

COVER PAGE

Project Name: Project UNITE: Using Networking Initiatives To Excel

Type: Feasibility Study Grant

Proposal Request: \$49,900

Applicant: Jefferson County Board of Commissioners
300 Market Street
Steubenville, OH 43952

Contact: David Maple, County Commissioner

Tab 1
Contact Information

I. Tab 1: Contact Information

A. Applicant: Jefferson County Board of Commissioners

Address: 300 Market Street
Steubenville, OH 43952

Phone: 740-283-8500

FAX: 740-283-8599

Email: commissioners@jeffersoncountyoh.com

B. Applicant Contact: David Maple

Title: Jefferson County Commissioner

Email: dmaple@ball.com

C. County: Jefferson

D. Population: 69,709

Tab 2
Collaborative
Partners and Nature
of the Partnerships

II. Tab 2: Collaborative Partners and the Nature of the Partnerships

I. Main Applicant
The Jefferson County Board of Commissioners
David Maple, Commissioner
300 Market Street
Steubenville, OH 43952
Phone: 740-283-8500
Fax: 740-283-8599
Email: commissioners@jeffersoncountyoh.com
Population: 69,709

II. Primary Partners
A. The City of Steubenville
Domenick Mucci, Mayor
115 South Third Street
Steubenville, OH 43952
Phone: 740-283-6000
Fax: 740-283-6165
Email: mayor@cityofsteubenville.us
Population: 18,659

B. Progress Alliance
Ed Looman, Executive Director
630 Market Street
Steubenville, OH 43952
Phone: 740-283-2476
Fax: 740-283-2607
Email: elooman@progressalliance.com
Population: N/A

III. Individual Partners
A. Other Government Entities
1. Jefferson County Engineer's Office
James Branagan
598 St. Rt. 43
Steubenville, OH 43953
Phone: 740-283-8574
Fax: 740-283-8589
Email: N/A
Population: N/A
2. Jefferson Soil and Water Conservation District
Brandon Andresen, Water Quality Coordinator
131 Main Street, Lower Level
Wintersville, OH 43953
Phone: 740-264-9790
Fax: 740-264-6087
Email: N/A
Population: N/A

3. Jefferson County Water and Sewer District

Shannon Gosbin
596 St. Rt. 43
P.O. Box 2579
Wintersville, OH 43953
Phone: 740-283-8577
Fax: 740-283-8634
Email: N/A
Population: N/A

4. The City of Toronto

John Geddis, Mayor
416 Clark Street
Toronto, OH 43964
Phone: 740-537-3743
Fax: 740-537-5010
Email: N/A
Population: 5,091

B. Villages

1. Village of Adena

Raymond Jeskey, Mayor
P.O. Box 207
23 Wilson Avenue
Adena, OH 43901
Phone: 740-546-3664 ~ 740-546-3944
Fax: N/A
Email: adena_mayor@verizon.net
Population: 636

2. Village of Amsterdam

Gary Pepperling, Mayor
103 Springfield Street
Amsterdam, OH 43903
Phone: 740-543-4396
Fax: N/A
Email: N/A
Population: 511

3. Village of Bergholz

Scott Rowan, Mayor
P.O. Box 242
Bergholz, OH 43908
Phone: 740-768-2200
Fax: N/A
Email: villageofbergholz@yahoo.com
Population: 664

4. Village of Bloomingdale
David Gaffney, Mayor
101 East Steubenville Street
Bloomingdale, OH 43910
Phone: 740-944-1623
Fax: N/A
Email: N/A
Population: 202

5. Village of Dillonvale
Michele Dulesky, Mayor
P.O. Box 546
Dillonvale, OH 43917
Phone: 740-769-2570
Fax: N/A
Email: N/A
Population: 665

6. Village of Empire
Frank Martin, Mayor
Nessley Street
Empire, OH 43926
Phone: 740-537-1802
Fax: N/A
Email: N/A
Population: 299

7. Village of Irondale
William D. Allen, Mayor
P.O. Box 211
Irondale, OH 43932
Phone: 330-532-2216
Fax: 330-532-2218
Email: N/A
Population: 387

8. Village of Mingo Junction
Ronald E. DiCarlo, Mayor
501 Commercial Street
Mingo Junction, OH 43938
Phone: 740-535-1511
Fax: 740-535-2058
Email: N/A
Population: 3,454

9. Village of Mt. Pleasant
Charles Banannio, Mayor
P.O. Box 445
Mt. Pleasant, OH 43939
Phone: 740-769-2603
Fax: N/A
Email: N/A
Population: 478

10. Village of Rayland
Tammy Morelli, Mayor
195 Main Street
Rayland, OH 43943
Phone: 740-859-6278
Fax: N/A
Email: station73tt@yahoo.com
Population: 417

11. Village of Richmond
Harry Thomas, Mayor
37 West Main Street
Richmond, OH 43944
Phone: 740-765-4335
Fax: N/A
Email: sawdust443@frontier.com
Population: 481

12. Village of Smithfield
Richard Boyd, Mayor
1347 Main Street
P.O. Box 454
Smithfield, OH 43945
Phone: 740-733-7709
Fax: 740-733-7709
Email: N/A
Population: 869

13. Village of Stratton
John M. Abdalla, Mayor
P.O. Box 145
Stratton, OH 43961
Phone: 740-537-3091
Fax: 740-537-1513
Email: N/A
Population: 294

14. Village of Tiltonsville
Jerome Vinci, Mayor
P.O. Box 127
Tiltonsville, OH 43963
Phone: 740-859-5134
Fax: N/A
Email: N/A
Population: 1,372
15. Village of Wintersville
Robert Gale, Mayor
200 Grove Street
Wintersville, OH 43953
Phone: 740-264-5533
Fax: 740-266-3176
Email: rbcomm@prodigy.net
Population: 3,924
16. Village of Yorkville
John DeFilippo, Mayor
226 Jones Avenue
Yorkville, OH 43971
Phone: 740-859-6486
Fax: N/A
Email: N/A
Population: 615

C. Townships

1. Brush Creek Township
Chris Rawlings, Chairman
1138 Twp. Rd. 296
Hammondsville, OH 43930
Phone: 330-679-2216
Fax: N/A
Email: N/A
Population: 438
2. Cross Creek Township
Louis Vandeborne, Trustee
251 Airport Road
Wintersville, OH 43953
Phone: 740-264-7619
Fax: N/A
Email: N/A
Population: 8,348

3. Island Creek Township
Bryan Marcino, Chairman
416 Twp. Rd. 373
Steubenville, OH 43952
Phone: 740-765-4616
Fax: N/A
Email: N/A
Population: 10,546

4. Knox Township
Donald Miller, Chairman
2407 Twp. Rd. 246
Toronto, OH 43964
Phone: N/A
Fax: N/A
Email: N/A
Population: 4,670

5. Mt. Pleasant Township
Charles Stryzik, Chairman
1947 St. Rt. 150
Adena, OH 43901
Phone: 740-769-7453 ~ 740-317-8963
Fax: N/A
Email: N/A
Population: 2,368

6. Ross Township
Odessa Pethtel, Fiscal Officer
128 Twp. Hwy. 286
Richmond, OH 43944
Phone: 740-543-3567
Fax: N/A
Email: N/A
Population: 721

7. Salem Township
Robert Terry Bell, Chairman
205 Westfall Lane
Richmond, OH 43944
Phone: 740-765-5113
Fax: N/A
Email: trustees@salemJeffOH.com
Population: 3,148

8. Saline Township
Donald Fraley, Fiscal Officer
P.O. Box 177
Hammondsville, OH 43930
Phone: 330-532-2195
Fax: 330-532-5844
Email: N/A
Population: 1,353

9. Smithfield Township
John Sebring, Trustee
P.O. Box 533
Dillonvale, OH 43917
Phone: 740-769-2001
Fax: N/A
Email: N/A
Population: 3,473

10. Springfield Township
Joseph Kmatz, Trustee
35 Twp. Hwy. 1075
Bergholz, OH 43908
Phone: 740-543-3917
Fax: N/A
Email: N/A
Population: 2,367

11. Steubenville Township
John Scott Fabian, Trustee
25 Smithfield Street
Mingo Junction, OH 43938
Phone: 740-284-0751
Fax: N/A
Email: jsfabes@comcast.net
Population: 18,659

12. Warren Township
Carl Sgalla, Chairman
302 Walden Avenue
Tiltonsville, OH 43963
Phone: 740-859-6239
Fax: N/A
Email: N/A
Population: 4,232

13. Wayne Township
Dr. Brian Wilson, Chairman
11991 Co. Rd. 26
Bloomingdale, OH 43910
Phone: 740-944-1482
Fax: 740-944-1482
Email: N/A
Population: 2,232

D. Education

1. Eastern Gateway Community College
Dr. Laura Meeks, President
4000 Sunset Boulevard
Steubenville, OH 43952
Phone: 740-264-5591
Fax: 740-266-3196
Email: lmeeks@egcc.edu
Population: N/A
2. Franciscan University of Steubenville
Dr. Charles Joyce, Director, Graduate Education
1235 University Boulevard
Steubenville, OH 43952
Phone: 740-284-5327
Fax: 740-283-6401
Email: cjoyce@franciscan.edu
Population: N/A
3. Jefferson County Educational Service Center
Joy Howell, Superintendent
2023 Sunset Boulevard
Steubenville, OH 43952
Phone: 740-283-3347
Fax: 740-283-2709
Email: joy.howell@omeresanet.net
Population: N/A
4. Buckeye Local
Mark Miller, Superintendent
6899 St. Rt. 150
Dillonvale, OH 43917
Phone: 740-598-4160
Fax: 740-769-2361
Email: mark.miller@omeresanet.net
Population: 2,268

5. Diocese of Steubenville
Rich Wilinski, Principal
422 Washington Street
P.O. Box 969
Steubenville, OH 43952
Phone: 740-264-5538
Fax: 740-264-5443
Email: rwilinski@steubenvillecatholiccentral.org
Population: N/A

6. Edison Local
Dr. David Quattrochi, Superintendent
14890 St. Rt. 213
Hammondsville, OH 43930
Phone: 740-282-0065
Fax: 330-532-2860
Email: david.quattrochi@omeresanet.net
Population: 2,418

7. Indian Creek Local
John Rocchi, Superintendent
587 Bantam Ridge Road
Wintersville, OH 43953
Phone: 740-264-3502
Fax: 740-266-2915
Email: john.rocchi@omeresanet.net
Population: 2,789

8. Jefferson County Board of Developmental Disabilities
Mike Mehalik, Superintendent
256 John Scott Highway
Steubenville, OH 43952
Phone: 740-264-7176
Fax: 740-264-0399
Email: mmehalik@jcbdd.com
Population: N/A

9. Jefferson County JVS
Dale Edwards, Superintendent
1509 Co. Hwy. 22A
Bloomingdale, OH 43910
Phone: 740-264-5545
Fax: 740-264-3144
Email: Edwards@jcjvs.k12.oh.us
Population: N/A

10. Steubenville City Schools
Mike McVey, Superintendent
1400 West Adams Street
Steubenville, OH 43952
Phone: 740-283-3767
Fax: 740-283-8930
Email: mmcvey@steubenville.k12.oh.us
Population: 2,427

11. Toronto City Schools
Fred Burns, Superintendent
1307 Dennis Way
Toronto, OH 43964
Phone: 740-537-2456
Fax: 740-537-1102
Email: fred.burns@omeres.net
Population: 826

E. Economic Growth

1. Jefferson County Chamber of Commerce
Susan Hershey, President
630 Market Street
Steubenville, OH 43952
Phone: 740-282-6226
Fax: 740-282-6285
Email: N/A
Population: N/A

2. Jefferson County Regional Planning Commission
Domenick Mucci, Director
500 Market Street
Suite 614
Steubenville, OH 43952
Phone: 740-283-8568
Fax: 740-283-8656
Email: jcrpc@jeffersoncountyoh.com
Population: N/A

F. Private Business

1. EM Media
James Emmerling
2728 Sunset Boulevard
Steubenville, OH 43952
Phone: 740-264-2186
Fax: N/A
Email: N/A
Population: N/A

2. Picture Perfect Photo Booths
William Lamatrice, Owner
115 Rex Avenue
Wintersville, OH 43953
Phone: 740-317-8355
Fax: 740-275-4433
Email: wmlammy@comcast.net
Population: N/A

3. TEMS Joint Ambulance District
Chief Clark Crago, Director of Operations
201 South Fourth Street
P.O. Box 307
Toronto, OH 43964
Phone: 740-537-3891
Fax: N/A
Email: N/A
Population: N/A

4. Holiday Inn
Bradford Degenkolb, Director of Sales
350 Three Springs Drive
Weirton, WV 26062
Phone: 304-723-5522
Fax: 304-723-1608
Email: b_degenkolb@yahoo.com
Population: N/A

5. Manpower
Laurel McDowell, Branch Manager
500 Market Street, Suite 5
Steubenville, OH 43952
Phone: 740-282-2011
Fax: 740-282-1616
Email: N/A
Population: N/A

6. J.C. Collins Realtor
Joyce Collins, Broker
1059 Cadiz Road
Wintersville, OH 43953
Phone: 740-264-5557
Fax: N/A
Email: N/A
Population: N/A

7. Trinity Health System
Keith Murdock, Director
380 Summit Avenue
Steubenville, OH 43952
Phone: 740-283-7000
Fax: N/A
Email: N/A
Population: N/A

G. Jefferson County Agencies

1. Jefferson County Community Action Council
Barbara West, CEO
114 North Fourth Street
P.O. Box 130
Steubenville, OH 43952
Phone: 740-282-0971
Fax: N/A
Email: N/A
Population: N/A

2. Jefferson County Department of Job and Family Services
Betty Ferron, Director
125 South Fifth Street
Steubenville, OH 43952
Phone: 740-282-0961
Fax: 740-282-1956
Email: N/A
Population: N/A

THE NATURE OF THE PARTNERSHIPS

Each collaborative partner falls under one of the following categories: government, education, economic growth, private business, or county agencies. As stated in the project narrative, the purpose of the grant is to build a countywide context for collaboration and sharing services. Although recent funding cuts have impacted local governments, obligations to stakeholder constituents remain constant.

During the feasibility study, the work of partnership members will revolve around meetings and dialogue. The Commissioners (main applicant) have developed a vision for the work and are bringing all the partners to a common forum.

By developing a centralized communication system, the Commissioners will have created a process for sending and receiving data and information. Analysis of the partners' input data and accompanying dialogue will reveal potential areas for sharing/streamlining services, adding value to services, and improving the quality of life, yet all the while saving dollars.

Tab 3
Project Information

III. Tab 3: Project Information

A. NAME OF THE PROJECT

The name of the Jefferson County Local Government Innovation Grant Project is “Project UNITE: Using Networking Initiatives To Excel.”

B. PROJECT DESCRIPTION

Jefferson County is currently experiencing the beginnings of the impact of the new Utica and Marcellus Shale industry. (Refer to Tab 5-E.) Many different issues, opportunities, and concerns have surfaced, and they affect almost every citizen, school, business, and organization in some way. Project UNITE has identified 55 governmental entities, school districts, community agencies, and major business partners who have vested interests and play vital roles in the quality of life in Jefferson County. A lingering period of negative economic growth and stagnation accompanying the closing of steel mills and many small businesses is now on the brink of reversal because of the influx of the oil and gas industry. The stakeholders referenced above are all responding with a self-identified sense of urgency.

John Kotter, Professor of Leadership Emeritus at Harvard Business School, might well be describing current conditions in Jefferson County when he says that in the midst of change, “there is lots of energetic *activity*...where people sometimes run from meeting to meeting, preparing endless PowerPoint presentations; where people have agendas containing a long list of activities...” (p. 5 *A Sense of Urgency*). Unilateral good intentions and investments of time and money result in duplications of services, costs, and man hours. Project UNITE will bring transformation, collaboration, and an aligned focus that will change the way we do business in Jefferson County and help stakeholders avoid these pitfalls.

The Jefferson County Commissioners have already modeled a willingness to collaborate and network when they created a seventeen-member oil and gas committee consisting of representatives from many different disciplines throughout the county. (Refer to Tab 5-F, Jefferson County Oil and Gas Committee.) These disciplines include emergency services, education, retail business, labor, professional services, government, oil and gas industry, etc. The committee performed a gap assessment documenting the current status in Jefferson County versus the “future” state that may come as a result of the new oil and gas industry. Although their focus (oil and gas-related issues) was narrow in scope, they addressed salient questions. What do we have in Jefferson County? What do we need? How can we enhance residents’ lifestyles and become a better community? How can we keep our young people here?

Following the gap assessment, the committee categorized and prioritized the findings from the assessment into three goals: to create awareness, to assess challenges in our communities with the growth of the oil and gas industry, and to develop communications within industries and government. The Committee quickly realized that their concerns were broader and that the oil and gas issue was merely the tip of the iceberg of a much greater issue. They realized that every governmental entity and community agency operated within its individual silo and there was no countywide blueprint for collaborating, aligning, and sharing services.

The goal of Project UNITE is to create a unified, aligned system to eliminate random acts of success and transform the work of the Jefferson County Commissioners and all collaborative partners

into a seamless, aligned service delivery system that is effective and cost efficient. Project UNITE has potential to serve as a catalyst in building a countywide culture of collaboration and shared services and also establish a process for transforming the day-to-day operations of all stakeholders.

Project UNITE partners envision the goal will be achieved with implementation of a three-phase project plan. Phase 1 is well under way in the form of a notable level of urgency among the 17 governmental, educational, business, and industrial entities identified above to communicate and collaborate. The context for collaboration is growing, and the culture of collaboration is becoming more apparent.

After the context is in place, Phase 2 of Project UNITE begins. Project UNITE consists of a broad, countywide feasibility study to identify potential stakeholders; to identify common services, products, expenditures, and consumers; and to identify the potential for cost savings, greater efficiency, effectiveness, and value added services by joining forces and aligning the work. A value-added byproduct of the work of the consulting firm conducting the feasibility study will be the connecting of stakeholders, building of relationships, and enhanced communications.

Phase 3 will occur during the year following the grant fund implementation and be ongoing. Project UNITE partners are committed to implement the findings revealed by the feasibility study.

C. TYPE OF AWARD

Project UNITE is a feasibility study.

D. PROBLEM STATEMENT

Citizens, businesses, community officials, oil and gas officials, and other stakeholders in Jefferson County currently operate independently of each other and lack ability either to get information or to give information in a timely and concise manner. This mode of operations creates many issues. For example, from October 11, 2011, through December 12, 2011, an employee of Progress Alliance documented 52 work hours in assisting employers and employees in property searches. This time is in excess of the time and responsibilities included in her job description. In addition, the Jefferson County Board of Realtors and individual realtors are receiving similar calls and duplicating these services. Jefferson County has at least five agencies that facilitate job searches; these include the Community Action Council, Progress Alliance, Manpower, the Chamber of Commerce, and Eastern Gateway Community College. Job seekers can get lost in this maze.

Recently, heavy equipment was transported to a township road in northern Jefferson County at the same time buses were transporting elementary students home from school. The township road was closed two consecutive days. The company responsible for the first day closure notified the

school district; the company responsible for the second day closure did not. Cell phone service was not available in that area; calls to the homes were unanswered because parents were waiting at the bus stop. After approximately 30 minutes, parents returned home and called the school. Then they drove to the bus garage – another half hour – to pick up their children. A centralized communication system crossing over spheres of influence of county entities would have prevented this occurrence.

During an evening “flare off” at a well in central Jefferson County, the 911 response team received more than 300 calls within an evening. The normal number averages 150 per day. Again, a centralized communication system would have prevented this occurrence.

Examples similar to these are duplicated across Jefferson County. At the present time, each stakeholder operates by its own agenda, area of interest, and timeline. Many services are duplicated in human and fiscal resources. Media releases are not coordinated centrally and may, at times, report conflicting information. Project UNITE is an approach to transform service delivery in Jefferson County.

E. TARGETED APPROACH TO INNOVATION (EFFICIENCY)

Jefferson County has the unenviable distinction of being one of the three or four counties among Ohio’s 88 counties with the highest percentage decline in population over the last two decades. This unfortunate trend is a result of a severe downturn in employment opportunities and a predictable loss of a significant portion of our younger generation to other regions of the state and nation.

Another predictable result of this trend has been a stagnation of innovative and creative initiatives to bring employment to the county and entice the younger generation to stay in Jefferson County. Also, a pseudo-isolationism has resulted among many of the political subdivisions in the county as they focus on individual survival and making financial ends meet. Efficiency and collaboration lose ground to turf issues and survival.

The decades-long negative trend is showing signs of “turning the corner” due mainly to some forward thinking stakeholders in Jefferson County and the recent surge in the oil and natural gas recovery efforts across much of the county. It quickly became apparent to the forward thinking

stakeholders who formed the Jefferson County Oil and Gas Committee that communications and alignment of services among stakeholders in the county are woefully weak or nonexistent.

Without trying to predict the outcome of the feasibility study, we are confident the increased communications and alignment will increase efficiency. For example, we envision using online databases and profile directories for municipal agencies which would elaborate on their needs, interests, and/or collaborative abilities. An 'online public matchmaker' would enable agencies more easily to find opportunities to collaborate, resulting in significant cost savings to taxpayers.

F. ANTICIPATED RETURN ON INVESTMENT

When considering return on investment from Project UNITE, we clearly must consider that the grant year will be a year of "sowing and growing" and the ensuing year and those beyond the "harvest" years. The first half of year one will be devoted to sowing: building relationships, collecting data; creating common networks and communications systems; building trust; utilizing the Utica and Marcellus Shale Industry as a model for building capacity for collaboration; working toward aligning and unifying services and communications among all of the government, business, industry, education, and other organizations in Jefferson County; and coping with problems that arise as we grow. During the second half, we should see growth in collaboration, stacks of data to analyze, and rudimentary planning for sustaining and expanding the partnerships.

During year two and beyond, we expect to harvest significant financial benefits from our work and efforts in aligning and collaborating. We anticipate savings in time and costs, increased efficiency and service through centralizing co-op purchasing, jobs training, information for educational training at local institutions, job placement services, available housing, available property/business sites, temporary road closings, exchange of needs, exchange of solutions, and much more.

Public services will be delivered on a more effective basis. Resources will be consumed efficiently. Opportunities for sharing solutions and challenges will increase. Private business will be encouraged. Real estate will remain strong and stable. Business growth will be positive and constant.

Schools and curriculums will be adequately funded. Healthcare and medicine will be readily available. The return on investment is limitless when we recognize the potential improvement to the quality of life in Jefferson County.

When calculating the Return on Investment for this project, we believe the intangible measurement of quality of life will be significant. If Jefferson County can simultaneously improve communication outreach in both private and public sectors and build efficiency, we expect the outcome to be a much higher quality of life for residents.

The following chart summarizes the expected return on the \$49,900 investment in the feasibility study for Project UNITE.

THREE-YEAR PROJECTIONS OF SAVINGS
FROM IMPLEMENTATION OF A COUNTY-WIDE
CENTRALIZED COMMUNICATION SYSTEM

*Please note: All projections are conservative in nature. Actual savings will probably exceed the projections noted based on Feasibility Study results. We have factored in a 3% annual increase in savings for all categories except numbers 5, 10, and 11.

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
1. Shared Services - (\$300 annual savings x 53 entities)	\$ 15,900.00	\$ 16,377.00	\$ 16,868.31
2. Volume Purchasing - (\$400 annual savings x 53 entities)	\$ 21,200.00	\$ 21,836.00	\$ 22,491.08
3. Shared Personnel - (\$500 annual savings x 53 entities)	\$ 26,500.00	\$ 27,295.00	\$ 28,113.85
4. Local Job Force Training - (\$150 annual savings on gasoline/tuition for 150 trainees annually)	\$ 22,500.00	\$ 23,175.00	\$ 23,870.00
5. Employing Jefferson County Residents - (50 new Gas & Oil industry employees in Year 1, 75 in Year 2, & 100 in Year 3 at \$60,000 per employee)	\$3,000,000.00	\$4,500,000.00	\$6,000,000.00
6. School Districts' Savings - (\$700 per year x 5 districts)	\$ 3,500.00	\$ 3,605.00	\$ 3,773.00

7. Communications & work currently being done by Progress Alliance personnel which will become part of Project UNITE (312 hours x \$14.42 per hour)	\$ 4,500.00	\$ 4,635.00	\$ 4,775.00
8. Exchange of Cost Savings Measures - (\$300 per year x 53 project participants)	\$ 15,900.00	\$ 16,377.00	\$ 16,868.31
9. Centralized Vehicle Maintenance (\$250 per year x 33 Governmental Agencies)	\$ 8,250.00	\$ 8,498.00	\$ 8,753.00
10. Website Maintenance Savings - (\$500 per year x 53 project participants)	\$ 26,500.00	\$ 27,295.00	\$ 28,113.85
11. Posting Job Vacancies - (\$100 per year x 53 project participants)	\$ 5,300.00	\$ 5,300.00	\$ 5,300.00
PROJECTED SAVINGS FOR A THREE-YEAR PERIOD	\$3,150,050.00	\$4,654,393.00	\$6,158,926.30

G. PROBABILITY OF PROPOSAL SUCCESS

The current standard of operation for Jefferson County government entities, community organizations, and private business has no common theme or driver. Each entity operates in isolation. With the implementation of Project UNITE, these entities will learn the value of aligning with the “big arrow” vision for the county.

Probability of success is high. With the leadership and commitment of the Jefferson County Commissioners and the broad based 55-member partnership supporting Project UNITE, expectations of success are optimal.

Coupled with this strong leadership base is the air of excitement and enthusiasm in Jefferson County that has not been evident for decades. This excitement and enthusiasm are due, in part, to the highly anticipated and publicized “boom” in the Utica and Marcellus Shale Industry and, in part, to an emerging sense of county-wide unification and solidarity that has not been noted in the county for at least fifty years. Headlines in the local newspaper highlight economic growth occurring and to be expected. This is quite a shift in culture, considering Jefferson County’s population decline, increasing job losses, school districts cutting course offerings and services, revenue sources

diminishing, and government entities cutting services. The mentality of the general population in Jefferson County two years ago could have been described as one of surrender to circumstances.

As a result of the emergence of the Utica and Marcellus Shale Industry and an emerging sense of solidarity and unification in the county, the mentality of the general population has changed to a mentality of confidence in moving from bad times to prosperous times and believing there is again hope! We believe this huge change is a predictor of almost certain success of Project UNITE.

While the future economic success of Jefferson County may appear to be unavoidable, we are also extremely focused on protecting our quality of life. Whether or not this new industrial growth thrives here, the goals of Project UNITE have the potential to improve our schools, communities, health care, education, business, entertainment, retail, and more. There is potential now to initiate changes that have long-term, meaningful results. Oil and gas industries will bring good people into our area and, through these efforts, we hope to establish Jefferson County as not just a growth-oriented place of business, but a high-quality location for raising generations of families.

Jefferson County is joining hands and joining minds! Project UNITE will assist the partners in joining forces as we seek to rebuild what was at one time a strong and prosperous Jefferson County.

H. REPLICATION AND SCALING

During a plenary session at the end of Project UNITE, the Jefferson County Commissioners, the consulting firm, and broad partner representation will review collected data, discuss informal observations that took place throughout the project, and synthesize all elements of the project to determine if Project UNITE goals have been met. Following this interaction, the team will draft an outline for a monograph.

Project UNITE, as written, is an independent program and offers relatively easy adaptability to other sites. Any part of the project may be duplicated and used by other entities. The feasibility study will identify the elements required to replicate the project. Past accomplishments among some of the partners, current scope and commitment among partners in the project, and the future support

and commitment evidenced by the letters and resolutions of support indicate a significantly high level of expectancy for continuing Project UNITE beyond the funding period.

Project UNITE may be easily scaled to include any Jefferson County communities or agencies that did not “sign on” for this first round. The project may also be scaled to include surrounding counties or to the sections of the adjacent West Virginia Panhandle or western Pennsylvania experiencing the same challenges.

I. PLACE OF THE PROJECT IN THE LARGER CONSOLIDATION EFFORT

The framework and concepts found in Project UNITE design a system for centralizing and aligning the work and services across Jefferson County. This model may be used to implement other shared services initiatives in which any or all partners may be involved.

For example, the Jefferson County Educational Service Center, a Project UNITE partner, is also a partner in the Ohio Department of Education ESC Shared Services Pilot Project for 18 counties in southeast Ohio. This collaborative, “9,119 Square Miles of Opportunity,” was funded for \$250,000 to “reduce costs, enhance quality of service and to facilitate greater inter-district and agency collaboration” in the areas of transportation and technology. Jefferson County ESC is currently responsible for collecting data on diesel fuel purchasing and consumption. If Project UNITE were already in place, Jefferson County ESC would have a single access point through which to share information, collect data, and provide updates to multiple governmental agencies. Now the Jefferson County ESC contact person for the project must make numerous calls and trips to multiple board meetings to accomplish the same tasks.

A challenge in creating any consolidated shared services project is creating a culture of collaboration and trust. The Jefferson County Board of Commissioners is committed to building the context for collaboration as evidenced by their creation of the 17-member Oil and Gas Committee and their leadership role in initiating and developing Project UNITE.

Project UNITE creates the process for maintaining the culture of collaboration. By aligning all the “Baldrige arrows” so all communications surrounding any initiative are centralized, the project

has created a process that can be applied to any situation or venture. The context and process remain constant; only the content changes. Today it is gas and oil. Tomorrow it may be purchasing fuel, tires, or whatever.

J. PAST SUCCESS ON INNOVATION

Jefferson County Commissioners and the Jefferson County Educational Service Center have a history of collaboration and innovation in the area of health insurance pooling. The Jefferson County Educational Service Center administers the OME-RESA Health Benefits Program, a partially self-funded health insurance program for 115 school districts and 41 municipal/governmental entities. The Jefferson County Government has been a member of this consortium since 2003.

Since 2000, the Jefferson County Juvenile Court and the Jefferson County Educational Service Center have collaboratively operated an Alternative School at the Jefferson County Justice Center in Steubenville for students in Jefferson and Harrison Counties. The program has been beneficial to all participants.

The Jefferson County Educational Service Center serves as fiscal agent for the Ohio Mid-Eastern Regional Education Service Agency Information Technology Center (ITC) that administers the Self Help Gas Program for the repurchase of natural gas, the Food Co-op Program for the bulk purchase of cafeteria food and supplies, and the school supplies co-op. The Jefferson County Government has been a member of the gas program for supplying natural gas for the court house since 1999. The Jefferson County Job and Family Services Agency participates in the supplies co-op purchasing program. The good news is some Jefferson County entities are benefitting from existing collaborative projects. The bad news is many other entities are missing out on these opportunities.

These four examples of successful innovation experiences are good predictors of the success expected in the Project UNITE collaborative.

K. RESPONSE TO CURRENT SUBSTANTIAL CHANGES IN ECONOMIC DEMAND

The economic demand in Jefferson County is in the early stages of substantial change. Transitioning from the rust belt era of job losses, population decline, and overall economic stagnation

to an influx of new business, new jobs, calls for business property sites, homes, etc. has every government, community agency, and local service provider scrambling.

Project UNITE will centralize and align the work of all the government/service/employment providers and ease navigating through the system for consumers. The government/service/employer providers will benefit from greater effectiveness, cost efficiency, and a clear pathway to realizing the big arrow vision for the county. The citizens will benefit from the centralized services and the economic opportunities that will improve their life styles and hopefully keep/return young people in Jefferson County.

L. COST BENCHMARKING

Grant writers presumed Cost Benchmarking to be a comparison of investment versus potential return. We are relatively sure the feasibility study will yield a positive answer to the question, “Is it feasible to build a seamless, aligned service delivery and communications system that will connect 55 government, education, business, industry, and other participants with the goals being better operational efficiency, increased cost savings, and enhanced communications?”

Presuming the feasibility study answers our question with a “yes,” we can then compare the original investment, \$49,900, with the potential returns over the three-year period from 2013-14 through 2015-16. With proper communications, monitoring, and giving adequate attention to detail, the return on the \$49,900 investment has the potential of reaching approximately \$14,000,000. (See three-year projections of savings in Section F.)

M. ECONOMIC IMPACT – IMPROVED BUSINESS ENVIRONMENT AND INCREASED COMMUNITY ATTRACTION

Project UNITE will definitely improve the business environment. We are confident the feasibility study will validate the value of centralized, aligned communications and services. As stated above, public services will be delivered on a more effective basis. Resources will be consumed efficiently. Opportunities for sharing solutions and challenges will increase. Private business will be encouraged. Real estate will remain strong and stable. Business growth will be positive and constant.

Schools and curriculums will be adequately funded. Health care and medicine will be readily available. Every aspect of the business environment has potential for high levels of improvement.

The improved business environment has a direct impact on the increased county community attraction. As job growth brings good people into our area, we hope to establish Jefferson County as not just a growth-oriented place of business, but a high-quality location for raising generations of families.

IV. Tab 4: Financial Documentation

- A. 3-year Financial History
- B. Anticipated Project Costs
- C. 3-year Financial Projections

Tab 4-A
3-year Financial
History

Jefferson County, Ohio
Balance Sheet
Governmental Funds
December 31, 2008

	General	Public Assistance	Motor Vehicle Gasoline Tax	Mental Health	Mental Retardation Developmental Disabilities
Assets					
Equity in Pooled Cash and Cash Equivalents	\$91,581	\$514,452	\$1,610,434	\$2,130,366	\$4,176,300
Cash and Cash Equivalents in Segregated Accounts	89,824	0	0	0	0
Investments in Segregated Accounts	25,000	0	0	0	0
Investments in Fiscal Agents	53,659	0	122,647	0	0
Restricted Assets:					
Equity in Pooled Cash and Cash Equivalents	540,291	0	0	0	0
Investments with Fiscal Agents	0	0	0	0	0
Materials and Supplies Inventory	47,340	15,105	301,018	359	7,972
Receivables:					
Property Taxes	2,133,103	0	0	319,314	2,723,521
Permissive Sales Taxes	686,978	0	399,694	0	0
Accounts	389,819	562,061	191,938	0	0
Intergovernmental	1,386,860	0	2,247,329	2,845,691	1,951,893
Interfund	2,640,061	0	1,410	0	0
Accrued Interest	42,978	0	0	0	0
Prepaid Items	49,000	21,385	17,548	2,499	20,483
Total Assets	\$8,176,494	\$1,113,003	\$4,892,018	\$5,298,229	\$8,880,169
Liabilities and Fund Balances					
Liabilities					
Accounts Payable	\$103,787	\$132,014	\$266,423	\$737,822	\$39,167
Contracts Payable	0	0	579,001	0	0
Accrued Wages and Benefits	182,641	176,092	99,369	15,376	235,770
Matured Severance Payable	12,505	6,938	0	0	0
Retainage Payable	0	0	0	0	0
Interfund Payable	192,396	267,044	127,246	10,953	206,064
Intergovernmental Payable	128,993	1,247,037	39,735	7,086	137,640
Deferred Revenue	3,534,323	0	1,798,147	1,879,386	3,943,638
Total Liabilities	4,154,645	1,829,725	2,909,921	2,650,623	4,562,279
Fund Balances (Deficit)					
Reserved for Encumbrances	1,424	0	69,008	0	0
Reserved for Children's Home	0	0	0	0	0
Reserved for Claimants	540,291	0	0	0	0
Reserved for Community Development	0	0	0	0	0
Unreserved:					
Designated for Equipment	53,659	0	0	0	0
Undesignated, Reported in:					
General Fund	3,426,475	0	0	0	0
Special Revenue Funds	0	(716,722)	1,913,089	2,647,606	4,317,890
Debt Service Fund	0	0	0	0	0
Capital Projects Fund	0	0	0	0	0
Total Fund Balances (Deficit)	4,021,849	(716,722)	1,982,097	2,647,606	4,317,890
Total Liabilities and Fund Balances	\$8,176,494	\$1,113,003	\$4,892,018	\$5,298,229	\$8,880,169

See accompanying notes to the basic financial statements

Jail Operating Levy	Other Governmental Funds	Total Governmental Funds
\$31,967	\$9,600,077	\$18,155,177
0	63,787	153,611
0	0	25,000
0	107,316	283,622
0	126,990	667,281
0	820,591	820,591
1,777	56,327	429,898
1,189,396	5,909,870	12,275,204
0	374,713	1,461,385
0	8,557	1,152,375
506,009	2,535,598	11,473,380
0	1,142,344	3,783,815
0	0	42,978
0	42,505	153,420
<u>\$1,729,149</u>	<u>\$20,788,675</u>	<u>\$50,877,737</u>
\$102,597	\$494,710	\$1,876,520
0	27,995	606,996
97,823	188,803	995,874
0	0	19,443
0	69,677	69,677
2,648,355	204,287	3,656,945
38,059	76,971	1,675,521
1,477,923	8,130,530	20,763,947
<u>4,364,757</u>	<u>9,192,973</u>	<u>29,664,923</u>
0	87,071	157,503
0	820,591	820,591
0	0	540,291
0	57,313	57,313
0	0	53,659
0	0	3,426,475
(2,635,608)	6,402,585	11,928,840
0	3,329,883	3,329,883
0	898,259	898,259
<u>(2,635,608)</u>	<u>11,595,702</u>	<u>21,212,814</u>
<u>\$1,729,149</u>	<u>\$20,788,675</u>	<u>\$50,877,737</u>

Jefferson County, Ohio
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2008

	General	Public Assistance	Motor Vehicle Gasoline Tax	Mental Health	Mental Retardation Developmental Disabilities
Revenues					
Property Taxes	\$1,870,469	\$0	\$0	\$274,441	\$2,377,999
Permissive Sales Taxes	4,753,491	0	2,844,899	0	0
Charges for Services	2,496,301	0	130,923	0	220,662
Licenses and Permits	3,250	0	0	0	0
Fines and Forfeitures	365,310	0	31,745	0	0
Intergovernmental	2,986,274	10,768,269	4,457,356	7,858,785	6,798,148
Investment Income	521,541	0	6,280	0	0
Rent	0	0	0	110,660	0
Other	99,025	617,715	85,801	4,902	17,165
Total Revenues	13,095,661	11,455,984	7,557,004	8,248,788	9,413,974
Expenditures					
Current:					
General Government:					
Legislative and Executive	4,855,869	0	0	0	0
Judicial	3,744,906	0	0	0	0
Public Safety	226,092	0	0	0	0
Public Works	0	0	8,045,890	0	0
Health	261,476	0	0	7,765,588	8,823,218
Human Services	908,707	12,007,120	0	0	0
Conservation and Recreation	182,542	0	0	0	0
Economic Development and Assistance	75,000	0	0	0	0
Other	318,745	0	0	0	0
Capital Outlay	58,689	0	0	0	0
Debt Service:					
Principal Retirement	29,349	12,874	0	0	0
Interest and Fiscal Charges	12,410	4,921	0	0	0
Interest on Capital Appreciation Bonds	0	0	0	0	0
Total Expenditures	10,673,785	12,114,915	8,045,890	7,765,588	8,823,218
Excess of Revenues Over (Under) Expenditures	2,421,876	(618,931)	(488,886)	483,200	590,756
Other Financing Sources (Uses):					
Transfers In	0	0	0	0	0
Notes Issued	0	0	0	0	0
Inception of Capital Lease	53,909	0	0	0	0
Transfers Out	(2,683,984)	0	(547,405)	0	(200,000)
Total Other Financing Sources (Uses)	(2,630,075)	0	(547,405)	0	(200,000)
Net Change in Fund Balances	(208,199)	(648,931)	(1,036,291)	483,200	390,756
Fund Balances (Deficit) Beginning of Year	4,230,048	67,791	3,018,388	2,164,401	3,927,134
Fund Balances (Deficit) End of Year	\$4,021,849	(581,140)	\$1,982,097	\$2,647,601	\$4,317,890

See accompanying notes to the basic financial statements

Jail Operating Levy	Other Governmental Funds	Total Governmental Funds
\$1,040,401	\$3,959,694	\$9,523,004
0	2,604,013	10,202,403
1,204,397	1,954,699	6,006,982
0	419,806	423,056
0	26,472	423,527
589,661	6,547,102	40,005,595
0	(163,067)	364,754
0	363,613	474,273
0	181,832	1,076,440
<u>2,834,459</u>	<u>15,894,164</u>	<u>68,500,034</u>
0	931,555	5,787,424
0	202,980	3,947,886
4,000,483	5,130,728	9,357,303
0	6,095	8,051,985
0	381,032	17,231,314
0	5,791,161	18,786,988
0	0	182,542
0	1,278,564	1,353,564
0	0	318,745
0	1,734,346	1,793,035
0	1,594,968	1,637,191
0	1,285,515	1,302,846
0	605,506	605,506
<u>4,000,483</u>	<u>18,942,450</u>	<u>70,356,329</u>
<u>(1,166,024)</u>	<u>(3,048,286)</u>	<u>(1,856,295)</u>
1,188,770	2,455,310	3,644,080
0	1,300,000	1,300,000
0	123,451	177,360
0	(212,691)	(3,644,080)
<u>1,188,770</u>	<u>3,666,070</u>	<u>1,477,360</u>
22,746	617,784	(378,935)
<u>(2,658,354)</u>	<u>10,977,918</u>	<u>21,591,749</u>
<u>(\$2,635,608)</u>	<u>\$11,595,702</u>	<u>\$21,212,814</u>

Jefferson County, Ohio
Balance Sheet
Governmental Funds
December 31, 2009

	General	Public Assistance	Motor Vehicle Gasoline Tax	Mental Health	Developmental Disabilities
Assets					
Equity in Pooled Cash and Cash Equivalents	\$947,210	\$340,277	\$1,014,771	\$2,169,022	\$3,324,017
Cash and Cash Equivalents in Segregated Accounts	36,379	0	0	0	0
Investments in Segregated Accounts	55,000	0	0	0	0
Restricted Assets:					
Equity in Pooled Cash and Cash Equivalents	343,542	0	0	0	0
Investments with Fiscal Agents	0	0	0	0	0
Materials and Supplies Inventory	57,351	20,935	221,275	349	9,161
Receivables:					
Property Taxes	2,071,016	0	0	317,091	2,700,925
Permissive Sales Taxes	1,127,695	0	731,927	0	0
Accounts	422,557	563,397	220,956	0	0
Intergovernmental	1,360,889	0	2,820,082	2,318,941	2,416,156
Interfund	1,358,052	20,146	3,500	0	1,309,432
Accrued Interest	32,623	0	0	0	0
Prepaid Items	42,505	27,164	16,897	2,466	20,154
Total Assets	\$7,854,819	\$971,919	\$5,029,408	\$4,807,869	\$9,779,845
Liabilities and Fund Balances					
Liabilities					
Accounts Payable	569,083	513,087	\$100,370	\$550,551	\$56,952
Contracts Payable	0	0	222,844	0	0
Accrued Wages and Benefits	53,081	54,568	33,742	4,731	75,209
Unearned Severance Payable	33,276	0	0	0	0
Interfund Payable	181,385	147,643	140,977	10,705	196,629
Intergovernmental Payable	69,903	673,990	24,452	11,681	74,864
Deferred Revenue	3,937,961	199,873	2,438,312	1,303,710	4,095,798
Total Liabilities	4,344,689	1,089,161	2,960,697	1,881,378	4,499,452
Fund Balances (Deficit)					
Nonspendable:					
Materials and Supplies Inventory	57,351	20,935	221,275	349	9,161
Prepaid Items	42,505	27,164	16,897	2,466	20,154
Restricted for:					
Debt Service	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Children's Home	0	0	0	0	0
Community Development	0	0	0	0	0
Motor Vehicle and Gasoline Tax	0	0	1,830,539	0	0
Mental Health	0	0	0	2,923,676	0
Developmental Disabilities	0	0	0	0	5,251,078
Tuberculosis/Crippled Child Levy	0	0	0	0	0
Children Services	0	0	0	0	0
Corrections and Public Safety	0	0	0	0	0
Other Purposes	0	0	0	0	0
Claimants	343,542	0	0	0	0
Assigned	28,498	0	0	0	0
Unassigned	3,038,234	(165,341)	0	0	0
Total Fund Balances (Deficit)	3,510,130	(117,243)	2,068,711	2,926,491	5,280,393
Total Liabilities and Fund Balances	\$7,854,819	\$971,919	\$5,029,408	\$4,807,869	\$9,779,845

See accompanying notes to the basic financial statements

<u>Jail Operating Levy</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
\$36,430	\$10,267,480	\$18,099,207
0	100,351	136,730
0	0	55,000
0	57,456	400,998
0	898,008	898,008
1,777	37,879	348,727
1,179,393	4,345,649	10,614,074
0	623,484	2,483,106
0	3,974	1,210,884
557,411	2,139,900	11,613,379
0	1,561,570	4,252,700
0	0	32,623
0	41,293	150,479
<u>\$1,775,011</u>	<u>\$20,077,044</u>	<u>\$50,295,915</u>
\$46,705	\$427,371	\$1,264,119
0	0	222,844
38,100	60,326	319,757
0	10,764	44,040
2,587,389	247,632	3,512,360
29,810	54,787	939,487
1,518,796	6,348,343	19,842,793
<u>4,220,800</u>	<u>7,149,223</u>	<u>26,145,400</u>
1,777	37,879	348,727
0	41,293	150,479
0	3,512,671	3,512,671
0	2,164,582	2,164,582
0	898,008	898,008
0	57,456	57,456
0	0	1,830,539
0	0	2,923,676
0	0	5,251,078
0	1,523,524	1,523,524
0	1,409,134	1,409,134
0	2,607,178	2,607,178
0	676,096	676,096
0	0	343,542
0	0	28,498
(2,447,566)	0	425,327
<u>(2,445,789)</u>	<u>12,927,821</u>	<u>24,150,515</u>
<u>\$1,775,011</u>	<u>\$20,077,044</u>	<u>\$50,295,915</u>

Jefferson County, Ohio
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2009

	General	Public Assistance	Motor Vehicle Gasoline Tax	Mental Health	Developmental Disabilities
Revenues					
Property Taxes	\$1,880,013	\$0	\$0	\$268,336	\$2,338,998
Permissive Sales Taxes	4,285,879	0	2,568,952	0	0
Charges for Services	2,245,851	0	73,159	4,223	318,540
Licenses and Permits	353,878	0	0	0	0
Fines and Forfeitures	382,123	0	27,112	0	0
Intergovernmental	2,787,761	10,314,193	4,694,964	7,732,711	7,183,733
Investment Income	127,041	0	808	0	0
Rent	0	0	0	70,550	0
Other	16,739	387,548	83,219	10,649	7,492
Total Revenues	12,079,285	10,698,741	7,448,214	8,086,469	9,848,763
Expenditures					
Current:					
General Government:					
Legislative and Executive	5,027,513	0	0	0	0
Judicial	3,728,262	0	0	0	0
Public Safety	188,278	0	0	0	0
Public Works	0	0	6,650,817	0	0
Health	257,848	0	0	7,807,584	8,736,260
Human Services	902,194	10,081,646	0	0	0
Economic Development and Assistance	75,000	0	0	0	0
Other	331,779	0	0	0	0
Capital Outlay	0	0	0	0	0
Debt Service:					
Principal Retirement	34,078	14,212	0	0	0
Interest and Fiscal Charges	8,613	1,311	0	0	0
Interest on Capital Appreciation Bonds	0	0	0	0	0
Total Expenditures	10,553,565	10,097,211	6,650,817	7,807,584	8,736,260
Excess of Revenues Over (Under) Expenditures	1,525,720	599,440	797,397	278,885	1,112,503
Other Financing Sources (Uses):					
Transfers In	0	0	0	0	0
Inception of Capital Lease	0	0	0	0	0
Transfers Out	(2,775,832)	0	(710,783)	0	(150,000)
Total Other Financing Sources (Uses)	(2,775,832)	0	(710,783)	0	(150,000)
Net Change in Fund Balances	(1,250,112)	599,440	86,614	278,885	962,503
Fund Balances (Deficit) Beginning of Year (Restated Note 3)	4,760,242	(716,712)	1,982,097	2,647,606	4,317,890
Fund Balances (Deficit) End of Year	\$3,510,130	(\$117,272)	\$2,068,711	\$2,926,491	\$5,280,393

See accompanying notes to the basic financial statements

Jail Operating Levy	Other Governmental Funds	Total Governmental Funds
\$1,018,185	\$5,286,614	\$10,792,146
0	2,343,736	9,200,567
920,955	1,877,656	5,440,384
0	123,376	477,254
0	21,655	430,890
635,741	6,973,326	40,322,429
0	77,560	205,409
0	358,637	429,187
0	28,892	529,539
<u>2,574,881</u>	<u>17,093,452</u>	<u>67,827,805</u>
0	892,703	5,920,216
0	198,115	3,926,377
3,939,434	5,382,945	9,510,657
0	0	6,650,817
0	383,665	17,185,357
0	5,313,918	16,296,798
0	983,982	1,058,982
0	0	331,779
0	466,063	466,063
0	1,655,186	1,703,486
0	1,277,607	1,288,573
0	620,165	620,165
<u>3,939,434</u>	<u>17,174,349</u>	<u>64,959,270</u>
<u>(1,364,553)</u>	<u>(80,897)</u>	<u>2,868,535</u>
1,554,372	2,292,505	3,846,877
0	69,166	69,166
0	(210,262)	(3,846,877)
<u>1,554,372</u>	<u>2,151,409</u>	<u>69,166</u>
189,819	2,070,512	2,937,701
<u>(2,635,608)</u>	<u>10,837,309</u>	<u>21,212,814</u>
<u>(\$2,445,789)</u>	<u>\$12,927,821</u>	<u>\$24,150,515</u>

Jefferson County, Ohio
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2010

	General	Public Assistance	Motor Vehicle Gasoline Tax	Mental Health	Developmental Disabilities
Revenues					
Property Taxes	\$1,859,114	\$0	\$0	\$271,920	\$2,371,927
Permissive Sales Taxes	4,482,700	0	2,683,926	0	0
Charges for Services	2,656,498	0	131,542	4,944	513,845
Licenses and Permits	466,507	0	0	0	0
Fines and Forfeitures	349,862	0	22,869	2,243	0
Intergovernmental	2,840,361	8,237,960	4,901,288	8,126,305	7,545,292
Investment Income	103,267	0	778	0	0
Rent	0	0	0	59,400	0
Other	23,206	276,926	112,635	4,859	15,846
Total Revenues	12,781,515	8,514,886	7,853,038	8,469,671	10,446,910
Expenditures					
Current:					
General Government:					
Legislative and Executive	4,570,671	0	0	0	0
Judicial	3,296,545	0	0	0	0
Public Safety	180,157	0	0	0	0
Public Works	0	0	6,564,896	0	0
Health	213,964	0	0	7,964,280	9,173,112
Human Services	798,695	8,244,132	0	0	0
Economic Development and Assistance	75,000	0	0	0	0
Other	375,707	0	0	0	0
Capital Outlay	0	0	0	0	0
Debt Service:					
Principal Retirement	37,003	15,701	0	0	0
Interest and Fiscal Charges	5,688	864	0	0	0
Issuance Costs	0	0	0	0	0
Interest on Capital Appreciation Bonds	0	0	0	0	0
Total Expenditures	9,553,430	8,260,697	6,564,896	7,964,280	9,173,112
Excess of Revenues Over (Under) Expenditures	3,228,085	254,189	1,288,142	505,391	1,273,798
Other Financing Sources (Uses):					
Transfers In	0	0	70,000	0	0
Refunding Bonds Issued	0	0	0	0	0
Premium on Debt Issued	0	0	0	0	0
Sale of Capital Assets	0	0	0	45,881	0
Current Refunding	0	0	0	0	0
Transfers Out	(2,076,351)	0	(684,870)	0	(350,000)
Total Other Financing Sources (Uses)	(2,076,351)	0	(614,870)	45,881	(350,000)
Net Change in Fund Balances	1,151,734	254,189	673,272	551,272	923,798
Fund Balances (Deficit) Beginning of Year	3,510,130	(117,242)	2,068,711	2,926,491	5,280,393
Fund Balances (Deficit) End of Year	\$4,661,864	\$136,947	\$2,741,983	\$3,477,763	\$6,204,191

See accompanying notes to the basic financial statements

Jail Operating Levy	Other Governmental Funds	Total Governmental Funds
\$1,038,200	\$3,888,618	\$9,429,779
0	2,453,431	9,620,057
913,554	2,564,692	6,785,075
0	92,994	559,501
0	12,103	387,077
606,534	6,765,552	39,023,292
0	95,730	199,775
0	315,256	374,656
0	74,845	508,317
<u>2,558,288</u>	<u>16,263,221</u>	<u>66,887,529</u>
0	1,073,370	5,644,041
0	154,671	3,451,216
3,511,913	5,428,166	9,120,236
0	0	6,564,896
0	319,943	17,671,299
0	5,061,530	14,104,357
0	1,333,675	1,408,675
0	0	375,707
0	1,180,197	1,180,197
0	1,699,375	1,752,079
0	1,126,573	1,133,125
0	85,009	85,009
0	636,108	636,108
<u>3,511,913</u>	<u>18,098,617</u>	<u>63,126,945</u>
<u>(953,625)</u>	<u>(1,835,396)</u>	<u>3,760,584</u>
1,045,650	2,206,018	3,321,668
0	4,095,000	4,095,000
0	43,820	43,820
0	0	45,881
0	(4,053,811)	(4,053,811)
0	(210,447)	(3,321,668)
<u>1,045,650</u>	<u>2,080,580</u>	<u>130,890</u>
92,025	245,184	3,891,474
<u>(2,445,789)</u>	<u>12,927,821</u>	<u>24,150,515</u>
<u>(\$2,353,764)</u>	<u>\$13,173,005</u>	<u>\$28,041,989</u>

Jefferson County, Ohio
Balance Sheet
Governmental Funds
December 31, 2010

	General	Public Assistance	Motor Vehicle Gasoline Tax	Mental Health	Developmental Disabilities
Assets					
Equity in Pooled Cash and Cash Equivalents	\$1,005,874	\$248,562	\$1,092,547	\$2,261,097	\$5,615,273
Cash and Cash Equivalents in Segregated Accounts	48,825	0	0	2,243	0
Investments in Segregated Accounts	55,000	0	0	0	0
Restricted Assets:					
Equity in Pooled Cash and Cash Equivalents	312,759	0	0	0	0
Investments with Fiscal Agents	0	0	0	0	0
Materials and Supplies Inventory	49,011	26,179	322,476	165	9,840
Receivables:					
Property Taxes	2,169,697	0	0	331,028	2,823,631
Permissive Sales Taxes	1,131,202	0	733,945	0	0
Accounts	316,654	585,039	179,120	0	0
Intergovernmental	1,314,889	0	2,433,833	2,770,626	2,357,219
Interfund	2,450,638	197,923	3,453	0	0
Accrued Interest	14,849	0	0	0	0
Loans	0	0	0	0	0
Prepaid Items	43,851	27,657	48,582	2,564	21,536
Total Assets	\$8,913,249	\$1,085,360	\$4,813,956	\$5,367,723	\$10,827,499
Liabilities and Fund Balances					
Liabilities					
Accounts Payable	\$91,342	\$21,294	\$35,181	\$433,030	\$63,446
Contracts Payable	0	0	5,086	0	0
Accrued Wages and Benefits	78,474	67,939	36,129	6,086	94,349
Matured Severance Payable	32,915	285	0	0	7,757
Interfund Payable	113,457	105,413	103,924	7,732	148,629
Intergovernmental Payable	72,326	634,014	26,255	13,990	94,801
Deferred Revenue	3,862,871	119,468	1,865,398	1,429,122	4,214,326
Total Liabilities	4,251,385	948,413	2,071,973	1,889,960	4,623,308
Fund Balances (Deficit)					
Nonspendable:					
Materials and Supplies Inventory	49,011	26,179	322,476	165	9,840
Prepaid Items	43,851	27,657	48,582	2,564	21,536
Restricted for:					
Debt Service	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Children's Home	0	0	0	0	0
Community Development	0	0	0	0	0
Motor Vehicle and Gasoline Tax	0	0	2,370,925	0	0
Mental Health	0	0	0	3,475,034	0
Developmental Disabilities	0	0	0	0	6,172,815
Tuberculosis/Crippled Child Levy	0	0	0	0	0
Children Services	0	0	0	0	0
Corrections and Public Safety	0	0	0	0	0
Public Assistance	0	83,111	0	0	0
Other Purposes	0	0	0	0	0
Claimants	312,759	0	0	0	0
Assigned	49,360	0	0	0	0
Unassigned	4,206,883	0	0	0	0
Total Fund Balances (Deficit)	4,661,864	136,947	2,741,983	3,477,763	6,204,191
Total Liabilities and Fund Balances	\$8,913,249	\$1,085,360	\$4,813,956	\$5,367,723	\$10,827,499

See accompanying notes to the basic financial statements

Jail Operating Levy	Other Governmental Funds	Total Governmental Funds
\$41,241	\$11,564,003	\$21,828,597
0	484,699	535,767
0	0	55,000
0	47,936	360,695
0	952,229	952,229
1,430	70,551	479,652
1,233,182	4,548,208	11,105,746
0	625,377	2,490,524
0	2,044,771	3,125,584
438,952	1,470,439	10,785,958
0	553,631	3,205,645
0	0	14,849
0	9,698	9,698
0	43,686	187,876
<u>\$1,714,805</u>	<u>\$22,415,228</u>	<u>\$55,137,820</u>

\$50,332	\$525,403	\$1,220,028
0	208,513	213,599
42,371	73,923	399,271
2,647	2,424	46,028
2,414,259	410,334	3,303,748
31,812	60,452	933,650
1,527,148	7,961,174	20,979,507
<u>4,068,569</u>	<u>9,242,223</u>	<u>27,095,831</u>

1,430	70,551	479,652
0	43,686	187,876
0	3,600,988	3,600,988
0	1,362,564	1,362,564
0	952,229	952,229
0	47,936	47,936
0	0	2,370,925
0	0	3,475,034
0	0	6,172,815
0	1,383,338	1,383,338
0	1,810,857	1,810,857
0	3,330,910	3,330,910
0	0	83,111
0	639,879	639,879
0	0	312,759
0	0	49,360
(2,355,194)	(69,933)	1,781,756
<u>(2,353,764)</u>	<u>13,173,005</u>	<u>28,041,989</u>
<u>\$1,714,805</u>	<u>\$22,415,228</u>	<u>\$55,137,820</u>

Tab 4-B
Anticipated Project
Costs

Local Government Innovation Fund Program
Innovation Grant
FY 2012
Budget Narrative Page

- I. The Jefferson County Commissioners will enter into a Contracted Services Agreement with an, as yet, unnamed firm to conduct a Feasibility Study during a twelve-month period beginning in June of 2012. The study will determine the feasibility of putting in place and effectively utilizing a website communications system which connects approximately 55 governmental, educational, industrial, business, and other key project participants. Getting all the partners to the same table will transform the way we do business in Jefferson County. This will enable the partners to focus on common goals of efficiency, cost savings, and sharing as its major targets. The \$49,900 will retain 499 hours of consultant services for the next 12 months.

Contracted Services (one firm to be selected)

\$49,900

LOCAL MATCHING FUNDS
AND
IN KIND CONTRIBUTIONS

1. \$6,000.00 - Cost of Building a Website
(Will occur during the latter part of the Feasibility Study)
 - ♦ Necessary and reasonable to complete the project
 - ♦ Rate of pay is \$30.00 per hour
 - ♦ Jefferson County Commissioners (will pay for services)
300 Market Street
Steubenville, OH 43952
740-283-8500
 - ♦ Service provider not selected as yet
 - ♦ Services provided throughout length of project

2. \$3,600.00 - Website Maintenance for one year
 - ♦ Necessary and reasonable to complete the project
 - ♦ Rate of pay is \$30.00 per hour
 - ♦ Jefferson County Commissioners (will pay for services)
300 Market Street
Steubenville, OH 43952
740-283-8500
 - ♦ Service provider not selected as yet
 - ♦ Services provided throughout length of project

3. \$4,500.00 - Clerical and Communications work being done by a current employee of Progress Alliance, one of the Project Participants (312 hours @ \$14.42 per hour). Her work will support the Feasibility Study.
 - ♦ Necessary and reasonable to complete the project
 - ♦ Specific type of services noted above
 - ♦ Rate of pay noted above
 - ♦ Kim Cline, RLF Administrator
Progress Alliance
630 Market Street
Steubenville, OH 43952
740-283-2476
 - ♦ Services provided intermittently throughout length of project

4. \$16,695.00 - Representatives of the 53 Project Participants supporting the work of the Feasibility Consultant. (9 hours per representative x \$35.00 per hour x 53 representatives = \$16,695.00)
 - ♦ Necessary and reasonable to complete the project
 - ♦ All project participants will provide services to Feasibility Consultant
 - ♦ Services provided throughout length of project
 - ♦ Services will focus on participant needs and collaborative methods of acquiring needs
 - ♦ Rate of pay is noted above

5. \$6,496.00 - Mileage for Feasibility Study consultant. Average of 40 miles per day x 260 full or partial days = 10,400 miles x 56 cents per mile = \$5,824.00. Four round trips to Columbus – 4 x 300 miles = 1,200 miles x 56 cents = \$672.00. \$5,824 + \$672.00 = \$6,496.00
- ♦ Necessary and reasonable to complete the project
 - ♦ Feasibility Consultant firm not chosen as yet
 - ♦ Mileage funds utilized throughout the length of the project
 - ♦ Cost of mileage provided Feasibility Consultant
 - ♦ All project participants will share in this in-kind cost
 - ♦ Rate of pay for service is N/A

Total \$37,291.00 = 74.7% of funds requested (\$49,900.00)

Karen A. Martin

Karen A. Martin, Notary

My Commission Expires 9-13-2016

Tab 4-C
3-year Financial
Projections

THREE-YEAR PROJECTIONS OF SAVINGS
FROM IMPLEMENTATION OF A COUNTY-WIDE
CENTRALIZED COMMUNICATION SYSTEM

*Please note: All projections are conservative in nature. Actual savings will probably exceed the projections noted based on Feasibility Study results. We have factored in a 3% annual increase in savings for all categories except numbers 5, 10, and 11.

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
1. Shared Services - (\$300 annual savings x 53 entities)	\$ 15,900.00	\$ 16,377.00	\$ 16,868.31
2. Volume Purchasing - (\$400 annual savings x 53 entities)	\$ 21,200.00	\$ 21,836.00	\$ 22,491.08
3. Shared Personnel - (\$500 annual savings x 53 entities)	\$ 26,500.00	\$ 27,295.00	\$ 28,113.85
4. Local Job Force Training - (\$150 annual savings on gasoline/tuition for 150 trainees annually)	\$ 22,500.00	\$ 23,175.00	\$ 23,870.00
5. Employing Jefferson County Residents - (50 new Gas & Oil industry employees in Year 1, 75 in Year 2, & 100 in Year 3 at \$60,000 per employee)	\$3,000,000.00	\$4,500,000.00	\$6,000,000.00
6. School Districts' Savings - (\$700 per year x 5 districts)	\$ 3,500.00	\$ 3,605.00	\$ 3,773.00
7. Communications & work currently being done by Progress Alliance personnel which will become part of Project UNITE (312 hours x \$14.42 per hour)	\$ 4,500.00	\$ 4,635.00	\$ 4,775.00
8. Exchange of Cost Savings Measures - (\$300 per year x 53 project participants)	\$ 15,900.00	\$ 16,377.00	\$ 16,868.31
9. Centralized Vehicle Maintenance (\$250 per year x 33 Governmental Agencies)	\$ 8,250.00	\$ 8,498.00	\$ 8,753.00
10. Website Maintenance Savings - (\$500 per year x 53 project participants)	\$ 26,500.00	\$ 27,295.00	\$ 28,113.85
11. Posting Job Vacancies - (\$100 per year x 53 project participants)	\$ 5,300.00	\$ 5,300.00	\$ 5,300.00
PROJECTED SAVINGS FOR A THREE-YEAR PERIOD	\$3,150,050.00	\$4,654,393.00	\$6,158,926.30

Local Government Innovation Fund Program
 Project UNITE
 3-year Budget Projection*

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
I. Personnel Costs (Communications Coordinator)			
A. Salary	\$45,000.00	\$46,350.00	\$47,740.00
B. Benefits	\$23,000.00	\$23,690.00	\$24,400.70
II. Contracted Services			
A. Website Maintenance	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
III. Support Services (Communications Coordinator)			
A. Cell Phone Services	\$ 900.00	\$ 900.00	\$ 900.00
IV. Other Costs			
A. Mileage	\$ 6,496.00	\$ 6,328.00	\$ 6,138.16
B. Registration (Professional Meetings)	\$ 350.00	\$ 280.00	\$ 280.00
C. Overnight Accommodations (Professional Meetings)	\$ 500.00	\$ 375.00	\$ 375.00
	_____	_____	_____
Budget Totals	\$80,246.00	\$81,923.00	\$83,833.86

*Please Note:

We understand the expenses in our three-year projections cannot be funded from Local Government Innovation Funds. Our assumption is that the Feasibility Study results will support implementation of Project UNITE and that local funds from Jefferson County business, industry, and other philanthropic groups and individuals will collectively bear the costs noted above.

V. Tab 5: Supporting Documentation

- A. Partnership Agreement
- B. Resolution/letters of support
- C. 2010 Census
 - ♦ county
 - ♦ municipality
 - ♦ township
- D. 2010 Audit Report
- E. Self-score assessment
- F. Jefferson County Map of Utica and Marcellus Shale
- G. Jefferson County Oil & Gas Committee

Tab 5-A
Partnership
Agreement

EXECUTED PARTNERSHIP AGREEMENT

The three undersigned partners have entered into a partnership agreement to conduct a feasibility study relating to countywide collaboration, sharing resources, increased cost effectiveness and efficiency, and increasing value added services. The undersigned will also serve as the liaisons to the additional partners who have committed support of and participation in Project UNITE as verified by their enclosed letters of support.

The nature of the partnership is that all parties agree to share data, ideas, and human/fiscal resources to fulfill the work outlined in the attached RFP.

The project proposes putting in place and effectively utilizing a centralized communications system which connects government, education, industry, business, and other key community project participants to begin building the context for collaboration and sharing services.

JEFFERSON COUNTY BOARD OF COMMISSIONERS

Dr. Thomas E. Graham
Chair / Jefferson County Commissioners

THE CITY OF STEUBENVILLE

Domen P. King
Office of the Mayor

Cathy Davison
Office of the City Manager

PROGRESS ALLIANCE

Edward Loon
Executive Director

Tab 5-B
Resolutions/Letters of
Support

BOARD OF COUNTY COMMISSIONERS

JEFFERSON COUNTY
301 MARKET STREET
STEUBENVILLE, OHIO 43952
TELEPHONE (740) 283-8500
FAX NUMBER (740) 283-8599

Commissioners

THOMAS G. GENTILE
DR. THOMAS E. GRAHAM
DAVID C. MAPLE, JR.

Clerk of the Board

LINDA L. PORTER

February 23, 2012

Progress Alliance
Mr. Ed Looman, Ex. Director
630 Market Street
Steubenville, Ohio 43952

Dear Mr. Looman:

During the meeting of the Board of Commissioners held on February 16, 2012, Mr. Gentile moved,

"The Board of Commissioners, County of Jefferson, State of Ohio, Draft Correspondence to the Office of Redevelopment-Letter of Support-Jefferson County Local Government Innovation Fund Grant Proposal.

"Mr. Maple seconded.

Roll call - Mr. Gentile, Yes; Mr. Maple, Yes; Dr. Graham, Yes.

Sincerely,

BOARD OF COUNTY COMMISSIONERS


Linda Porter, Clerk

Attachment

COUNTY COMMISSIONERS

Jefferson County

Ohio

RESOLUTION IN SUPPORT OF THE JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND PROJECT UNITE

WHEREAS, The Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, Through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, Projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, Best Practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, Partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economics of scale; and

WHEREAS, These collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED, This 16th Day of February, 2012, that the Board of Commissioners, County of Jefferson, State of Ohio, endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

ADOPTED THIS 16TH DAY OF FEBRUARY, 2012



Dr. Thomas E. Graham

DR. THOMAS E. GRAHAM

Thomas G. Gentile

THOMAS G. GENTILE

David C. