Local Government Innovation Fund Grant Application

For

Perry County, Ohio

February 27, 2012

Perry County 9-1-1 Program Management
121 W. Brown Street
P.O. Box 657
New Lexington, Ohio 43764
740.342.1141 Office
740.342.1685 Fax

Local Government Innovation Fund Application

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Perry County 9-1-1 Program Management
121 W. Brown Street
P.O. Box 657
New Lexington, Ohio 43764
740.342.1141 Office
740.342.1685 Fax
February 14, 2012

Local Government Innovation Fund Application

Tab (1) Contact Information:

Applicant - Perry County Board of Commissioners
121 West Brown Street
New Lexington, Ohio 43764
740.342.2045
740.342.5505 (Fax)
perryco@perrycountyohio.net

Applicant Contact – Rita Spicer
EMA Director/9-1-1 Coordinator
740.342.1141
740.342.1685 (Fax)
ema@perrycontyohio.net

Political Subdivision: Perry County, Ohio
Population 36,058 (2010 Census)

Tab (2) Collaborative Partners:

Perry County Sheriff's Office
9-1-1 PSAP
Sheriff Randy Barker
110 West Brown Street
New Lexington, Ohio 43764
740.342.4123
740.342.5521 (Fax)
sheriffbarker@perrycountysheriff.org
Population served 31,369 (2010 Census)

New Lexington Police Department
9-1-1 PSAP
Chief Ervin Scott
215 South Main Street
New Lexington, Ohio 43764
740.342.4111
740.342.0409 (Fax)
nlchief@rrohio.com
Population served 4,689 (2010 Census)

The Perry County Commissioners is the governing authority for 9-1-1 two Primary Public Safety Answering Points, one at the sheriff's office and the other at the police department. This configuration supports separate resources and personnel as well as different policies and procedures. In a small rural community this configuration creates a redundancy in operations, a division of resources and we believe an inefficient use of 9-1-1 Wireline and Wireless Funds. It is the desire of the county commissioners, that a feasibility study be completed to explore the possibility of combining both 9-1-1 PSAPs into one 9-1-1 center, thereby reducing costs, redundancies and improving emergency response times and customer services. The sheriff's office and the police department are interested in this plan as documented in *Appendix A*.

Tab (3) <u>Project Information</u>

Perry County 9-1-1 PSAP Consolidation Feasibility Study

In 2011, the College of Urban Affairs of the Cleveland State University completed two studies for the consolidation for Public Safety Answering Points (9-1-1 PSAPs) for the city of Parma, Ohio and Wayne County, Ohio. These studies while valuable to those larger communities, could not accurately evaluate a proposed consolidation for a small community like Perry County and the Village of New Lexington. However, the Executive Summary from the Parma project seems to apply universally:

"Articles on jurisdictions that have consolidated or are considering consolidating services appear weekly, perhaps daily, in newspapers across the country. Consolidating services is viewed as a mechanism for realizing greater efficiency and cost effectiveness, employing economics of scale and in the case of emergency dispatch, providing a higher level of interagency coordination and service. Entities and the citizenry expect better service in terms of faster response times and fewer errors due to standardized training, call handling and dispatching protocols. Consolidation contributes to improved service levels through enhances coordination and interoperability and consistent communications equipment and technology. Pooling of funds enables a consolidated center to offer better training and certification opportunities for dispatchers. A training and certification program, particularly one provided through an organization representing professionals in the field, can also reduce liability due to its standardization. For capital costs, consolidation enables costs for the most current technology to be spread among a pool of participants. Consolidation, through its ability to spread the costs over multiple communities, can even make equipment upgrades more practical. Entities that chose consolidation also have had greater access to federal and state funding for public safety communications and other start-up costs, largely because they present the application in terms of equipment purchases enhancing interoperability among jurisdictions." [1]

[1] Permission granted by Ms. Daila Shimek Cleveland State University College of Urban Affairs

Tab (3) Project Information (continued)

- Perry County is asking for a grant of $40,000 to engage Cleveland State University in a similar project tailored to our community size and economics. It is hoped that this case study will more accurately define the cost and operating parameters as molded for this county, enabling the county to evaluate the pros and cons of a consolidated 9-1-1 center operation.
- In 2008, Perry County EMA and 9-1-1 began a five-year plan of installing state-of-the-art public safety radios and 9-1-1 equipment. Most of the equipment is now in place, but there are issues of upgrades due to a dramatic increase in 9-1-1 cell phone use, social media Internet traffic and public safety communications interoperability. We need this study to provide the economics, insight and direction with these new emerging technologies, as well as the staffing resources and projected costs to meet those needs.
- Our approach is to provide a tailored countywide 9-1-1 service, using standardized equipment and policies and procedures, while keeping operating costs within optimal industry and customer service standards.
- A return on investment cannot be determined at this time due to our lack of a durable unbiased evaluation. Further, the success of this project can only be determined once the evaluation has been completed.
- This is a county-wide project, involving all political subdivisions and first responders.
- All of the equipment purchased and deployed to date is fully compatible, fully redundant, completely paid for and is in full compliance with ORC §4931.41 through §4931.71. All equipment and systems are designed with complete interoperability between PSAPs, allowing for shared 9-1-1 traffic.
- By creating one Primary PSAP (9-1-1 Center) and a redundant Secondary PSAP (at the sheriff's office or the police department), we will realize a benefit with standardized 9-1-1 policies and procedures, complementing the advantages of our current interoperability planning.

Tab (4) <u>Financial Documentation</u>

- The three year financial information for 9-1-1 funding is attached as *Appendix B*. There are two funds, Wireless and Wireline. Please note that the Wireless Fund was established in 2010.
- This grant application is requesting $40,000 for this feasibility study to be conducted by The Cleveland State University, College of Urban Affairs.
- The 10% match of $4,000 is acknowledged and will be met through the 9-1-1 Wireline Fund, managed by the county commissioners.

Tab (5) <u>Supporting Documentation</u>

- Feasibility Study – This will be the first one done for Perry County
- Executed partnership agreements –collaborative partners
  Appendix A
- Support of 9-1-1 governing agency
  Appendix A
- Financial Data
  Appendix B
- Project Description from Cleveland State University and feasibility study costs are attached
  Appendix C
- <u>Selection Methodology - Self Assessment</u>

Section 1: (Grant) Financing Measures

Financial Information	(5)
Local Match	(1)
Repayment (not a loan)	(0)
Total	(6)

Section 2: Collaborative Measures

Population	(5)
Participating Entities	(5)
Total	(10)

Section 3: Success Measures

Expected Return	(30)
Past Success	(5)
Scalable/Replicable	(10)
Probability of Success	(5)
Total	(50)

Section 4: Significance Measures

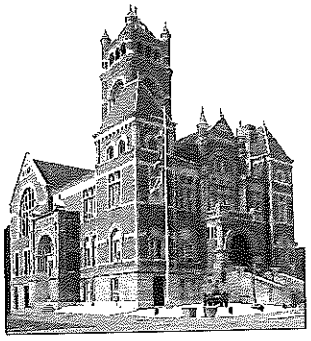
Performance Audit	(5) Project is untried
Economic Impact	(5) Project is untried
Response Economic Demand	(5) Project is untried
Total	(15)

Section 5: Council Preference	(10)

Total Points	(91) Total

Board of
Perry County Commissioners

P.O. Box 248 121 W. Brown Street
New Lexington, Ohio 43764
Telephone : 740-342-2045 Fax: 740-342-5505
E-mail: perryco@perrycountyohio.net



February 17, 2012

To: The Ohio Department of Development

Subject: LGIF Grant for a Feasibility Study of 9-1-1 Services for Perry County

This is to certify that on February 17, 2012 the Perry County Board of Commissioners as the governing authority for Perry County 9-1-1 approves the submission of an application for grant funding, for the purpose of engaging in a feasibility study to consolidate 9-1-1 PSAPs and services.

Fred Shriner

Fred Shriner, President

Ed Keister

Ed Keister, Vice President

Lonnie Wood

Lonnie Wood, Member

This Institution is an equal opportunity provider and employer

NEW LEXINGTON POLICE DEPARTMENT

215 S. MAIN STREET NEW LEXINGTON, OHIO 43764 PH: (740) 342-4111
FAX: (740) 342-0409

SCOTT ERVIN, CHIEF OF POLICE

Thursday, February 16, 2012

To: Perry County Commissioners

From: Chief of Police Scott Ervin

Re: Grant for feasibility study

Dear Sirs,

We would like to offer our support for the application of the Local Government Innovation Fund Grant. If you need anything else from us, please do not hesitate to call.

Sincerely,

Chief Scott Ervin

Chief of Police Scott Ervin

Office of The Perry County Sheriff

William R. Barker, Sheriff
110 W. Brown St., P.O. Box 107
New Lexington, OH 43764-0107
Phone (740) 342-4123 FAX (740) 342-5521

From: **Sheriff William R. Barker**
Perry County Sheriff
P.O. Box 107
110 West Brown St.
New Lexington, Ohio 43764
sheriffbarker@perrycountysheriff.org
(740) 342-4123 Ext. # 222

To: **Brent A. Runge**

Ref: **Local Government Innovation Fund (LGIF)**
Feasibility study to create a consolidated 9-1-1 center

Sir:

I will provide any information necessary from my office for the purposes of conducting a feasibility study; however I will not commit my office in anyway to comply with the results of this study.

Respectfully,

Sheriff William R. Barker

17 February 2012

& County QuickFacts

'erry County, Ohio

People QuickFacts	Perry County	Ohio
Population, 2011 estimate	NA	11,544,951
Population, 2010	36,058	11,536,504
Population, percent change, 2000 to 2010	5.8%	1.6%
Population, 2000	34,078	11,353,140
Persons under 5 years, percent, 2010	6.6%	6.2%
Persons under 18 years, percent, 2010	26.2%	23.7%
Persons 65 years and over, percent, 2010	12.9%	14.1%
Female persons, percent, 2010	50.1%	51.2%
White persons, percent, 2010 (a)	97.9%	82.7%
Black persons, percent, 2010 (a)	0.3%	12.2%
American Indian and Alaska Native persons, percent, 2010 (a)	0.2%	0.2%
Asian persons, percent, 2010 (a)	0.1%	1.7%
Native Hawaiian and Other Pacific Islander, percent, 2010	Z	Z
Persons reporting two or more races, percent, 2010	1.4%	2.1%
Persons of Hispanic or Latino origin, percent, 2010 (b)	0.5%	3.1%
White persons not Hispanic, percent, 2010	97.5%	81.1%
Living in same house 1 year & over, 2006-2010	87.0%	85.0%
Foreign born persons, percent, 2006-2010	0.4%	3.8%
Language other than English spoken at home, pct age 5+, 2006-2010	1.5%	6.3%
High school graduates, percent of persons age 25+, 2006-2010	84.2%	87.4%
Bachelor's degree or higher, pct of persons age 25+, 2006-2010	8.9%	24.1%
Veterans, 2006-2010	3,006	936,383
Mean travel time to work (minutes), workers age 16+, 2006-2010	33.7	22.7
Housing units, 2010	15,211	5,127,508
Homeownership rate, 2006-2010	73.9%	69.2%
Housing units in multi-unit structures, percent, 2006-2010	8.5%	23.0%
Median value of owner-occupied housing units, 2006-2010	$100,400	$136,400
Households, 2006-2010	13,554	4,552,270
Persons per household, 2006-2010	2.63	2.46
Per capita money income in past 12 months (2010 dollars) 2006-2010	$18,916	$25,113

& County QuickFacts

'erry County, Ohio

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Median household income 2006-2010	$42,388	$47,358
Persons below poverty level, percent, 2006-2010	18.5%	14.2%

Business QuickFacts	Perry County	Ohio
Private nonfarm establishments, 2009	426	256,551[1]
Private nonfarm employment, 2009	3,881	4,460,553[1]
Private nonfarm employment, percent change 2000-2009	-26.0%	-10.8%[1]
Nonemployer establishments, 2009	2,144	697,000
Total number of firms, 2007	2,903	897,939
Black-owned firms, percent, 2007	F	5.8%
American Indian- and Alaska Native-owned firms, percent, 2007	S	0.3%
Asian-owned firms, percent, 2007	F	2.0%
Native Hawaiian and Other Pacific Islander-owned firms, percent, 2007	F	S
Hispanic-owned firms, percent, 2007	F	1.1%
Women-owned firms, percent, 2007	34.8%	27.7%
Manufacturers shipments, 2007 ($1000)	124,516	295,890,890
Merchant wholesaler sales, 2007 ($1000)	85,426	135,575,279
Retail sales, 2007 ($1000)	136,103	138,816,008
Retail sales per capita, 2007	$3,894	$12,049
Accommodation and food services sales, 2007 ($1000)	13,814	17,779,905
Building permits, 2010	30	13,710
Federal spending, 2009	259,291	105,173,413[1]

Geography QuickFacts	Perry County	Ohio
Land area in square miles, 2010	407.97	40,860.69
Persons per square mile, 2010	88.4	282.3
FIPS Code	127	39
Metropolitan or Micropolitan Statistical Area	None	

ncludes data not distributed by county.

ɔulation estimates for counties will be available in April, 2012 and for cities in June, 2012.

Includes persons reporting only one race.
Hispanics may be of any race, so also are included in applicable race categories.

