



**Lake County Juvenile Court  
Judge Karen Lawson**

**The Intensive Community Rehabilitation Unit**

**A Collaborative Partnership in Shared Services  
Between the Lake County Juvenile Court  
The Lake County ADAMHS Board  
and Crossroads Adolescent Counseling Center**

**Section One:**  
**Contact Information**

### **Contact Information**

Main Applicant: Lake County Court of Common Pleas – Juvenile Division  
Honorable Judge Karen Lawson  
53 East Erie Street  
Painesville, Ohio 44077  
[www.lakecountyohio.gov/juvenile](http://www.lakecountyohio.gov/juvenile)

Christopher J. Simon, Director of Administration  
(440) 350-3158 phone  
(440) 350-2724 fax  
[chris.simon@lakecountyohio.gov](mailto:chris.simon@lakecountyohio.gov)

**Section Two:**  
**Collaborative Partners**

## Collaborative Partners

### Collaborative Partners:

Kim Fraser, Executive Director  
Lake County Ohio ADAMHS Board  
One Victoria Place, Suite 205  
Painesville, Ohio 44077  
<http://www.helpthatworks.us>

(440) 350-2198      phone  
(440) 350-2668      fax  
[kfraser@lakeadamhs.org](mailto:kfraser@lakeadamhs.org)

Mike Matoney, Chief Executive Officer  
Crossroads: Lake County Adolescent Counseling Center  
8445 Munson Road  
Mentor, OH 44060  
<http://www.crossroads-lake.org>

(440) 255-1700      phone  
(440) 205-2417      fax  
[mmatoney@crossroads-lake.org](mailto:mmatoney@crossroads-lake.org)

**Section Three:**  
**Project Information**

## Management Project Information

### Intensive Community Rehabilitation (ICR)

On September 30, 2011 Ohio House Bill 86 went into effect. The new law made many changes to sentencing guidelines in Ohio for both the criminal and juvenile justice systems. One primary change which the new law established was to encourage the efforts of Courts to keep offenders within the local community and not to send them to state prison systems. In referring to the passing of Ohio House Bill 86 Ohio Governor Kasich stated, "I get emotional about this because I think the passage of this bill and the changing of this law is going to result in the saving of many, many lives, maybe even thousands." Because this Court shares the Governor's vision and in an effort to comply with this new Ohio law, Lake County Juvenile Court is seeking to develop new programming to keep juvenile offenders close to their home communities.

In the state fiscal year 2011 the Lake County Juvenile Court adjudicated 96 felony offenses. An adjudicated felony offense then makes these children eligible for a commitment to the Ohio Department of Youth Services, the juvenile prison system in the state of Ohio. The Juvenile Court also has the option of sending these adjudicated felony offenders to a Community Correctional Facility. The Lake County Juvenile Court commits approximately 10% of its adjudicated felony offenders to either ODYS or a CCF every year and each placement proves to be costly to the operation of the Court and costly to the emotional toll it takes on a family. The daily cost to incarcerate a child at ODYS is estimated to be over \$300 per day. The daily cost to incarcerate a child at a CCF is estimated to be over \$220 per day. The daily cost to incarcerate a child in the Lake County Juvenile Detention Center is less than \$150 per day. If the number of children who are committed to ODYS and a CCF can be reduced even further, the Lake County Juvenile Court will not only be able to operate more efficiently, but children will be placed closer to their families and the emotional toll of an out of home secure placement will be dramatically reduced.

- Vision: Assist youth in their lifestyle choices to become productive and responsible members in the community
- Mission: To serve moderate and high risk youth who are involved in the juvenile justice system and who demonstrate severe emotional and behavioral challenges in their lives. Youth are provided comprehensive interventions to address their needs while providing the community the necessary safety of a secure facility.
- Eligible youth characteristics: Felony with stayed commitment to Ohio Department of Youth Services (ODYS), Moderate to High Risk score on the Ohio Youth Assessment System (OYAS), Amenable to interventions/treatment

### ICR Intake Process and Staff Needed

- At Adjudicatory Hearing Court Officer recommends court staffing to consider ODYS or CCF (Community Correctional Facility) commitment
- Court staffing team comprised of Court Officer, ICR Coordinator, Chief Probation Officer, Assistant Court Psychologist, Intake Officer, Director of Programming and Director of Administration meet to discuss suitability of child for ICR placement instead of ODYS or CCF
- If child is suitable for ICR placement the Court Officer recommends placement into ICR at Dispositional Hearing
- Court orders an ODYS stayed commitment and a placement into ICR
- Child admitted into the Lake County Juvenile Detention Center for a minimum of 90 days and a maximum of 180 days

### ICR – Overview

- Oversight team comprised of ICR Coordinator, Detention Center Superintendent, Assistant Court Psychologist, Court Officer and Intensive Case Worker from Intake Department or Crossroads meet within one week of child's placement into ICR to discuss individual needs of child
- Oversight team meets weekly thereafter to discuss the child's progress
- OYAS Intensive Case Plan developed
- At either 30, 45 or 60 days an official court review with the Judge is held to discuss the child's progress in ICR
- If progress is satisfactory the child's placement in ICR is continued and court reviews will continue at the 90, 120, 150 and 180 day anniversary dates
- If progress is unsatisfactory the child's placement is discontinued and all available options (including a commitment to ODYS or a CCF) is considered
- At 90, 120, and 150 day court reviews the child may be successfully discharged from ICR
- At the 180 day court review the child may be successfully discharged from ICR, neutrally discharged from ICR or unsuccessfully discharged from ICR

### ICR Treatment Services

- **Module Groups:** 12:45pm – 2:30pm Monday thru Friday
- Forward Thinking Curriculum
  - a. What Got Me Here?
  - b. Individual Change Plan
  - c. Responsible Behavior
  - d. Handling Difficult Feelings
  - e. Relationships and Communication
  - f. Victim Awareness
  - g. Reentry Planning
- Additional modules for specific needs (i.e. sexual offenders, chemical dependency, etc.) added if necessary
- **DH Education Groups:** 3:30pm – 4:30pm Monday thru Friday
- Various presenters speaking on different topics as needs are presented
- **Parent Groups:** 6:00pm to 7:00pm Monday thru Friday
- Intensive Case Worker to address parenting needs with parents
- **Multifamily Groups:** 7:00pm – 8:00pm
- Intensive Case Worker to address family needs with all parents and children
- **Individual Sessions:** one hour throughout the week as scheduled
- Intensive Case Worker to address the individual needs of the child
- **Family Intervention Sessions:** one hour as needed as scheduled
- Intensive Case Worker to address special needs of family as they arise

### ICR Re-entry Services

- Upon discharge from ICR each child shall be placed on a Re-entry Specialized Docket
- A single jurist shall hear all reviews every two weeks for the first 60 days and then monthly for the next 120 days
- OYAS Case Planning shall be completed and maintained for each child

## Problem Statement

**Inability to effectively and economically treat high risk, multi system youth that have been adjudicated delinquent due to felonious behavior. In this time of fiscal austerity it has become imperative to control costs as well as rehabilitate these youth. This inability to effectively treat these high risk youth results in tremendous long term costs to the community. These costs include the price of ineffective long term incarceration at the state level, the additional damage and victimization of the community due to continued criminal behavior and generational degradation of the family due to criminality and long term incarceration.**

The Lake County Juvenile Court, in collaboration with the Lake County ADAMHS Board and Crossroads, is seeking a grant from the Local Government Innovation Fund for start up funds to develop a local Intensive Community Program (ICR). The ICR is being created to more effectively and efficiently treat these high need youth locally rather than removing them from the community for placement in expensive and ineffective ODYS (State) facilities. The rising cost of the incarceration coupled with the reduction in the Juvenile Court's budget over the last four years has made it increasingly more difficult to rehabilitate these serious and higher risk offenders. In 2008 the total combined Lake County Juvenile Court budget (County General Fund, RECLAIM Ohio Grant, IV-D Grant, and JABG Grant) was \$7,261,274. In 2012 the total combined Lake County Juvenile Court budget is only \$5,014,635 which is a 31% reduction in only a four year period.

The ICR unit will house a daily population of up to six youth who are adjudicated of felony offenses and considered for incarceration at a state facility. These youth will be served locally, in their own community with access to their local services and families who will be required to play an integral role in the child's rehabilitation. The financial and emotional cost of sending a child to a state facility hundreds of miles away could be eliminated for the youth who are accepted into this unit and successfully complete the program.

Children that are sent to ODYS or a CCF are serious, high risk, multi-system youth who avoid any attempts at serious intervention through truancy, and non-cooperation. These youth are involved in numerous local systems including educational, juvenile justice, children services, mental health and chemical dependency. Removing a youth from this local safety net to be housed hundreds of miles from home simply makes no sense. After these youth are sent to a state facility they return home to Lake County and these services need to begin again.

Creating a local ICR as a multi-system effort provides an integrated and uninterrupted continuum of care. Many of these community services have been interrupted in previous attempts due to the child's high risk behavior. These constant interruptions in care are not only costly in terms of the child's progress but to the agencies that repeatedly schedule appointments that never take place. These are wasted resources that may be used to help many other children in need. Providing these services in a safe, secure, yet therapeutic setting within the child's own community greatly increases the possibility of the child developing an appropriate pro social outlook and becoming invested in their own recovery and future as a productive citizen.

Through a specialized re-entry docket, this program will transition to support these goals once released back into the community with the very same agencies that served them in the ICR. Local systems working with the child and family in an uninterrupted continuum of care will increase the likelihood of rehabilitation. With this innovative, local, shared service approach to serving high risk, locally incarcerated youth through collaboration with the Lake County ADAMHS Board and Crossroads, the Lake County Juvenile Court will enhance the quality and effectiveness of services reducing the level of recidivism for juvenile felony offenders in Lake County.

Sustainability of this project will be ensured due to a reduction of ODYS bed days for which the county is charged. This reduction in bed days will generate a relational increase in funds within the RECLAIM Ohio grant that will be used to fund continuation of the ICR.

### **Explanation of Anticipated Return on Investment and Probability of Success**

As previously stated the Lake County Juvenile Court adjudicated 96 felony offenses in state fiscal year 2011. Historically 10% of felony offenders are committed to either ODYS or a CCF. Assuming these trends continue with the Court, it can be projected that the Court will commit approximately 10 youth to either ODYS or a CCF in the coming year.

The Ohio Revised Code establishes that any child committed to the Ohio Department of Youth Services shall serve a minimum of six months for any third, fourth or fifth degree felony offenses. The minimum sentence for a first or second degree felony offense is one year. If the Juvenile Court were to commit five juveniles to ODYS for a minimum of 180 days, it would cost the court \$306,000 annually (assuming a \$340 per diem as reported by the Ohio Department of Youth Services).

The Ohio Revised Code also allows for a child to be committed to a Community Correctional Facility in lieu of a commitment to ODYS. Typically, these facilities are two-thirds the cost of ODYS. If the Juvenile Court were to commit five juveniles to a CCF for an average stay of six months, it would cost the court \$204,300 annually (assuming a \$227 per diem).

The total cost of placement for these ten individuals would be \$510,300. However, in 2011 the per diem in the Lake County Juvenile Detention Center was approximately \$150. If these same individuals were served in the ICR located in the Detention Center and each individual were placed for the maximum 180 days, it would cost the court \$270,000. This is a savings of nearly \$240,300. However, if even half of these eight individuals were able to complete the ICR in the minimum 90 days of the program the savings would be even greater. If five children took 180 days to complete the program and five children took 90 days to complete the program in the minimum time, it would cost the Court only \$202,500. This is a savings of more than \$307,000 from what it would have cost to send the same children to ODYS and a CCF. If all ten children can complete the ICR in the minimum 90 days, it would cost the Court \$135,000 annually. This is a savings of more than \$375,000 annually. The financial savings for a program like the ICR are immense.

However, the cost savings goes well beyond the savings of simple dollars and cents. Children committed to the ICR would be hundreds of miles closer to their families. The families would be able to visit and engage in therapy multiple times per week due to the close proximity of the placement. Parents, siblings and other relatives could be present to encourage the incarcerated youth to work on his/her issues. These same family members would be able to work with trained professionals to improve their own emotional and behavioral deficiencies. And finally, the lapse in services from the various local systems would no longer be present. Every local system that was involved with this child prior to this secure placement would still be involved and potentially working with the child during his/her incarceration. Without the continuous involvement of the family and the service providers, the children would face larger obstacles upon their reentry to the community and their chances for true rehabilitation would be greatly diminished.

The Lake County Juvenile Court anticipates this project will greatly enhance the Lake County community. Not only is the ICR promoting a collaborative relationship between several of the service providers who deal with the majority of the more serious and higher risk families, but it is also providing an opportunity for these families to establish their own collaborative

relationship amongst its different family members. While the service providers are collaborating to help rehabilitate the juvenile felony offenders in Lake County, the family will be collaborating with each other to help rehabilitate the juvenile felony offender within its own family. It is this sense of community and family partnership which will drive the success of this program.

### **Ability to Scale and Replicate the ICR for other Political Subdivisions**

A program like the Intensive Community Rehabilitation unit should be easy to adjust in scale and simple to replicate for other political subdivisions interested in providing these services. Depending upon the size of the Detention Center and the involvement of other collaborative partners, this program could be as large or as small as necessary. It is also very simple to replicate a program like this for any secure Juvenile Detention Center in the State of Ohio. These facilities interact with these children every day even though they may not hold them as long as this program requires. Once it has been established what services will be necessary to provide longer term incarcerations, any Detention Center can implement the ICR-like program.

### **Past Examples of Successfully Implementing Efficient, Shared Services**

With this innovative and collaborative project the Lake County Juvenile Court will be continuing its reputation as being a Court that works well with other governmental and non-governmental entities.

The Juvenile Court has for many years held a position with the Lake County Cluster Board which assists with service implementation to families in need. Many times services are coordinated which include the residential placement of children. In years past the Juvenile Court has contributed equally with the Lake County Board of Developmental Disabilities, the Lake County Alcohol Drug and Mental Health Services and the Lake County Department of Job and Family Services. However, in the past few years the Juvenile Court has not been funded through the General Fund to continue its equal financial contribution although it does maintain its seat on the Cluster Board itself.

The Juvenile Court also partners with the Lake County YMCA in a Work Detail program. This program allows juveniles to perform community service hours at the YMCA branch located in Painesville, Ohio. These youth receive a minimum hourly wage which is then paid directly to the youth's victim to settle any restitution which is ordered. This collaborative partnership has helped victims in Lake County to be restored after their financial loss due to delinquent activity.

Finally, the Juvenile Court has also partnered with a local social service agency, Crossroads, to operate a specialized docket for children with chemical dependency issues. Crossroads supplies a case worker and the Court supplies a therapist and probation officer to work with youth and their families who need intensive supervision and treatment to begin the long struggle back to sobriety.

