equivalent

(2) Based on figures from the 2002 Harris InfoSource.

Table 1

2002 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters Location	Sector
1	Wal-Mart Stores *	37,000	Bentonville, AR	Retail General Merchandise
2	Kroger Company *	29,000	Cincinnati, OH	Retail Food Stores
3	Cleveland Clinic Health System	23,700	Cleveland, OH	Health
4	Wright-Patterson Air Force Base ⁽¹⁾	22,000	Dayton, OH	Government Air Force base
5	General Motors Corporation	21,350	Detroit, MI	Manufacture Motor Vehicles
6	Delphi Automotive ⁽²⁾	20,300	Troy, MI	Manufacture Motor Vehicle Parts
7	General Electric Company	20,300	Fairfield, CT	Manufacture Aerospace/ Electrical Eqpt.
8	Ford Motor Company	17,800	Dearborn, MI	Manufacture Motor vehicles
9	University Hospitals Health System	17,070	Cleveland, OH	Health
10	Ohio State University *	17,000	Columbus, OH	Education
11	University of Cincinnati *	15,400	Cincinnati, OH	Education
12	Ohio Health *	15,000	Columbus, OH	Health
13	Procter & Gamble	15,000	Cincinnati, OH	Manufacture Soaps & Consumer Goods
14	Meijer, Inc. *	14,970	Grand Rapids, MI	Retail General Merchandise
15	Honda Motor Company	14,000	Tokyo, Japan	Manufacture Motor Vehicles
16	United Parcel Service of America, Inc. *	13,500	Atlanta, GA	Transport Air Delivery, freight & parcel
17	Bob Evans Farms, Inc.*	13,300	Columbus, OH	Hospitality Restaurants
18	Health Alliance of Greater Cincinnati *	13,140	Cincinnati, OH	Health
19	Banc One Corporation	13,000	Chicago, IL	Finance Bank
20	Nationwide Insurance Company	12,400	Columbus, OH	Finance Insurance
21	National City Corporation	12,050	Cleveland, OH	Finance Bank
22	ProMedica Health Systems *	12,000	Toledo, OH	Health
23	DaimlerChrysler Corporation	11,000	Stuttgart, Germany	Manufacture Motor Vehicles
24	KeyCorp	10,700	Cleveland, OH	Finance Bank
25	SBC	10,500	Addison, TX	Utility Telecommunications

-1 FTE = Full - Time Equivalent

-2 Based on figures from the 2002 Harris InfoSource.

Table 1

2004 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters Location	Sector
1	Wal-Mart Stores *	42,800	Bentonville, AR	Retail General Merchandise
2	Kroger Company *	32,700	Cincinnati, OH	Retail Food Stores
3	Cleveland Clinic Health System *	28,950	Cleveland, OH	Health
4	University Hospitals Health System *	25,000	Cleveland, OH	Health
5	Ohio State University *	22,100	Columbus, OH	Education and Health
6	General Motors Corporation	21,900	Detroit, MI	Manufacture Motor Vehicles
7	Wright-Patterson Air Force Base ²	21,000	Dayton, OH	Government Air Force base
8	General Electric Company	20,000	Fairfield, CT	Manufacture Aerospace / Electrical Eqpt.
9	Meijer, Inc *	20,000	Grand Rapids, MI	Retail General Merchandise
10	Honda Motor Company	16,000	Tokyo, Japan	Manufacture Motor Vehicles
11	J.P. Morgan Chase & Co (Bank One)	15,500	New York, NY	Finance Bank
12	University of Cincinnati *	15,400	Cincinnati, OH	Education and Health
13	Limited Brands, Inc *	15,250	Columbus, OH	Retail Clothing
14	Ford Motor Company	15,000	Dearborn, MI	Manufacture Motor Vehicles
15	Ohio Health *	15,000	Columbus, OH	Health
16	Procter & Gamble Company	14,500	Cincinnati, OH	Manufacture Soaps & Consumer Goods
17	Bob Evans Farms, Inc *	13,500	Columbus, OH	Hospitality Restaurants
18	Nationwide Mutual Insurance Company	12,520	Columbus, OH	Finance Insurance
19	National City Corporation	12,460	Cleveland, OH	Finance Bank
20	United Parcel Service of America, Inc *	12,200	Atlanta, GA	Transportation Air Delivery
21	Fifth Third Bancorp	12,080	Cincinnati, OH	Finance Bank
22	Delphi Corporation	11,800	Troy, MI	Manufacture Motor Vehicle Parts
23	Health Alliance of Greater Cincinnati *	11,300	Cincinnati, OH	Health
24	ProMedica Health Systems *	11,000	Toledo, OH	Health
25	Giant Eagle Incorporated	10,600	Pittsburgh, PA	Retail Food Stores

-1 FTE = Full - Time Equivalent

-2 Based on figures from the 2002 Harris InfoSource.

Table 1



2006 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters Location	Sector
1	Wal-Mart Stores *	50,000	Bentonville, AR	Retail General Merchandise
2	Cleveland Clinic Health System *	34,800	Cleveland, OH	Health
3	Kroger Co *	34,130	Cincinnati, OH	Retail Food Stores
4	University Hospitals Health System *	25,000	Cleveland, OH	Health
5	Ohio State University *	24,400	Columbus, OH	Education and Health
6	Catholic Healthcare Partners ²	23,000	Cincinnati, OH	Health
7	General Motors Corp	19,300	Detroit, MI	Manufacture Motor Vehicles
8	Wright-Patterson Air Force Base ³	18,250	Dayton, OH	Government Air Force base
9	General Electric Co	17,000	Fairfield, CT	Manufacture Aerospace / Electrical Eqpt.
9	JP Morgan Chase & Co	17,000	New York, NY	Finance Bank
11	Meijer, Inc *	16,500	Grand Rapids, MI	Retail General Merchandise
12	Honda Motor Co, Ltd	16,000	Tokyo, Japan	Manufacture Motor Vehicles
13	Bob Evans Farms, Inc *	15,000	Columbus, OH	Hospitality Restaurants
13	OhioHealth *	15,000	Columbus, OH	Health
13	Sears Holding Corp (Sears & Kmart) *	15,000	Hoffman Estates, IL	Retail Department Stores
16	Limited Brands, Inc *	14,600	Columbus, OH	Retail Clothing
17	Nationwide Mutual Insurance Co	13,850	Columbus, OH	Finance Insurance
18	Ford Motor Co	13,700	Dearborn, MI	Manufacture Motor Vehicles
19	Procter & Gamble Co	13,500	Cincinnati, OH	Manufacture Soaps & Consumer Goods
20	United Parcel Service, Inc *	13,300	Atlanta, GA	Transportation Air Delivery
21	National City Corp	13,100	Cleveland, OH	Finance Bank
22	Delphi Corp	13,000	Troy, MI	Manufacture Motor Vehicle Parts
22	Federated Department Stores, Inc *	13,000	Cincinnati, OH	Retail Department Stores
24	Premier Health Partners, Inc *	12,300	Dayton, OH	Health
25	Cedar Fair, LP *	12,000	Sandusky, OH	Hospitality Theme Parks

-1 FTE = Full - Time Equivalent

-2 Based on figures from the 2002 Harris InfoSource.

Table 1

2007 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters	Sector
1	Wal-Mart Stores, Inc *	52,000	Bentonville, AR	Retail General Merchandise
2	Kroger Co *	36,500	Cincinnati, OH	Retail Food Stores
3	Cleveland Clinic Health System	29,000	Cleveland, OH	Health
4	Ohio State University *	24,400	Columbus, OH	Education and Health
5	Catholic Healthcare Partners ²	23,000	Cincinnati, OH	Health
6	University Hospitals Health System	21,800	Cleveland, OH	Health
7	Wright-Patterson Air Force Base ³	18,260	Dayton, OH	Government Air Force base
8	Bob Evans Farms, Inc *	17,500	Columbus, OH	Hospitality Restaurants
9	JP Morgan Chase & Co	17,100	New York, NY	Finance Bank
10	Meijer, Inc *	16,300	Grand Rapids, MI	Retail General Merchandise
11	United Parcel Service, Inc *	15,130	Atlanta, GA	Transportation Air Delivery
12	Sears Holdings Corp (Sears & Kmart) *	15,000	Hoffman Estates, IL	Retail Department Stores
12	Target Corp *	15,000	Minneapolis, MN	Retail Department Stores
14	OhioHealth *	14,500	Columbus, OH	Health
15	National City Corp	14,250	Cleveland, OH	Finance Bank
16	Nationwide Mutual Insurance Co	14,135	Columbus, OH	Finance Insurance
17	General Electric Co	14,000	Fairfield, CT	Manufacture Aerospace / Electrical Eqpt.
17	Honda Motor Co, Ltd	14,000	Tokyo, Japan	Manufacture Motor Vehicles
17	Procter & Gamble Co	14,000	Cincinnati, OH	Manufacture Soaps & Consumer Goods
20	Health Alliance *	13,300	Cincinnati, OH	Health
21	Home Depot, Inc *	13,000	Atlanta, GA	Retail Home Improvement
22	General Motors Corp	12,300	Detroit, MI	Manufacture Motor Vehicles
23	Macy's, Inc *	12,000	Cincinnati, OH	Retail Department Stores
23	Premier Health Partners, Inc *	12,000	Dayton, OH	Health
25	Giant Eagle, Inc	11,590	Pittsburgh, PA	Retail Food Stores
26	ProMedica Health System *	11,265	Toledo, OH	Health
27	Kohl's Corp *	10,000	Menomonee Falls, WI	Retail Department Stores
27	Marathon Oil Corp	10,000	Houston, TX	Retail Gas Stations
29	Ford Motor Co	9,900	Dearborn, MI	Manufacture Motor Vehicles
30	CVS/Caremark Corp *	9,700	Woonsocket, RI	Retail Drug Stores

Table 1

2007 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters	Sector
31	KeyCorp	9,690	Cleveland, OH	Finance Bank
32	Progressive Corp	9,600	Mayfield Village, OH	Finance Insurance
33	Cincinnati Children's Hospital Medical Center *	9,500	Cincinnati, OH	Health
33	Fifth Third Bancorp *	9,500	Cincinnati, OH	Finance Bank
35	TriHealth, Inc *	9,400	Cincinnati, OH	Health
36	Cedar Fair, LP *	9,250	Sandusky, OH	Hospitality Theme Parks
37	Limited Brands, Inc *	9,000	Columbus, OH	Retail Clothing
38	Whirlpool Corp	8,290	Benton Harbor, MI	Manufacture Consumer Products
39	Mount Carmel Health System *	8,100	Columbus, OH	Health
40	ABX Air, Inc *	8,000	Wilmington, OH	Transportation Air Delivery
41	AT&T Inc	7,900	San Antonio, TX	Utility Telecommunications
42	FirstEnergy Corp	7860	Akron, OH	Utility Electric
43	J.C. Penney Co, Inc *	7,800	Plano, TX	Retail Department Stores
44	University of Cincinnati *	7,700	Cincinnati, OH	Education
45	Lowe's Companies, Inc *	7,530	Mooresville, NC	Retail Home Improvement
46	Emerson Electric Co	7,320	St Louis, MO	Manufacture Electrical Products
47	American Electric Power Co, Inc	7,200	Columbus, OH	Utility Electric
48	Kettering Health Network *	7,000	Dayton, OH	Health
48	Chrysler LLC	6,600	Auburn Hills, MI	Manufacture Motor Vehicles
50	University of Toledo *	6,600	Toledo, OH	Education
51	Marc Glassman, Inc *	6,500	Parma, OH	Retail General Merchandise
52	Akron General Health System	6,335	Akron, OH	Health
53	Masco Corp / Mill's Pride, Kraftmaid	6,100	Taylor, MI	Manufacture Cabinets / Doors
54	Delphi Corp	6,000	Troy, MI	Manufacture Motor Vehicle Parts
54	Manor Care, Inc	6,000	Toledo, OH	Health Nursing Care
54	Timken Co	6,000	Canton, OH	Manufacture Industrial Equipment
57	Huntington Bancshares Inc	5,760	Columbus, OH	Finance Bank
58	Nationwide Children's Hospital Inc *	5,700	Columbus, OH	Health
59	MetroHealth System	5,600	Cleveland, OH	Health
60	Forum Health *	5,200	Youngstown, OH	Health

Table 1

2007 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters	Sector
61	Ohio University *	5,180	Athens, OH	Education
62	Aultman Health Foundation *	5,000	Canton, OH	Health
62	Case Western Reserve University	5,000	Cleveland, OH	Education
62	Rite Aid Corp *	5,000	Camp Hill, PA	Retail Drug Stores
65	Summa Health System	4,900	Akron, OH	Health
66	Berkshire Hathaway Inc	4,800	Omaha, NE	Manufacture / Service / Finance
67	Kent State University *	4,740	Kent, OH	Education
68	Parker Hannifin Corp	4,700	Cleveland, OH	Manufacture Industrial Equipment
69	Miami University *	4,600	Oxford, OH	Education
69	Verizon Communications Inc	4,600	New York, NY	Utility Telecommunications
71	Frisch's Restaurants, Inc *	4,500	Cincinnati, OH	Hospitality Restaurants
71	WellPoint, Inc	4,500	Indianapolis, IN	Health Insurance
73	Best Buy Co, Inc *	4,400	Richfield, MN	Retail Electronics Stores
74	U.S. Bancorp	4,200	Minneapolis, MN	Finance Bank
75	AK Steel Holding Corp	3,900	West Chester, OH	Manufacture Metals
76	Sherwin-Williams Co	3,850	Cleveland, OH	Manufacture Paints
77	Cintas Corp	3,800	Cincinnati, OH	Service Uniforms
78	University of Akron *	3,750	Akron, OH	Education
79	Goodyear Tire & Rubber Co	3,700	Akron, OH	Manufacture Rubber Products
80	Big Lots, Inc *	3,600	Columbus, OH	Retail General Merchandise
80	Dollar General Corp *	3,600	Goodlettsville, TN	Retail General Merchandise
82	Medco Health Solutions, Inc *	3,400	Franklin Lakes, NJ	Health Prescription Service
83	Reed Elsevier Group plc / LexisNexis Group	3,360	London, UK	Information Data Retrieval
84	Bowling Green University *	3,300	Bowling Green, OH	Education
84	Duke Energy Corp	3,300	Charlotte, NC	Utility Gas & Electric
86	Owens Corning Inc	3,200	Toledo, OH	Manufacture Home Products
87	Crown Equipment	3,170	New Bremen, OH	Manufacture Lift Trucks
88	Eaton Corp	3,080	Cleveland, OH	Manufacture Motor Vehicle Parts
88	NASA Glenn ³	3,080	Cleveland, OH	Government Aerospace/ Defense

Table 1

2007 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters	Sector
90	Longaberger Co	3,000	Newark, OH	Manufacture Home Furnishings
90	McDermott International Inc	3,000	Houston, TX	Manufacture Power Generating Equipment
90	Wendy's International Inc *	3,000	Dublin, OH	Hospitality Restaurants
93	Worthington Industries Inc	2,940	Columbus, OH	Manufacture Metal Products
94	PepsiAmericas, Inc	2,900	Minneapolis, MN	Manufacture Soft Drinks
95	Lincoln Electric Holdings Inc	2,860	Cleveland, OH	Manufacture Arc Welding Equipment
96	Signet Group plc / Sterling Jewelers Inc	2,800	London, UK	Retail Jewelry
97	ArcelorMittal	2,500	Rotterdam, The Netherlands	Manufacture Steel
97	Sauder Woodworking Co	2,500	Archbold, OH	Manufacture Furniture
(*) includes part-time employees (2) FTE employment counts for six Ohio health systems (3) civilian and military				

Table 1:

2009 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters Location	Sector
1	Wal-Mart Stores, Inc	54,200	Bentonville, AR	Retail: General Merchandise
2	Kroger Co	38,000	Cincinnati, OH	Retail: Food Stores
3	Cleveland Clinic Health System	37,800	Cleveland, OH	Health
4	Catholic Healthcare Partners	28,200	Cincinnati, OH	Health
5	Ohio State University	26,800	Columbus, OH	Education and Health
6	Wright-Patterson Air Force Base ¹	23,800	Dayton, OH	Government: Air Force base
7	University Hospitals	21,800	Cleveland, OH	Health
8	JP Morgan Chase & Co	17,500	New York, NY	Finance: Bank
9	Giant Eagle, Inc	17,000	Pittsburgh, PA	Retail: Food Stores
10	Sears Holdings Corp (Sears & Kmart)	16,400	Hoffman Estates, IL	Retail: Department Stores
11	OhioHealth	15,300	Columbus, OH	Health
12	Honda Motor Co, Ltd	15,000	Tokyo, Japan	Manufacture: Motor Vehicles
12	Meijer, Inc	15,000	Grand Rapids, MI	Retail: General Merchandise
12	PNC Financial Services Group	15,000	Pittsburgh, PA	Finance: Bank
15	United Parcel Service, Inc	14,570	Atlanta, GA	Transportation: Air Delivery
16	ProMedica Health System	14,500	Toledo, OH	Health
17	General Electric Company	14,000	Fairfield, CT	Manufacture: Aerospace / Electrical Eqpt.
17	Premier Health Partners, Inc	14,000	Dayton, OH	Health
17	Procter & Gamble Company	14,000	Cincinnati, OH	Manufacture: Soaps & Consumer Goods
20	Nationwide Mutual Insurance Company	13,700	Columbus, OH	Finance: Insurance
21	Target Corporation	13,200	Minneapolis, MN	Retail: Department Stores
22	Bob Evans Farms, Inc	13,000	Columbus, OH	Hospitality: Restaurants
23	General Motors Corporation	12,600	Detroit, MI	Manufacture: Motor Vehicles
24	Macy's, Inc	12,300	Cincinnati, OH	Retail: Department Stores
25	Cincinnati Children's Hospital Medical Center	10,350	Cincinnati, OH	Health
26	TriHealth, Inc	9,850	Cincinnati, OH	Health
27	Limited Brands, Inc	9,700	Columbus, OH	Retail: Clothing
27	Progressive Corporation	9,700	Mayfield Village, OH	Finance: Insurance
29	Cedar Fair, LP	9,600	Sandusky, OH	Hospitality: Theme Parks
30	Fifth Third Bancorp	9,500	Cincinnati, OH	Finance: Bank

Table 1:

2009 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters Location	Sector
30	Health Alliance	9,500	Cincinnati, OH	Health
30	University of Cincinnati	9,500	Cincinnati, OH	Education
33	Marathon Oil Corporation	9,300	Houston, TX	Retail: Gas Stations
34	FedEx Corporation	9,150	Memphis, TN	Transportation: Air Delivery
35	AT&T Inc	9,100	Dallas, TX	Utility: Telecommunications
36	Summa Health System	8,900	Akron, OH	Health
37	FirstEnergy Corp	8,650	Akron, OH	Utility: Electricity
38	Trinity Health / Mount Carmel Health System	8,450	Novi, MI	Health
39	Kohl's Corporation	8,300	Menomonee Falls, WI	Retail: Department Stores
40	Huntington Bancshares Inc	8,100	Columbus, OH	Finance: Bank
41	Kettering Health Network	8,000	Dayton, OH	Health
42	Lowe's Companies, Inc	7,900	Mooresville, NC	Retail: Home Improvement
43	University of Toledo	7,700	Toledo, OH	Education
43	Whirlpool Corporation	7,700	Benton Harbor, MI	Manufacture: Consumer Products
45	American Electric Power Company, Inc	7,500	Columbus, OH	Utility: Electricity
46	Ford Motor Company	7,400	Dearborn, MI	Manufacture: Motor Vehicles
47	KeyCorp	7,300	Cleveland, OH	Finance: Bank
48	Home Depot, Inc	7,000	Atlanta, GA	Retail: Home Improvement
48	Manor Care Inc / Carlyle Group	7,000	Toledo, OH	Health: Nursing Care
50	Time Warner Inc	6,860	New York, NY	Service: Cable TV
51	J.C. Penney Co, Inc	6,800	Plano, TX	Retail: Department Stores
51	Nationwide Children's Hospital Inc	6,800	Columbus, OH	Health
53	CVS/Caremark Corp	6,600	Woonsocket, RI	Retail: Drug Stores
53	MetroHealth System	6,600	Cleveland, OH	Health
55	Marc Glassman, Inc	6,500	Parma, OH	Retail: General Merchandise
56	Kent State University	5,940	Kent, OH	Education
57	Akron General Health System	5,900	Akron, OH	Health
57	Emerson Electric Co	5,900	St Louis, MO	Manufacture: Electrical Products
57	Timken Company	5,900	Canton, OH	Manufacture: Industrial Equipment
60	Berkshire Hathaway Inc	5,700	Omaha, NE	Manufacture / Service / Finance

Table 1:

2009 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters Location	Sector
61	Best Buy Co, Inc	5,500	Richfield, MN	Retail: Electronics Stores
62	Aultman Health Foundation	5,000	Canton, OH	Health
62	Masco Corp / Mill's Pride, Kraftmaid	5,000	Taylor, MI	Manufacture: Cabinets
62	WellPoint, Inc	5,000	Indianapolis, IN	Health Insurance
65	U.S. Bancorp	4,960	Minneapolis, MN	Finance: Bank
66	Case Western Reserve University	4,850	Cleveland, OH	Education
66	Chrysler LLC	4,850	Auburn Hills, MI	Manufacture: Motor Vehicles
66	Ohio University	4,850	Athens, OH	Education
69	Rite Aid Corporation	4,800	Camp Hill, PA	Retail: Drug Stores
70	Frisch's Restaurants, Inc	4,750	Cincinnati, OH	Hospitality: Restaurants
71	Dollar General Corporation	4,500	Goodlettsville, TN	Retail: General Merchandise
72	Miami University	4,325	Oxford, OH	Education
73	Verizon Communications Inc	4,200	New York, NY	Utility: Telecommunications
74	Parker Hannifin Corporation	4,100	Cleveland, OH	Manufacture: Industrial Equipment
75	Forum Health	4,000	Youngstown, OH	Health
75	Wendy's/Arby's Group, Inc	4,000	Atlanta, GA	Hospitality: Restaurants
77	Medco Health Solutions, Inc	3,950	Franklin Lakes, NJ	Health: Prescription Service
78	Cintas Corp	3,800	Cincinnati, OH	Service: Uniforms
78	Sherwin-Williams Co	3,800	Cleveland, OH	Manufacture: Paints
80	Signet Group plc / Sterling Jewelers Inc	3,700	London, UK	Retail: Jewelry
80	University of Akron	3,700	Akron, OH	Education
82	Cardinal Health, Inc	3,600	Dublin, OH	Wholesale: Pharmaceuticals
83	Discount Drug Mart Inc	3,500	Medina, OH	Retail: Drug Stores
83	Eaton Corp	3,500	Cleveland, OH	Manufacture: Motor Vehicle Parts
83	Goodyear Tire & Rubber Co	3,500	Akron, OH	Manufacture: Rubber Products
86	Bridgestone Corp	3,300	Tokyo, Japan	Manufacture: Rubber Products
86	Duke Energy Corporation	3,300	Charlotte, NC	Utility Gas & Electric

Table 1:

2009 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate Headcount	Headquarters Location	Sector
88	AK Steel Holding Corp	3,200	West Chester, OH	Manufacture: Steel
88	Big Lots, Inc	3,200	Columbus, OH	Retail: General Merchandise
90	InfoCision Management Corporation	3,180	Akron, OH	Service: Call Centers
91	NASA Glenn ¹	3,100	Cleveland, OH	Government: Aerospace/ Defense
92	Abercromie & Fitch Co	3,000	New Albany, OH	Retailer: Clothing
92	Reed Elsevier Group plc / LexisNexis Group	3,000	London, UK	Service: Information Retrieval
92	Swagelok Company	3,000	Solon, OH	Manufacture: Fluid Systems
95	Lincoln Electric Holdings, Inc	2,900	Cleveland, OH	Manufacture: Arc Welding Equipment
96	Bowling Green State University	2,870	Bowling Green, OH	Education
97	Crown Equipment Corporation	2,800	New Bremen, OH	Manufacture: Lift Trucks
97	Longaberger Company	2,800	Newark, OH	Manufacture: Home Furnishings
97	Owens Corning	2,800	Toledo, OH	Manufacture: Home Products
100	Continental Airlines, Inc	2,500	Houston, TX	Transportation: Commercial Airline
	(1) civilian and military			

Footnote: Data is 2008 but is being published in 2009

Table 1

2010 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate: Headcount	Headquarters Location	Sector
1	Wal-Mart Stores, Inc	51,780	Bentonville, AR	Retail: General Merchandise
2	Cleveland Clinic Health System	40,000	Cleveland, OH	Health
3	Kroger Co	39,000	Cincinnati, OH	Retail: Food Stores
4	Catholic Healthcare Partners	29,650	Cincinnati, OH	Health
5	Ohio State University	27,500	Columbus, OH	Education and Health
6	Wright-Patterson Air Force Base ¹	24,700	Dayton, OH	Government: Air Force base
7	University Hospitals	24,000	Cleveland, OH	Health
8	JP Morgan Chase & Co	18,500	New York, NY	Finance: Bank
9	Giant Eagle, Inc	15,600	Pittsburgh, PA	Retail Food: Stores
10	OhioHealth	15,000	Columbus, OH	Health
11	Premier Health Partners, Inc	14,350	Dayton, OH	Health
12	Honda Motor Co, Ltd	14,000	Tokyo, Japan	Manufacture: Motor Vehicles
12	Meijer, Inc	14,000	Grand Rapids, MI	Retail: General Merchandise
12	PNC Financial Services Group, Inc	14,000	Pittsburgh, PA	Finance: Bank
12	Sears Holdings Corp (Sears & Kmart)	14,000	Hoffman Estates, IL	Retail: Department Stores
16	Procter & Gamble Company	13,800	Cincinnati, OH	Manufacture: Soaps & Consumer Goods
16	United Parcel Service, Inc	13,800	Atlanta, GA	Transportation: Air Delivery
18	Nationwide Mutual Insurance Company	13,600	Columbus, OH	Finance: Insurance
19	Bob Evans Farms, Inc	13,000	Columbus, OH	Hospitality: Restaurants
19	General Electric Company	13,000	Fairfield, CT	Manufacture: Aerospace / Electrical Eqpt.
21	Target Corporation	12,000	Minneapolis, MN	Retail: Department Stores
22	Cincinnati Children's Hospital Medical Center	11,400	Cincinnati, OH	Health
23	ProMedica Health System	10,450	Toledo, OH	Health
24	Health Alliance of Greater Cincinnati Inc	10,000	Cincinnati, OH	Health
25	TriHealth, Inc	9,900	Cincinnati, OH	Health
26	Limited Brands, Inc	9,700	Columbus, OH	Retail: Clothing
26	University of Cincinnati	9,700	Cincinnati, OH	Education
28	Cedar Fair, LP	9,600	Sandusky, OH	Hospitality: Theme Parks
29	Marathon Oil Corporation	9,500	Houston, TX	Retail: Gas Stations
30	Progressive Corporation	9,100	Mayfield Village, OH	Finance: Insurance
31	FedEx Corporation	9,000	Memphis, TN	Transportation: Air Delivery
31	Fifth Third Bancorp	9,000	Cincinnati, OH	Finance: Bank
31	Macy's, Inc	9,000	Cincinnati, OH	Retail: Department Stores
34	General Motors Company	8,900	Detroit, MI	Manufacture: Motor Vehicles
35	AT&T Inc	8,300	Dallas, TX	Utility: Telecommunications

Table 1

2010 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate: Headcount	Headquarters Location	Sector
35	Kohl's Corporation	8,300	Menomonee Falls, WI	Retail: Department Stores
37	Summa Health System	8,100	Akron, OH	Health
38	Huntington Bancshares Inc	8,000	Columbus, OH	Finance: Bank
38	Kettering Health Network	8,000	Dayton, OH	Health
40	Lowe's Companies, Inc	7,900	Mooresville, NC	Retail: Home Improvement
41	FirstEnergy Corp	7,700	Akron, OH	Utility: Electricity
41	KeyCorp	7,700	Cleveland, OH	Finance: Bank
43	Whirlpool Corporation	7,300	Benton Harbor, MI	Manufacture: Consumer Products
44	American Electric Power Company, Inc	7,200	Columbus, OH	Utility: Electricity
44	Trinity Health / Mount Carmel Health System	7,200	Novi, MI	Health
46	Nationwide Children's Hospital Inc	7,100	Columbus, OH	Health
47	Home Depot, Inc	7,000	Atlanta, GA	Retail: Home Improvement
47	J.C. Penney Co, Inc	7,000	Plano, TX	Retail: Department Stores
47	Manor Care Inc / Carlyle Group	7,000	Toledo, OH	Health: Nursing Care
47	Marc Glassman, Inc	7,000	Parma, OH	Retail: General Merchandise
51	Time Warner Inc	6,700	New York, NY	Service: Cable TV
52	Ford Motor Company	6,600	Dearborn, MI	Manufacture: Motor Vehicles
53	CVS/Caremark Corp	6,200	Woonsocket, RI	Retail: Drug Stores
54	ALDI Group	6,000	Essen, Germany	Retail: Food Stores
55	Akron General Health System	5,600	Akron, OH	Health
56	Emerson Electric Co	5,400	St Louis, MO	Manufacture: Electrical Products
56	MetroHealth System	5,400	Cleveland, OH	Health
58	Kent State University	5,300	Kent, OH	Education
58	Timken Company	5,300	Canton, OH	Manufacture: Industrial Equipment
60	Aultman Health Foundation	5,000	Canton, OH	Health
60	U.S. Bancorp	5,000	Minneapolis, MN	Finance: Bank
60	WellPoint, Inc	5,000	Indianapolis, IN	Health Insurance
63	Berkshire Hathaway Inc	4,900	Omaha, NE	Manufacture / Service / Finance
64	University of Toledo	4,850	Toledo, OH	Education
65	Frisch's Restaurants, Inc	4,800	Cincinnati, OH	Hospitality: Restaurants
66	Ohio University	4,780	Athens, OH	Education
67	Rite Aid Corporation	4,600	Camp Hill, PA	Retail: Drug Stores
68	Miami University	4,560	Oxford, OH	Education
69	Case Western Reserve University	4,550	Cleveland, OH	Education
70	YRC Worldwide Inc	4,500	Overland Park, KS	Transportation
71	D'leteren s.a./Safelite Group	4,440	Brussels, Belgium	Service: Auto Glass

Table 1

2010 Ohio's Top Employers

Rank	Company	Ohio Employment Estimate: Headcount	Headquarters Location	Sector
72	Masco Corp / Mill's Pride, Kraftmaid	4,300	Taylor, MI	Manufacture: Cabinets
73	Best Buy Co, Inc	4,200	Richfield, MN	Retail: Electronics Stores
73	Verizon Communications Inc	4,200	New York, NY	Utility: Telecommunications
75	Wendy's/Arby's Group, Inc	4,150	Atlanta, GA	Hospitality: Restaurants
76	University of Akron	4,100	Akron, OH	Education
77	Abercromie & Fitch Co	4,000	New Albany, OH	Retailer: Clothing
77	Akron Children's Hospital	4,000	Akron, OH	Health
77	Cardinal Health, Inc	4,000	Dublin, OH	Wholesale: Pharmaceuticals
77	Forum Health	4,000	Youngstown, OH	Health
81	Medco Health Solutions, Inc	3,925	Franklin Lakes, NJ	Health: Prescription Service
82	Goodyear Tire & Rubber Co	3,900	Akron, OH	Manufacture: Rubber Products
83	Sherwin-Williams Co	3,700	Cleveland, OH	Manufacture: Paints
84	Swagelok Company	3,600	Solon, OH	Manufacture: Fluid Systems
85	BP p.l.c.	3,500	London, United kingdom	Retail: Gas Stations
85	Bridgestone Corp	3,500	Tokyo, Japan	Manufacture: Rubber Products
87	Discount Drug Mart Inc	3,450	Medina, OH	Retail: Drug Stores
88	Dollar General Corporation	3,400	Goodlettsville, TN	Retail: General Merchandise
88	NASA Glenn ¹	3,400	Cleveland, OH	Government: Aerospace/ Defense
90	Parker Hannifin Corporation	3,300	Cleveland, OH	Manufacture: Industrial Equipment
91	AK Steel Holding Corp	3,200	West Chester, OH	Manufacture: Steel
92	Big Lots, Inc	3,100	Columbus, OH	Retail: General Merchandise
92	Signet Group plc / Sterling Jewelers Inc	3,100	London, UK	Retail: Jewelry
94	Eaton Corp	3,000	Cleveland, OH	Manufacture: Motor Vehicle Parts
94	InfoCision Management Corporation	3,000	Akron, OH	Service: Call Centers
94	Reed Elsevier Group plc / LexisNexis Group	3,000	London, UK	Service: Information Retrieval
97	Crown Equipment Corporation	2,900	New Bremen, OH	Manufacture: Lift Trucks
98	Bowling Green State University	2,800	Bowling Green, OH	Education
98	Cintas Corp	2,800	Cincinnati, OH	Service: Uniforms
98	Nestlé S.A.	2,800	Vevey, Switzerland	Manufacture: Frozen Foods
98	Owens Corning	2,800	Toledo, OH	Manufacture: Home Products

(1) civilian and military