Suppressed to avoid disclosure of confidential information
ewer than 100 firms
Footnote on this item for this area in place of data
Not available
Suppressed; does not meet publication standards
Not applicable
'alue greater than zero but less than half unit of measure shown

rce U.S. Census Bureau: State and County QuickFacts. Data derived from Population Estimates, American Community Survey, sus of Population and Housing, State and County Housing Unit Estimates, County Business Patterns, Nonemployer Statistics, nomic Census, Survey of Business Owners, Building Permits, Consolidated Federal Funds Report
Revised: Tuesday, 31-Jan-2012 16:55:59 EST

O/E=ORIGINAL ESTIMATE ADJ=ADJUSTMENT EST. REV. 434 WIRELESS ENHANC. 911

ACCOUNT NUMBER	TITLE	ESTIMATED REVENUE	MTD REVENUE	YTD REVENUE	UNCOLLECTED BALANCE	PERCENT COLLECTED
3340334400100	WIRELESS ENHANCED 911	90,000.00		90,000.01	.01-	100.00 %
FUND TOTALS	WIRELESS ENHANCED 911	90,000.00 O/E 90,000.00 ADJ	.00	90,000.01	.01-	100.00 %

2011 Wireless Fund

RAND TOTALS	90,000.00	.00	90,000.01	.01-	100.00 %

APPROPRIATION REPORT

ACCOUNT		NET APPROP	M-T-D EXPENDED	Y-T-D EXPENDED	UNEXPENDED BALANCE	OUTSTANDING ENCUMBRANCE	UNENCUMB'D BALANCE	PERCENT ENCUMB'D
/O=Carry Over /I=Transfers In	O/A=Original Appropriation T/O=Transfers Out		ADJ=Budget Adjustment ADV=Advances		434 WIRELESS ENHANC. 911			
340397530400 WIRELESS 911 EQUIPMENT	25,000.00 O/A 10,500.00 T/O	14,500.00			14,500.00		14,500.00	%
340397530900 WIRELESS ENANCED 911 CONTRAC	22,600.00 O/A 10,500.00 T/I	33,100.00		27,821.32	5,278.68		5,278.68	84.05%
340397531900 TRAINING		3,000.00			3,000.00		3,000.00	%
UND TOTALS	50,600.00 O/A 10,500.00 T/I 10,500.00 T/O	50,600.00	.00	27,821.32	22,778.68	.00	22,778.68	54.98%
RAND TOTALS	.00 C/O 50,600.00 O/A .00 ADJ 10,500.00 T/I 10,500.00 T/O	50,600.00	.00	27,821.32	22,778.68	.00	22,778.68	54.98%

R E V E N U E H I S T O R Y

CCOUNT	TRANS NUMBR	DATE	REFERENCE	FUND	PAY-IN:		ESTIMATED REVENUE	Y-T-D REVENUE	M-T-D REVENUE
334033440010		12/01/11							
33403344001019265		12/13/11	911 WIRELESS		79408	AUDITOR OF STATE E		7,500.00	
33403344001021273		12/21/11	911 BUT SHOULD HAVE BEEN JFS		79502	STATE OF OHIO EFT		7,500.00-	
340334400100	WIRELESS ENHANCED 911								
	YEAR & MONTH T-D TOTALS						.00	.00	
34	WIRELESS ENHANCED 911						90,000.00	90,000.01	.00
							.00	.00	TOT. OF TRANS
								90,000.01	

/03/12 BDHS4L 16:11:06 A P P R O P R I A T I O N H I S T O R Y
434 WIRELESS ENHANC. 911

O=Carry Over
I=Transfers In
Requested Dates -->--11/12/01--11/12/31

O/A=Original Appropriation
T/O=Transfers Out

ADJ=Budget Adjustment
ADV=Advances

ENCUMBERED
UN EXP = Unexpended Balance
UN ENC = Unencumbered Bal

EXPENDED

TRANSFERS & ADJUSTMENTS

	WARNT NBR	P/O NBR	VENDOR						
.40397530400 WIRELESS 911 EQUIPMENT					25,000.00	OAP			14,500.00 UN ENC
14,500.00 UN EXP					10,500.00	T/O		YTD EXP	MTD EXP
334039753 12/20/11	34539			C911			2,253.95-		
334039753 12/20/11	34003	2931	AT&T	CCOMM 911			2,765.00-		
340397530900 WIRELESS ENANCED 911 CONTRACT					22,600.00	OAP			5,278.68 UN ENC
5,278.68 UN EXP				10,500.00 T/I			27,821.32	YTD EXP	MTD EXP
340397531900 TRAINING					3,000.00	OAP			3,000.00 UN ENC
3,000.00 UN EXP								YTD EXP	MTD EXP
From Transactions below				T/I		T/O		ADJ	EXP
334 WIRELESS ENHANCED 911									
GRAND TOTALS				T/I		T/O		ADJ	EXP

O U T S T A N D I N G P U R C H A S E O R D E R S

434 WIRELESS ENHANC. 911

BY APPROPRIATION ACCOUNT

'O MBER		VENDOR	DESCRIPTION	ACCOUNT NUMBER	AMOUNT ISSUED	LIQUID'D ADJUSTMENT	BALANCE
1003 1	2/08/11	2931 AT&T	CCOMM 911		3318.00	3318.00	
1539 1	8/09/11		C911		3000.00	3000.00	
		TOTALS	**** WIRELESS ENANCED 911 CONTRACT	33403975309	6318.00	6318.00	.00
		FUND TOTALS	WIRELESS ENHANCED 911	334	6,318.00	6,318.00	.00
						.00	

G R A N D T O T A L S

6,318.00	6,318.00	.00	
	.00		

O/E=ORIGINAL ESTIMATE ADJ=ADJUSTMENT EST. REV. 433 911

ACCOUNT NUMBER	TITLE	ESTIMATED REVENUE	MTD REVENUE	YTD REVENUE	UNCOLLECTED BALANCE	PERCENT COLLECTED
330333400100	ALLTEL CORP					
330333400200	AT&T	50,000.00		33,125.81	16,874.19	66.25 %
330333400300	UNITED TELEPHONE			10,420.05	10,420.05-	
330333400400	GTE					
330333400500	EMBARQ MANAGEMENT COMPANY	11,000.00			11,000.00	%
330333400600	PROCEEDS OF LOAN					
330333400700	VERIZON NORTH	2,000.00	42.00	715.00	1,285.00	35.75 %
330333400800	AT&T COMMUNICATIONS	20.00		21.32	1.32-	106.60 %
330333400900	TALK AMERICA INC	200.00		9.22	190.78	4.61 %
330333401000	REFUNDS			262.08	262.08-	
330333401100	AT&T COMMUNICATIONS OF	1,000.00	5.33	11,140.75	10,140.75-	1,114.08 %
330333401200	BUDGET PREPAY INC	20.00		14.50	5.50	72.50 %
330333401300	TRINSIC COMMUNICATIONS INC					
330333401400	NOS COMMUNICATIONS, INC					
330333401500	NEW ACCESS COMMUNICATIONS LLC					
330333401600	ACN COMMUNICATIONS SERVICES I	25.00	2.42	20.85	4.15	83.40 %
330333401700	SAGE TELECOM INC	1,500.00		969.67	530.33	64.64 %
330333401800	COLONIAL TAX COMP CO CTCC					
330333401900	LIGHTYEAR NETWORK SOLUTIONS L			14.07	14.07-	
330333402000	LDMI TELECOMMUNICATIONS INC					
330333402100	GLOBAL CROSSING TELEMANAGEMEN					
330333402200	SALIS/BUDGET PHONE			1,162.46	62.46-	105.68 %
330333402300	WINDSTREAM CORPORATION	1,100.00			30.00	%
330333402400	COMTEL TELCOM ASSETS LP	30.00		156.62	13.38	92.13 %
330333402500	LEVEL 3 COMMUNICATIONS LLC	170.00	15.52	244.90	155.10	61.23 %
330333402600	FIRST COMMUNICATIONS LLC	400.00	19.40		25.00	%
330333402700	METROPOLITAN TELECOMMUNICATIO	25.00		36.00	16.00-	180.00 %
330333402800	MATRIX TELECOM INC	20.00		16.11	13.89	53.70 %
330333402900	BIRCH TELECOM	30.00				
330333403000	TWC DIGITAL PHONE LLC (TIME W			116.00	16.00-	116.00 %
330333403100	BULLSEYE TELECOM INC.	100.00		6.79	43.21	13.58 %
330333403200	CAVALIER TELEPHONE	50.00				
330333403300	UNILEVER US INC.					
330333403400	WIRELESS ENHANCED 911		5.50	57.00	57.00-	
330333403500	PREFERRED LONG DISTANCE					
330333403600	PNG TELECOMMUNICATIONS INC		2.91	29.07	10.93	72.68 %
330333403700	CLEAR RATE COMMUNICATIONS INC	40.00	32.01	299.23	279.23-	1,496.15 %
330333403800	GRANITE TELECOMMUNICATIONS LL	20.00		1,541.53	1,541.53-	
330333403900	FRONTIER NORTH					
FUND TOTALS 911		67,750.00	125.09	60,379.03	7,370.97	70.97 %
	67,750.00	O/E				
		ADJ				

2011 Wireline Fund

RAND TOTALS	67,750.00	125.09	60,379.03	7,370.97	70.97 %

C C O U N T	NET APPROP	M-T-D EXPENDED	Y-T-D EXPENDED	UNEXPENDED BALANCE	OUTSTANDING ENCUMBRANCE	UNENCUMB'D BALANCE	PERCENT ENCUMB'D
/O=Carry Over O/A=Original Appropriation ADJ=Budget Adjustment 433 911 /I=Transfers In T/O=Transfers Out ADV=Advances							
330396510200 911 PROGRAM MGR SALARY 20,000.00 O/A 8,000.00 ADJ	28,000.00	1,472.00	26,162.50	1,837.50		1,837.50	93.44%
330396530200 911 POSTAGE 150.00 O/A 250.00 T/I	400.00	47.44	230.06	169.94		169.94	57.52%
330396530300 SUPPLIES	500.00		361.50	138.50		138.50	72.30%
330396530400 EQUIPMENT	5,000.00	617.57	4,595.50	404.50		404.50	91.91%
330396530410 911 WIRELESS EQUIPMENT							%
330396530600 UTILITIES 250.00 O/A 100.00 ADJ	350.00	28.25	310.43	39.57	39.57		100.00%
330396530700 OTHER EXPENSES							%
330396530800 REPAIR 26,410.00 O/A 261.37 T/O	26,148.63		1,080.69	25,067.94	75.00	24,992.94	4.42%
330396530900 CONTRACTS 150.00 C/O 12,000.00 O/A 28,000.00 ADJ	40,150.00	995.95	36,234.90	3,915.10		3,915.10	90.25%
330396530910 AMERITECH CONTRACT-SERVICE 1,500.00 C/O 1,000.00 O/A	2,500.00		1,785.30	714.70		714.70	71.41%
330396531900 TRAINING	3,000.00	109.00	2,139.78	860.22		860.22	71.33%
330396538900 BOND PRINCIPAL							%
330396538910 BOND INTEREST							%
330396539600 911 PROGRAM MGR PERS 2,800.00 O/A 1,100.00 ADJ	3,900.00	231.84	3,765.79	134.21		134.21	96.56%
330396539700 911 PROGRAM MGR WORKERS COMP	500.00		425.55	74.45		74.45	85.11%
330396539800 911 PROGRAM MGR MEDICARE 290.00 O/A 94.00 ADJ 11.37 T/I	395.37	21.34	379.36	16.01		16.01	95.95%
FUND TOTALS 1,650.00 C/O 71,900.00 O/A 37,294.00 ADJ 261.37 T/I 261.37 T/O	110,844.00	3,523.39	77,471.36	33,372.64	114.57	33,258.07	70.00%
GRAND TOTALS 1,650.00 C/O 71,900.00 O/A 37,294.00 ADJ 261.37 T/I 261.37 T/O	110,844.00	3,523.39	77,471.36	33,372.64	114.57	33,258.07	70.00%

REVENUE HISTORY

COUNT	TRANS NUMBR	DATE	REFERENCE	FUND	PAY-IN:	ESTIMATED REVENUE	Y-T-D REVENUE	M-T-D REVENUE
333033340020		12/01/11						
30333400200 AT&T								
		YEAR & MONTH T-D TOTALS				.00	.00	
						50,000.00	33,125.81	.00
333033340050		12/01/11						
30333400500 EMBARQ MANAGEMENT COMPANY								
		YEAR & MONTH T-D TOTALS				.00	.00	
						11,000.00	.00	.00
33303334007021626		12/27/11	911		79561 VERIZON WIRELESS		42.00	
30333400700 VERIZON NORTH								
		YEAR & MONTH T-D TOTALS				.00	42.00	
						2,000.00	715.00	42.00
333033340080		12/01/11						
30333400800 AT&T COMMUNICATIONS								
		YEAR & MONTH T-D TOTALS				.00	.00	
						20.00	21.32	.00
333033340090		12/01/11						
30333400900 TALK AMERICA INC								
		YEAR & MONTH T-D TOTALS				.00	.00	
						200.00	9.22	.00
33303334011021516		12/23/11	911		79535 AT&T COMM OF OHIO		5.33	
30333401100 AT&T COMMUNICATIONS OF								
		YEAR & MONTH T-D TOTALS				.00	5.33	
						1,000.00	11,140.75	5.33
333033340120		12/01/11						
30333401200 BUDGET PREPAY INC								
		YEAR & MONTH T-D TOTALS				.00	.00	
						20.00	14.50	.00
33303334016021518		12/23/11	911		79537 ACN COMM SERVICES		2.42	
30333401600 ACN COMMUNICATIONS SERVICES INC								
		YEAR & MONTH T-D TOTALS				.00	2.42	
						25.00	20.85	2.42
333033340170		12/01/11						
30333401700 SAGE TELECOM INC								
		YEAR & MONTH T-D TOTALS				.00	.00	
						1,500.00	969.67	.00
333033340230		12/01/11						
30333402300 WINDSTREAM CORPORATION								
		YEAR & MONTH T-D TOTALS				.00	.00	
						1,100.00	1,162.46	.00
333033340240		12/01/11						
30333402400 COMTEL TELCOM ASSETS LP								
		YEAR & MONTH T-D TOTALS				.00	.00	
						30.00	.00	.00

REVENUE HISTORY

433 911

ACCOUNT	TRANS NUMBR	DATE	REFERENCE	FUND	PAY-IN:	ESTIMATED REVENUE	Y-T-D REVENUE	M-T-D REVENUE
33303334025021517		12/23/11	911		79536 LEVEL 3 COMM LLC		15.52	
						.00	15.52	
330333402500 LEVEL 3 COMMUNICATIONS LLC						170.00	156.62	15.52
YEAR & MONTH T-D TOTALS								
33303334026021462		12/22/11	E-911		79515 AUDITORS		19.40	
						.00	19.40	
330333402600 FIRST COMMUNICATIONS LLC						400.00	244.90	19.40
YEAR & MONTH T-D TOTALS								
333033340270		12/01/11				.00	.00	
330333402700 METROPOLITAN TELECOMMUNICATIONS						25.00	.00	.00
YEAR & MONTH T-D TOTALS								
333033340280		12/01/11				.00	.00	
330333402800 MATRIX TELECOM INC						20.00	36.00	.00
YEAR & MONTH T-D TOTALS								
333033340290		12/01/11				.00	.00	
330333402900 BIRCH TELECOM						30.00	16.11	.00
YEAR & MONTH T-D TOTALS								
333033340310		12/01/11				.00	.00	
330333403100 BULLSEYE TELECOM INC.						100.00	116.00	.00
YEAR & MONTH T-D TOTALS								
333033340320		12/01/11				.00	.00	
330333403200 CAVALIER TELEPHONE						50.00	6.79	.00
YEAR & MONTH T-D TOTALS								
33303334035021523		12/23/11	911		79541 PREFERRED LONG DIS		5.50	
						.00	5.50	
330333403500 PREFERRED LONG DISTANCE						.00	57.00	5.50
YEAR & MONTH T-D TOTALS								
33303334037017391		12/02/11	911		79298 COMPLIANCE SOLUTIO		1.94	
33303334037020491		12/19/11	911		79474 CLEAR RATE COMM.		.97	
						.00	2.91	
330333403700 CLEAR RATE COMMUNICATIONS INC						40.00	29.07	2.91
YEAR & MONTH T-D TOTALS								
33303334038021515		12/23/11	911		79534 GRANITE TELECOM LL		32.01	
						.00	32.01	
330333403800 GRANITE TELECOMMUNICATIONS LLC						20.00	299.23	32.01
YEAR & MONTH T-D TOTALS								
333	911					.00	125.09	TOT. OF TRANS
							60,379.03	

GRAND TOTALS	.00	125.09

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                    WARNT  P/O                                                                                  TRANSFERS &
                     NBR   NBR   V E N D O R                                                ENCUMBERED   EXPENDED   ADJUSTMENTS
'O=Carry Over                   O/A=Original Appropriation      ADJ=Budget Adjustment          UN EXP = Unexpended Balance
'I=Transfers In                 T/O=Transfers Out               ADV=Advances                   UN ENC = Unencumbered Bal
Requested Dates -->--11/12/01--11/12/31 ----------------------------------------------------------------------------------
333039651 12/09/11                                              PAYROLL AUTOMATIC GROSS                          736.00
333039651 12/23/11                                              PAYROLL AUTOMATIC GROSS                          736.00
                                                                                                                       1,472.00  EXP
                                                                          20,000.00  OAP        8,000.00  ADJ       1,837.50    UN ENC
330396510200  911 PROGRAM MGR SALARY                                                          26,162.50  YTD EXP       1,472.00  MTD EXP
      1,837.50  UN EXP
                                  ----------------------------------------------------------------------------
333039653 12/16/11 36886 34545  6083 PERRY COUNTY COMMISSI  POSTAGE OCT, NOV                      47.44-      47.44
333039653 12/20/11       34545                              911-POSTAGE                         169.94-
                                                                                                                        47.44  EXP
                                                                         150.00  OAP                                   169.94    UN ENC
330396530200  911 POSTAGE                                                                      230.06  YTD EXP          47.44  MTD EXP
      169.94  UN EXP                                   250.00  T/I
                                  ----------------------------------------------------------------------------
333039653 12/20/11       34924                              911 SUPPLIES                        138.50-
                                                                                                                       138.50    UN ENC
                                                                         500.00  OAP                                          MTD EXP
330396530300  SUPPLIES                                                                          361.50  YTD EXP
      138.50  UN EXP
                                  ----------------------------------------------------------------------------
333039653 12/16/11 36824 34927  4851 AT&T                   40R01106812                         310.00-     310.00
333039653 12/16/11 36909 34927  8526 AT&T                   740 R0113249115                     307.57-     307.57
333039653 12/20/11       34927                              EQUIPMENT                           313.63-
                                                                                                                       617.57  EXP
                                                                       5,000.00  OAP                                   404.50    UN ENC
330396530400  EQUIPMENT                                                                       4,595.50  YTD EXP         617.57  MTD EXP
      404.50  UN EXP
                                  ----------------------------------------------------------------------------
333039653 12/02/11 36254 34914  3016 AMERICAN ELECTRIC POW  ACCT 076-590-219-0-6                 28.25-      28.25
                                                                                                                        28.25  EXP
                                                                         250.00  OAP        100.00  ADJ                       UN ENC
330396530600  UTILITIES                                                                        310.43  YTD EXP          28.25  MTD EXP
      39.57  UN EXP
                                  ----------------------------------------------------------------------------
333039653 12/16/11       35292  3996 MARK STOUT             911 REPAIR                           75.00
333039653 12/20/11       33994                              CCOMM 911 REPAIRS                 8,976.81-
                                                                                                                    24,992.94    UN ENC
                                                                      26,410.00  OAP                                          MTD EXP
330396530800  REPAIR                                                     261.37  T/O      1,080.69  YTD EXP
      25,067.94  UN EXP
                                  ----------------------------------------------------------------------------
333039653 12/09/11 36465 34530  3695 EMERGITECH              25300                               130.90-     130.90
333039653 12/16/11 36824        4851 AT&T                   740342204511                                             36.21
333039653 12/19/11       35294  8526 AT&T                   911 CONTRACTS                       828.84
333039653 12/20/11       34530                              C911 CONTRACTS                    4,265.10-
333039653 12/20/11       34332                              CCOMM CONTRACTS 911                 227.48-
333039653 12/23/11 37021 35294  8526 AT&T                   614R50005912 & 614R50005            828.84-     828.84
                                                                                                                       995.95  EXP
                                                 150.00  C/O     12,000.00  OAP       28,000.00  ADJ       3,915.10    UN ENC
330396530900  CONTRACTS                                                                       36,234.90  YTD EXP         995.95  MTD EXP
      3,915.10  UN EXP
                                  ----------------------------------------------------------------------------
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                    WARNT  P/O
                     NBR   NBR   V E N D O R                                                                                  TRANSFERS &
/O=Carry Over                     O/A=Original Appropriation      ADJ=Budget Adjustment      ENCUMBERED     EXPENDED     ADJUSTMENTS
/I=Transfers In                   T/O=Transfers Out               ADV=Advances                    UN EXP = Unexpended Balance
Requested Dates -->--11/12/01--11/12/31 ----------------------------------------------------------------------------------------
 333039653 12/20/11        33996                                   CCOMM 911 AMERITECH CONT        214.70-
330396530910  AMERITECH CONTRACT-SERVICE          1,500.00  C/O        1,000.00  OAP                                   714.70    UN ENC
        714.70  UN EXP                                                                                                          MTD EXP
                                                                                                  1,785.30  YTD EXP
 333039653 12/16/11 36693 34337  1539 DODSON'S PIZZA          911                                109.00-      109.00
 333039653 12/20/11       34337                                C911 TRAINING                      246.54-
 333039653 12/20/11       33997                                CCOMM 911 TRAINING                 613.68-
330396531900  TRAINING                                                                                                          109.00  EXP
        860.22  UN EXP                                              3,000.00  OAP                                           860.22    UN ENC
                                                                                                  2,139.78  YTD EXP                109.00  MTD EXP
 333039653 12/01/11                                              EMPLOYER SHARE RETIREMNT                          231.84
330396539600  911 PROGRAM MGR PERS                                 2,800.00  OAP        1,100.00  ADJ                          231.84  EXP
        134.21  UN EXP                                                                                                          134.21    UN ENC
                                                                                                  3,765.79  YTD EXP                231.84  MTD EXP
330396539700  911 PROGRAM MGR WORKERS COMP
         74.45  UN EXP                                                500.00  OAP                                            74.45    UN ENC
                                                                                                    425.55  YTD EXP                         MTD EXP
 333039653 12/08/11                                              PAYROLL EMPLOYER  MEDICA                           10.67
 333039653 12/20/11                                              PAYROLL EMPLOYER  MEDICA                           10.67
330396539800  911 PROGRAM MGR MEDICARE                                                                                          21.34  EXP
         16.01  UN EXP                                                290.00  OAP           94.00  ADJ                           16.01    UN ENC
                                                     11.37  T/I                              379.36  YTD EXP                 21.34  MTD EXP
      From Transactions below
 333          911
                                                                T/I                T/O                ADJ        3,523.39  EXP
                                GRAND TOTALS                    T/I                T/O                ADJ        3,523.39  EXP
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433 911 BY APPROPRIATION ACCOUNT

/O JMBER	V E N D O R	D E S C R I P T I O N	ACCOUNT NUMBER	AMOUNT ISSUED	LIQUID'D ADJUSTMENT	BALANCE
4545 1 9/13/11 V		911-POSTAGE		250.00	250.00	
		**** 911 POSTAGE	33303965302			
4924 1 10/06/11 V		911 SUPPLIES		250.00	250.00	
		**** SUPPLIES	33303965303			
4927 1 10/18/11 V		EQUIPMENT		1900.00	1900.00	
		**** EQUIPMENT	33303965304			
4914 1 9/30/11 V		UTILITIES		100.00	60.43	39.57
		**** UTILITIES	33303965306			
3994 1 1/18/11		CCOMM 911 REPAIRS		10000.00	10000.00	
5292 1 12/16/11	3996 MARK STOUT	911 REPAIR		75.00		75.00
	TOTALS	**** REPAIR	33303965308	10075.00	10000.00	75.00
4332 1 5/10/11		CCOMM CONTRACTS 911		5000.00	5000.00	
4530 1 6/21/11		C911 CONTRACTS		10000.00	10000.00	
5294 1 12/19/11	8526 AT&T	911 CONTRACTS		828.84	828.84	
	TOTALS	**** CONTRACTS	33303965309	15828.84	15828.84	.00
3996 1 1/18/11		CCOMM 911 AMERITECH CONTRACT		500.00	500.00	
		**** AMERITECH CONTRACT-SERVICE	33303965309			
3997 1 1/18/11		CCOMM 911 TRAINING		1500.00	1500.00	
4337 1 6/14/11		C911 TRAINING		1500.00	1500.00	
	TOTALS	**** TRAINING	33303965319	3000.00	3000.00	.00
	FUND TOTALS	911	333	31,903.84	31,789.27 .00	114.57
	G R A N D T O T A L S			31,903.84	31,789.27 .00	114.57

Revenue Audit Trail Report

AS OF: 01/05/2011

STARTING ACCOUNT:
STARTING DATE :
STARTING BATCH : 201012000
STARTING ACCT YR: 2010

ENDING ACCOUNT: Z
ENDING DATE : 12/31/9999
ENDING BATCH : 201012999
ENDING ACCT Y : 2010

BATCH NUMBER	POST DATE	TRANSACTION DESCRIPTION	TRANSACTION DESCRIPTION 2	DOCUMENT REFERENCE	POST BATCH	DEBIT AMOUNT	CREDIT AMOUNT	OTHER AMOUNT
2010 333-0333-4007-00		VERIZON NORTH						
RJ201012028-0019-1	12/29/2010	911		0075824	1936	0.00	72.00	0.00
TOTAL 333-0333-4007-00						0.00	72.00	0.00
2010 333-0333-4008-00		AT&T COMMUNICATIONS						
RJ201012024-0006-1	12/23/2010	911		0075769	1921	0.00	5.33	0.00
TOTAL 333-0333-4008-00						0.00	5.33	0.00
2010 333-0333-4016-00		ACN COMMUNICATIONS SERVICES INC						
RJ201012024-0008-1	12/23/2010	911		0075771	1921	0.00	0.97	0.00
TOTAL 333-0333-4016-00						0.00	0.97	0.00
2010 333-0333-4025-00		LEVEL 3 COMMUNICATIONS LLC						
RJ201012024-0009-1	12/23/2010	911		0075772	1921	0.00	10.67	0.00
TOTAL 333-0333-4025-00						0.00	10.67	0.00
2010 333-0333-4026-00		FIRST COMMUNICATIONS LLC						
RJ201012020-0005-1	12/20/2010	911		0075716	1904	0.00	24.25	0.00
TOTAL 333-0333-4026-00						0.00	24.25	0.00
2010 333-0333-4035-00		PREFERRED LONG DISTANCE						
RJ201012019-0005-1	12/17/2010	911		0075699	1903	0.00	3.50	0.00
TOTAL 333-0333-4035-00						0.00	3.50	0.00
2010 333-0333-4038-00		GRANITE TELECOMMUNICATIONS LLC						
RJ201012024-0007-1	12/23/2010	911		0075770	1921	0.00	22.31	0.00
TOTAL 333-0333-4038-00						0.00	22.31	0.00
TOTAL 0333		911				0.00	139.03	0.00
TOTAL 333		911				0.00	139.03	0.00

2010 Wireline Fund

Expense Account Report w/ MTD

AS OF: 01/05/2011

STARTING ACCOUNT: 333 911

ENDING ACCOUNT: z

ACCOUNT NO./		ACCOUNT DESC/	BUDG. AMT/	MTD EXP/	YTD EXP/	ENC/	UNENC BAL
0396	911						
333-0396-5102-00		911 PROGRAM MGR SALARY	24239.75	2208.00	24239.75	0.00	0.00
333-0396-5302-00		911 POSTAGE	150.00	6.77	19.78	0.00	130.22
333-0396-5303-00		SUPPLIES	500.00	0.00	403.78	0.00	96.22
333-0396-5304-00		EQUIPMENT	44218.12	109.90	27011.33	0.00	17206.79
333-0396-5304-10		911 WIRELESS EQUIPMENT	0.00	0.00	0.00	0.00	0.00
333-0396-5306-00		UTILITIES	814.45	0.00	410.77	0.00	403.68
333-0396-5307-00		OTHER EXPENSES	0.00	0.00	0.00	0.00	0.00
333-0396-5308-00		REPAIR	7000.00	208.75	4247.75	0.00	2752.25
333-0396-5309-00		CONTRACTS	31500.00	716.50	7977.80	150.00	23372.20
333-0396-5309-10		AMERITECH CONTRACT-SERVICE	13798.10	0.00	12123.06	1500.00	175.04
333-0396-5319-00		TRAINING	6000.00	0.00	3500.16	0.00	2499.84
333-0396-5389-00		BOND PRINCIPAL	0.00	0.00	0.00	0.00	0.00
333-0396-5389-10		BOND INTEREST	0.00	0.00	0.00	0.00	0.00
333-0396-5396-00		911 PROGRAM MGR PERS	3290.53	309.12	3290.53	0.00	0.00
333-0396-5397-00		911 PROGRAM MGR WORKERS COMP	252.13	0.00	252.13	0.00	0.00
333-0396-5398-00		911 PROGRAM MGR MEDICARE	351.48	32.02	351.48	0.00	0.00
TOTAL 0396	911		132114.56	3591.06	83828.32	1650.00	46636.24
TOTAL 333	911		132114.56	3591.06	83828.32	1650.00	46636.24

Expense Audit Trail Report

AS OF: 01/05/11

STARTING ACCOUNT:
STARTING DATE :
STARTING BATCH : 201012000
STARTING ACCT YR: 2010

ENDING ACCOUNT: Z
ENDING DATE : 12/31/9999
ENDING BATCH : 201012999
ENDING ACCT Y : 2010 YEAR CHARGED:

BATCH NUMBER	POST DATE	TRANSACTION DESCRIPTION	DOCUMENT REFERENCE	VENDOR NUMBER	CHECK NUMBER	INVOICE NUMBER	DEBIT AMOUNT	CREDIT AMOUNT	OTHER AMOUNT
2010 333-0396-5102-00		911 PROGRAM MGR SALARY							
PR201012001-0064-1	12/09/2010	PAYROLL DISTRIBUTION		PAYROL	PR20101210		1104.00	0.00	0.00
PR201012002-0070-1	12/21/2010	PAYROLL DISTRIBUTION		PAYROL	PR20101224		1104.00	0.00	0.00
TOTAL 333-0396-5102-00							2208.00	0.00	0.00
2010 333-0396-5302-00		911 POSTAGE							
EJ201012006-0515-1	12/08/2010	COMM 911 POSTAGE	0033332219	8408	0000319429		6.77	0.00	0.00
EJ201012016-0082-1	12/14/2010	COMM 911 POSTAGE	0033332219	BLNKT			0.00	0.00	0.00
EJ201012016-0082-1	12/14/2010	COMM 911 POSTAGE	0033332219	BLNKT			0.00	0.00	130.22
TOTAL 333-0396-5302-00							6.77	0.00	130.22
2010 333-0396-5303-00		SUPPLIES							
EJ201012016-0080-1	12/14/2010	COMM 911 SUPPLIES	0033332215	BLNKT			0.00	0.00	0.00
EJ201012016-0080-1	12/14/2010	COMM 911 SUPPLIES	0033332215	BLNKT			0.00	0.00	96.22
TOTAL 333-0396-5303-00							0.00	0.00	96.22
2010 333-0396-5304-00		EQUIPMENT							
AP201012001-0005-1	12/06/2010	T#2010-51					0.00	0.00	12.88-
AP201012001-0005-1	12/06/2010	T#2010-51					0.00	0.00	3.00-
AP201012007-0001-1	12/20/2010	T#2010-51					0.00	0.00	1500.00-
EJ201012001-0177-1	12/03/2010	COMM 911 EQUIPT	0033332743	6526	0000319061	17414	109.90	0.00	0.00
EJ201012015-0013-1	12/14/2010	COMM 911 EQUIPT	0033332743	BLNKT			0.00	0.00	0.00
EJ201012015-0013-1	12/14/2010	COMM 911 EQUIPT	0033332743	BLNKT			0.00	0.00	1041.30
EJ201012016-0004-1	12/14/2010	COMM UPGRADE SERV	0033332261	0555			0.00	0.00	0.00
EJ201012016-0004-1	12/14/2010	COMM UPGRADE SERV	0033332261	0555			0.00	0.00	1172.37
TOTAL 333-0396-5304-00							109.90	0.00	697.79
2010 333-0396-5306-00		UTILITIES							
EJ201012016-0063-1	12/14/2010	UTILITES 911	0033333324	BLNKET			0.00	0.00	0.00
EJ201012016-0063-1	12/14/2010	UTILITES 911	0033333324	BLNKET			0.00	0.00	403.68
TOTAL 333-0396-5306-00							0.00	0.00	403.68
2010 333-0396-5308-00		REPAIR							
EJ201012006-0237-1	12/08/2010	COMM 911 REPAIRS	0033332217	1295	0000319230	398472	208.75	0.00	0.00
EJ201012016-0081-1	12/14/2010	COMM 911 REPAIRS	0033332217	BLNKT			0.00	0.00	0.00
EJ201012016-0081-1	12/14/2010	COMM 911 REPAIRS	0033332217	BLNKT			0.00	0.00	902.25
TOTAL 333-0396-5308-00							208.75	0.00	902.25
2010 333-0396-5309-00		CONTRACTS							
EJ201012001-0191-1	12/03/2010	COMM CONTRACTS	0033332220	8578	0000319074	269059	130.00	0.00	0.00
EJ201012024-0002-1	12/16/2010	COMM CONTRACTS	0033332220	0558	0000319463	740R011324	276.50	0.00	0.00
EJ201012024-0003-1	12/16/2010	COMM CONTRACTS	0033332220	0558	0000319463	740R011068	310.00	0.00	0.00
EJ201012026-0026-1	12/17/2010	COMM CONTRACTS	0033332220	BLNKT			0.00	0.00	0.00
EJ201012026-0026-1	12/17/2010	COMM CONTRACTS	0033332220	BLNKT			0.00	0.00	7045.38
EN201012000-0000-0	12/14/2010	911	0033333745	12103			0.00	0.00	150.00-
TOTAL 333-0396-5309-00							716.50	0.00	6895.38
2010 333-0396-5309-10		AMERITECH CONTRACT-SERVICE							
AP201012007-0001-1	12/20/2010	T#2010-51					0.00	0.00	1500.00
EJ201012039-0007-1	12/22/2010	911 CONTRACT SERV	0033333062	BLNKT			0.00	0.00	0.00
EJ201012039-0007-1	12/22/2010	911 CONTRACT SERV	0033333062	BLNKT			0.00	0.00	174.94
EJ201012044-0002-1	12/29/2010	COMM CONTRACT SRVE	0033332221	BLNKT			0.00	0.00	0.00
EJ201012044-0002-1	12/29/2010	COMM CONTRACT SRVE	0033332221	BLNKT			0.00	0.00	0.10

Expense Audit Trail Report

AS OF: 01/05/11

STARTING ACCOUNT:
STARTING DATE :
STARTING BATCH : 201012000
STARTING ACCT YR: 2010

ENDING ACCOUNT: Z
ENDING DATE : 12/31/9999
ENDING BATCH : 201012999
ENDING ACCT Y : 2010 YEAR CHARGED:

BATCH NUMBER	POST DATE	TRANSACTION DESCRIPTION	DOCUMENT REFERENCE	VENDOR NUMBER	CHECK NUMBER	INVOICE NUMBER	DEBIT AMOUNT	CREDIT AMOUNT	OTHER AMOUNT
EN201012000-0000-0	12/20/2010	COMMISSION CONTRACT	0033333750	VV					
TOTAL 333-0396-5309-10							0.00	0.00	1500.00-
2010 333-0396-5319-00		TRAINING					0.00	0.00	175.04
EJ201012048-0001-1	12/29/2010	COMM 911 TRAINING	0033332222	BLNKT					
EJ201012048-0001-1	12/29/2010	COMM 911 TRAINING	0033332222	BLNKT			0.00	0.00	0.00
TOTAL 333-0396-5319-00							0.00	0.00	1999.84
2010 333-0396-5396-00		911 PROGRAM MGR PERS					0.00	0.00	1999.84
AP201012001-0005-1	12/06/2010	T#2010-51							
TR201012010-0044-1	12/13/2010	OPERS NOV		88888	TR20101202		0.00	0.00	12.88
TOTAL 333-0396-5396-00							309.12	0.00	0.00
2010 333-0396-5398-00		911 PROGRAM MGR MEDICARE					309.12	0.00	12.88
AP201012001-0005-1	12/06/2010	T#2010-51							
TR201012001-0040-1	12/08/2010	MEDICARE FOR PAY 25		88888	TR20101210		0.00	0.00	3.00
TR201012021-0041-1	12/21/2010	MEDICARE 12-24-10		88888	TR20101224		16.01	0.00	0.00
TOTAL 333-0396-5398-00							16.01	0.00	0.00
TOTAL 0396		911					32.02	0.00	3.00
TOTAL 333		911					3591.06	0.00	11316.30
							3591.06	0.00	11316.30

Encumbrance Report by Account

AS OF: 01/05/2011

STARTING ACCOUNT:
STARTING YEAR :

ENDING ACCOUNT: Z
ENDING YEAR : Z

ACCOUNT	PO NUMBER	LT	ST	ENC DATE	ENC. BAL	PO AMT	PAID	ERR
333-0396-5309-00	2010 0033333745-001 911	C	O	12/14/10	150.00	150.00	.00	
333-0396-5309-10	2010 0033333750-001 COMMISSION CONTRACT SERV	C	O	12/20/10	1500.00	1500.00	.00	
TOTAL	CONTRACT SERVICES 5309				1650.00	1650.00	.00	
TOTAL	911 0396				1650.00	1650.00	.00	
TOTAL	911 333				1650.00	1650.00	.00	

Expense Account Report w/ MTD

AS OF: 01/05/2011

STARTING ACCOUNT: 333 911 ENDING ACCOUNT: z

ACCOUNT NO./	ACCOUNT DESC/	BUDG. AMT/	MTD EXP/	YTD EXP/	ENC/	UNENC BAL
333- 0427 - -	SHERIFF CCW	0.00	0.00	0.00	0.00	0.00
TOTAL	SHERIFF CCW	0.00	0.00	0.00	0.00	0.00

Revenue Audit Trail Report

AS OF: 01/05/2011

STARTING ACCOUNT:
STARTING DATE :
STARTING BATCH : 201012000
STARTING ACCT YR: 2010

ENDING ACCOUNT: Z
ENDING DATE : 12/31/9999
ENDING BATCH : 201012999
ENDING ACCT Y : 2010

BATCH NUMBER	POST DATE	TRANSACTION DESCRIPTION	TRANSACTION DESCRIPTION 2	DOCUMENT REFERENCE	POST BATCH	DEBIT AMOUNT	CREDIT AMOUNT	OTHER AMOUNT
2010 334-0334-4001-00		WIRELESS ENHANCED 911						
RJ201012021-0026-1	12/21/2010	OCT /NOV/DEC 911 EFT		0075744	1908	0.00	22500.00	0.00
TOTAL 334-0334-4001-00						0.00	22500.00	0.00
TOTAL 0334		WIRELESS ENHANCED 911				0.00	22500.00	0.00
TOTAL 334		WIRELESS ENHANCED 911				0.00	22500.00	0.00

2010 Wireless Fund

Expense Account Report w/ MTD

AS OF: 01/05/2011

STARTING ACCOUNT: ENDING ACCOUNT: z

334 WIRELESS ENHANCED 911

ACCOUNT NO./	ACCOUNT DESC/	BUDG. AMT/	MTD EXP/	YTD EXP/	ENC/	UNENC BAL
0397	WIRELESS ENHANCED 911					
334-0397-5304-00	WIRELESS 911 EQUIPMENT	300000.00	6447.00	246340.00	0.00	53660.00
334-0397-5309-00	WIRELESS ENANCED 911 CONTRACT SERV	25000.00	0.00	25000.00	0.00	0.00
TOTAL 0397	WIRELESS ENHANCED 911	325000.00	6447.00	271340.00	0.00	53660.00
TOTAL 334	WIRELESS ENHANCED 911	325000.00	6447.00	271340.00	0.00	53660.00

Expense Audit Trail Report

AS OF: 01/05/11

STARTING ACCOUNT:
STARTING DATE :
STARTING BATCH : 201012000
STARTING ACCT YR: 2010

ENDING ACCOUNT: Z
ENDING DATE : 12/31/9999
ENDING BATCH : 201012999
ENDING ACCT Y : 2010 YEAR CHARGED:

BATCH NUMBER	POST DATE	TRANSACTION DESCRIPTION	DOCUMENT REFERENCE	VENDOR NUMBER	CHECK NUMBER	INVOICE NUMBER	DEBIT AMOUNT	CREDIT AMOUNT	OTHER AMOUNT
2010 334-0397-5304-00		WIRELESS 911 EQUIPMENT							
EJ201012006-0344-1	12/08/2010	COMM ENHANCED 911 WI	0033432230	30104	0000319297	24611	266.00	0.00	0.00
EJ201012006-0345-1	12/08/2010	COMM 911 EQUIP	0033433479	30104	0000319297	24611	6181.00	0.00	0.00
EJ201012016-0043-1	12/14/2010	WIRELESS 911 EQUIPME	0033432246	30167			0.00	0.00	0.00
EJ201012016-0043-1	12/14/2010	WIRELESS 911 EQUIPME	0033432246	30167			0.00	0.00	581.00
EJ201012016-0083-1	12/14/2010	911 CAD/ALI GIS PROJ	0033433317	BLNKT			0.00	0.00	0.00
EJ201012016-0083-1	12/14/2010	911 CAD/ALI GIS PROJ	0033433317	BLNKT			0.00	0.00	770.00
	TOTAL	334-0397-5304-00					6447.00	0.00	1351.00
	TOTAL	0397 WIRELESS ENHANCED 911					6447.00	0.00	1351.00
	TOTAL	334 WIRELESS ENHANCED 911					6447.00	0.00	1351.00

Jan 2010

Statement of Cash Pos w/MTD

AS OF: 01/04/2011 YEAR: 2010

STARTING ACCOUNT: 001 ENDING ACCOUNT: Z

FUND NO.	FUND DESCRIPTION	BEGINNING BALANCE	RECEIPTS M-T-D	RECEIPTS Y-T-D	DISBURSMENTS M-T-D	DISBURSMENTS Y-T-D	UNEXPENDED BALANCE	OUTSTANDING ENCUMBERANCE	ENDING BALANCE
305	JUVENILE-CONDUCT OF	8734.40	356.50	2347.28	573.32	643.92	10437.76	475.00	9962.76
306	PROBATE-CONDUCT OF	14045.60	251.25	1318.33	0.00	939.03	14424.90	0.00	14424.90
308	PERRY CO ENGINEER'S	18595.48	560.00	5520.00	0.00	2911.81	21203.67	5000.00	16203.67
309	ESCROW PAYMENT FUND	28248.36	15436.72	49159.97	50917.39	76135.68	1272.65	0.00	1272.65
310	RECORDERS EQUIPMENT	2234.75	1912.00	17956.00	1940.75	17481.70	2709.05	797.05	1912.00
311	CERTIFICATE OF TITL	26896.14	14318.80	184728.44	8322.50	125419.66	86204.92	18000.00	68204.92
322	COMMON PLEAS-ELECTR	6731.34	300.00	8869.18	621.53	8837.31	6963.21	1000.00	5963.21
323	SHERIFF SERV-NATL F	1159.49	0.00	0.00	0.00	0.00	1159.49	0.00	1159.49
326	NORTHERN PERRY COUN	68039.76	68916.47	716991.50	192388.68	689446.70	95584.56	18151.24	77433.32
327	NPCW SEWER	1009456.30	80545.98	881350.07	260199.56	1174259.12	716547.25	45061.70	671485.55
330	JUV/INDIGENT DRIVER	1409.30	37.50	87.50	0.00	0.00	1496.80	0.00	1496.80
331	SHERIFF CCW	14325.89	855.00	13947.00	165.98	7529.98	20742.91	6713.02	14029.89
333	[illegible]	134675.52	139.03	65339.12	3591.06	83828.32	116186.32	1650.00	114536.32
334	WIRELESS ENHANCED 9	248856.93	22500.00	90000.00	6447.00	274340.00	67516.93	0.00	67516.93
338	COUNTY PROBATION SE	76203.47	2472.80	32113.73	3199.14	55760.66	52556.54	941.50	51615.04
340	COMMON PLEAS MEDIAT	11510.42	0.00	0.00	0.00	40.00	11470.42	0.00	11470.42
341	CO CRT-MEDIATION SE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
342	CO CRT-SPECIAL PROJ	17903.20	3663.55	39717.85	952.00	28957.77	28663.28	0.00	28663.28
343	PERRY CO TRANSIT SY	77074.19	49524.00	857013.67	3779.15	828071.82	106016.04	23571.54	82444.50
344	JUVENILE/AMERICORPS	2576.59	0.00	0.00	0.00	0.00	2576.59	0.00	2576.59
347	SHERIFF'S LITTER GR	3122.74	0.00	46754.32	2264.65	43706.65	6170.41	1008.00	5162.41
348	PCJC/CASA GAL PROGR	5233.99	0.00	0.00	0.00	0.00	5233.99	0.00	5233.99
349	PERRY COUNTY AIRPOR	47122.83	48946.00-	12500.00	53388.36-	38313.39	21309.44	0.00	21309.44
350	SPECIAL EVENTS-JUVE	81209.00	794.00	11877.50	607.70	17193.61	75892.89	0.00	75892.89
351	EMA-SMALL PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
353	COMMON PLEAS SPECIA	69588.68	766.53	9640.26	0.00	17041.94	62187.20	40.85	62146.35
354	CCA PROGRAM	3335.55	0.00	50045.00	4061.72	51441.15	1939.40	0.00	1939.40
355	HELP ME GROW	118739.85	56576.83	334616.63	20547.14	298703.51	154652.97	5952.91	148700.06
357	LICE PREVENTION	2895.82	0.00	0.00	0.00	6.82	2889.00	0.00	2889.00
358	CFHS GRANT	2152.99	0.00	0.00	0.00	0.00	2152.99	0.00	2152.99
360	ABSTINENCE EDUCATIO	1569.03	0.00	0.00	0.00	0.00	1569.03	0.00	1569.03
361	SHERIFF DEPUTY IN S	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
362	SPECIAL MINI GRANT/	4178.75	0.00	4050.00	0.00	2905.05	5323.70	1005.59	4318.11
364	TOBACCO RISK & REDU	22312.47	0.00	0.00	587.56	2944.09	19368.38	15.00	19353.38
365	CFLP SOLID WASTE FU	145763.23	119800.00	182451.12	7865.49	179277.54	148936.81	3178.97	145757.84
366	CARDIOVASCULAR HEAL	42307.96	0.00	0.00	2946.28	36865.90	5442.06	0.00	5442.06
367	PERRY COUNTY DEPUTY	182031.33	13006.60	194341.95	12538.96	295790.92	80582.36	101.46	80480.90
368	MULTI-CO JUVENILE D	348489.74	2607.56	1102530.15	81785.81	1079860.96	371158.93	25623.29	345535.64
369	PERRY COUNTY SENIOR	67440.57	11945.27	174816.57	12653.69	170646.84	71610.30	7624.45	63985.85
370	ENTERPRIZE ZONE MAI	8135.00	0.00	500.00	0.00	0.00	8635.00	0.00	8635.00
372	LAW ENFORCEMENT OVE	3963.37	0.00	0.00	0.00	0.00	3963.37	0.00	3963.37
373	D.A.R.E.	12141.82	0.00	0.00	0.00	0.00	12141.82	0.00	12141.82
374	TRANSIT CAPITOL	71217.14	4012.85	46296.10	98260.00	98260.00	19253.24	0.00	19253.24
375	JUVENILE DRUG COURT	50186.63	0.00	19906.00	9701.04	30777.71	39314.92	0.00	39314.92
376	VETERANS VAN CAPITA	11156.50	0.00	10000.00	0.00	0.00	21156.50	0.00	21156.50
377	PUBLIC HEALTH INFRA	30665.45	0.00	63374.14	5745.58	89556.62	4482.97	853.35	3629.62
378	STATE GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
379	HHS GRANT BOE	0.00	920.00-	5765.93	0.00	5765.93	0.00	0.00	0.00

Revenue Audit Trail Report

AS OF: 01/05/2010

STARTING ACCOUNT: 001
STARTING DATE :
STARTING BATCH : 200912000
STARTING ACCT YR: 2009

ENDING ACCOUNT: Z
ENDING DATE : 12/31/9999
ENDING BATCH : 200912999
ENDING ACCT Y : 2009

BATCH NUMBER	POST DATE	TRANSACTION DESCRIPTION	TRANSACTION DESCRIPTION 2	DOCUMENT REFERENCE	POST BATCH	DEBIT AMOUNT	CREDIT AMOUNT	OTHER AMOUNT
009 333-0333-4007-00		VERIZON NORTH						
RJ200912017-0006-1	12/17/2009	911		0071988	0712	0.00	109.97	0.00
TOTAL 333-0333-4007-00						0.00	109.97	0.00
009 333-0333-4011-00		AT&T COMMUNICATIONS OF						
RJ200912020-0041-1	12/24/2009	911		0072047	0726	0.00	5.33	0.00
TOTAL 333-0333-4011-00						0.00	5.33	0.00
009 333-0333-4016-00		ACN COMMUNICATIONS SERVICES INC						
RJ200912020-0040-1	12/24/2009	911		0072046	0726	0.00	0.97	0.00
TOTAL 333-0333-4016-00						0.00	0.97	0.00
009 333-0333-4023-00		WINDSTREAM CORPORATION						
RJ200912020-0038-1	12/24/2009	911		0072044	0726	0.00	93.97	0.00
TOTAL 333-0333-4023-00						0.00	93.97	0.00
009 333-0333-4024-00		COMTEL TELCOM ASSETS LP						
RJ200912020-0037-1	12/24/2009	911		0072043	0726	0.00	7.27	0.00
TOTAL 333-0333-4024-00						0.00	7.27	0.00
009 333-0333-4025-00		LEVEL 3 COMMUNICATIONS LLC						
RJ200912020-0039-1	12/24/2009	911		0072045	0726	0.00	10.18	0.00
TOTAL 333-0333-4025-00						0.00	10.18	0.00
009 333-0333-4026-00		FIRST COMMUNICATIONS LLC						
RJ200912017-0007-1	12/17/2009	911		0071989	0712	0.00	27.64	0.00
TOTAL 333-0333-4026-00						0.00	27.64	0.00
009 333-0333-4032-00		CAVALIER TELEPHONE						
RJ200912004-0012-1	12/04/2009	911		0071825	0642	0.00	4.36	0.00
RJ200912018-0009-1	12/22/2009	911		0072003	0717	0.00	5.33	0.00
TOTAL 333-0333-4032-00						0.00	9.69	0.00
009 333-0333-4035-00		PREFERRED LONG DISTANCE						
RJ200912017-0012-1	12/17/2009	911		0071992	0712	0.00	2.50	0.00
TOTAL 333-0333-4035-00						0.00	2.50	0.00
009 333-0333-4038-00		GRANITE TELECOMMUNICATIONS LLC						
FM20091228 -0000-0	/ /00	BUDG FILE MAINT ACTION		BFMFME	ADD	0.00	0.00	0.00
FM20091228 -0000-0	/ /00	GL FILE MAINT ACTION =		BFMFME	ADD	0.00	0.00	0.00
FM20091228 -0000-0	/ /00	BUDG FILE MAINT ACTIDE		BFMFME	MOD	0.00	0.00	0.00
FM20091228 -0000-0	/ /00	GL FILE MAINT ACTIONDE		BFMFME	MOD	0.00	0.00	0.00
FM20091228 -0000-0	/ /00	BUDG FILE MAINT ACTION		BFMFMR	ADD	0.00	0.00	0.00
FM20091228 -0000-0	/ /00	GL FILE MAINT ACTION =		BFMFMR	ADD	0.00	0.00	0.00
RJ200912022-0011-1	12/28/2009	911		0072056	0734	0.00	17.94	0.00
TOTAL 333-0333-4038-00						0.00	17.94	0.00
TOTAL 0333		911				0.00	285.46	0.00
TOTAL 333		911				0.00	285.46	0.00

2009 Wireline Fund
2009 Wireless Fund

Expense Audit Trail Report

AS OF: 01/05/10

STARTING ACCOUNT: 001
STARTING DATE :
STARTING BATCH : 200912000
STARTING ACCT YR: 2009

ENDING ACCOUNT: Z
ENDING DATE : 12/31/9999
ENDING BATCH : 200912999
ENDING ACCT Y : 2009 YEAR CHARGED:

BATCH NUMBER	POST DATE	TRANSACTION DESCRIPTION	DOCUMENT REFERENCE	VENDOR INVOICE	CHECK NUMBER	VENDOR BATCH	DEBIT AMOUNT	CREDIT AMOUNT	OTHER AMOUNT
09 333-0396-5102-00		911 PROGRAM MGR SALARY							
R200912001-0067-1	12/08/2009	PAYROLL DISTRIBUTION		PAYROL	PR20091211		736.00	0.00	0.00
R200912002-0073-1	12/21/2009	PAYROLL DISTRIBUTION		PAYROL	PR20091225		736.00	0.00	0.00
	TOTAL	333-0396-5102-00					1472.00	0.00	0.00
09 333-0396-5302-00		911 POSTAGE							
J200912004-0207-1	12/03/2009	911 POSTAGE	0033331104	8408	0000308445		8.09	0.00	0.00
J200912006-0023-1	12/04/2009	911 POSTAGE	0033331104	BLNKT			0.00	0.00	0.00
J200912006-0023-1	12/04/2009	911 POSTAGE	0033331104	BLNKT			0.00	0.00	42.46
	TOTAL	333-0396-5302-00					8.09	0.00	42.46
09 333-0396-5303-00		SUPPLIES							
J200912021-0029-1	12/15/2009	SHERIFF 911 SUPPLIES	0033330876	BLNKT			0.00	0.00	0.00
J200912021-0029-1	12/15/2009	SHERIFF 911 SUPPLIES	0033330876	BLNKT			0.00	0.00	0.81
J200912021-0032-1	12/15/2009	911	0033331447	BLNKT			0.00	0.00	0.00
J200912021-0032-1	12/15/2009	911	0033331447	BLNKT			0.00	0.00	300.00
	TOTAL	333-0396-5303-00					0.00	0.00	300.81
09 333-0396-5304-00		EQUIPMENT							
P200912012-0001-1	12/28/2009	T#2009-51					0.00	0.00	1000.00-
J200912021-0026-1	12/15/2009	911	0033331103	BLNKET			0.00	0.00	0.00
J200912021-0026-1	12/15/2009	911	0033331103	BLNKET			0.00	0.00	3757.02
	TOTAL	333-0396-5304-00					0.00	0.00	2757.02
09 333-0396-5306-00		UTILITIES							
P200912012-0001-1	12/28/2009	T#2009-51					0.00	0.00	1000.00
J200912027-0005-1	12/16/2009	SHERIFF 911 UTILITIE	0033330928	BLNKT			0.00	0.00	0.00
J200912027-0005-1	12/16/2009	SHERIFF 911 UTILITIE	0033330928	BLNKT			0.00	0.00	6.11
N200912000-0000-0	12/28/2009	COMM 911 UTILITIES	0033332039	VV			0.00	0.00	1006.11-
	TOTAL	333-0396-5306-00					0.00	0.00	0.00
09 333-0396-5308-00		REPAIR							
J200912021-0030-1	12/15/2009	SHERIFF 911 REPAIR	0033330929	BLNKT			0.00	0.00	0.00
J200912021-0030-1	12/15/2009	SHERIFF 911 REPAIR	0033330929	BLNKT			0.00	0.00	2320.58
	TOTAL	333-0396-5308-00					0.00	0.00	2320.58
09 333-0396-5309-00		CONTRACTS							
J200912009-0400-1	12/09/2009	SHERIFF 911 CONTRACT	0033330933	8578	0000308727	258264	90.00	0.00	0.00
J200912009-0401-1	12/09/2009	COMM-FEES	0033331443	8578	0000308727	258264	150.00	0.00	0.00
J200912021-0031-1	12/15/2009	SHERIFF 911 CONTRACT	0033330933	BLNKT			0.00	0.00	0.00
J200912021-0031-1	12/15/2009	SHERIFF 911 CONTRACT	0033330933	BLNKT			0.00	0.00	470.00
J200912027-0003-1	12/16/2009	SHERIFF 911 CONTRACT	0033330930	4142			0.00	0.00	0.00
J200912027-0003-1	12/16/2009	SHERIFF 911 CONTRACT	0033330930	4142			0.00	0.00	4001.31
	TOTAL	333-0396-5309-00					240.00	0.00	4471.31
09 333-0396-5309-10		AMERITECH CONTRACT-SERVICE							
J200912029-0020-1	12/17/2009	SHERIFF 911	0033330934	0558	0000308793		933.60	0.00	0.00
	TOTAL	333-0396-5309-10					933.60	0.00	0.00
09 333-0396-5396-00		911 PROGRAM MGR PERS							
R200912013-0046-1	12/11/2009	OPERS NOV		88888	TR20091211		206.08	0.00	0.00
	TOTAL	333-0396-5396-00					206.08	0.00	0.00
09 333-0396-5398-00		911 PROGRAM MGR MEDICARE							
R200912010-0042-1	12/08/2009	MEDICARE 12-11-09		88888	TR20091211		10.67	0.00	0.00

Expense Account Report w/ MTD

AS OF: 01/05/2010

STARTING ACCOUNT: 333 911 ENDING ACCOUNT: z

CCOUNT NO./		ACCOUNT DESC/	BUDG. AMT/	MTD EXP/	YTD EXP/	ENC/	UNENC BAL
0396	911						
33-0396-5102-00		911 PROGRAM MGR SALARY	8900.00	1472.00	8280.00	0.00	620.00
33-0396-5302-00		911 POSTAGE	100.00	8.09	57.54	0.00	42.46
33-0396-5303-00		SUPPLIES	800.00	0.00	499.19	0.00	300.81
33-0396-5304-00		EQUIPMENT	13700.00	0.00	1242.98	1868.00	10589.02
33-0396-5304-10		911 WIRELESS EQUIPMENT	0.00	0.00	0.00	0.00	0.00
33-0396-5306-00		UTILITIES	1273.40	0.00	267.29	1006.11	0.00
33-0396-5307-00		OTHER EXPENSES	0.00	0.00	0.00	0.00	0.00
33-0396-5308-00		REPAIR	12000.00	0.00	2679.42	0.00	9320.58
33-0396-5309-00		CONTRACTS	32504.86	240.00	26502.25	0.00	6002.61
33-0396-5309-10		AMERITECH CONTRACT-SERVICE	21351.54	933.60	10475.30	298.10	10578.14
33-0396-5319-00		TRAINING	1000.00	0.00	0.00	0.00	1000.00
33-0396-5389-00		BOND PRINCIPAL	0.00	0.00	0.00	0.00	0.00
33-0396-5389-10		BOND INTEREST	0.00	0.00	0.00	0.00	0.00
33-0396-5396-00		911 PROGRAM MGR PERS	1246.00	206.08	953.12	0.00	292.88
33-0396-5397-00		911 PROGRAM MGR WORKERS COMP	0.00	0.00	0.00	0.00	0.00
33-0396-5398-00		911 PROGRAM MGR MEDICARE	129.05	21.34	120.04	0.00	9.01
TOTAL 0396	911		93004.85	2881.11	51077.13	3172.21	38755.51
TOTAL 333	911		93004.85	2881.11	51077.13	3172.21	38755.51

Encumbrance Report by Account

AS OF: 01/05/2010

STARTING ACCOUNT:
STARTING YEAR : 2009

ENDING ACCOUNT: z
ENDING YEAR : z

CCOUNT	PO NUMBER	LT	ST	ENC DATE	ENC. BAL	PO AMT	PAID ERR
33-0396-5304-00	2009 0033331711-001 911 CHAIRS	C	O	11/30/09	1868.00	1868.00	.00
TOTAL EQUIPMENT	5304				1868.00	1868.00	.00
33-0396-5306-00	2009 0033332039-001 COMM 911 UTILITIES	C	O	12/28/09	1006.11	1006.11	.00
TOTAL ADVERTISING AND PRINTING	5306				1006.11	1006.11	.00
33-0396-5309-10	2009 0033330934-001 SHERIFF 911	C	O	01/22/09	298.10	10000.00	9701.90
TOTAL CONTRACT SERVICES	5309				298.10	10000.00	9701.90
TOTAL 911	0396				3172.21	12874.11	9701.90
TOTAL 911	333				3172.21	12874.11	9701.90

Expense Audit Trail Report

AS OF: 01/05/10

STARTING ACCOUNT: 001
STARTING DATE :
STARTING BATCH : 200912000
STARTING ACCT YR: 2009

ENDING ACCOUNT: Z
ENDING DATE : 12/31/9999
ENDING BATCH : 200912999
ENDING ACCT Y : 2009 YEAR CHARGED:

BATCH NUMBER	POST DATE	TRANSACTION DESCRIPTION	DOCUMENT REFERENCE	VENDOR INVOICE	CHECK NUMBER	VENDOR BATCH	DEBIT AMOUNT	CREDIT AMOUNT	OTHER AMOUNT
TR20091225 -0045-1	12/22/2009	MEDICARE FOR PAY 26		88888	TR20091225		10.67	0.00	0.00
	TOTAL	333-0396-5398-00					21.34	0.00	0.00
	TOTAL	0396 911					2881.11	0.00	9892.18
	TOTAL	333 911					2881.11	0.00	9892.18

Maxine Goodman Levin
College of Urban Affairs

Prepared for:
Perry County Board of Commissioners

Prepared by:
The Center for Public Management
Maxine Goodman Levin College of Urban Affairs
Cleveland State University

February 22, 2012

Consolidated Public Safety Dispatch Feasibility Study

A Proposal

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The information contained in this proposal is the proprietary intellectual property of the Center for Public Management of the Maxine Goodman Levin College of Urban Affairs at Cleveland State University and cannot be used or duplicated without its written consent. None of the language or information provided herein can be used by the proposed client or others for any purpose including, but not limited to, project scopes of work or Request for Proposals.

PROJECT PURPOSE

Our Understanding of Your Situation

To ensure taxpayer dollars are being spent as efficiently and effectively as possible, the Perry County Commissioners are interested in exploring the feasibility of consolidating countywide public safety dispatch functions for police, fire, and emergency medical services (EMS). In doing this, these communities seek not only to save money, but also to determine whether a consolidated center might improve the quality or expand the types of services provided.

The scope of services section of this proposal outlines how this will be accomplished.

PROJECT DESCRIPTION

This proposal outlines how the Center for Public Management (PM) of the Maxine Goodman Levin College of Urban Affairs at Cleveland State University could assist Perry County in assessing the feasibility of consolidating public safety dispatch functions on a countywide basis for police, fire, and emergency medical services (EMS). The PM anticipates that the project will include the activities listed below.

1. **Convene planning meeting**

   The PM project team will meet with project representatives from the jurisdictions to finalize the goals, objectives, and expectations of the project. The planning meeting will also include discussion of the strategy for the various stages of the project, and identification of data/information pertinent to the needs of the project.

2. **Collect data**

   The PM will develop a data-needs questionnaire, submit it to participating dispatch centers, and meet with representatives of the dispatch centers to discuss and clarify the data needed. The PM may adjust the data request based on availability of data for participating dispatch centers. Expectations with regard to the data needed for the project include, but are not limited to:
   - Copy of sections of codified ordinances pertaining to public safety functions (including dispatch) and a copy of each community's charter.
   - Staffing data including total number of full-time (FT) employees, part-time (PT) employees, total hours worked by PT employees annually, and number of hours per week worked by FT and PT employees.
   - Percentage of dispatcher and supervisor's time dealing with dispatch-related issues (i.e., clerk of courts, jail matron, etc.)
   - Typical daily staffing schedule per 0.5 hour increment for seven consecutive days
   - Past five years dispatch capital expenditures and projected capital expenditures for the next five years
   - Previous year's operational expenses including salaries, fringe benefits, and overtime
   - Cost for current contract for dispatch service, as relevant
   - Hourly rates for dispatchers and managers with fringe benefit costs broken out separately
   - Labor agreements for dispatchers

- Job descriptions for dispatchers and managers
- Breakdown of equipment, radio frequencies, and other related data
- Call data for participating jurisdictions:
  - How long an average call takes (average talk time per dispatcher per call)
  - Average time between calls (and if possible standard deviation)
  - On the average, how long a caller has to wait for a dispatcher to pick up a call
- For 14 consecutive days [in spreadsheet format]:
  - Number of calls for service and total calls in 0.5 hour increments by day of week [in spreadsheet format]
  - Nonemergency versus emergency calls (either total or percentage) for one year
  - Breakdown of number of calls for service for police, fire, and emergency medical service (EMS), as well as the number of calls requiring emergency medical dispatch (EMD) for one year [in spreadsheet format]
  - Crime incident data may also be requested

3. Analyze participant data

Once the data is assembled, the PM will review contracts, community charters, and staffing, call, and other data. Using data and scheduling/staffing models, the PM will estimate staffing needs for a consolidated center. This estimate, combined with current cost data, will be used to project salary and benefit costs for the consolidated center. In conjunction with the data obtained in the interoperability/equipment assessment in Step 4, staffing estimates will also be used to help project the capital/equipment costs for a consolidated center.

4. Assess interoperability and communications/radio and dispatch equipment

The PM project team will meet with and/or interview key staff or appropriate representatives of the participating dispatch centers to assess existing equipment; assess interoperability; identify the types of equipment that would be needed for a consolidated dispatch center; and identify necessary upgrades, patches, and equipment that would be required for local police, fire, and EMS to communicate with the dispatch center. The PM will also ascertain the dispatch centers' plans to upgrade radio equipment and identify current types of talk groups. Cost estimates will be obtained for necessary equipment and the data incorporated into the overall cost estimates for the dispatch center and related

financial profiles discussed in Step 8.

5. **Conduct cursory review of the labor agreements**

   The PM project team will conduct a review of the salary and benefit components of participant labor agreements to determine potential areas around which each entity might have to negotiate impact if the dispatch center were to close. The PM will also review management rights clauses to identify potential issues with eliminating dispatch positions.

6. **Develop list of questions, which will be used to guide leadership interviews and focus group-style dialogues**

   The PM project team will develop questions that will be used to guide the focus group and/or interview sessions.

7. **Conduct facilitated dialogues with the jurisdictional leadership**

   The PM project team will conduct facilitated sessions and interviews with the stakeholders and leadership of the jurisdictions. The initial focus group-type meeting will be used to assess the participants' level of interest and determine their respective community's needs and concerns (e.g., cost, quality, governance, leadership and administrative operations, potential locations for a consolidated dispatch center, and other financial and budgetary aspects).

   Additional meetings will be held to gain participant feedback on progress and assumptions/methodology.

8. **Develop financial profile for the group and for each participating community**

   The PM project team will develop a financial profile for the overall consolidated center, as well as for each community. The cost estimate will comprise staffing and equipment costs. This will reflect the anticipated cost for each participant to take part in the consolidated dispatch center.

9. Ascertain feasibility

Based on the criteria developed by the stakeholders and jurisdictional leadership, the PM project team will assess the feasibility of consolidating dispatch functions among participating jurisdictions for the scenario described in Step 8.

10. Final report and presentation of outcomes

The PM project team will incorporate the outcomes of its findings into a report and presentation. The report will provide a comparison of consolidation to the status quo in terms of staffing and costs. The findings will be presented to the leadership of the jurisdictions at a date/time to be scheduled upon completion of the project.

PROJECT FEES AND SCHEDULE

The total professional fees for this project are not to exceed $39,806. This includes $33,172 in direct costs and $6,634 in indirect costs. The project budget and project schedule are described below.

Project Budget

Personnel:	
Project management, research	$18,580
Fringe benefits	$5,742
Total Personnel	$22,581
Operating:	
Contract services	$7,250
Supplies and travel	$1,600
Total Operating	$8,850
Total Direct Costs (TDC)	$33,172
Indirect Costs (20% of TDC)	$6,634
TOTAL PROJECT COST	$39,806

Project Schedule

The Project Team will work with the client to determine a mutually-agreed upon start date for the project. While the project may take less time, based on prior projects, the anticipated time to complete the project is six months from the date of the planning meeting. This timeline allows eight weeks for the collection and clarification of data and three months for completion of all meetings and interviews. If responsibility for these activities taking longer (than provided in this timeline) lies with the client (e.g., delay in provision of data, difficulty in coordinating meetings, etc.), the timeline will be extended accordingly. This schedule may be refined following the outcome of the planning meeting with the jurisdictions. The project schedule is described below.

Project Activity	1st Month	2nd Month	3rd Month	4th Month	5th Month	6th Month
Convene planning meeting						
Collect data						
Analyze participant data						
Assess interoperability and communications/radio and dispatch equipment						
Conduct cursory review of the labor agreement						
Develop questions to guide leadership interviews and focus group discussions						
Conduct interviews and meetings						
Develop individual and collective financial profile						
Ascertain feasibility						
Presentation of outcomes and executive summary						

PROFILE OF THE CENTER FOR PUBLIC MANAGEMENT

Local governments that take a careful, studied approach to regional collaboration are those most likely to see mutual benefits from their efforts to reach across geographic and political boundaries. The research centers of the Maxine Goodman Levin College of Urban Affairs at Cleveland State University's (CSU) can provide the extensive resources and demonstrated expertise to help counties, municipal corporations and townships determine partnerships that present the best opportunities for success.

Determining what types of regional collaboration are cost-effective and where they are best achieved can be difficult for local governments to assess on their own. Most communities undertaking the laudable goal of working to achieve a more efficient government will gain from seeking outside assistance in estimating savings, developing specific recommendations, following through on action plans, and sidestepping the many possible pitfalls in taking a non-analytic approach to reshaping local service provision.

Limited government resources of dollars and time increasingly are being allocated toward economic development efforts. Far too often, municipalities fail to realize the full benefits of these good intentions. By partnering with the research centers at the Maxine Goodman Levin College of Urban Affairs' accomplished team of professionals, government entities will gain access to a level of research, innovation and thought leadership that will improve the likelihood of achieving desired outcomes. These professionals have studied and assessed policies and practices that have the best opportunity for delivering real economic benefit for communities and those that do not. In addition, communities can access a wealth of demographic and economic data, maps and reports through the Northern Ohio Data & Information Service (NODIS). NODIS research and report services can be customized to meet specific project goals.

For nearly 30 years, research centers at the Maxine Goodman Levin College of Urban Affairs have served as the focal point of research and public service in Ohio. These centers draw on the talented pool of scholars at CSU's Levin College of Urban Affairs, long considered a leader in City Management and Urban Policy. It is the largest resource in the state dedicated to urban policy research.

The mission at the heart of the research centers at Maxine Goodman Levin College of Urban Affairs is developing innovative, quantifiable solutions to challenges communities face today. Students have opportunities to work with faculty and staff within the Levin College. These include major programs in community and economic development, public management and finance, leadership and organizational development, and data

and information services.

Research areas of the Maxine Goodman Levin College of Urban Affairs include:

Community Planning and Development

The Center for Community Planning and Development's mission is to strengthen the practice of planning and community development through independent research, technical assistance, and civic education and engagement. The Center works in partnership with public, private and non-profit organizations, local governments, and development and planning professionals.

Economic Development

The Center for Economic Development conducts research and offers technical assistance on urban and regional economic issues of interest to local, state, and national policymakers. Primary focus areas include regional economic analysis, regional indicators, economic impact analysis, innovation and entrepreneurship, manufacturing competitiveness, and the role of urban universities in regional development.

Public Management and Finance

The Center for Public Management provides technical assistance to State of Ohio departments, local governments, civic groups, and nonprofit organizations in such areas as strategic planning and fiscal analysis. It houses the Great Lakes Environmental Finance Center, one of nine university centers established by the United States Environmental Protection Agency (USEPA) to help create sustainable environmental systems in the public and private sectors. The Center for Nonprofit Policy and Practice was founded in 2001 to support and foster the health of the nonprofit sector in our region through training and technical assistance that support the role of nonprofits in civil society; scholarly and applied research; and undergraduate and graduate education in the leadership and management of nonprofit organizations.

Research Support

Research support within the Maxine Goodman Levin College of Urban Affairs includes:

Northern Ohio Data and Information Services (NODIS)

The Northern Ohio Data Information Service (NODIS) is a U.S. Census Bureau affiliate and provides census and other data resources to the public. It also provides mapping and GIS services, data, and training. Services include standard and customized community profiles, demographic analysis, census tract look-up guides, demographic and environmental mapping, geocoding, and database and Web site development. GIS training includes ESRI certified instruction as well as MapInfo workshops and customized training. It is one of the Census Bureau's three regional data centers in the state of Ohio.

Education and Training

Specialized education and training within the Maxine Goodman Levin College of Urban Affairs includes:

Leadership Development
The Center for Leadership Development's purpose is to create learning programs that fulfill the lifelong learning needs of both practicing and aspiring public leaders by developing their personal skills and organizational capacity for leadership. The center integrates theory, applied research, and models in order to advance the public leadership programming of the Levin College of Urban Affairs.

Ohio Center for the Advancement of Women in Public Service
The Ohio Center for the Advancement of Women in Public Service was founded to promote the advancement of careers of women in public service within the executive, legislative, and judicial branches of government at the national, state, and local levels. Key functions of the center are to produce research on the state of women's careers in public service, identify particular barriers to the movement of women into positions of authority and leadership, and devise strategies to address these barriers.

International Management
The Unger International Center for Local Government Leadership responds to the training, research and educational needs of local government leaders in emerging democracies. Its goal is to strengthen the management of public organizations and NGOs, to promote local governments that are transparent, accountable, responsive, innovative, efficient, and characterized by reliance on the rule of law and active citizen participation. The center is committed to facilitating sustainable government reforms that result in long-term impact and systemic change. The center works with university faculties and local government leaders in emerging democracies to develop and

implement academic and continuing education programs in public management for future and incumbent officials and managers in local governments and non-government organizations.

The Center for Public Management

The Center for Public Management (PM) is a multi-disciplinary team located with the Maxine Goodman Levin College of Urban Affairs at Cleveland State University that provides technical assistance, policy analysis, applied research, organizational and staff development, and training services to a broad clientele. The PM is one of several research teams operating within the Levin College. Since its inception in 1982, the PM has served state and local governments, not-for-profit organizations, public works agencies, special districts, and policy and legislative organizations on a local, regional, state, and national basis.

The PM works collaboratively with other research centers and Levin College research teams to provide services to the public sector. Additionally, the PM often collaborates with non-profit and private sector entities to provide professional services. These collaborative relationships provide a multi-disciplinary approach to structure and deliver services designed to meet the current and future needs of the public and not-for-profit communities. The relationships also build on the broad base of skills and experience of the research center's teams and the PM staff.

The mission of the PM is to serve as a resource for Ohio's state and local governments and not-for-profit organizations by providing services to increase the efficiency and effectiveness of governance and public policy. The PM addresses its mission through work in five substantive areas:

- Economic, Fiscal and Policy Analysis
- Performance and Efficiency Measures
- Tax and Revenue Strategy
- Organizational Development
- Economic Development Strategy

Economic and Fiscal Analysis

The PM staff is experienced in researching direct/indirect costs and benefits of new and existing real estate developments, tax restructuring, tax increases/decreases, economic and business/industrial programs, township to municipality conversions, capital infrastructure planning, consolidation feasibility studies, and other governmental issues.

The PM also examines and analyzes capital infrastructure needs, investments, and trends; reviews and evaluates fiscal issues regarding primary and secondary education; and researches planning, land use, environmental, economic, and financing options for the rehabilitation and/or new construction of public facilities. Further, the PM has an extensive portfolio of policy analysis projects, including market analysis, trends analysis, and needs assessments.

Performance and Efficiency Measures

The PM has experience assisting public agencies and governments in completing operations reviews, particularly in studying the effects of privatization of services. The PM has worked with municipalities and public agencies to examine best practices and measure financial performance, government services, and administrative and operational program changes. The PM also offers consulting assistance in capital budgeting and financial advisory services.

Tax and Revenue Strategy

The PM has conducted studies of tax and revenue strategies and assisted organizations and public agencies with revenue planning and analysis. PM staff has engaged in state and local tax research centering on sales taxes, property taxes, corporate franchise taxes, motor vehicle fuel and license taxes, and income taxes. The PM's expertise includes evaluating and analyzing tax and revenue incentive programs, taxation and revenue systems, tax policies and strategies, and financing options and strategies for state and local governments, as well as analyzing tax burden comparisons across localities, regions, and states.

Organizational Development

The PM is experienced in assisting local and state governments, agencies, and organizations in conducting strategic planning, human resources and departmental services analyses, program evaluations, and wage and salary surveys. The PM can also facilitate focus groups, develop guidelines and manuals, and conduct and develop capital planning and finance training programs.

Economic Development Strategy

The PM has conducted several studies on economic development strategies for organizations and public agencies, with a focus on issues of regional economic competitiveness. The PM professionals apply their skills to fiscal and planning

assessments, conducting strategic planning processes, developing action plans for implementation, identifying development strategies, reviewing and identifying funding resources and strategies, and examining and analyzing market conditions, business and workforce incentives, and market areas and demographics.

PERSONNEL QUALIFICATIONS

The PM has assembled a multi-disciplinary team of professionals with experience in financial and economic analysis, Ohio's revenue and tax systems, survey and statistical research, municipal and public services consolidations, economic development strategy, program evaluation and performance efficiency measures, capital planning and budgeting, public finance, organizational development, and historic preservation (including tax credit support). The PM project team staff includes:

Kevin O'Brien

Kevin O'Brien is the executive director of the Great Lakes Environmental Finance Center and the director of the Center for Public Management, two research and technical assistance centers of the Maxine Goodman Levin College of Urban Affairs at Cleveland State University. He has worked in the fields of public finance, public management, and economic development for more than 25 years. With the Levin College for the past 20 years, he has undertaken a wide variety of government and school finance, management improvement, fiscal and economic impact, privatization, infrastructure finance planning and economic development strategy assignments with local, state and federal government and not-for-profit clients. In 1993, he was appointed by the Ohio General Assembly to direct the Ohio Task Force on Regional Competitiveness and Cooperation, a state legislative commission designed to explore models to encourage regional economic competitiveness in the global economy. Prior to joining Cleveland State, Mr. O'Brien served in the Municipal Finance Department of Moody's Investors Service on Wall Street in New York, and as a finance and development aide to the mayor of New York City. He began his career working as a lobbyist on energy and environmental issues with consumer advocate Ralph Nader. He is a member of the U.S. EPA Environmental Finance Advisory Board (EFAB), an Editorial Board member of Brownfield News, and the Ohio North Coast Chapter of the U.S. Lacrosse Association. He has served as a member of the Board of Greater Cleveland Community Shares, the Greater Cleveland Citizens League, and the National Brownfield Association. He holds Master of Science degrees in Development Finance and in Planning and Public Policy from Columbia University.

Claudette Robey Claudette Robey is the Assistant Director with the Center for Public Management and the Great Lakes Environmental Finance Center, two research and technical assistance centers of the Maxine Goodman Levin College of Urban Affairs at Cleveland State University. She works with clients at the local, regional, state, and federal levels on projects and policy issues focusing on capital improvement and infrastructure planning; educational finance; neighborhood, community, and economic development; economic development strategy; coastal resources management training; management strategy and performance/operations reviews and evaluations; municipal services consolidations; public finance; and taxation and tax policy issues. Her experience additionally includes applied research, technical assistance, and project coordination and management. Ms. Robey's experience includes the field of economic development, working with nonprofit and local, regional, and state government entities on business attraction and retention efforts. Her economic development experience also includes coordinating, managing, and implementing a regional economic development strategy, categorically focusing on technology, government, infrastructure, education, and regional development. Ms. Robey has more than 30 years of experience in editing and writing news, research-based, analytical, technical, narrative, and business publications for the public, private, and nonprofit sectors. She holds a Master's degree in Public Administration, with a concentration in Economic Development, from Cleveland State University, and a Bachelor of Arts degree in English.

Daila Shimek Ms. Shimek is a Project Manager with the Center for Public Management and the Great Lakes Environmental Finance Center of the Maxine Goodman Levin College of Urban Affairs at Cleveland State University. Ms. Shimek has been instrumental in completing recent dispatch consolidation studies for the city of Parma and for the cities of Wooster and Ashland and Wayne County. She has worked in the fields of public administration; planning; public finance; and applied research and analyses since 1991. Previous employers include the Northeast Ohio Areawide Coordinating Agency (NOACA), the Ohio Auditor of State, and Bramhall Engineering & Surveying, Inc. In her experience as a project manager and program administrator, she secured funding, developed budgets and proposals, trained and evaluated staff,

oversaw consultant contracts, developed and implemented marketing strategies, and provided quality control in services and products. As a deputy auditor in the Performance Audit Section of the State Auditor's Office, Ms. Shimek managed the operations reviews/assessments of various university, county and municipal commissions and departments. These audits incorporated estimates of the financial impact of the changes recommended by the audit. Ms. Shimek also managed an infrastructure advocacy project for the development of a countywide capital improvement plan and infrastructure investment strategy for Lorain County. She has also served in a technical capacity performing operational assessments and program evaluations; reviewing development plans for compliance with local zoning regulations; assisting clients in developing policies, documentation procedures and operations manuals required for compliance with federal and state law; and evaluating the financial impact of current versus proposed operational procedures. Ms. Shimek holds a Master of Public Administration degree from Cleveland State University and a Bachelor of Science degree from Saint Louis University. She is also a member of the American Institute of Certified Planners (AICP) and American Planning Association, a Certified Compliance Inspector for Stormwater (CCIS), and EPA Qualified Data Collector level 1.

PM PROGRAM-RELATED EXPERIENCE

Work in the five substantive areas is accomplished through research and technical assistance services provided by the PM, which include policy, financial and economic analysis and strategies, needs assessments, program evaluations and operations reviews, and survey and statistical research. Underlying all of our cognitive areas are primary data collection and methodological skills, such as focus group moderation and analysis, telephone and in-person interviews, and survey design and development. A selected list of project experience includes:

Cities of Parma, Berea, Brecksville, Broadview Heights, Brooklyn, Brooklyn Heights, Brook Park, Garfield Heights, Independence, Middleburg Heights, North Royalton, Parma Heights, Seven Hills, and Valley View: Feasibility Study - Consolidated Dispatch Center for Police, Fire and EMS Services
The PM conducted a study, which assessed whether it is feasible to consolidate the dispatch functions of the participating communities. For the purposes of this study, feasibility was defined as legally implementable, technologically and financially viable (less than or equal to existing costs), and would provide service that is equal to or better than current levels. Although the feasibility was analyzed collectively, not on a community-by-community basis, participants were provided cost data that would allow them to determine how projected costs under a consolidated center compared to their current costs. The PM also looked at interoperability issues relative to its impact on the feasibility of consolidating or regionalizing dispatch functions of the participating communities.

Cities of Wooster and Ashland and Wayne County Consolidated Dispatch Feasibility Study
The PM conducted a study, which assessed whether it is feasible to consolidate the dispatch functions of the participating entities. For the purposes of this study, feasibility was defined as legally implementable, technologically and financially viable (less than or equal to existing costs), and would provide service that is equal to or better than current levels. Although the feasibility was analyzed collectively, not on a community-by-community basis, participants were provided cost data that would allow them to determine how projected costs under a consolidated center compared to their current costs for each of three scenarios (which included varying participants). The PM also looked at interoperability issues relative to its impact on the feasibility of consolidating or regionalizing dispatch functions of the participating entities.

The Ohio Research Council: "Proposed Charter and Organizational Structure for Cuyahoga County"
The report provides an overview and rationale for the proposed structure of Cuyahoga County government. The report describes the current county structure and the proposed organizational structure under a charter government, and cites best practices nationally and in Ohio.

McGough and Associates: "The Likely Impact of Mandated Paid Sick and Family-Care Leave on the Economy and Economic Development Prospects of the State of Ohio."
This report analyzes the potential impact of a proposed paid sick and family care leave legislation on the economy of the state of Ohio, the economic development prospects of the state and on the management of production processes that depend on highly integrate teams. The report also reviews the literature on the effect of mandated paid sick and family care leave on the industrial relations system—workplace performance and worker retention. Our analysis concludes that there would have been a net cost associated with the paid sick leave and family-care initiative proposed in Ohio with a lower bound estimate of $63.84 annual net cost per newly covered worker and an upper bound estimate of $260.48 annual net cost per newly covered worker. We estimate that 1.6 million workers would have gained paid sick and family care leave if the proposed initiative were enacted in Ohio; therefore, our lower bound estimate is that the total net cost in Ohio would be $102.9 million dollars per year and our upper bound estimate is $420.0 million dollars per year. This estimated range is the minimum impact on the state. It does not include the dynamic, economic development impacts. Our cost benefit analysis looks at the short run impacts and does not include longer term negative effects that result from Ohio losing investment to border states as companies seek to avoid the mandates.

City of Brunswick and Hinckley Township: "An Analysis of the Feasibility of a Joint Economic Development District between the City of Brunswick and Hinckley Township."
The report assessed the feasibility of creating a Joint Economic Development District (JEDD) between the city of Brunswick and Hinckley Township. The leadership of the city of Brunswick and Hinckley Township intend to utilize the data, information, and analysis to guide their decision-making process with regard to the feasibility of creating a JEDD between the two jurisdictions. This report includes an analysis of the legal steps required in forming a joint economic development district, profiles of existing joint economic development districts, relevant sections of the city of Brunswick's charter, and zoning and development issues facing the potential JEDD. The information presented in this report was collected through a series of focus groups with the leadership of the city

of Brunswick and Hinckley Township, extensive research of the various JEDDs, interviews with contacts at Hinckley and Brunswick, reviews of the Ohio Revised Code, and planning, zoning, and legislative data from the Township and City.

Commission on Cuyahoga County Government Reform: "A Scan of Attributes in County Government Structure."
The report discusses the outcome of a national scan of models of effective county leadership and operations that might translate into alternative structures for consideration by the Commission on Cuyahoga County Government Reform. The scan produced a number of alternate county organizational structures that utilized several formats for executive, legislative, and administrative roles.

Cuyahoga County Workforce Investment Board and TeamNEO: An Examination of the Quality of Supply and Demand Issues of Northeast Ohio's Information and Communications Technology Workforce
The PM conducted a study for the Cuyahoga County Workforce Investment Board and TeamNEO to gain an understanding of the relationship between the supply and demand sides of Northeast Ohio's Information and Communications Technology (ICT) market, and how supply and demand communicate to provide the skilled ICT workers needed by ICT-related employers. Further, the intent of the research was to gain an understanding of how post-secondary education institutions link to the ICT employers as providers of students to meet market demand. The PM conducted a series of focus groups and interviews as a component of the research and provided an analysis of the findings. A series of six focus groups were conducted that included Northeast Ohio ICT graduates, and post-secondary education institution professionals who make decisions regarding ICT curriculum and skill development at their institutions.

W.E. Upjohn Institute for Employment Research: Comprehensive Study of Regionalism for the U.S. Economic Development Administration
The PM partnered with the W.E. Upjohn Institute for Employment Research to develop a tool for economic development decision makers with which to evaluate and compare potential economic development projects and efforts. The purpose of the project was to support the development of an evaluative tool that could be used for the assessment of U.S. Economic Development Administration (EDA) public works investments as well as for the assistance for regional stakeholders in undertaking the education and planning process. The PM's primary role was to conduct qualitative research into real EDA investment projects and the role of leadership and other intangible factors in economic development success. The PM conducted a series of site visits to undertake in-depth case studies of completed EDA public works investment projects, which helped to develop an understanding of non-quantifiable factors that contribute to regional

economic development success.

Lake County Local Emergency Planning Committee: Management Funding Strategy for the Consolidation of Special Emergency Teams
The PM worked with the Lake County Local Emergency Planning Committee to develop a management strategy for sustaining the special emergency response teams of Lake County. The emergency response plan encompassed the nine cities, five townships, and nine villages within Lake County. As these communities continue to grow, the demand for emergency response services increases. New highway upgrades and construction, the proposed construction of a new hospital and new housing units, and the presence of a nuclear power plant signal an anticipated demand for public services. Issues of safety, manpower, costs, training, and efficiency, and how to best address these issues are of concern to the Lake County Local Emergency Planning Committee. The PM's approach to the project included:

1. Identifying potential revenue streams and strategies to address the operating and capital needs of Lake County's emergency services special teams;
2. Assessing the current and potential service requirements and needed resources;
3. Identifying and examining the structure and process of successful best practices and models of similar emergency services initiatives in Ohio; and
4. Identifying the industry standards and legal parameters for the operations of emergency response services teams in special taxing situations.

Ohio School Facilities Commission: Performance Assessment and Team Process Review of the Accelerated Urban Initiative (Toledo Public Schools)
The PM conducted a performance assessment and team process review of the Accelerated Urban Program for the Ohio School Facilities Commission (OSFC) within the Toledo School District. The performance assessment and team process review included a review of documentation, approval processes and procedures, master plans and updates, scheduling, staffing and the relationship of owner stakeholders, and structure and communications between the OSFC and the Toledo School District. The PM's scope of work utilized primary and secondary research, collected through the interviews with the principals of each organization and the review of their financial, operating, and planning data and information. The resultant information was assembled and analyzed to identify the partnership's design for intra-partner missions and goals, communications, planning, flow of work, and decision-making structure. The information on policy, process and communications obtained in the interviews with principals was bolstered with information obtained by a review of OSFC and Toledo Public Schools project documents, such as master plans and updates, project agreements and contracts, and meeting minutes. The PM's research also included a national scan of

best practices in state programs to construct primary and secondary schools.

Ohio Department of Development: Strategy and Policy for the Clean Ohio Revitalization Fund
The PM was engaged by the Ohio Department of Development to assist in the Clean Ohio Council in determining the structure and program rules for the initiation of the $200 million bond-financed Clean Ohio Revitalization Fund (CORF). The PM was charged with developing the administrative and grant disbursement strategy for the CORF. The PM identified operational issues for the implementation of the CORF through a series of 19 focus groups and four surveys. One of the surveys measured the perceptions of applicants who seek funding for a project, while the second and third surveys measured perceptions of the Local District Integrating Committees and the Clean Ohio Council. The final survey was web based, and measured responses from certified professionals. The focus groups were convened to discuss the issues necessary to develop an implementation strategy for the CORF. The focus groups attracted more than 250 participants, who shared ideas of how best to achieve the goals and objectives as defined in the CORF legislation.

Ohio Department of Development: CORF and Jobs Ready Sites (JRS) Stakeholder Forums
Following the fourth grant cycle of the CORF, the Ohio Department of Development engaged the PM to assist in soliciting feedback focused at improving the efficiency and effectiveness of the CORF administration, grant making, and financial processes. Simultaneously, the ODOD engaged the PM to solicit feedback from JRS stakeholders and participants focused at improving the efficiency and effectiveness of the JRS administration, grant making, and financial processes. The PM utilized a focus group type of approach to facilitate a series of 16 stakeholder sessions (CORF and JRS) conducted in seven public forums convened in the Northeast, Northwest, Southeast, Southwest, Central, and Eastern economic regions of the state. A total of 316 persons participated in the sessions.

The Estuarine Reserves Division of the National Oceanic and Atmospheric Administration (NOAA): Trends Analysis of Coastal Training Programs in the National Estuarine Research Reserve System
The NOAA and the National Estuarine Research Reserve System (NERRS) engaged the PM to conduct a review of coastal training program planning documents submitted by its Reserves to identify trends and commonalities in programming approach, types of partnerships, priority issues, target audiences and their needs, and characterizations of regional training markets. The NERRS, a network of 26 protected areas representing different biogeographic regions of the United States, is a federal-state partnership

administered by NOAA's Estuarine Reserves Division. The PM developed an analytical framework to identify trends and commonalities, and conducted telephone interviews with the NERRS coastal training program coordinators and educational specialists to produce its findings.

Old Woman Creek National Estuarine Research Reserve (OWC), Ohio Department of Natural Resources, and the Ohio Sea Grant College Program: Coastal Resources Management Training Market Analysis and Needs Assessment
The PM conducted an initial market analysis and survey of training providers to measure what types of courses are offered in the field of coastal resources management training. The second phase of the project was a needs assessment, utilizing a mixture of survey questionnaires and focus group research to determine the needs and wants of training providers. The findings from the survey research and needs assessment were utilized to develop a strategic plan to guide the future of coastal resources management training in the state of Ohio.

Jackson Township: Fiscal Impact of Conversion to a Municipality
The PM conducted a fiscal impact analysis of the proposed conversion of Jackson Township (Stark County) into a municipality. The Township (with approximately 40,000 population at the time of the analysis) has a broad based economy with a large retail nucleus (Belden Village Mall). The conversion would have produced a significant level of income tax revenues and control to the local service delivery area.

Mayfield Village: Real Estate Impact Analysis
The PM conducted an economic and fiscal impact analysis of a proposed 400-acre multi-use real estate development in Mayfield Village. The impact analysis considered the direct and indirect costs and benefits of the development and identified an optimum configuration (commercial, industrial and residential) of the development from the prospective of the Village and its schools. The project utilized public input in the analytic considerations.

City of Westlake: Survey of Local City Services
The PM conducted a survey of Westlake residents to measure their perceptions of the services provided to them by the City of Westlake, OH. The PM developed the research design and survey questionnaire, administered the survey and tabulated the data, and produced a written analysis of the findings.

City of Brunswick: Analysis of the Financial Condition of the City (1983-88)
The PM conducted an analysis of the fiscal condition of the City of Brunswick for the period 1983 through 1988. The analysis included trends over the historical period in

areas of revenues, expenditures, operating position, debt and pension funding, unfunded liabilities, capital outlay, and community needs and resources.

Build Up Greater Cleveland: Capital Infrastructure Analysis
The PM annually conducted (20 years) an analysis of the capital contracting activity of Cuyahoga County's infrastructure agencies that included the capital investment activity undertaken by these agencies over the 20-year period. Capital investments made by each sector and agency were identified, along with comparisons to historical levels. The analysis also included the area of responsibility for each agency, a description of where capital expenditures were directed, and a description of funding sources.

Stark Metropolitan Housing Authority: Financial Advisory Services
The PM assisted the Stark Metropolitan Housing Authority in its process of financing a senior center complex by providing financial advisory services. The PM conducted the process to select an energy services company for the rehabilitation and operation of the Canton Senior Citizens Services Center. The PM's advisory services included designing a Request for Qualifications and Request for Proposals process to explore the Housing Authority's options for outfitting and managing the senior center with alternative and green energy applications.

City of Bedford, OH: Financial Analysis
The PM conducted an analysis of the financial condition of the City of Bedford, OH – the tenth in a series of annual evaluations of the financial condition of the city. The PM has annually conducted a historical analysis of the financial condition of the city since 1984.

The Cities of Lakewood, Parma, and Euclid: A Survey of Salaries for 15 Executive Positions
The PM conducted a survey of these cities to collect data on salary rates for public administrators in 15 executive-level positions.

Mayors and Managers Association: A Survey of Salary and Compensation Packages for Top Governmental Executives
The PM conducted a survey of salary and compensation packages for top governmental executives in comparable cities.

The Center for Urban Policy Research at Rutgers University, and Heritage Ohio: A Survey of the Economic Impact of a Proposed Historic Preservation Tax Credit
The PM designed and administered a survey to a sample of developers in the state of Ohio to measure the perceptions of a proposed Ohio historic preservation tax credit. The survey used a series of open- and closed-ended questions, and generated

responses from a diverse group of respondents applicable to an economic impact model.

State of Ohio: Economic Development Incentive Program Evaluation
The PM and the Center for Economic Development Program at Cleveland State University conducted a 24-month study of Ohio's economic Development tax and revenue incentive programs for a "blue-ribbon" commission appointed by the Ohio General Assembly and Governor. As part of the study, the PM calculated the fiscal impact of the body of state incentives on the state treasury.

Greater Cleveland Growth Association: Incumbent Worker Tax Credit Impact Analysis
The PM conducted a national scan of best practices in the creation of state tax credit programs financing manufacturing skill training for incumbent workers. The review considered the fiscal and economic impact. The Ohio General Assembly initiated the tax credit in 1999.

Ohio Urban Revitalization Task Force: Evaluation of Financial Condition of Ohio's 16 Largest Cities
The PM conducted a review of the financial condition of the state's largest cities as a foundation for the work of Governor Taft's Task Force. The review considered the growth of the real and personal property tax base, other revenue sources, and use of General Obligation debt.

Ohio Department of Administrative Services: Review of the Operations of Four Selected Services of ODAS
The PM conducted a review of the operations of four ODAS services: custodial, security, data programming, and data entry. The review considered the potential privatization of the services. The study reviewed the cost, quality, and productivity of each of the services offered to state agencies. The results of the review were utilized to redefine the ODAS services and level of service quality for each service.

Ohio Department of Education: Primary and Secondary Education Finance Study
The PM conducted a review of the financing of primary and secondary education finance for the Ohio Department of Education in 1999 and 2000. The review considered the broad issues of taxation and revenue systems, as well as the trends and issues in school finance in the 50 states.

PM Clients

Many entities have taken advantage of the PM's technical assistance and policy analysis services – local and state governments, not-for-profit organizations, special districts, public works agencies, policy organizations, and federal agencies. In many cases, more than one project has been completed for a particular entity. Some of the PM's clients include:

Cities

Akron
Avon
Bedford
Brunswick
Canton
Cleveland
Cleveland Heights
Conneaut
East Cleveland
Euclid
Green
Jackson Township
Lakewood
Lorain
Mayfield Village
Medina
Oregon
Parma
Shaker Heights
Sheffield Village
Solon
Westlake

Local

Akron Regional Development Board
Build Up Greater Cleveland
Citizens League of Greater Cleveland
Cleveland Partnership for the Arts and Culture
Cuyahoga County
Elyria Municipal School District
George Gund Foundation
Greater Cleveland Growth Association
Greater Cleveland Regional Transit Authority
Lake County Local Emergency Planning Committee
Lorain Chamber of Commerce
Lorain County
Lorain Metropolitan Housing Authority
Montgomery County
Stark Development Board
Summit County
Team NEO
The Cleveland Foundation
WIRE-Net

State

Auditor of the State of Ohio
Ohio Bureau of Vocational Rehabilitation
Ohio Departments of Administrative Services, Development, Education, Natural Resources, and Human Services
Ohio Engineering Dean's Council
Ohio General Assembly
Ohio Legislative Services Commission
Ohio Manufacturers' Association
Ohio Office of Budget and Management
Ohio Sea Grant College Program
Ohio Task Force on Regional Competitiveness & Cooperation
Ohio Environmental Protection Agency

National

Brookings Institution
Federal Executive Board of Greater Cleveland
NASA Glenn Research Center
National Estuarine Research Reserves
National Oceanic & Atmospheric Administration
Northeast-Midwest Institute
Small Business Administration
Urban Institute
U.S. Department of Housing & Urban Development
U.S. Economic Development Administration
U.S. Environmental Protection Agency
W.E. Upjohn Research Institute

Local Government Innovation Fund Program

Application ScorÉÎÇ

Lead Applicant	Perry County Commissioners
Project Name	Perr County 9-1-1 PSAP Consolidation Feasibility Study

✔	**Grant Application**

or

	Loan Application

The Local Government Innovation Fund Council
77 South High Street
P.O. Box 1001
Columbus, Ohio 43216-1001
(614) 995-2292

Local Government Innovation Fund Project Scoring Sheet

Section 1: Financing Measures

Financing Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Financial Information	*Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.*	Applicant provides a thorough, detailed and complete financial information	**5**	◉	
		Applicant provided more than minimum requirements but did not provide additional justification or support	**3**	○	
		Applicant provided minimal financial information	**1**	○	
			Points	5	0
Repayment Structure (Loan Only)	*Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e.,emergency rainy day , or contingency fund, etc.).*	Applicant clearly demonstrates a secondary repayment source.	**5**	○	
		Applicant does not have a secondary repayment source.	**0**	◉	
			Points	0	0
Local Match	*Percentage of local matching funds being contributed to the project. This may include in-kind contributions.*	70% or greater	**5**	○	
		40-69.99%	**3**	○	
		10-39.99%	**1**	◉	
			Points	1	0
			Total Section Points	6	0

Section 2: Collaborative Measures

Collaborative Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Population	*Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the **smallest** population listed in the application. Applications from (or collaborating with) small communities are preferred.*	Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents	**5**	◉	
		Applicant (or collaborative partner) is a county but has less than 235,000	**5**	○	
		Applicant (or collaborative partner) is not a county but has a population 20,001 or greater.	**3**	○	
		Applicant (or collaborative partner) is a county with a population of 235,001 residents or more	**3**	○	
			Points	5	0
Participating Entities	*Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.)*	More than one applicant	**5**	◉	
		Single applicant	**1**	○	
			Points	5	0
			Total Section Points	10	0

Local Government Innovation Fund Project Scoring Sheet

Section 3: Success Measures

Success Measures	Description	Criteria	Points	Applicant Self Score	Validated Score
Expected Return	*Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories:*	75% or greater	**30**	○	
		25.01% to 74.99%	**20**	●	
		Less than 25%	**10**	○	
			Points	20	0
Past Success	*Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past.*	Yes	**5**	●	
		No	**0**	○	
			Points	5	0
Scalable/Replicable Proposal	*Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments.*	The project is both scalable and replicable	**10**	●	
		The project is either scalable or replicable	**5**	○	
		Does not apply	**0**	○	
			Points	10	0
Probability of Success	*Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met.*	Provided	**5**	●	
		Not Provided	**0**	○	
			Points	5	0
			Total Section Points	40	0

Section 4: Significance Measures

Significance Measures	Description	Criteria	Points Assigned	Applicant Self Score	Validated Score
Performance Audit Implementation /Cost Benchmarking	*The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking.*	Project implements a recommendation from an audit or is informed by benchmarking	**5**	●	
		Project does not implement a recommendation from an audit and is not informed by benchmarking	**0**	○	
			Points	5	0
Economic Impact	*Applicant demonstrates the project will a promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes)*	Applicant clearly demonstrates economic impact	**5**	●	
		Applicant mentions but does not prove economic impact	**3**	○	
		Applicant does not demonstrate an economic impact	**0**	○	
			Points	5	0
Response to Economic Demand	*The project responds to current substantial changes in economic demand for local or regional government services.*	Yes	**5**	●	
		No	**0**	○	
			Points	5	0
			Total Section Points	15	0

Section 5: Council Measures

Council Measures	Description	Criteria	Points Assigned
Council Preference	*Council Ranking for Competitive Rounds*	**The Applicant Does Not Fill Out This Section**; This is for the Local Government Innovation Fund Council only. The points for this sectionis based on the applicant demonstrating innovation or inventiveness with the project	
		Total Section Points (10max)	

Scoring Summary

	Applicant Self Score	Validated Score
Section 1: Financing Measures	6	0
Section 2: Collaborative Measures	10	0
Section 3: Success Measures	40	0
Section 4: Significance Measures	15	0
Total Base Points:	71	0

Reviewer Comments

Ohio | Department of Development

John R. Kasich, Governor Christiane Schmenk, Director

April 2, 2012

Rita Spicer
Perry County Board of Commissioners
121 West Brown Street
New Lexington, Ohio 43764

RE: Application Cure Letter

Dear Rita Spicer:

The Ohio Department of Development (Development) has received and is currently reviewing your application for Round 1 of Local Government Innovation Fund program. During this review Development has determined that additional information is needed for your application. The identified item(s) requiring your attention are listed on the attached page(s). Please respond only to the issues raised. Failure to fully address all the identified items could lead to a competitive score reduction or ineligibility for Round 1 of the Local Government Innovation Fund program. **A written response from the applicant to this completeness review is due to Development no later than 5:00 p.m. on *April 30, 2012*.** Please send the response in a single email to lgif@development.ohio.gov and include "Cure—Project Name" in the subject line.

While this cure letter represents the additional information needed for Development review, the Local Government Innovation Council continues to reserve the right to request additional information about your application.

Thank you once again for your participation in Local Government Innovation program. Please contact the Office of Redevelopment at lgif@development.ohio.gov or 614-995-2292 if you have further questions regarding your application or the information requested in this letter.

Sincerely,

Thea J. Walsh, AICP
Deputy Chief, Office of Redevelopment
Ohio Department of Development

Local Government Innovation Fund Completeness Review

Applicant: Perry County Board of Commissioners

Project Name: Perry County 911 PSAP Consolidation Study

Request Type: Grant

Issues for Response

1. **Budget**
   Please provide a line item budget that includes at minimum: 1) the sources of all funds being contributed to the project include **all** sources—cash, in-kind, etc.; 2) the uses of all funds (provide a line item for each use); 3) the total project costs (including the funding request **and** the local match. Please be sure that all uses of funds are eligible expenses as set forth in the program guidelines.

   Example:

   Collaboration Village's Project Budget

   Sources of Funds

LGIF Request	$100,000
Match Contribution (11%)	$ 11,111
Total	$111,111

   Uses of Funds

Consultant Fees for Study	$111,111
Total	$111,111

   Total Project Cost: $111,111

2. **Match**
   A minimum of 10% match is required for all projects. Matching funds must be 10% of the **total project cost** (not 10% of the funding request). Please document your 10% match and provide evidence of the contribution.

   For **in-kind contributions**, please provide documentation as outlined in section 2.06 of the Local Government Innovation Fund program policies. Certification of in-kind contributions may only be made for past investments. Anticipated in-kind contributions must be certified **after** the contribution is made.

3. **Financial Documentation (Projections)**
   Please provide financial projections for your funding request. For grant requests, applicants must at minimum, estimate the anticipated savings they are expecting to realize as a result of the study. For loan projects, please provide projections for at least three years to help demonstrate the savings achieved and the repayment source for the loan.

4. **Self-Score Assessment**
   Please complete the interactive selection methodology available on the LGIF program website http://www.development.ohio.gov/Urban/LGIF.htm (select selection methodology) to score your project. Applicants do not need to complete the Council Preference or score validation sections when scoring their projects.

5. **Resolutions of Support**
   Resolutions of support must be provided by the governing body of the main applicant and each collaborative partner. If the collaborative partner is a private entity with no governing body, a letter of support **for the project** is required.

6. **Partnership Agreements**
   Partnership agreements must be signed by all parties listed as collaborative partners. Please provide a partnership agreement that at minimum: 1) lists all collaborative partners; 2) lists the nature of the partnership; and 3) is signed by all parties. Please note, partnership agreements must be specific to the project for which funding is requested.

Perry County 9-1-1 Program Management
121 W. Brown Street
P.O. Box 657
New Lexington, Ohio 43764
740.342.1141 Office
740.342.1685 Fax
April 17, 2012

To: **The Ohio Department of Development**
Subject: **Application Cure Letter**
Re: **LGIF Grant Application for Perry County**

This morning, we reviewed our application with Denise of your office, as it applied to your letter of April 2nd. With that review, it was found that only three of the items outlined needed our attention. These are:

1) Budget

Sources of Funds	
LGIF Request	**$35,827**
Matching Contribution from county 9-1-1 Fund	**3,980**
Total	**$39,807**
Uses of Funds	
Consultant Funds for Study	**$39,807**
Total	**$39,807**

2) Financial Documentation (Projections)

In studies conducted by Cleveland State University's Center for Public Management (2009-2011) to determine the feasibility of consolidating public safety dispatch functions, estimated savings for communities on both capital/equipment and operating costs ranged from 26% - 56%. Further, in the study conducted for the cities of Wooster and Ashland, and Wayne County, savings increased as the number of participants increased.

3) Online self assessment

Completed (and attached)