### Intensive Community Rehabilitation Annual Budget

The Lake County Juvenile Court is seeking a grant in the amount of \$100,000. If this proposal is accepted in the amount requested, the funds would be annually distributed in the following manner:

ICR Coordinator (1)	\$10,000
PERS, Medicare, Workers Comp, Health Benefits (4)	\$6,445
Equipment (computer, printer)	\$5,000
Materials (office supplies, curriculum material)	\$2,000
Capital Improvements (security upgrade to non-secure area)	\$9,888
<b>Total Annual Budget from LGIF Grant</b>	<b>\$33,333</b>
In-kind match (423%)	
Salary for ICR Youth Specialist (2)	\$73,000
Salary for ICR Treatment Specialist (1)	\$47,000
PERS, Medicare, Workers Comp, Health Benefits (2)	\$20,940
<b>Total Annual Budget from In-kind Match</b>	<b>\$140,940</b>

Three Years of Financial Projections and Anticipated Savings

**Year One:**

80 adjudicated felony offenses projected

10% of adjudicated felony offenders to need long term incarceration

Without ICR

8 juveniles

4 juveniles incarcerated at ODYS (\$340 per diem) minimum 180 days

Cost: \$244,800

4 juveniles incarcerated at a CCF (\$227 per diem) minimum 180 days

Cost: \$163,440

Total Cost: \$408,240

With ICR

8 juveniles

1 juvenile incarcerated at ODYS (\$340 per diem) minimum 180 days

Cost: \$61,200

1 juvenile incarcerated at a CCF (\$227 per diem) minimum 180 days

Cost: \$40,860

6 juveniles incarcerated at ICR (\$150 per diem) minimum 90 days

Cost: \$81,000

Total Cost: \$183,060

Total Savings with ICR in Year One: \$225,180

**Year Two:**

75 adjudicated felony offenses projected

10% of adjudicated felony offenders to need long term incarceration

Without ICR

7 juveniles

3 juveniles incarcerated at ODYS (\$350 per diem) minimum 180 days

Cost: \$189,000

4 juveniles incarcerated at a CCF (\$234 per diem) minimum 180 days

Cost: \$168,480

Total Cost: \$357,480

With ICR

7 juveniles

1 juvenile incarcerated at ODYS (\$350 per diem) minimum 180 days

Cost: \$63,000

1 juvenile incarcerated at a CCF (\$234 per diem) minimum 180 days

Cost: \$42,120

5 juveniles incarcerated at ICR (\$155 per diem) minimum 90 days

Cost: \$69,750

Total Cost: \$174,870

Total Savings with ICR in Year Two: \$182,610

Total Savings with ICR Combined: \$407,790

**Year Three:**

70 adjudicated felony offenses projected

10% of adjudicated felony offenders to need long term incarceration

Without ICR

7 juveniles

3 juveniles incarcerated at ODYS (\$360 per diem) minimum 180 days

Cost: \$194,400

4 juveniles incarcerated at a CCF (\$241 per diem) minimum 180 days

Cost: \$173,520

Total Cost: \$367,920

With ICR

7 juveniles

1 juvenile incarcerated at ODYS (\$360 per diem) minimum 180 days

Cost: \$64,800

1 juvenile incarcerated at a CCF (\$241 per diem) minimum 180 days

Cost: \$43,380

5 juveniles incarcerated at ICR (\$160 per diem) minimum 90 days

Cost: \$72,000

Total Cost: \$180,180

Total Savings with ICR in Year Three: \$187,740

**Total Savings with ICR Combined: \$595,530**

**Section Four:**  
**Financial Documentation**



Lake County  
Court of Common Pleas  
*Juvenile Division*

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Judge Karen Lawson

January 30, 2012

Attached, please find the financial documentation requested for the Lake County Juvenile Detention Center. The attached reports are for calendar years 2009 -2011.

The Lake County Juvenile Detention Center is funded solely through the Lake County General Fund.

- Encumbrances plus YTD Expended plus Available Budget balances against the Revised Budget to serve as the balance sheet.
- Revised Budget serves as the Income Statement.
- YTD Expended serves as the Statement of Cash Flows.

The balance of the Available Budget is returned to the Lake County General Fund annually.

All grant awards received would not be co-mingled with the General Fund but held in a separate fund which would carry over to the next fiscal year.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Mike Stanic".

Mike Stanic  
Director of Finance  
Lake County Juvenile Court



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mstanic

Board of Lake County Commissioners  
2011 DETENTION CENTER EXPENSES

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FOR 2011 12

ACCOUNTS FOR: 100 GENERAL	ORIGINAL APPROP	TRANFRS/ ADJUSTMS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
35 DETENTION HOME							
3500 DETENTION HOME							
13500511 512 SALARIES - EMPLOYEES	249,500	819,500.00	1,069,000.00	1,067,569.00	.00	1,431.00	99.9%
13500511 551 PERS-REGULAR	35,750	114,450.00	150,200.00	150,125.81	.00	74.19	100.0%
13500511 553 WORKERS COMPENSATION	5,813	5,712.50	11,525.00	11,479.27	.00	45.73	99.6%
13500511 554 MEDICARE - EMPLOYER	3,700	11,100.00	14,800.00	13,436.02	.00	1,363.98	90.8%
13500511 557 HOSPITALIZATION INSURA	48,250	137,750.00	186,000.00	185,651.56	.00	348.44	99.8%
13500511 561 LIFE INSURANCE	138	393.00	531.00	528.73	.00	2.27	99.6%
13500511 562 DENTAL INSURANCE	3,125	8,625.00	11,750.00	10,908.72	.00	841.28	92.8%
13500511 563 PRESCRIPTION INSURANCE	13,875	33,125.00	47,000.00	46,644.08	.00	355.92	99.2%
13500611 611 OFFICE SUPPLIES	50	150.00	200.00	200.00	.00	.00	100.0%
13500611 613 JANITORIAL SUPPLIES	125	375.00	500.00	416.68	.00	83.32	83.3%
13500611 614 FOOD SUPPLIES	20,000	87,582.85	107,582.85	99,292.02	.00	8,290.83	92.3%
13500611 628 MEDICAL / HYGIENE SUPP	1,250	4,725.00	5,975.00	4,533.20	40.22	1,401.58	76.5%
13500661 633 PROFESSIONAL SERVICES	3,750	16,250.00	20,000.00	17,080.00	.00	2,920.00	85.4%
13500661 636 CONTRACTS - REPAIRS	300	1,314.30	1,614.30	1,597.28	.00	17.02	98.9%
13500661 638 PROFESSIONAL SERVICES	2,250	6,750.00	9,000.00	8,808.08	.00	191.92	97.9%
13500711 652 EXPENSES-UNIFORMS	800	2,400.00	3,200.00	3,013.06	.00	186.94	94.2%
13500711 657 BOARD AND CARE - CLOTH	500	2,351.05	2,851.05	2,696.70	67.82	86.53	97.0%
13500761 755 OTHER EXPENSES	6,000	30,000.00	36,000.00	35,568.15	.00	431.85	98.8%
TOTAL DETENTION HOME	395,176	1,282,553.70	1,677,729.20	1,659,548.36	108.04	18,072.80	98.9%
TOTAL DETENTION HOME	395,176	1,282,553.70	1,677,729.20	1,659,548.36	108.04	18,072.80	98.9%

tyler



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Board of Lake County Commissioners  
2010 DETENTION CENTER EXPENSES

PG 3  
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FOR 2010 12

ACCOUNTS FOR: 100 GENERAL	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
35 DETENTION HOME							
3500 DETENTION HOME							
13500511 512 SALARIES - EMPLOYEES	253,750	894,415.00	1,148,165.00	1,147,926.95	.00	238.05	100.0%
13500511 551 PERS-REGULAR	36,188	126,062.50	162,250.00	161,324.49	.00	925.51	99.4%
13500511 553 WORKERS COMPENSATION	5,925	17,775.00	23,700.00	23,660.78	.00	39.22	99.8%
13500511 554 MEDICARE - EMPLOYER	3,700	11,350.00	15,050.00	14,686.30	.00	363.70	97.6%
13500511 556 UNEMPLOYMENT COMPENSAT	0	6,211.71	6,211.71	6,211.71	.00	.00	100.0%
13500511 557 HOSPITALIZATION INSURA	34,000	130,300.00	164,300.00	161,752.43	.00	2,547.57	98.4%
13500511 561 LIFE INSURANCE	150	450.00	600.00	582.50	.00	17.50	97.1%
13500511 562 DENTAL INSURANCE	2,125	7,775.00	9,900.00	9,852.67	.00	47.33	99.5%
13500511 563 PRESCRIPTION INSURANCE	9,500	34,900.00	44,400.00	43,787.55	.00	612.45	98.6%
13500611 611 OFFICE SUPPLIES	50	150.00	200.00	180.69	.00	19.31	90.3%
13500611 613 JANITORIAL SUPPLIES	175	525.00	700.00	534.15	.00	165.85	76.3%
13500611 614 FOOD SUPPLIES	18,025	74,501.60	92,526.60	90,507.88	1,165.85	852.87	99.1%
13500611 619 MINOR EQUIPMENT AND SM	0	4,805.82	4,805.82	4,805.82	.00	.00	100.0%
13500611 628 MEDICAL / HYGIENE SUPP	1,500	4,500.00	6,000.00	5,272.49	.00	727.51	87.9%
13500661 633 PROFESSIONAL SERVICES	3,750	15,810.00	19,560.00	19,560.00	.00	.00	100.0%
13500661 636 CONTRACTS - REPAIRS	438	1,312.50	1,750.00	1,064.43	433.30	252.27	85.6%
13500661 638 PROFESSIONAL SERVICES	3,000	9,620.00	12,620.00	10,145.00	.00	2,475.00	80.4%
13500711 652 EXPENSES-UNIFORMS	0	5,000.00	5,000.00	4,124.00	.00	876.00	82.5%
13500711 657 BOARD AND CARE - CLOTH	600	1,800.00	2,400.00	587.81	851.05	961.14	60.0%
13500711 690 TRAVEL AND EXPENSES	125	375.00	500.00	92.05	.00	407.95	18.4%
13500711 693 TRAINING	125	375.00	500.00	150.00	.00	350.00	30.0%
13500761 755 OTHER EXPENSES	3,000	35,750.00	38,750.00	36,390.83	.00	2,359.17	93.9%
TOTAL DETENTION HOME	376,125	1,383,764.13	1,759,889.13	1,743,200.53	2,450.20	14,238.40	99.2%
TOTAL DETENTION HOME	376,125	1,383,764.13	1,759,889.13	1,743,200.53	2,450.20	14,238.40	99.2%

MUNIS FINANCIAL MANAGEMENT SOLUTIONS

WELCOME TO THE NEIGHBORHOOD



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Board of Lake County Commissioners  
2009 DETENTION CENTER EXPENSES

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FOR 2009 12

ACCOUNTS FOR: 100 GENERAL	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
35 DETENTION HOME							
3500 DETENTION HOME							
13500511 512 SALARIES - EMPLOYEES	1,046,500	138,640.60	1,185,140.60	1,183,038.87	.00	2,101.73	99.8%
13500511 551 PERS-REGULAR	149,500	12,600.00	162,100.00	162,077.30	.00	22.70	100.0%
13500511 553 WORKERS COMPENSATION	22,575	.00	22,575.00	22,555.87	.00	19.13	99.9%
13500511 554 MEDICARE - EMPLOYER	13,000	1,900.00	14,900.00	14,867.53	.00	32.47	99.8%
13500511 556 UNEMPLOYMENT COMPENSAT	3,252	12,452.00	15,704.00	15,704.00	.00	.00	100.0%
13500511 557 HOSPITALIZATION INSURA	154,867	-14,950.00	139,917.00	139,736.14	.00	180.86	99.9%
13500511 561 LIFE INSURANCE	648	.00	648.00	569.48	.00	78.52	87.9%
13500511 562 DENTAL INSURANCE	9,500	-975.00	8,525.00	8,511.20	.00	13.80	99.8%
13500511 563 PRESCRIPTION INSURANCE	42,325	-4,300.00	38,025.00	37,949.79	.00	75.21	99.8%
13500611 611 OFFICE SUPPLIES	250	.00	250.00	169.83	.00	80.17	67.9%
13500611 613 JANITORIAL SUPPLIES	750	.00	750.00	750.00	.00	.00	100.0%
13500611 614 FOOD SUPPLIES	70,000	21,431.60	91,431.60	79,564.90	9,184.61	2,682.09	97.1%
13500611 628 MEDICAL / HYGIENE SUPP	6,000	.00	6,000.00	5,992.78	.00	7.22	99.9%
13500661 633 PROFESSIONAL SERVICES	12,500	8,130.20	20,630.20	19,270.20	360.00	1,000.00	95.2%
13500661 636 CONTRACTS - REPAIRS	2,000	.00	2,000.00	2,000.00	.00	.00	100.0%
13500661 638 PROFESSIONAL SERVICES	12,000	550.00	12,550.00	11,930.00	620.00	.00	100.0%
13500711 652 EXPENSES-UNIFORMS	0	5,000.00	5,000.00	5,000.00	.00	.00	100.0%
13500711 657 BOARD AND CARE - CLOTH	2,500	.00	2,500.00	2,272.70	.00	227.30	90.9%
13500711 690 TRAVEL AND EXPENSES	1,000	.00	1,000.00	278.06	.00	721.94	27.8%
13500711 693 TRAINING	500	250.00	750.00	489.80	.00	260.20	65.3%
13500761 755 OTHER EXPENSES	12,000	16,600.00	28,600.00	24,933.06	750.00	2,916.94	89.8%
TOTAL DETENTION HOME	1,561,667	197,329.40	1,758,996.40	1,737,661.51	10,914.61	10,420.28	99.4%
TOTAL DETENTION HOME	1,561,667	197,329.40	1,758,996.40	1,737,661.51	10,914.61	10,420.28	99.4%

tyler  
TECHNOLOGIES

DEPARTMENT OF YOUTH SERVICES  
 SUBSIDY GRANT - FISCAL YEAR 2011  
 COUNTY FINANCIAL EXPENDITURE FINAL REPORT

DUE OCTOBER 3, 2011 TO  
 ODYS, Community Services Accounting  
 51 North High Street, 5th Floor  
 Columbus, Ohio 43215

COUNTY: Lake FISCAL YEAR: 2011

REPORTING PERIOD: 7/1/2010 TO 6/30/2011

FY11 RECLAIM Revenue Received	\$	926,978.77
FY11 Youth Services Grant Revenue Received	\$	320,395.00
Actual FY10 Carryover Funds	\$	228,234.36
Refund/Reimbursement- Car Auction	\$	6,000.00

<b>TOTAL FY 2011 ADJUSTED ALLOCATION</b> (FY11 RECLAIM Revenue + FY11 Youth Services Grant Revenue + FY10 Carryover Funds)	\$	1,481,608.13
---	----	--------------

Prepared By: Mike Stanic  
 Phone: 440-350-3125

<b>FY 2011 Cash Status (per county auditor's records)</b>	
Actual Cash Balance as of 6/30/11	\$ 174,407.07
Add: Revenues received after 6/30/2011 (fiscal year 2011 funds only)	\$ -
Less: Expenses paid after 6/30/2011 (fiscal year 2011 expenses only)	\$ 52,528.94
Reconciled cash balance as of 6/30/2011	\$ 121,878.13

FY 2011 Program Budget

Standard Program #	Standard Program Area	Budgeted Amount
000	Program Administration	\$ 188,937.48
101	Probation	\$ 144,145.44
102	Intensive Probation	\$ 195,865.14
105	Residential Placement	\$ 24,760.00
107	Intensive Outpatient	\$ 4,500.00
108	Alternative School	\$ 202,600.96
110	Strengthening Families	\$ 8,250.00
111	Mental Health	\$ 202,124.74
115	Youth Intervention	\$ 34,447.16
201	Monitoring	\$ 101,875.00
203	Secure Detention	\$ 130,000.00
209	Work Detail	\$ 14,122.60
215	Substance Abuse	\$ 77,991.43
217	Clinical Assessments	\$ 91,584.70
218	Drug Testing	\$ 64,480.00
304	Alternative to Detention	\$ 50,000.00
	<b>Total Budget</b>	<b>\$ 1,535,684.65</b>

Actual Program Expenditures	Expenditures	Balance
	\$ 177,536.47	\$ 11,401.01
	\$ 140,656.60	\$ 3,488.84
	\$ 188,528.40	\$ 7,336.74
	\$ 12,595.75	\$ 12,164.25
	\$ -	\$ 4,500.00
	\$ 187,328.53	\$ 15,272.43
	\$ 3,734.64	\$ 4,515.38
	\$ 187,851.99	\$ 14,272.75
	\$ 31,728.47	\$ 2,718.89
	\$ 82,360.98	\$ 19,514.02
	\$ 130,000.00	\$ -
	\$ 14,029.43	\$ 93.17
	\$ 71,786.38	\$ 6,205.05
	\$ 77,209.09	\$ 14,375.81
	\$ 41,850.88	\$ 22,629.12
	\$ 12,532.39	\$ 37,467.61
	<b>Total FY 2011 Expenditures</b>	<b>\$ 1,359,730.00</b>
	<b>Total Balance</b>	<b>\$ 175,954.65</b>

<b>FY 2011 Carryover Amount:</b> (Total Adjusted Allocation - Total Expenditures)	\$	121,878.13
--	----	------------



DEPARTMENT OF YOUTH SERVICES  
 SUBSIDY GRANT - FISCAL YEAR 2011  
 COUNTY FINANCIAL ACCOUNT RECONCILIATION

Cash balance, 6/30/2011, per County Auditor's Cash Balance Report

\$ \$ 174,407.07

Add: Revenues received after 6/30/2011  
 (fiscal year 2011 funds only)

0

\$ \$ 174,407.07

Less: Expenses paid after 6/30/2011  
 (fiscal year 2011 expenses only)

58	\$	4.00
\$		8.09
59	\$	406.86
\$		209.27
\$		434.29
\$		229.69
\$		150.43
\$		573.68
\$		92.16
\$		143.48
\$		190.70
\$		7.50
\$		7.50
\$		2.25
\$		34.17
\$		38.73
\$		158.02
\$		5.56
\$		1,008.99
\$		506.29

74	\$	54.00
\$		455.00
\$		660.00
\$		225.00
73	\$	52.48
\$		17.74
\$		28.70
\$		39.27
\$		33.87
\$		3.32
\$		17.74
75	\$	4,918.14
\$		971.86

Subtotal:

64	\$	150.00
\$		150.00
\$		150.00
\$		360.12
67	\$	220.16
\$		4.37
\$		25.00
\$		25.00
\$		50.00
\$		1,250.00
\$		450.00
\$		648.00
\$		1,350.00
\$		350.00
\$		600.00
\$		200.00
\$		850.00
\$		256.58
69	\$	30,000.00
71	\$	150.00
72	\$	38.96

\$ 52,528.94

Reconciled cash balance as of 6/30/2011

\$ 121,878.13

**Section Five:**  
**Supporting Documenation**

### Identification of Population Served

The Lake County Juvenile Court has exclusive jurisdiction for children under the age of 18 years old that live in Lake County, Ohio. The following information is reported for Lake County, Ohio in the 2010 United States Census:

Population:	230,041
Race:	White - 212,713
	African American - 7,306
	Asian - 2,611
	AIAN - 273
	NHPI - 35
	Some Other Race - 3,577
	Two or more Races - 3,526
Ethnicity:	Hispanic or Latino - 7,825
	Not Hispanic/Latino - 222,216
Age/Gender:	Male - 112,143
	Female - 117,898
	Under 18 - 51,026
	18 and over - 179,015
	20-24 - 11,949
	25-34 - 25,816
	35-49 - 48,041
	50-64 - 51,000
	65 and over - 36,965
Housing:	Total Housing - 101,202
	Occupied Housing - 94,156
	Owner Occupied - 71,335
	- Population - 177,631
	Renter Occupied - 22,821
	- Population - 49,624
	Vacant Housing - 7,046
	For Rent - 2,501
	For Sale - 1,490
	Occasional Use - 759



Lake County Alcohol, Drug Addiction  
and Mental Health Services Board  
*Kimberly Fraser, LPCC, Executive Director*

One Victoria Place, Suite 205 • Painesville, OH 44077  
*An Equal Opportunity Employer*  
Phone: 440.352.3117 • 440.918.3117  
1.800.899.5253 ext. 3117 • Fax 440.350.2668

February 23, 2012

Dear Judge Lawson,

On behalf of the Lake County ADAMHS Board I am writing to you to express our support of the collaborative effort to establish an Intensive Community Rehabilitation unit in the Lake County Juvenile Detention Center. I have met with members of your Court's staff and we have discussed in detail the dilemma that the Court often faces in dealing with children that may be committed to the Ohio Department of Youth Services. I understand that not only is the commitment a very costly financial proposition for the Court, but the emotional cost that is involved with sending these youth to facilities far from their homes is also very high. This program will benefit the families and children of Lake County and should go a long way in reducing the recidivism rates of court-involved children, and helping to reintegrate youth back into their families and their community. It will truly be a more effective and efficient way of addressing the juvenile delinquency issues in our County.

The Lake County ADAMHS Board is committed to providing behavioral health services, via a grant to Crossroads, in order to support this important program. Through this commitment we believe that the Lake County ADAMHS Board system of care will be able to partner with the Lake County Juvenile Court in reducing the number of children that are annually committed to the Ohio Department of Youth Services or some other Community Correctional Facility.

We look forward to working closely with the Lake County Juvenile Court on this important endeavor.

Sincerely,

\_\_\_\_\_  
Kimberly Fraser, Executive Director

\_\_\_\_\_  
Don Filipski, Board Chair



Lake County Alcohol, Drug Addiction  
and Mental Health Services Board  
*Kimberly Fraser, LPCC, Executive Director*

One Victoria Place, Suite 205 • Painesville, OH 44077  
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Mr. Enzerra moved that the full Board provide behavioral health support, via a contract with Crossroads to the Intensive Community Rehabilitation unit in the Lake County Juvenile Detention Center. The motion was seconded by Ms. Gurley. After discussion the Board voted and the Motion Passed Unanimously. (12-059)



# Crossroads

Michael E. Matoney  
MBA, LICDC  
Chief Executive Officer

W. Hayden Thompson\*  
Chairman Emeritus

Mike Crislip  
President

**Board of Directors**

Harold Abraham  
Raymond M. Adams  
Harold W. Babbit  
Richard Bain  
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John Berger  
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Marc A. Stefanski  
Mark J. Willis  
Michael W. Wise  
John J. Wolf  
\*deceased

**Main Office**  
8445 Munson Road  
Mentor, OH 44060  
Voice (440) 255-1700  
Fax (440) 205-2417  
TTY (440) 205-6580

**Early Childhood Services**  
1083 Mentor Ave.  
Painesville, OH 44077  
Voice (440) 358-7370  
Fax (440) 358-7373

**May Hayden Center**  
9652 Old Johnnycake Ridge Rd.  
Mentor, OH 44060  
Voice (440) 352-2685  
Fax (440) 358-0639

**Lake Health**  
**Perry Walk-in Care Center**  
Two Success Boulevard  
Perry, OH 44081  
Voice (440) 255-1700  
Fax (440) 205-2417

**Spanish Phone Line**  
Linea Telefonica Hispana  
(440) 205-2444

**Web Address**  
[www.crossroads-lake.org](http://www.crossroads-lake.org)

February 23, 2012

The Honorable Karen Lawson  
Lake County Juvenile Court  
53 East Erie Street  
Painesville, OH 44077

Dear Judge Lawson,

I am writing to you at this time in support of our collaborative effort to establish an Intensive Community Rehabilitation (ICR) unit in the Lake County Juvenile Detention Center via the Local Government Innovation Fund (LGIF). I have met with members of your Court's staff and we have discussed in detail the dilemma that the Court is often times placed in with children that may be committed to the Ohio Department of Youth Services. I understand that not only is the commitment a very costly financial proposition for the Court, but the emotional cost that is involved with sending these youth to facilities far from their homes is also very high. This program will benefit the families and children of Lake County and should go a long way in reducing the recidivism rates of court-involved children. It will truly be a more effective and efficient way of addressing the juvenile delinquency issues in our County.

The Lake County ADAMHS Board is committed to providing funding to Crossroads for the support of one full-time employee, therefore offering the Juvenile Detention Center one full-time employee in support of this program. Through this commitment it is believed that Crossroads will be able to partner with the Lake County Juvenile Court in reducing the number of children that are annually committed to the Ohio Department of Youth Services or some other Community Correctional Facility.

We look forward to the initiative being funded and continuing our strong collaborative partnership with the Lake County Juvenile Court and the Lake County ADAMHS Board. If anything else is needed or required, please let me know.

Respectfully,

Mike Matoney, MBA, LICDC  
CEO



**Ohio** | Department of  
Youth Services

John R. Kasich, Governor  
Harvey J. Reed, Director

June 20, 2011

Mike Stanic, Director of Finance  
Lake County Juvenile Justice Center  
53 East Erie Street  
Painesville, Ohio 44077

Dear Mr. Stanic:

Please find enclosed a copy of the monitoring report documenting my site visit to Lake County Juvenile Court on April 19, 2011. During the review of the fifteen subsidy programs, there was clear evidence that the juvenile court staff is providing quality services for the youth in Lake County. If you have any questions, feel free to call me at (614) 728-6820.

Sincerely,



Tony Turner  
Community Program Monitor

cc: Chris Simon, Director of Administration

## SUBSIDY GRANT MONITORING REPORT

County: Lake Fiscal Year: 2011 Total # of Subsidy Grant Programs: 15

Admin. Judge: Karen Lawson Court Contact: Mike Stanic

Monitor: Tony Turner Date of Visit: April 19, 2011

Current Base (510) Allocation: \$320,395.00

Current Variable (401) Allocation: \$876,978.76

Projected # of DYS commitments: 2 Actual to date: 2

Projected # of CCF commitments: 2 Actual to date: 4

All data submitted (Y/N): Y

### Summary of Monitoring Activities (including sites visited and staff interviewed):

The monitoring visit took place at the Lake County Juvenile Court and the following individuals reviewed their respective programs:

- Mike Stanic, director of finance/grant coordinator, residential treatment (105), substance abuse (107), secure detention services (203) and alternative to secure detention (304)
- Kristen Pollack-Matuszewski, senior finance/human resource officer, program administration (000)
- Terese Koerner, probation officer, probation (101)
- Susi Range, felony intensive probation officer, intensive probation (102) and work detail (209)
- Tom Condon, chief probation officer, family preservation/home based services (110) and clinical assessment (217)
- Dave White, supervisor, alternative school (108)
- Brenda Buchanan, intake officer, mental health counseling (111)
- Melissa Jevack, director of program, youth intervention group (115)
- John Kinch, electronic monitor coordinator, electronic monitoring/surveillance (201)
- David Calderwood, drug screen coordinator, drug testing (218)
- Beth Ranally, probation officer, substance abuse awareness and prevention (215)

Two youth were interviewed at the Lake County Juvenile Court and three youth were interviewed at the Lake County Detention Center.

## Summary of Youth Interviews:

### Alternative School

This 14-year-old white male has been in this program for four months for possession of drugs and trafficking in a school area. He reported that the program's classroom is like a regular school class but it has been easier for him. He said the class assignments consist of reading, math and writing. He believes the teacher blames him for events that are happening in the classroom. He does not feel that he learning anything in the classroom. The youth said that on Fridays the youth participate in fun activities. He indicated that the youth go to the YMCA if they do not have any detention time. His only suggestion is to have the teacher issue less punishment to the students.

### Alternative School

This 13-year-old white male has been in the detention center for 33 days because of a rape charge. He said the alternative school has been good for him and feels confident that when he returns to his home school he will be able to stay on pace with the classroom assignments. He reported that the staff treat him well and he has had time to think about the things he should do to make a change in his life. The youth had no suggestions on improving this program.

### Mental Health - Electronic Monitoring - Secure Detention

This 17-year-old white male was placed in secure detention for a probation violation. He has been in the center for five days and this is his eighth visit in past two years. He reported that the center is okay. He said he has been very anxious about his current situation because he has a lot hanging over his head. He added that the staff treats him okay. He said that he has been attending school and participating in recreation activities. He said that he has been getting along with the other youth in the center. He said that he does not like the detention center but he has no suggestions for improving this program.

The youth has been in the mental health program for two months. He said the program has kept him out of DYS. He believes the program is helping him stay sober and teaching him how to pick up new hobbies. He said that he is currently in phase one of the program. He said that the weekly court meeting is keeping him on track. He reported that one of his requirements is to attend an Alcoholic Anonymous meeting every day. He believes the program had helped him to improve his relationship with his father. But after he violated his probation, he believes he has lost his father's trust. He had no suggestions for improving the program.

He was placed on electronic monitoring because of his previous charges. The person who applied the monitoring bracelet treated him okay. He said that since he doesn't have a home phone, he has to go to a neighbor's house and charge the device daily. He said that the electronic device also monitors his alcohol intake. He said that he has not used alcohol for six months. He had no suggestions for improving the program.

### Youth Intervention Group

This 17-year-old white female was placed in the program because her probation officer felt her self-esteem was low. She said that the program is helping her to get along with her peers and she feels better about herself. She said the program facilitators were extremely nice and cared about her. She said she could not go to the last meeting because she was in the hospital, but the group took her out to dinner for her graduation. She said everything is fine with the program and she has no suggestion.

### Intensive Probation - Drug Testing

This 16-year-old white male was placed in the program because of a felony charge. He said that he has a good relationship with his officer, Ms. Range. Some of his probation requirements are home detention and becoming involved in the parent project program. He also meets with his officer weekly. He believes the program is helping him because it is keeping him away from drugs. He believes the program has helped him to look at his situation and that he will think before acting. He knows that he could complete the program faster if he became more involved with the services. He believes the relationship with his mom has improved since she knows that he has been following the rules of the program. His only suggestion for this program is a better reward system for the accomplishments the youth have made in the program.

He has also been involved in the drug testing process and he feels that it is degrading to urinate in the cup in front of staff. He reported that the staff treated him with respect. His feelings about the alcohol mouth swab are not an issue since he does not use alcohol. He said that he would only get the results of the drug screen if it was positive for illicit drugs. He had no suggestions for improving this program.

### Technical Assistance Needs:

None noted at this time.

### Recommendations to the Court:

No recommendations were made at that time.

### REQUIREMENT

None at this time.

### Additional Comments by Program Area (including # of youth served and objectives):

A review of the court's FY 2010 annual report showed that the programs performed in line with the approved performance measures. The following programs exceeded their target performance measure.

Probation (101)	Target: 60% - Actual: 98%
Intensive Probation (102)	Target: 60% - Actual: 100%
Residential Treatment (105)	Target: 60% - Actual: 77%
Drug Testing (107)	Target: 60% - Actual: 90%
Educational Services (108)	Target: 75% - Actual: 79%
Family Preservation (110)	Target: 70% - Actual: 89%
Mental Health (111)	Target: 75% - Actual: 100%
Youth Intervention Group (115)	Target: 90% - Actual: 99%
Electronic Monitoring (201)	Target: 80% - Actual: 84%
Work Detail (209)	Target: 75% - Actual: 100%

The following information is a brief summary of each program.

### PROGRAM ADMINISTRATION

Grant funds under this program area are used to pay for the salaries of two employees, supplies and equipment. Ms. Pollack-Matuszewski does an excellent job of keeping program expenditures separate through Microsoft Excel spreadsheets and she reconciles the expenditures monthly with the auditor's report. She reported that she uses a blank purchase order, which has eliminated one step on getting the bills approved. She provided records of all expenditures, and showed the contractual agreements. Ms. Matuszewski indicated that Mike Stanic submits all data reporting information to DYS. Ms. Pollack-Matuszewski provided an accounting of funds spent for each specific program area and the demographic for each program area. The information ranges from July 1, 2010 through March 31, 2011 and is cited in the following chart:

PRG.	PROGRAM AREA	FUNDS SPENT	ALLOCATION	FS %	YOUTH SERVED	MINORITIES	FEMALES
000	Program Administration	\$121,442.14	\$194,437.48	62%	NA	NA	NA
101	Probation	\$107,787.88	\$144,145.44	75%	181	1	0
102	Intensive Probation	\$140,130.99	\$195,865.14	72%	35	1	0
105	Residential Treatment	\$24,700.86	\$24,760.00	99%	3	1	0
107	Substance Abuse	\$5,000.00	\$10,000.00	50%	8	2	1
108	Alternative Schools	\$154,129.89	\$202,600.96	76%	420	79	122
110	Family Preservation / Home Based Services	\$5,893.26	\$8,250.00	71%	7	7	0
111	Mental Health / Counseling Services	\$146,186.66	\$202,124.74	72%	8	2	1
115	Youth Intervention Groups	\$22,787.13	\$32,447.16	70%	84	18	27
201	Monitoring / Surveillance	\$67,798.42	\$101,875.00	67%	157	27	51
203	Secure Detention Services	\$100,000.00	\$130,000.00	77%	14	2	0
209	Work Detail	\$12,716.00	\$14,122.60	90%	30	8	5
215	Substance Abuse Awareness and Prevention	\$50,870.15	\$67,991.43	75%	301	40	100
217	Clinical Assessment	\$59,870.15	\$92,584.70	65%	33	4	5
218	Drug Testing	\$37,389.53	\$64,480.00	58%	458	73	129
304	Alternative to Secure Detention	\$0.00	\$50,000.00	0%	0	0	0

## PROBATION

The purpose of this service is to supervise youth in the community who have been adjudicated of a felony. Ms. Koerner administers the OYAS assessment to determine the level of supervision. She indicated that the majority of the youth have been low risk. Her current caseload consists of both male and females. She meets the youth monthly and occasionally has telephone contact with them. She also talks with the youth service providers and representatives from local agencies. Ms. Koerner presented the forms she uses to keep track of the demographics of her caseload. She also uses a laptop during her meetings with youth and court hearings. The laptop helps her have available information about the youth for the judge or magistrate. Ms. Koerner reported that she has a feature on the laptop that alerts her of certain restrictions the youth may have such as no driving privileges, allergies or for non-English-speaking youth who need an interpreter. This helps to keep her abreast of situations on her caseload of 50 youth. She also receives emails from the alternative school if one of her youth is not present.

She believes she has been effective in her role by being patient and maintaining good interaction with challenging parents.

## INTENSIVE PROBATION

The purpose of this service is to keep youth out of the Department of Youth Services. Many youth placed on this program were on regular probation but continued to have numerous charges. Ms. Range indicated that youth are closely monitored by examining every aspect of their life. She also reiterates the negative aspects that will occur in their lives if they don't comply with the program rules. She said that she has been able to keep her caseload of 15 youth accountable and believes she has made an impact on them. The program guideline manual for this program was provided by Ms. Range. She reported that the initial meeting consists of the youth and parents signing the program agreement and reviewing the expectations of the program. She also emphasizes to the parents that all communication between parents and staff is discussed in front of the youth. She reported that each time a youth moves to another phase, the youth must sign a contract for that phase. She added that the phase determines the number of visits per week. She added that many of the contacts with youth are made through telephone calls. She monitors for the usage of drugs through urine tests and alcohol swabs. She said that after the youth completes phase four, the youth is eligible for successful termination. She added that the length of services is 18 months. She believes she has been effective in her role by showing honesty to the youth.

## RESIDENTIAL TREATMENT

The funds under this program were used to pay for youth's admission into the Boy's Group Home and youth placement at the Abraxis treatment facility. Mr. Stanic reported that the spend down of carryover funds and poor financial support from the commissioners led to the closing of the Boys Group Home and discontinuation of service with Abraxis. Mr. Stanic said that funds were used for the group home in July 2010 and the last youth was served at Abraxis in September 2010.

## SUBSTANCE ABUSE

The purpose of this service is to direct youth to outpatient drug and alcohol treatment services. Mr. Stanic indicated that through a Psycho-Social Interview and SASSI assessment tool youth are identified and referred to the appropriate agency. Mr. Stanic added that the court discovered that youth could receive treatment services through their Medicaid card and the court has been able to redirect the youth to the agencies that accept Medicaid. For the youth that don't have Medicaid, they are seen by the court's mental health specialist or referred to Crossroads Counseling Center.

## ALTERNATIVE SCHOOL

The purpose of this service is to provide supervision for youth who have been suspended from school. This service helps them to continue their academic progress. The classes are held in the basement of the juvenile court. Many youth are in the program for a short period of time and they are issued basic academic work. The average length of time a youth is in the program is seven to eight days. The classes begin at 9:00 am and the youth are dismissed at 2:45 pm. Mr. White reported that sometimes the youth are required to spend their school breaks at the alternative school. The classroom is limited to 16 youth, and they are supervised by one staff member. One thing that has been expanding in this program is the computer base education. The court has developed a computer lab which helps the youth with online schooling. The lab can accommodate five youth. Youth are required to bring their lunch. If the youth have some health concerns and did not bring a lunch, the staff provides a lunch from the detention center. He reported that youth can be admitted to this program two to three times a school year.

Mr. White believes he has been effective in his role by identifying and referring youth with mental health issues to the court's mental health coordinator. He also feels that he has been instrumental in setting up the computer lab.

## FAMILY PRESERVATION/HOME BASED SERVICES

This service is used to provide youth and family members with case management and individual and family counseling. The juvenile court collaborated with Catholic Charity Services to help provide services to the Hispanic population. This was an eight-week parent group that utilized wrap around and case management services. When the parents completed the eight weeks, the youth were still involved with the case management services. This service was discontinued in November 2010 because of lack of funds.

## MENTAL HEALTH COUNSELING

Two services are listed under this program area.

### **Specialized Docket Services**

The purpose of this service is to operate a specialized mental health docket that focuses on youth that have a dual diagnosis of mental health and substance abuse. The program has a therapist who provides several hours of mental health and substance abuse services. There are four phases of this program and each phase determines the number of meetings the youth attends. Youth are referred to the program by probation officers, magistrate or judge. Sometimes the service can become part of the youth's dispositional sanctions. The youth must agree to follow the program guidelines and the parents and youth must sign a contractual agreement. The youth must complete all four phases and attend court weekly. At each court hearing the youth attends he must give an update of his accomplishments in the community. Whenever a youth completes a phase, the youth must petition to move to the next phase. In conjunction with his petition, a team of staff members discuss his accomplishments and making a determination if he should move to the next phase. The team consists of a probation officer, case manager from Crossroads, court clinician, mental health director and the judge. In the second phase the court hearing is every other week and focuses on the recovery plan for the youth. The third phase focuses on strengthening the recovery plan to ensure the youth is staying consistent. During this phase, the staff make sure that the youth can utilize other resources for him, and the youth meets with the judge every three weeks. Phase four lasts eight weeks and the youth sees the judge every four weeks. During this phase, the staff wants to ensure that the youth are using the recovery services and managing coping skills to live a drug free life style. After the youth complete the program, a graduation ceremony takes place.

### **Intake Caseworker**

The other component for this program area is a 12-week outpatient program for youth who have been resistant to other services. It is also for youth who that have no Medicaid card for counseling services. Referrals are mainly from the probation officers. The initial sessions is on developing a plan on problem solving, coping skills and avoid drugs and alcohol. After 12 weeks the intensive caseworker gives the probation officer a recommendation on the course of action the youth should take in the future.

Ms. Buchanan she believes she is providing structure and encouragement for the youth. She helps the youth understand all aspects of their life. She also follows up with the youth after they complete the program.

### **YOUTH INTERVENTION GROUPS**

The purpose of this service is to address females involved in the juvenile court system who have low self-esteem. They are referred by the judge, intake officer or probation officers. Ms. Jevack and Mr. Stanic review the referral packages to examine the youth's history and to ensure that they are stable enough to be in this service. It is an eight-week program and the maximum group size is eight girls. There are three facilitators and group topics consist of goals, future journey, internet, relationships, decision making and family issues. The main focus of the program is for the girls to develop self respect and learn how to protect themselves. The girls also work with an agency named PAWS, which provides dog therapy for the girls.

Ms. Jevack has different speakers talk with the girls on various issues. After the eight weeks, Western Reserve Junior Service league provides the girls with a graduation dinner. This is a one-time service for the girls. Ms. Jevack believes her 20 years of work experience as a probation officer has helped her to deal with a variety of issues with females.

### MONITORING/SURVEILLANCE

This service is to be used as an alternative for secure detention and for youth who need their daily movements track. The judge or magistrate order this service and the probation officers may make a recommendation for the service. Mr. Kinch completes the necessary paper work and sends it to one of the two contract providers, SCRAM or Interlock. The parents must set up a meeting with the provider, and the provider applies the ankle monitor on the youth. Mr. Kinch also reported that this bracelet detects alcohol usage from the youth. Mr. Kinch monitors the youth movement through faxes received from the provider. He also uses a computer to monitor a youth's movement if they are that is wearing a GPS monitor. The youth can be on the device for 30 days. After the youth completes the program, Mr. Kinch removes the equipment and contacts the provider to pick it up. Mr. Kinch reported that the court just initiated the policy of the parents paying for the service. To have a bracelet applied on the youth is \$60.00, and a \$10.00 per day charge. Mr. Kinch believes that he is effective in program because he is consistent with the youth.

### SECURE DETENTION SERVICES

The purpose of this service is to keep the youth locally incarcerated instead of committing them to the Department of Youth Services. Many of the youth have had numerous felonies. The court tries to keep their stay in the detention center below 30 days. A team consisting of the director of court administration, chief probation and court psychologist look at all the cases that have numerous offenses and examine the supervision level for these youth. During the review, the cost of their stay is also taken under consideration. The youth are placed in the Lake County Detention Center. 40 youth is the maximum that can be held at the facility.

### WORK DETAIL

The purpose for this program is for youth who are 12-15 years-old that need to pay off their restitution. The youth are ordered to the YMCA Saturday Restitution Program. Ms. Range receives the journal entry and sets up the schedule for the number of Saturdays they must work. The youth work 9:30 am to 2:45 pm. The youth are responsible for cleaning the YMCA, which includes weight and exercise rooms. She emphasizes to the youth that they are in a building with young children and they are not allowed to use any bad language. They also help with setting up for parties and basketball tournaments at the YMCA. She indicated that the youth can get water at any time and they must bring a lunch that does not require microwave heating. After each Saturday work day, Ms. Range submits an attendance sheet to the youth probation officers. She also includes their attitude level in completing the job. After the youth complete their last Saturday, she sends a note to the supervisor of the clerk office so a check can be issued to the victim. She believes she has been effective in her role by not letting them watch television and making sure that they are cleaning properly.

## SUBSTANCE ABUSE AWARENESS AND PREVENTION

The purpose for this program is for drug and alcohol education who indicated that youth are referred by court order, as a prevention referral or as a consequence from a drug and alcohol assessment. The youth must attend three classes from Friday to Sunday, 6:00 pm to 8:30 pm each day. The first day focuses on introducing themselves and the reason they are in the classes and the youth take a pre test. The session also covers alcohol usage and how drugs affect your body. The second day consists of discussing thinking errors and drinking and driving. The third day covers chemical dependency as a disease and alcoholism in the family. At the end of the third day, a game is played to help them review what they have learned over the past three days. The youth also take a post-test.

Ms. Jevack believes she has been effective because over the years she has developed new ways of finding the appropriate youth. She also provides stories of different situations she has seen with youth who were involved with drugs. She wants to educate the youth and doesn't want them to go down the wrong path of life.

## CLINICAL ASSESSMENTS

The purpose for this service is to administer psychological evaluations to adjudicated youth and use the results for the dispositional hearing. The service is also used to determine competency levels and alcohol and drug usage. Judy Jackson, the court's psychology assistance, uses a series of psychological tools to determine the youth's profile. After the assessments, Ms. Jackson and other staff members review the results and determine the best services for the youth. The staff not only want to determine what should be done as a court but if the youth should be referred to an outside agency for services. After the assessment, the youth are brought back to court for a hearing and the recommendations are presented. Ms. Jackson also explains how she developed this recommendation.

## DRUG TESTING

The purpose for this service is to monitor probationers' illicit drug usage. Mr. Calderwood indicated that each youth are screened twice during their probation. Positive samples could result in consequences or referral to a treatment agency. Mr. Calderwood indicated that youth who score high on drug and alcohol assessments and youth or that are under the suspicion of their teachers of using illicit drugs are also tested. The service is also used to collect samples from youth when they are admitted into the detention center.

The court utilizes three different types of drug screening: urine samples, saliva drug screens and hair follicles. When a youth is scheduled for a urine sample they must leave a sample at an urgent medical care satellite office. The samples are mailed by the medical care units to the provider, Medtox Laboratories, which is located in Minneapolis, Minnesota. After Mr. Calderwood receives the fax of the urine sample result, he forwards the information to the youth's probation officer. Salvia testing consists of the youth putting a cotton swab in their mouth and wiping the inner part of their jaw. When the youth pulls it out, a blue line on the swab indicates that it is ready for testing. The youth places the swab in a bag and sign the back of it. The bag is mailed to the provider, Forensic Fluids Laboratories.

The provider sends the results through an online service. The hair follicle test consists of taking the strand of a youth's hair, wrapping it in a foil and sending it to a service provider for testing. Confirm Biosciences is the provider, the court receives the results within three to four weeks through an online service. Mr. Calderwood indicated that the court does 70% saliva screening and 30% urine sample screen.

#### ALTERNATIVE TO DETENTION

This service is used to place status offenders on an electronic monitoring device and mandate them to attend Saturday detention. The detention is held in the alternative school and the youth attend 9:00 am to 3:00 pm. All youth are given an OYAS assessment and their score determines their assignment to the program. The youth also appear in front of the probation review board. They could be in the program for three months. The court plans to divert 200 youth from secure detention using this program.

## DYS SUBSIDY GRANT FY 2011 ANNUAL PROGRAM REPORT

E-mail One (1) Copy by August 31, 2011 to:

LeAnne.Skeen@DYS.Ohio.gov

Or fax to 614-728-4680

COUNTY:     Lake     JUDGE:     Karen Lawson    

GRANT ADMINISTRATOR:     Mike Stanic     PHONE: ( 440 )     350-3125    

NUMBER OF STANDARD PROGRAM AREAS FUNDED:     15    

BASE (YOUTH SERVICES GRANT) FUNDS RECEIVED: \$     320,395.00    

VARIABLE (RECLAIM OHIO) FUNDS RECEIVED: \$     926,978.77    

TOTAL SUBSIDY GRANT FUNDS RECEIVED: \$     1,247,373.77    

List all out of home placement and detention facilities used with Subsidy Grant funds during FY 2011:

Lake County Juvenile Detention and Rehabilitation Center, Painesville, Ohio  
New Directions, Orange Twp., Ohio

Staff Training Funded through the Grant:

# of Training Hours:     308     # of Staff Trained:     21    

Please list the areas in which staff received training (attach additional sheet if necessary):

Families Making Sense of Death  
Cognitive Enhancement Therapy  
Cognitive Behavioral Therapy  
OYAS Training  
Ohio Juvenile Diversion Association Training  
Ohio Chief Probation Officer's Association Line Staff Training  
Ohio Supreme Court Management Training  
Lake Geauga Training Conference  
Specialized Docket Training

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:     Lake    

1. Program Name:     Probation    

2. Standard Program Area:     Probation    

3. Standard Program Number:     101    

4. What changes, if any, were made to this program during the fiscal year?  
**No changes were made to this program in FY2011.**

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input type="checkbox"/> Periodic Review of Progress Notes
<input checked="" type="checkbox"/> Periodic File Reviews	<input type="checkbox"/> Observation of Group Activities
<input type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input type="checkbox"/> Other: _____	

6. Data and Objectives:

  99   % of adjudicated youth that successfully completed the program during the fiscal year.

(   118   youth were successful out of   119   total youth terminated during the year)

  180   # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

  0   # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**60% of youth will not incur new delinquency charges while enrolled in the program.**

Provide statistics regarding the outcome measure:

**98% of youth did not incur new delinquency charges while enrolled in the program.  
(176 out of 180)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:     Lake    

1. Program Name: Intensive Probation – Felony Intensive Probation

2. Standard Program Area:     Intensive Probation    

3. Standard Program Number:     102    

4. What changes, if any, were made to this program during the fiscal year?  
    None.    

5. What quality assurance methods were used during the year for this program?

<u>    </u> Youth Satisfaction Surveys	<u>    </u> Periodic Review of Progress Notes
<u>  X  </u> Periodic File Reviews	<u>    </u> Observation of Group Activities
<u>    </u> Pre- and Post-Testing	<u>    </u> External Evaluation
<u>    </u> Other: _____	

6. Data and Objectives:

  100   % of adjudicated youth that successfully completed the program during the fiscal year.

(     5     youth were successful out of     5     total youth terminated during the year)

  38   # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

    0     # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**60% of youth served in the program will not be committed to DYS.**

Provide statistics regarding the outcome measure:

**100% of youth served in the program were not committed to DYS.**

**(38 out of 38)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:   Lake  

1. Program Name:   Inpatient CD Treatment  

2. Standard Program Area:   Residential Treatment  

3. Standard Program Number:   105  

4. What changes, if any, were made to this program during the fiscal year?

**This program was discontinued once the enrolled youth carried over in July 2010 had completed treatment. The Court has pursued a different direction of obtaining inpatient CD Treatment services by assisting the youth in accessing these services through the county cluster, private insurance and utilizing the resources of the local DJFS. This program will not be continued in FY2012.**

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input type="checkbox"/> Periodic Review of Progress Notes
<input checked="" type="checkbox"/> Periodic File Reviews	<input type="checkbox"/> Observation of Group Activities
<input type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input checked="" type="checkbox"/> Other: <u>  Re-assessment of youth's progress  </u>	

6. Data and Objectives:

  100   % of adjudicated youth that successfully completed the program during the fiscal year.

(   4   youth were successful out of   4   total youth terminated during the year)

  4   # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

  0   # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**60% of youth will not be adjudicated with an additional substance abuse specific offense within a six month period following successful completion.**

Provide statistics regarding the outcome measure:

**100% of youth were not adjudicated with an additional substance abuse specific offense within a six month period of successful completion of the program. (4 out of 4)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:   Lake  

1. Program Name:   Substance Abuse  

2. Standard Program Area:   Intensive Outpatient Treatment  

3. Standard Program Number:   107  

4. What changes, if any, were made to this program during the fiscal year?

**This program was discontinued once the enrolled youth carried over in July 2010 had completed treatment. The Court has pursued a different direction of obtaining outpatient services by assisting the youth in accessing these services through the county cluster, private insurance and enrollment in medicaid. This program will not be continued in FY2012.**

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input type="checkbox"/> Periodic Review of Progress Notes
<input checked="" type="checkbox"/> Periodic File Reviews	<input type="checkbox"/> Observation of Group Activities
<input type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input checked="" type="checkbox"/> Other: <u>  Reassessment of progress.  </u>	

6. Data and Objectives:

  100   % of adjudicated youth that successfully completed the program during the fiscal year.

(   8   youth were successful out of   8   total youth terminated during the year)

  8   # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

  0   # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**60% of youth will not be adjudicated of a substance abuse – specific offense within a three month period of completion of the program.**

Provide statistics regarding the outcome measure:

**100% of youth were not adjudicated with a new substance abuse specific offense with a three month period of completion of the program.  
(8 out of 8)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:   Lake  

1. Program Name:   Alternative School  

2. Standard Program Area:   Alternative School  

3. Standard Program Number:   108  

4. What changes, if any, were made to this program during the fiscal year?  
None.

5. What quality assurance methods were used during the year for this program?

Youth Satisfaction Surveys

Periodic Review of Progress Notes

Periodic File Reviews

Observation of Group Activities

Pre- and Post-Testing

External Evaluation

Other:   DYS objectives  

6. Data and Objectives:

  77   % of adjudicated youth that successfully completed the program during the fiscal year.

(   454   youth were successful out of   584   total youth terminated during the year)

  591   # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

  0   # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:  
**75% of youth will not incur new delinquency charges while in the program.**

Provide statistics regarding the outcome measure:  
**87% of youth did not incur new delinquency charges while in the program. (514 out of 591)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:     Lake    

1. Program Name:     Strengthening Families (Familias Fuertes)    

2. Standard Program Area:     Family Preservation    

3. Standard Program Number:     110    

4. What changes, if any, were made to this program during the fiscal year?

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input type="checkbox"/> Periodic Review of Progress Notes
<input type="checkbox"/> Periodic File Reviews	<input type="checkbox"/> Observation of Group Activities
<input checked="" type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input type="checkbox"/> Other: _____	

6. Data and Objectives:

    100     % of adjudicated youth that successfully completed the program during the fiscal year.

(     4     youth were successful out of     4     total youth terminated during the year)

    4     # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

    0     # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**70% of youth will improve their relationship with their parents based on the scores of the Youth Post Survey.**

Provide statistics regarding the outcome measure:

**100% of youth improved their relationship with their parents based on the scores of the Youth Post Survey. (4 of 4)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:     Lake    

1. Program Name:     Intensive Casework    

2. Standard Program Area:     Mental Health / Counseling Services    

3. Standard Program Number:     111    

4. What changes, if any, were made to this program during the fiscal year?  
**No changes were made to this program during FY2011.**

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input type="checkbox"/> Periodic Review of Progress Notes
<input checked="" type="checkbox"/> Periodic File Reviews	<input type="checkbox"/> Observation of Group Activities
<input type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input checked="" type="checkbox"/> Other: <u>    Parental Feedback    </u>	

6. Data and Objectives:

    82     % of adjudicated youth that successfully completed the program during the fiscal year.

(     9     youth were successful out of     11     total youth terminated during the year)

    13     # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

    0     # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:  
**70% of youth enrolled will complete the contract within 10 weeks of enrollment.**

Provide statistics regarding the outcome measure:  
**82% of youth enrolled completed the contract within 10 weeks of enrollment. (9 out of 11)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:   Lake  

1. Program Name:   Specialized Docket Services  

2. Standard Program Area:   Mental Health / Counseling Services  

3. Standard Program Number:   111  

4. What changes, if any, were made to this program during the fiscal year?  
No changes were made to this program in FY2011.

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input type="checkbox"/> Periodic Review of Progress Notes
<input checked="" type="checkbox"/> Periodic File Reviews	<input type="checkbox"/> Observation of Group Activities
<input checked="" type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input checked="" type="checkbox"/> Other: <u>  Parental feedback  </u>	

6. Data and Objectives:

  20   % of adjudicated youth that successfully completed the program during the fiscal year.

(   1   youth were successful out of   5   total youth terminated during the year)

  12   # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

  0   # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:  
**60% of youth enrolled will not incur new charges while enrolled in the program.**

Provide statistics regarding the outcome measure:  
**91% of youth enrolled did not incur new charges while enrolled in the program.**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:     Lake    

1. Program Name:     Felony Education Program    

2. Standard Program Area:     Youth Intervention Group    

3. Standard Program Number:     115    

4. What changes, if any, were made to this program during the fiscal year?  
No changes were made to the program in FY2011.

5. What quality assurance methods were used during the year for this program?

Youth Satisfaction Surveys

Periodic Review of Progress Notes

Periodic File Reviews

Observation of Group Activities

Pre- and Post-Testing

External Evaluation

Other:     DYS Objectives    

6. Data and Objectives:

    84     % of adjudicated youth that successfully completed the program during the fiscal year.

(     50     youth were successful out of     60     total youth terminated during the year)

    96     # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

    0     # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**90% of youth will not incur new felony charges while in the program.**

Provide statistics regarding the outcome measure:

**96% of youth did not incur new felony charges while in the program. (92 out of 96)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:   Lake  

1. Program Name:   Electronic Monitoring  

2. Standard Program Area:   Monitoring and Surveillance  

3. Standard Program Number:   201  

4. What changes, if any, were made to this program during the fiscal year?  
No changes were made to the program in FY2011.

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input type="checkbox"/> Periodic Review of Progress Notes
<input checked="" type="checkbox"/> Periodic File Reviews	<input type="checkbox"/> Observation of Group Activities
<input type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input checked="" type="checkbox"/> Other: Supervisory Evaluation	

6. Data and Objectives:

  93   % of adjudicated youth that successfully completed the program during the fiscal year.

(   142   youth were successful out of   154   total youth terminated during the year)

  207   # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

  0   # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**80% of youth will not require detention services while in the program.**

Provide statistics regarding the outcome measure:

**86% of youth did not require detention services while in the program. (177 out of 207)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:     Lake    

1. Program Name:     Voices    

2. Standard Program Area:     Youth Intervention Group    

3. Standard Program Number:     115    

4. What changes, if any, were made to this program during the fiscal year?  
**No changes were made to the program in FY2011.**

5. What quality assurance methods were used during the year for this program?

<input checked="" type="checkbox"/> Youth Satisfaction Surveys	<input checked="" type="checkbox"/> Periodic Review of Progress Notes
<input type="checkbox"/> Periodic File Reviews	<input checked="" type="checkbox"/> Observation of Group Activities
<input checked="" type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input type="checkbox"/> Other: _____	

6. Data and Objectives:

    95     % of adjudicated youth that successfully completed the program during the fiscal year.

(     32     youth were successful out of     34     total youth terminated during the year)

    34     # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

    0     # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**90% of youth will not be admitted to the detention center while in the program.**

Provide statistics regarding the outcome measure:

**88% of youth were not admitted to the detention center while in the program. (30 out of 34)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:     Lake    

1. Program Name:     Secure Detention Services    

2. Standard Program Area:     Secure Detention Services    

3. Standard Program Number:     203    

4. What changes, if any, were made to this program during the fiscal year?

**It became apparent that we could defer more youth from a commitment to DYS by holding higher risk youth for a longer term than lower risk youth for a shorter term. Therefore 20 youth were held for an average of 32.5 days rather than the targeted outcome measure of 100 youth which could only be held for an average of 6.5 days. This focused the program on youth who would otherwise assuredly be considered for commitment to DYS.**

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input type="checkbox"/> Periodic Review of Progress Notes
<input type="checkbox"/> Periodic File Reviews	<input type="checkbox"/> Observation of Group Activities
<input type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input type="checkbox"/> Other: _____	

6. Data and Objectives:

    100     % of adjudicated youth that successfully completed the program during the fiscal year.

(     20     youth were successful out of     20     total youth terminated during the year)

    20     # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

    0     # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:  
**100 adjudicated youth will be served by the program during the fiscal year.**

Provide statistics regarding the outcome measure:  
**20 Adjudicated youth were served by the program during the fiscal year. See above changes to the program.**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:   Lake  

1. Program Name:   Work Detail  

2. Standard Program Area:   Work Detail  

3. Standard Program Number:   209  

4. What changes, if any, were made to this program during the fiscal year?  
**No changes were made to the program during FY2011.**

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input type="checkbox"/> Periodic Review of Progress Notes
<input checked="" type="checkbox"/> Periodic File Reviews	<input checked="" type="checkbox"/> Observation of Group Activities
<input type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input type="checkbox"/> Other: _____	

6. Data and Objectives:

  95   % of adjudicated youth that successfully completed the program during the fiscal year.

(   36   youth were successful out of   38   total youth terminated during the year)

  38   # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

  0   # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**75% of adjudicated youth will make full restitution in the amount ordered to their victim prior to completion of probation to this court.**

Provide statistics regarding the outcome measure:

**95% of adjudicated youth made full restitution in the amount ordered to their victim prior to completion of probation to this court. (17 out of 18)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County: Lake

1. Program Name: Substance Abuse

2. Standard Program Area: Substance Abuse Awareness and Prvention

3. Standard Program Number: 215

4. What changes, if any, were made to this program during the fiscal year?

**No changes were made to this program in FY 2011.**

5. What quality assurance methods were used during the year for this program?

Youth Satisfaction Surveys

Periodic Review of Progress Notes

Periodic File Reviews

Observation of Group Activities

Pre- and Post-Testing

External Evaluation

Other: DYS Objectives

6. Data and Objectives:

95 % of adjudicated youth that successfully completed the program during the fiscal year.

( 381 youth were successful out of 404 total youth terminated during the year)

402 # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

0 # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**600 Adjudicated youth will be served by the program during the fiscal year.**

Provide statistics regarding the outcome measure:

**402 Adjudicated youth were served by the program during the fiscal year.**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:     Lake    

1. Program Name:     Clinical Assessments    

2. Standard Program Area:     Clinical Assessments    

3. Standard Program Number:     217    

4. What changes, if any, were made to this program during the fiscal year?

**The numbers reported in past years had included routine staffings and informal meetings with youth. Although those duties still occur, the informality of the contact did not yield solid, measurable data. This year's numbers are the actual psychological examinations completed by the Court Psychologist. Tracking in this manner will give us much cleaner and measurable data that can be used for specific management decisions.**

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input type="checkbox"/> Periodic Review of Progress Notes
<input type="checkbox"/> Periodic File Reviews	<input type="checkbox"/> Observation of Group Activities
<input type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input type="checkbox"/> Other: _____	

6. Data and Objectives:

    100     % of adjudicated youth that successfully completed the program during the fiscal year.

(     45     youth were successful out of     45     total youth terminated during the year)

    45     # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

    0     # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:

**250 Adjudicated youth will be served by the program during the fiscal year.**

Provide statistics regarding the outcome measure:

**45 Adjudicated youth were served by the program during the fiscal year. (See above program changes)**

## INDIVIDUAL PROGRAM PERFORMANCE

### Direct Services

This page is to be completed for each program providing direct services to youth.

County:   Lake  

1. Program Name:   Drug Screens  

2. Standard Program Area:   Drug Testing  

3. Standard Program Number:   218  

4. What changes, if any, were made to this program during the fiscal year?  
**No changes were made to this program in FY2011.**

5. What quality assurance methods were used during the year for this program?

<input type="checkbox"/> Youth Satisfaction Surveys	<input checked="" type="checkbox"/> Periodic Review of Progress Notes
<input checked="" type="checkbox"/> Periodic File Reviews	<input type="checkbox"/> Observation of Group Activities
<input type="checkbox"/> Pre- and Post-Testing	<input type="checkbox"/> External Evaluation
<input type="checkbox"/> Other: _____	

6. Data and Objectives:

  99.9   % of adjudicated youth that successfully completed the program during the fiscal year.

(   559   youth were successful out of   562   total youth terminated during the year)

  562   # of adjudicated youth served by the program during the fiscal year.

(# of adjudicated youth continuing in the program from FY 10 + # of adjudicated youth admitted to the program during FY 2011)

  0   # of non-adjudicated youth served by the program during the fiscal year.

(# of non-adjudicated youth continuing in the program from FY 10 + # of non-adjudicated youth admitted to the program during FY 2011)

Please report below on the program-specific measure(s) for the program. Use statistics for the outcome measures as described in your FY 2011 funding application. If a percentage is used, also provide the numbers used to determine the percentage (example: If the outcome is 75%, then the numbers may be 15 out of 20 youth).

Restate the approved program-specific outcome measure from the application:  
**400 Adjudicated youth will be served by the program during the fiscal year.**

Provide statistics regarding the outcome measure:  
**562 Adjudicated youth were served by the program during the fiscal year.**



March 25, 2011

Mr. Rick J. Sivula Superintendent  
Lake County Juvenile Justice Center  
53 E. Erie St.  
Painesville, Ohio 44077-3907

Dear Mr. Sivula,

The Ohio Department of Education, Office for Child Nutrition (ODE, OCN) completed the Coordinated Review Effort (CRE) of Lake County Juvenile Justice Center

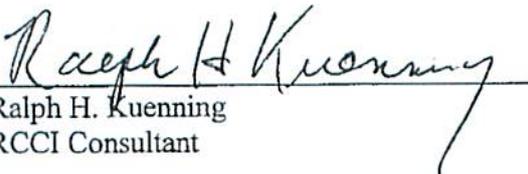
The review of the School Food Authority's (SFA) compliance with federal and state regulations focused on the Child Nutrition Programs.

An exit conference was held with James Hall and you on March 24, 2011 in which the critical and general areas of regulatory compliance were discussed. Your program is operating in compliance with all federal and state requirements. The Office compliments the staff on a job well done! A copy of the signed exit report is included with the letter.

In addition to the review of all critical and general areas of regulatory compliance, the following observations were noted in regard to your program's operations:

- Staff does an excellent job providing quality meals to residents and staff members.
- All records appear current and accurate.
- Residents are treated with kindness and respect.

Thank you for your cooperation. Please feel free to contact the Office with questions or for assistance at 614-466-2945 or toll free at 1-800-808-6325; the Office for Child Nutrition, 25 S. Front Street, MS 303, Columbus, Ohio 43215-4183.

  
Ralph H. Kuenning  
RCCI Consultant

  
Brigitte Hires, PhD, RD  
Assistant Director

BH:co

Enclosures

John R. Kasich, Governor  
Harvey J. Reed, Director

October 11, 2011

Mr. Rick Sivula, Director  
Lake County Juvenile Detention Center  
53 Erie Street  
Painesville, Ohio 44077

Re: Annual OAC Inspection

Dear Mr. Sivula:

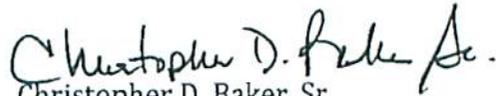
Enclosed is a copy of the facility standards inspection completed at the Lake County Juvenile Detention Center located in Painesville on June 24, 2011. Based on this report, the Lake County Juvenile Detention Center is in compliance with 100% of the mandatory standards and 100% compliant of the recommended standards for the Ohio Standards for Juvenile Detention Centers as set forth in the Ohio Administrative Code (OAC) § 5139-37. This inspection is conducted on an annual basis.

Should you have any questions or concerns, please feel free to contact me at 614-644-6179 or 216-970-7227.

Sincerely,



Marlean Ames  
Community Facilities Liaison  
Bureau of Community Facilities



Christopher D. Baker, Sr  
Bureau Chief  
Bureau of Community Facilities

cc: File

Division of Courts & Community Services  
Ryan Gies, Deputy Director  
51 N. High Street, 6th Floor  
Columbus, Ohio 43215

614 | 728-3485  
[www.dys.ohio.gov](http://www.dys.ohio.gov)

# Ohio Department of Youth Services

Facility Approval Granted to:

Lake County Juvenile Detention Center



For complying with all applicable standards, in accordance with the Ohio Administrative Code §5139-37 prescribing minimum standards of operation for Juvenile Detention Centers.

*Marlean Ames*

Marlean Ames, Community Facilities Liaison

*10/11/11*

Date

*Christopher D. Baker Sr.*

Christopher D. Baker Sr., Bureau Chief

*10/11/11*

Date

Expires 6/24/12

## Annual On-site Detention Center Compliance Inspection Report

### Lake County Detention Center

An annual on-site inspection was conducted at the Lake County Juvenile Detention Center on June 24, 2011. The Detention Center is located at 53 E. Erie Street Painesville, Ohio. The center has the capacity to hold up to forty (40) youths with the population being twenty-three (23) males and seven (7) females on the day of the visit. The average length of stay for a youth is approximately fourteen to eighteen days.

#### Administration, Organization and Management

The current Director for the facility is Rick Sivula. There are written Policies and Procedures in place that describe the philosophy, goals and purposes of the center which are reviewed annually and updated as needed. There is a policy manual that delineates written policy and procedure for operating and maintaining the detention center. The manual is explained to all employees and made accessible for their review. This was verified through direct observation and in speaking with staff. There have been no policy changes since last inspection in 2010. There is an organizational chart for the detention center staff that accurately reflects the structure of the authority, responsibility and accountability within the center. The center meets all applicable licensing requirements of the jurisdiction in which it is located. Staff are encouraged to participate in the formulation of facility goals and objectives which are reviewed by the director.

The facility is in compliance with OAC 5139-37-03.

#### Fiscal Management

Written policy and procedure provide that all monies collected at the detention center are placed in an officially designated and secure location daily and an accounting of all youth's funds are maintained. The Lake County Detention Center does not collect or maintain any type of youth funds.

The facility is in compliance with OAC 5139-37-04.

## Personnel

There are policy and procedures in place for the practice used in the hiring of new employees such as criminal record checks, fingerprinting and the use of illegal drugs prior to final appointment or employment. There is a personnel manual available to all staff for review. Policy manuals were also readily available for staff. Interaction between staff and youth was observed a positive and professional during the visit. Annual performance evaluations are completed for all employees and all personnel records are kept current and confidential. Written procedure exists whereby the employee can challenge information in his or her personnel files and have it corrected or removed if it proves inaccurate. There are policies in place to ensure the hiring process is followed in accordance with this standard in the Ohio Administrative Code pertaining to crimes, convictions or involvement in the listed ORC section numbers. The safety and security of the youth held at the facility is the first concern as verified by direct observation of policies and staff interaction with the youth.

The facility is in compliance with OAC 5139-37-05

## Training and Staff Development

There are written policy and procedure providing that all direct care staff receive a minimum of forty hours of orientation and pre-service training prior to assuming independent responsibility for their work assignment. Training records were reviewed to document those hours to include the core areas of:

- Facility personnel manual and operating policies and procedures manual;
- CPR/First Aid/AED;
- Emergency Response Training;
- Verbal Intervention Techniques / Response to Resistance
- Mandatory Reporting of Child Abuse and;
- Prison Rape Elimination Act (PREA).

Training records are maintained for all employees. A random review of training records revealed that direct care staff do in fact receive over eighty (80) hours of orientation training prior to beginning their independent work assignments as well as their annual forty (40) hours of training each year. The facility is in compliance with all mandatory training requirements.

The facility is in compliance with OAC 5139-37-06.

### Juvenile Records

A random review of youth records was conducted during the inspection which provided a written policy and procedure for case record management. It also included the annual review process. The records review confirmed the establishment, use, content and maintenance of case records, right to privacy, secure keeping and preservation of files with documented legal authority for holding youth at the facility. The youth files are kept secured in an on-line computer based data system. The data contained in the files complies with the mandatory list in this standard. The youth medical files are kept separate and secured in the medical clinic. Youth handbooks, intake assessments and the rules and regulations of the facility are explained to each youth prior to assignment of their Unit and admittance. Safeguards are taken from inappropriate disclosures, theft, loss or destruction.

The facility is in compliance with OAC 5139-37-07.

### Physical Plant

A facility tour as well as documentation review revealed that the fire safety equipment was located in appropriate areas throughout the building as well as properly checked on a quarterly basis for working alarms and equipment pursuant to local fire authority. Exit signs were properly positioned, clear, distinct and permanently marked in order to ensure the timely evacuation of children, staff and visitors in the event of fire or other emergency. An alternate power source is available at the facility with documented testing. Direct observation included the sanitation inspection, water supply testing and waste disposal documents. Staff offices and control center are located in close proximity to youth sleeping quarters and dayroom areas. Youth all had unrestricted access to drinking fountains and restrooms. Heating, ventilation and acoustical systems were all observed to ensure a healthful and comfortable living and working condition. All sleeping rooms are equipped for natural light. Adequate storage spaces for clothing, bedding and facility supplies were also observed and found to be in compliance. All combustible materials were observed as locked and secured. Male and female youth do not occupy the same sleeping rooms. The facility conforms to applicable federal, state and/or local fire, health and building codes. The facility follows all security precautions as spelled out in the standard with regard to the perimeter of the building and unauthorized access from the public. Average daily population does not exceed the rated capacity of the center. There is an inside gymnasium for recreational activities as well as an outdoor recreation area which is adequately designed to accommodate regularly scheduled recreation and group athletic activities.

The facility is in compliance with OAC 5139-37-08.

### Security & Emergency Procedures

The detention center complies with applicable federal, state and local sanitation, safety and health codes and is inspected annually for compliance as verified through documentation provided. There is no smoking permitted within the detention center and designated areas are provided outside in accordance with state laws. There are written plans that specify procedures to be followed in emergency situation such as fire disturbance, the taking of hostages, natural disaster, strikes, bomb threats, work stoppage or other job action. The facility trains staff on all emergency response procedures which reflect their policy and procedures. Alternate evacuation locations are secured should an emergency need to evacuate the building arise. In the event of an evacuation emergency, the youth would be transported to the Lake Community College via bus. In the event youth would need to be held prior to admission into the center and there would be an evacuation in progress, both Willoughby Hills police department and Kirkland police department would assist in holding or transporting youths. The Lorain County Detention Center will also hold youths should the need arise. There is written policy and procedure to specify the detention center's fire prevention regulations and practices to ensure the safety of staff. All systems are tested on a regular basis in accordance with the standard as verified through logs for tornado and fire drills and inspection of documentation for alarm and fire systems. An alternate source of power is also available at the center with regular testing completed as verified through log books.

The facility is in compliance with OAC 5139-37-10

### Security and Control

There is policy and procedure in place for staff that limits their response to resistant youth in the use of physical force for self-protection, protection of the youth, prevention of property damage, and the prevention of escapes. In no event is physical force justifiable as punishment. In addition, a written report and documentation is prepared following all use of physical force incidents. Youth involved in incidents of physical force receive an appropriate evaluation to determine if there is a need for medical treatment. The evaluation is not conducted by any employee directly involved in the incident. Written policy provides for the least intrusive methods of search of youth at the facility. Frisk searches of youth may be conducted by any trained staff in accordance with the facilities policies and procedures. Strip searches of youth may be conducted with the approval of the supervisor on duty of each center by trained staff that is of the same sex as the youth being searched. Strip searches are to be conducted in the manner that affords the greatest degree of privacy, taking into consideration safety and security. Strip searches may be conducted if there is a reasonable suspicion that the youth may convey contraband into the detention center which is spelled out in the standard.

Body cavity searches are to be conducted only by medical personnel with the approval of the detention center director. The staff to youth ratio is eight (8) youth to one (1) staff during waking hours and twelve (12) youth to one (1) staff during sleeping hours. The center is in compliance with all staffing requirements as provided in the standard. There are policies and procedure in place to require one staff member of each gender on duty when male and female youth are housed. Also if all residents are of the same gender that at least one staff member of that gender be on duty at all times. The center has and maintains a control center where the active youth records are kept on computers. All staff have access to the youth records to update and use as needed. Written policy and procedure dictate the processing of all youth files and the intake/admission process of all youth. A random review of youth records confirmed that policy and procedure is followed. Youth medical information is kept separated, and locked in the Medical Clinic area. All security and control policies are available to staff and are reviewed annually as well as updated when necessary. These include emergency situations, evacuations, escapes and attempts, runaways and all unauthorized absences from the center. The control center at the Lake County Detention Center is newly remodeled. The use of chemical sprays is prohibited at the center. Youth in isolation are checked at a minimum of every fifteen minutes. This practice was confirmed through direct observation of the log books. The practice is in line with the policy and procedure as well as the standard. There is no use of prone restraint as per the Governor's Order of the State of Ohio.

The facility is in compliance with OAC 5139-37-11.

#### Food Service

Written policy, procedure and practice provide that an adequate diet including snacks incorporate the four basic food groups based up the most recent dietary allowance. Policy and procedure provide that there are not more that fourteen (14) hours between meals. At least one meal is a hot meal. There is written policy and procedure that requires three meals a day with an addition of one snack daily. Compliance of this policy was confirmed during youth interviews and review of the weekly approved menus. The weekly menu is approved by a Registered Dietician. The center complies with all sanitation and health codes as required by federal, state and local authorities as verified through documentation provided. Written policy prohibits meals and or snacks being used in any punitive manner as a consequence of behavior. Medically prescribed meals are available and provided as necessary. All special diets are approved by the health care authority for the center.

The facility is in compliance with OAC 5139-37-12

### Sanitation and Hygiene

There is written policy and procedure in place to implement a system designed to detect building and equipment deterioration, safety hazards and unsanitary conditions. Maintenance records are kept and were reviewed. Youth interviews confirmed that soap washcloths, towels toothbrushes, toothpaste, deodorant and hair care products along with personal hygiene supplies are provided for each. Additional showers after strenuous activities are also provided for youth. There is written policy providing that no youth shall replace a janitor, maintenance, caretaking staff or other staff normally maintained for operations of the detention center. Written policy and procedure and practice designate specific duties that the residents must assume in the care and up keep of their own sleeping and living quarters. Each juvenile is provided a bed, mattress and a supply of clean linens and clothes.

The facility is in compliance with OAC 5139-37-13.

### Medical and Health Care Services

Medical care, supervision and oversight is provided by the Lake County Jail doctor. Carla Baster, M.D. and Nurse Mary Bobeczko, R.N. provide the needed coverage for the center. Coverage is provided twenty-four (24) hours a day either in person or through on call basis. All medications are dispensed by a nurse only. A contract with a Visiting Nurse Service ensures that all medications are only handled by healthcare professionals and not line staff. There are written policies and procedures in place for post-admission verification of a youth's prescription medication, dosage and times schedules. Maximum security storage and periodic inventory of controlled substances, syringes and needles was verified by direct observation and record review. A records review established that all staff are certified in First Aid and CPR prior to supervising any youth. It was confirmed through interviews that the procedure for seeking and obtaining medical attention was known by the youth. The use of medical request forms was verified and is readily available on each unit. Youth medical records were kept separate and locked in the medical clinic area. Policy, procedure and practice are in place that provide for youth to be medically examined within seven days of admit. Confirmation of this practice was done during youth interviews and document verification. First aid kits are available throughout the building. The health care authority approves the content and periodic inspection of the kits. Written policy prohibits the use of any stimulants, tranquilizers or psychotropic drugs for the sole purpose of behavior management. Youth are provided a handbook upon admission with the means and methods for obtaining medical attention and other rules of the detention center. The facility appears to follow all HIPPA laws as confirmed during youth interviews.

Disclosure of medical issues to anyone other than a health care provider is not forced. The youth stated that they only need to state they want to see the nurse or complete the medical request form.

The facility is in compliance with OAC 5139-37-14.

### Juvenile Rights

The detention center has policy and procedures in place to ensure that the civil rights of all residents are protected. There is no use of corporal punishment within the facility. The facility has policies providing for the right to reasonable privacy, to have his/her opinions heard and to ensure reasonable due process in all matters. The facility allows for the right to receive adequate and appropriate food, clothing, and housing as well as the right to participate in appropriate educational and/or vocational programming.

The right to have access to his or her attorney and the court are also policy and practice at the center. Written policy and procedure incorporate the philosophy that discipline is to be both constructive and educational in nature. The facility prohibits all acts of punishment. The discipline policies and procedures of the detention center incorporate the philosophy that discipline is to be both constructive and educational in nature.

The facility is in compliance with OAC 5139-37-15.

### Discipline, Control and Management of Children

Written policy and procedure are in place that provide for all youth to receive written rules of conduct, as well as specific acts that are prohibited within the facility. Each youth receive a copy of the Lake County Youth Handbook upon admission. When a literacy or language problem prevents a child from understanding the rules, a staff member or translator is provided to assist the child in understanding the rules. The written rules are reviewed and updated annually if necessary. Policy and procedure provide that all disciplinary actions will be explained to a youth within a reasonable length of time, depending on the youth's attitude and behavior. The youth shall then have the opportunity to explain the behavior leading to the disciplinary action. Written policy, procedure and practice provide that youth that are in disciplinary isolation be observed at least every fifteen (15) minutes and that verification of contact shall be documented. This practice was verified through direct observation and documentation of the logs.

The facility is in compliance with OAC 5139-37-16

### Admission and Release Procedures

A written youth eligibility and admissions policy and procedure exists and also defines criteria for release in accordance with applicable Ohio Rules of Juvenile Procedure and the appropriate section from the Ohio Revised Code (ORC) which relates to detention and shelter care. Written policy and procedure provide for the mandatory reporting of child abuse. Staff does observe for any visible signs of abuse upon admission. This was verified in speaking with staff and direct observation of the policy and procedure manual for policy content. Written policy and procedure require that all admitted youth, except those excluded for security or safety reason, join a living unit no later than three hours after admission. This practice was verified through youth interviews. Written orientation material is provided to each youth upon admission. Orientation material will explain behavior expectations, privileges, rights and responsibilities, contents of the Prison Rape Elimination Act of 2003 and how to access medical services and disaster procedures while a resident of the center. All releases shall be approved by the court of competent jurisdiction or other appropriate authority.

The facility is in compliance with OAC 5139-37-17.

### Program

A written policy and procedure provides for appropriate social services for each youth as well as recreation time to include at least one hour of large muscle exercise per day and one hour of leisure time per day. This practice was verified through youth interviews. All teachers are certified and part of the Painesville City Schools. At the time of the visit, a contract for Summer school has been put into place. The youth receive no less than 5.5 hours of educational time during the main school year. This was verified through direct observation of the Master School Schedule. Written policy and procedure provide for weekly access to Religious services for the youth should they so desire. No negative consequences will accrue for any youth making the choice not to attend a Religious service. All religions will be afforded equal status and protection, subject to the limitations necessary to maintain order and security. Written policy and procedure require that youth receive at least twelve (12) hours of programming (to include education) during the weekday and ten (10) hours on weekends and holidays. These are recommended standards however the center makes every effort to provide as much programming as possible for the residents. Specific need programming has even been afforded to the youths on an outside basis when they were unable to provide the service within. Library services are made available to all detained youth. The center has a library in which the youths can obtain books to read during leisure recreation time.

The facility is in compliance with OAC 5139-37-18.

Visitation and Communications

Published visitation and communication policies are provided to youth and their families. The youth are provided stationary, envelopes and stamps for written correspondence with family. Youth also receive information regarding visitation hours, phone call hours and attorney access information. The written policy was reviewed and confirmation of the practice was confirmed through youth interviews. Special visits are made available to youth by family members, clergy and teachers with the prior approval of the detention center director. The facility follows the recommended standard of a minimum of three assigned visitation periods per week for parent, legal guardians or custodians with at least one of those visits being scheduled in the evening or on the weekend in order to try to accommodate all schedules for parents/guardians. Visitation with a youth's attorney of record will be permitted at any time. Attorney visitation will not be monitored but shall be documented. General visitation is conducted in a manner which provides as much privacy as possible and subject only to the limitation necessary to maintain order and security to the facility. A visitation may be denied if there exist reasonable grounds to believe that the visit might endanger the security of the detention center. When this denial exists, the reasons shall be in writing and placed in the youth's detention record.

The facility is in compliance with OAC 5139-37-19.

Evaluation and Data Collection

Facility Name: Lake County Juvenile Detention Center  
Director: Rick Sivula  
DYS Inspector: Marlean Ames  
Inspection Date: June 24, 2011  
Capacity: 40  
Population date of inspection – 23 males; 7 females

Total Standards	Mandatory Standards	Recommended Standards	Total Compliant	Total Non-Compliant
197	50	147	197	0

Comments

The Lake County Juvenile Detention Center is in 100% compliance with Ohio Standards for Juvenile Detention Centers as found in OAC 5139-37.

The professionalism and cooperation exhibited by the management team and staff was greatly appreciated throughout the inspection. Youth and staff were friendly and cooperative showing pride and respect for the facility and each other.

# Local Government Innovation Fund Program

## *Application Scoring*

<b>Lead Applicant</b>	Lake County Juvenile Court - Judge Karen Lawson
<b>Project Name</b>	The Intensive Community Rehabilitation Unit

<input checked="" type="checkbox"/>	<b>Grant Application</b>
-------------------------------------	--------------------------

or

<input type="checkbox"/>	<b>Loan Application</b>
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The Local Government Innovation Fund Council  
77 South High Street  
P.O. Box 1001  
Columbus, Ohio 43216-1001  
(614) 995-2292

## Local Government Innovation Fund Project Scoring Sheet

Section 1: Financing Measures					
Financing Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Financial Information	Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.	Applicant provides a thorough, detailed and complete financial information	5	<input checked="" type="radio"/>	
		Applicant provided more than minimum requirements but did not provide additional justification or support	3	<input type="radio"/>	
		Applicant provided minimal financial information	1	<input type="radio"/>	
		<b>Points</b>		5	
Repayment Structure (Loan Only)	Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency rainy day, or contingency fund, etc.).	Applicant clearly demonstrates a secondary repayment source.	5	<input type="radio"/>	
		Applicant does not have a secondary repayment source.	0	<input type="radio"/>	
		<b>Points</b>		0	
Local Match	Percentage of local matching funds being contributed to the project. This may include in-kind contributions.	70% or greater	5	<input checked="" type="radio"/>	
		40-69.99%	3	<input type="radio"/>	
		10-39.99%	1	<input type="radio"/>	
		<b>Points</b>		5	
<b>Total Section Points</b>				10	0

Section 2: Collaborative Measures					
Collaborative Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Population	Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the <b>smallest</b> population listed in the application. Applications from (or collaborating with) small communities are preferred.	Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents	5	<input type="radio"/>	
		Applicant (or collaborative partner) is a county but has less than 235,000	5	<input checked="" type="radio"/>	
		Applicant (or collaborative partner) is not a county but has a population 20,001 or greater.	3	<input type="radio"/>	
		Applicant (or collaborative partner) is a county with a population of 235,001 residents or more	3	<input type="radio"/>	
		<b>Points</b>		5	
Participating Entities	Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.)	More than one applicant	5	<input checked="" type="radio"/>	
		Single applicant	1	<input type="radio"/>	
		<b>Points</b>		5	
<b>Total Section Points</b>				10	0

### Local Government Innovation Fund Project Scoring Sheet

#### Section 3: Success Measures

Success Measures	Description	Criteria	Points	Applicant Self Score	Validated Score
Expected Return	Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories:	75% or greater	30	<input checked="" type="radio"/>	
		25.01% to 74.99%	20	<input type="radio"/>	
		Less than 25%	10	<input type="radio"/>	
		<b>Points</b>		30	0
Past Success	Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past.	Yes	5	<input checked="" type="radio"/>	
		No	0	<input type="radio"/>	
		<b>Points</b>		5	0
Scalable/Replicable Proposal	Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments.	The project is both scalable and replicable	10	<input checked="" type="radio"/>	
		The project is either scalable or replicable	5	<input type="radio"/>	
		Does not apply	0	<input type="radio"/>	
		<b>Points</b>		10	0
Probability of Success	Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met.	Provided	5	<input checked="" type="radio"/>	
		Not Provided	0	<input type="radio"/>	
		<b>Points</b>		5	0
<b>Total Section Points</b>				50	0

#### Section 4: Significance Measures

Significance Measures	Description	Criteria	Points Assigned	Applicant Self Score	Validated Score
Performance Audit Implementation /Cost Benchmarking	The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking.	Project implements a recommendation from an audit or is informed by benchmarking	5	<input checked="" type="radio"/>	
		Project does not implement a recommendation from an audit and is not informed by benchmarking	0	<input type="radio"/>	
		<b>Points</b>		5	0
Economic Impact	Applicant demonstrates the project will promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes)	Applicant clearly demonstrates economic impact	5	<input checked="" type="radio"/>	
		Applicant mentions but does not prove economic impact	3	<input type="radio"/>	
		Applicant does not demonstrate an economic impact	0	<input type="radio"/>	
		<b>Points</b>		5	0
Response to Economic Demand	The project responds to current substantial changes in economic demand for local or regional government services.	Yes	5	<input checked="" type="radio"/>	
		No	0	<input type="radio"/>	
		<b>Points</b>		5	0
<b>Total Section Points</b>				15	0

Section 5: Council Measures			
Council Measures	Description	Criteria	Points Assigned
Council Preference	Council Ranking for Competitive Rounds	The Applicant Does Not Fill Out This Section; This is for the Local Government Innovation Fund Council only. The points for this section is based on the applicant demonstrating innovation or inventiveness with the project	
<b>Total Section Points (10 max)</b>			

Scoring Summary		
	Applicant Self Score	Validated Score
Section 1: Financing Measures	10	0
Section 2: Collaborative Measures	10	0
Section 3: Success Measures	50	0
Section 4: Significance Measures	15	0
<b>Total Base Points:</b>		<b>85</b>

Reviewer Comments



April 2, 2012

Christopher Simon  
Lake County Court of Common Pleas  
53 East Erie Street  
Painesville, Ohio 44077

RE: Application Cure Letter

Dear Christopher Simon:

The Ohio Department of Development (Development) has received and is currently reviewing your application for Round 1 of Local Government Innovation Fund program. During this review Development has determined that additional information is needed for your application. The identified item(s) requiring your attention are listed on the attached page(s). Please respond only to the issues raised. Failure to fully address all the identified items could lead to a competitive score reduction or ineligibility for Round 1 of the Local Government Innovation Fund program. **A written response from the applicant to this completeness review is due to Development no later than 5:00 p.m. on April 30, 2012.** Please send the response in a single email to [lgif@development.ohio.gov](mailto:lgif@development.ohio.gov) and include "Cure—Project Name" in the subject line.

While this cure letter represents the additional information needed for Development review, the Local Government Innovation Council continues to reserve the right to request additional information about your application.

Thank you once again for your participation in Local Government Innovation program. Please contact the Office of Redevelopment at [lgif@development.ohio.gov](mailto:lgif@development.ohio.gov) or 614-995-2292 if you have further questions regarding your application or the information requested in this letter.

Sincerely,

Thea J. Walsh, AICP  
Deputy Chief, Office of Redevelopment  
Ohio Department of Development

## Local Government Innovation Fund Completeness Review

**Applicant:** Lake County Court of Common Pleas  
**Project Name:** The Intensive Community Rehab Unit  
**Request Type:** Grant

### Issues for Response

#### 1. Funding Uses

The use(s) of funds, as listed, are ineligible for grant funding under program guidelines. LGIF grant funding may only be used for soft costs such as feasibility studies, process implementation, cost benchmarking, planning or a management investigation targeting service (or services) provided (or to be provided) by the applicant(s). Hard costs, such as demonstration projects, that implement recommendation(s) of a feasibility study or a performance audit or identify the project using a specific approach for a more efficient alternative are eligible for loan funding.

Please revise the uses of funds according to the program guidelines. If your project is an eligible loan project and you applied for grant funding, you may update your project budget and program description for loan consideration.

#### 2. Budget

Please provide a line item budget that includes at minimum: 1) the sources of all funds being contributed to the project include **all** sources—cash, in-kind, etc.; 2) the uses of all funds (provide a line item for each use); 3) the total project costs (including the funding request **and** the local match. Please be sure that all uses of funds are eligible expenses as set forth in the program guidelines.

##### *Example:*

##### **Collaboration Village's Project Budget**

###### **Sources of Funds**

LGIF Request	\$100,000
Match Contribution (10%)	\$ 11,111
<hr/>	<hr/>
Total	\$111,111

###### **Uses of Funds**

Consultant Fees for Study	\$111,111
<hr/>	<hr/>
Total	\$111,111

**Total Project Cost: \$111,111**

#### 3. Population Information and Documentation

Please provide documentation supporting population information provided using the 2010 U.S. Census. To access census information, you may visit the following website <http://factfinder2.census.gov/faces/nav/jsf/pages/index.xhtml>.

#### 4. Resolutions of Support

Resolutions of support must be provided by the governing body of the main applicant and each collaborative partner. If the collaborative partner is a private entity with no governing body, a letter of support **for the project** is required.

**5. Partnership Agreements**

Partnership agreements must be signed by all parties listed as collaborative partners. Please provide a partnership agreement that at minimum: 1) lists all collaborative partners; 2) lists the nature of the partnership; and 3) is signed by all parties. Please note, partnership agreements must be specific to the project for which funding is requested.



Lake County  
Court of Common Pleas  
*Juvenile Division*

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Judge Karen Lawson

April 30, 2012

Christopher J. Simon  
Director of Administration  
Lake County Juvenile Court  
53 East Erie Street  
Painesville, OH 44077

To Whom It May Concern:

Please find with this letter information addressing Issues for Response as identified by the Local Government Innovation Council. The Court believes all five issues which were identified have been addressed and respectfully submits them for review. If there are any further issues or questions which need to be addressed within the guidelines of the grant application, please contact me at (440) 350-3158. The Court looks forward to the Council's decision.

Sincerely,

Christopher J. Simon

**Issue for Response #1**

**Funding Uses**

## **Project Information**

### Intensive Community Rehabilitation Process Implementation

This grant will be used for **process implementation** of the treatment of high risk, multi-system youth in the Lake County Juvenile Detention Center. This treatment process will be known as Intensive Community Rehabilitation (ICR).

#### **Project Planning**

Planning for this program began early in 2011 with a cost study of the treatment of high risk, multi system juvenile felons in Lake County. This study indicated that re-tasking a part of the Juvenile Detention Center may be a feasible alternative to commitment to the Ohio Department of Youth Services.

The results of this study were presented to Judge Lawson and her entire management team at a management retreat called to develop a comprehensive treatment continuum for all youth under the jurisdiction of the Lake County Juvenile Court.

#### **Project Design**

The project design phase **began** in June, 2011 with the designation of a steering committee with four subcommittees tasked to work on the design of the fiscal, personnel and operational elements of this program. These committees have met regularly since then and have completed a High Level Design of the program as well as initial operational design elements.

#### **Process Implementation**

Implementation of this project will consist of three final stages; Testing, Training and Go- live, and Close Out and Documentation.

Year one of the grant will fund Testing of the project design submitted by the working committees within the Juvenile Detention Center.

Year two of the grant will fund the Training and Go-Live phase.

Year three will fund the Close Out and Documentation phase.

## **Problem Statement**

**Inability to effectively and economically treat high risk, multi system youth that have been adjudicated delinquent due to felony level behavior. In this time of fiscal austerity it has become imperative to control costs as well as rehabilitate these youth. Inability to effectively treat these high risk youth results in tremendous long term costs to the community. These costs include the price of ineffective long term incarceration at the state level, the additional damage and victimization of the community due to continued criminal behavior, and generational degradation of the family due to criminality and long term incarceration.**

The Lake County Juvenile Court, in collaboration with Lake County ADAMHS Board is seeking a grant from the Local Government Innovation Fund for process implementation of a new system to effectively and efficiently treat high need youth locally rather than removing them from the community for placement in expensive and ineffective ODYS (State) facilities. The rising cost of the incarceration coupled with the reduction in the Juvenile Court's budget over the

last four years has made it increasingly difficult to rehabilitate these serious and higher risk offenders.

The implementation of a new treatment process for the Lake County Juvenile Detention Center will include up to six youth at any one time who are adjudicated of felony offenses and considered for incarceration at a state facility. These youth will be served locally, in their own community with access to their local services and families who will be required to play an integral role in the child's rehabilitation. The financial and emotional cost of sending a child to a state facility hundreds of miles away could be eliminated for the youth who are accepted into this unit and successfully complete the program.

Children that are sent to ODYS or a CCF are serious, high risk, multi-system youth who avoid any attempts at serious intervention through truancy, and non-cooperation. These youth are involved in numerous local systems including educational, juvenile justice, children services, mental health and chemical dependency. Removing a youth from this local safety net to be housed hundreds of miles from home simply makes no sense. After these youth are sent to a state facility they return home to Lake County and these services need to begin again.

Creating a new treatment process as a multi-system effort provides an integrated and uninterrupted continuum of care. Many of these community services have been interrupted in previous attempts due to the child's high risk behavior. Providing these services in a safe, secure, yet therapeutic setting within the child's own community greatly increases the possibility of the child developing an appropriate pro social outlook and becoming invested in their own recovery and future as a productive citizen.

Through a specialized re-entry docket, this process will be supported once a youth is released back into the community with the very same agencies that served them in the ICR. Local systems working with the child and family in an uninterrupted continuum of care will increase the likelihood of rehabilitation. This innovative, local, shared service approach to serving high risk, locally incarcerated youth through collaboration with Lake County ADAMHS Board, the Lake County Juvenile Court will enhance the quality and effectiveness of services reducing the level of recidivism for juvenile felony offenders in Lake County.

Sustainability of this project will be ensured due to a reduction of ODYS bed days for which the county is charged. This reduction in bed days will generate a relational increase in funds within the RECLAIM Ohio grant that will be used to fund continuation of the ICR.

### **Explanation of Anticipated Return on Investment and Probability of Success**

As previously stated the Lake County Juvenile Court adjudicated 96 felony offenses in state fiscal year 2011. Historically 10% of felony offenders are committed to either ODYS or a CCF. Assuming these trends continue with the Court, it can be projected that the Court will commit approximately 10 youth to either ODYS or a CCF in the coming year.

The Ohio Revised Code establishes that any child committed to the Ohio Department of Youth Services shall serve a minimum of six months for any third, fourth or fifth degree felony offenses. The minimum sentence for a first or second degree felony offense is one year. If the Juvenile Court were to commit five juveniles to ODYS for a minimum of 180 days, it would cost the court \$306,000 annually (assuming a \$340 per diem as reported by the Ohio Department of Youth Services).

The Ohio Revised Code also allows for a child to be committed to a Community Correctional Facility in lieu of a commitment to ODYS. Typically, these facilities are two-thirds the cost of ODYS. If the Juvenile Court were to commit five juveniles to a CCF for an average stay of six months, it would cost the court \$204,300 annually (assuming a \$227 per diem).

The total cost of placement for these ten individuals would be \$510,300. However, in 2011 the per diem in the Lake County Juvenile Detention Center was approximately \$150. If these same individuals were served in the ICR located in the Detention Center and each individual were placed for the maximum 180 days, it would cost the court \$270,000. This is a savings of nearly \$240,300. However, if even half of these eight individuals were able to complete the ICR in the minimum 90 days of the program the savings would be even greater. If five children took 180 days to complete the program and five children took 90 days to complete the program in the minimum time, it would cost the Court only \$202,500. This is a savings of more than \$307,000 from what it would have cost to send the same children to ODYS and a CCF. If all ten children can complete the ICR in the minimum 90 days, it would cost the Court \$135,000 annually. This is a savings of more than \$375,000 annually. The financial savings for a program like the ICR are immense.

However, the cost savings goes well beyond the savings of simple dollars and cents. Children committed to the ICR would be hundreds of miles closer to their families. The families would be able to visit and engage in therapy multiple times per week due to the close proximity of the placement. Parents, siblings and other relatives could be present to encourage the incarcerated youth to work on his/her issues. These same family members would be able to work with trained professionals to improve their own emotional and behavioral deficiencies. And finally, the lapse in services from the various local systems would no longer be present. Every local system that was involved with this child prior to this secure placement would still be involved and potentially working with the child during his/her incarceration. Without the continuous involvement of the family and the service providers, the children would face larger obstacles upon their reentry to the community and their chances for true rehabilitation would be greatly diminished.

The Lake County Juvenile Court anticipates this project will greatly enhance the Lake County community. Not only is the ICR promoting a collaborative relationship between several of the service providers who deal with the majority of the more serious and higher risk families, but it is also providing an opportunity for these families to establish their own collaborative relationship amongst its different family members. While the service providers are collaborating to help rehabilitate the juvenile felony offenders in Lake County, the family will be collaborating with each other to help rehabilitate the juvenile felony offender within its own family. It is this sense of community and family partnership which will drive the success of this program.

### **Ability to Scale and Replicate the ICR for other Political Subdivisions**

A program like the Intensive Community Rehabilitation unit should be easy to adjust in scale and simple to replicate for other political subdivisions interested in providing these services. Depending upon the size of the Detention Center and the involvement of other collaborative partners, this program could be as large or as small as necessary. It is also very simple to replicate a program like this for any secure Juvenile Detention Center in the State of Ohio. These facilities interact with these children every day even though they may not hold them as long as this program requires. Once it has been established what services will be necessary to provide longer term incarcerations, any Detention Center can implement the ICR-like program.

**Issue for Response #2**

**Budget**

**Intensive Community Rehabilitation Process Implementation Annual Budget**

**Sources of Funds**

<b>LGIF Request</b>	<b>\$100,000.00</b>
<b>Lake Co Juvenile Court Match Contribution</b>	<b>\$156,275.00</b>
<b><u>Lake County ADAMHS Board</u></b>	<b><u>\$223,800.00</u></b>

Matching Funds (361%)

The Lake County Juvenile Court is seeking a grant in the amount of \$100,000. If this proposal is accepted in the amount requested, the funds would be annually distributed in the following manner:

Project Manager PT (1)	\$10,000	\$15,045
Project Assistant	\$47,000	\$74,600
Project Staff	\$40,000	\$66,380
Equipment (computer, printer)		\$2,000
Materials (office supplies, curriculum material)		\$2,000
		<u>\$160,025</u>

**Total Annual Budget:**

<b>LGIF Grant</b>	<b>\$33,333</b>
Lake County ADAMHS Board	\$74,600
Lake County Juvenile Court	\$52,092
	<u>\$160,025</u>

**Issue for Response #3**

**Population Information and Documentation**



DP-1

Profile of General Population and Housing Characteristics: 2010

2010 Demographic Profile Data

NOTE: For more information on confidentiality protection, nonsampling error, and definitions, see <http://www.census.gov/prod/cen2010/doc/dpsf.pdf>.

Geography: Lake County, Ohio

Subject	Number	Percent
<b>SEX AND AGE</b>		
Total population	230,041	100.0
Under 5 years	12,611	5.5
5 to 9 years	14,021	6.1
10 to 14 years	14,984	6.5
15 to 19 years	14,654	6.4
20 to 24 years	11,949	5.2
25 to 29 years	12,876	5.6
30 to 34 years	12,940	5.6
35 to 39 years	13,836	6.0
40 to 44 years	15,993	7.0
45 to 49 years	18,212	7.9
50 to 54 years	19,517	8.5
55 to 59 years	16,960	7.4
60 to 64 years	14,523	6.3
65 to 69 years	11,180	4.9
70 to 74 years	8,239	3.6
75 to 79 years	6,708	2.9
80 to 84 years	5,538	2.4
85 years and over	5,300	2.3
Median age (years)	42.3	( X )
16 years and over	185,410	80.6
18 years and over	179,015	77.8
21 years and over	171,492	74.5
62 years and over	45,580	19.8
65 years and over	36,965	16.1
<b>Male population</b>		
Under 5 years	6,480	2.8
5 to 9 years	7,173	3.1
10 to 14 years	7,631	3.3
15 to 19 years	7,631	3.3
20 to 24 years	6,086	2.6
25 to 29 years	6,507	2.8
30 to 34 years	6,526	2.8
35 to 39 years	6,898	3.0
40 to 44 years	7,915	3.4
45 to 49 years	8,989	3.9
50 to 54 years	9,544	4.1
55 to 59 years	8,235	3.6
60 to 64 years	6,977	3.0
65 to 69 years	5,241	2.3
70 to 74 years	3,609	1.6
75 to 79 years	2,911	1.3
80 to 84 years	2,188	1.0
85 years and over	1,602	0.7

Subject	Number	Percent
Median age (years)	40.7	( X )
16 years and over	89,292	38.8
18 years and over	86,004	37.4
21 years and over	82,028	35.7
62 years and over	19,628	8.5
65 years and over	15,551	6.8
Female population	117,898	51.3
Under 5 years	6,131	2.7
5 to 9 years	6,848	3.0
10 to 14 years	7,353	3.2
15 to 19 years	7,023	3.1
20 to 24 years	5,863	2.5
25 to 29 years	6,369	2.8
30 to 34 years	6,414	2.8
35 to 39 years	6,938	3.0
40 to 44 years	8,078	3.5
45 to 49 years	9,223	4.0
50 to 54 years	9,973	4.3
55 to 59 years	8,725	3.8
60 to 64 years	7,546	3.3
65 to 69 years	5,939	2.6
70 to 74 years	4,630	2.0
75 to 79 years	3,797	1.7
80 to 84 years	3,350	1.5
85 years and over	3,698	1.6
Median age (years)	43.7	( X )
16 years and over	96,118	41.8
18 years and over	93,011	40.4
21 years and over	89,464	38.9
62 years and over	25,952	11.3
65 years and over	21,414	9.3
RACE		
Total population	230,041	100.0
One Race	226,515	98.5
White	212,713	92.5
Black or African American	7,306	3.2
American Indian and Alaska Native	273	0.1
Asian	2,611	1.1
Asian Indian	998	0.4
Chinese	514	0.2
Filipino	289	0.1
Japanese	157	0.1
Korean	245	0.1
Vietnamese	156	0.1
Other Asian [1]	252	0.1
Native Hawaiian and Other Pacific Islander	35	0.0
Native Hawaiian	5	0.0
Guamanian or Chamorro	9	0.0
Samoan	3	0.0
Other Pacific Islander [2]	18	0.0
Some Other Race	3,577	1.6
Two or More Races	3,526	1.5
White; American Indian and Alaska Native [3]	621	0.3
White; Asian [3]	601	0.3
White; Black or African American [3]	1,459	0.6
White; Some Other Race [3]	314	0.1
Race alone or in combination with one or more other races: [4]		
White	215,963	93.9
Black or African American	9,106	4.0
American Indian and Alaska Native	1,141	0.5

Subject	Number	Percent
Asian	3,388	1.5
Native Hawaiian and Other Pacific Islander	156	0.1
Some Other Race	4,059	1.8
<b>HISPANIC OR LATINO</b>		
Total population	230,041	100.0
Hispanic or Latino (of any race)	7,825	3.4
Mexican	5,378	2.3
Puerto Rican	1,289	0.6
Cuban	115	0.0
Other Hispanic or Latino [5]	1,043	0.5
Not Hispanic or Latino	222,216	96.6
<b>HISPANIC OR LATINO AND RACE</b>		
Total population	230,041	100.0
Hispanic or Latino	7,825	3.4
White alone	3,719	1.6
Black or African American alone	150	0.1
American Indian and Alaska Native alone	39	0.0
Asian alone	25	0.0
Native Hawaiian and Other Pacific Islander alone	4	0.0
Some Other Race alone	3,402	1.5
Two or More Races	486	0.2
Not Hispanic or Latino	222,216	96.6
White alone	208,994	90.9
Black or African American alone	7,156	3.1
American Indian and Alaska Native alone	234	0.1
Asian alone	2,586	1.1
Native Hawaiian and Other Pacific Islander alone	31	0.0
Some Other Race alone	175	0.1
Two or More Races	3,040	1.3
<b>RELATIONSHIP</b>		
Total population	230,041	100.0
In households	227,255	98.8
Householder	94,156	40.9
Spouse [6]	47,573	20.7
Child	65,427	28.4
Own child under 18 years	46,768	20.3
Other relatives	9,705	4.2
Under 18 years	3,438	1.5
65 years and over	2,082	0.9
Nonrelatives	10,394	4.5
Under 18 years	778	0.3
65 years and over	590	0.3
Unmarried partner	5,726	2.5
In group quarters	2,786	1.2
Institutionalized population	1,870	0.8
Male	788	0.3
Female	1,082	0.5
Noninstitutionalized population	916	0.4
Male	607	0.3
Female	309	0.1
<b>HOUSEHOLDS BY TYPE</b>		
Total households	94,156	100.0
Family households (families) [7]	62,384	66.3
With own children under 18 years	25,406	27.0
Husband-wife family	47,573	50.5
With own children under 18 years	17,900	19.0
Male householder, no wife present	4,277	4.5
With own children under 18 years	2,041	2.2
Female householder, no husband present	10,534	11.2
With own children under 18 years	5,465	5.8

Subject	Number	Percent
Nonfamily households [7]	31,772	33.7
Householder living alone	26,668	28.3
Male	11,449	12.2
65 years and over	2,823	3.0
Female	15,219	16.2
65 years and over	7,756	8.2
Households with individuals under 18 years	27,686	29.4
Households with individuals 65 years and over	26,560	28.2
Average household size	2.41	( X )
Average family size [7]	2.97	( X )
<b>HOUSING OCCUPANCY</b>		
Total housing units	101,202	100.0
Occupied housing units	94,156	93.0
Vacant housing units	7,046	7.0
For rent	2,501	2.5
Rented, not occupied	141	0.1
For sale only	1,490	1.5
Sold, not occupied	283	0.3
For seasonal, recreational, or occasional use	759	0.7
All other vacants	1,872	1.8
Homeowner vacancy rate (percent) [8]	2.0	( X )
Rental vacancy rate (percent) [9]	9.8	( X )
<b>HOUSING TENURE</b>		
Occupied housing units	94,156	100.0
Owner-occupied housing units	71,335	75.8
Population in owner-occupied housing units	177,631	( X )
Average household size of owner-occupied units	2.49	( X )
Renter-occupied housing units	22,821	24.2
Population in renter-occupied housing units	49,624	( X )
Average household size of renter-occupied units	2.17	( X )

X Not applicable.

[1] Other Asian alone, or two or more Asian categories.

[2] Other Pacific Islander alone, or two or more Native Hawaiian and Other Pacific Islander categories.

[3] One of the four most commonly reported multiple-race combinations nationwide in Census 2000.

[4] In combination with one or more of the other races listed. The six numbers may add to more than the total population, and the six percentages may add to more than 100 percent because individuals may report more than one race.

[5] This category is composed of people whose origins are from the Dominican Republic, Spain, and Spanish-speaking Central or South American countries. It also includes general origin responses such as "Latino" or "Hispanic."

[6] "Spouse" represents spouse of the householder. It does not reflect all spouses in a household. Responses of "same-sex spouse" were edited during processing to "unmarried partner."

[7] "Family households" consist of a householder and one or more other people related to the householder by birth, marriage, or adoption. They do not include same-sex married couples even if the marriage was performed in a state issuing marriage certificates for same-sex couples. Same-sex couple households are included in the family households category if there is at least one additional person related to the householder by birth or adoption. Same-sex couple households with no relatives of the householder present are tabulated in nonfamily households. "Nonfamily households" consist of people living alone and households which do not have any members related to the householder.

[8] The homeowner vacancy rate is the proportion of the homeowner inventory that is vacant "for sale." It is computed by dividing the total number of vacant units "for sale only" by the sum of owner-occupied units, vacant units that are "for sale only," and vacant units that have been sold but not yet occupied; and then multiplying by 100.

[9] The rental vacancy rate is the proportion of the rental inventory that is vacant "for rent." It is computed by dividing the total number of vacant units "for rent" by the sum of the renter-occupied units, vacant units that are "for rent," and vacant units that have been rented but not yet occupied; and then multiplying by 100.

Source: U.S. Census Bureau, 2010 Census.

**Issue for Response #4**

**Resolutions of Support**



Lake County  
Court of Common Pleas  
*Juvenile Division*

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Judge Karen Lawson

April 23, 2012

Resolution of Support for the Intensive Community Rehabilitation Unit

When committing a child to the Ohio Department of Youth Services, the Court is often times presented with a very serious dilemma. This commitment proves to be a very costly financial proposition. However, this commitment also proves to be a very costly emotional proposition. Sending youth to facilities far from their homes and into living situations where they are surrounded by seriously high risk juveniles causes concerns for this Court which far exceed simple dollars and cents.

The Intensive Community Rehabilitation Unit will benefit families and children of Lake County and should go a long way in reducing the recidivism rates of court-involved children. It will truly be a more effective and efficient way of addressing the juvenile delinquency issues in Lake County.

Judge Karen Lawson  
Court of Common Pleas, Juvenile Division



Resolution 12.02.01

The Governing Board of Crossroads and New Directions authorizes the CEO, Mike Matoney, to enter into a collaborative agreement with Lake County Juvenile Court and the Lake County ADAMHS for provision of services as described below.

To assist in establishing an Intensive Community Rehabilitation (ICR) unit in the Lake County Juvenile Detention Center via application to the Local Government Innovation Fund (LGIF). Members of your Court's staff and Crossroads have discussed in detail the dilemma that the Court is often times placed in with children that may be committed to the Ohio Department of Youth Services. We understand that not only is the commitment a very costly financial proposition for the Court, but the emotional cost that is involved with sending these youth to facilities far from their homes is also very high. This program will benefit the families and children of Lake County and should go a long way in reducing the recidivism rates of court-involved children. It will truly be a more effective and efficient way of addressing the juvenile delinquency issues in our County.

The Lake County ADAMHS Board is committed to providing funding to Crossroads for the support of one full-time employee, therefore offering the Juvenile Detention Center one full-time employee in support of this program. Through this commitment it is believed that Crossroads will be able to partner with the Lake County Juvenile Court in reducing the number of children that are annually committed to the Ohio Department of Youth Services or some other Community Correctional Facility.

We look forward to the initiative being funded and continuing our strong collaborative partnership with the Lake County Juvenile Court and the Lake County ADAMHS Board.

So be it resolved by the Board of Directors that Crossroads will enter into this collaborative agreement if this initiative is funded.

  
Board Chair or designee

2-29-12  
Date

**Issue for Response #5**  
**Partnership Agreements**



Lake County  
Court of Common Pleas  
*Juvenile Division*

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Judge Karen Lawson

April 24, 2012

Partnership Agreement for the Intensive Community Rehabilitation Unit

When committing a child to the Ohio Department of Youth Services, the Court is often times presented with a very serious dilemma. This commitment proves to be a very costly financial proposition. However, this commitment also proves to be a very costly emotional proposition. Sending youth to facilities far from their homes and into living situations where they are surrounded by seriously high risk juveniles causes concerns for this Court which far exceed simple dollars and cents.

The Intensive Community Rehabilitation Unit will benefit families and children of Lake County and should go a long way in reducing the recidivism rates of court-involved children. It will truly be a more effective and efficient way of addressing the juvenile delinquency issues in Lake County.

The Court agrees to process the implementation of this project. The Lake County ADAMHS Board agrees to provide funding to Crossroads in order to provide behavioral health services to the project. Crossroads agrees to provide the Court with one full-time employee to help with the process of implementation for this project.

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Judge Karen Lawson  
Court of Common Pleas, Juvenile Division

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Kim Fraser  
Executive Director, Lake County Ohio ADAMHS Board

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Mike Matoney  
Chief Executive Officer, Crossroads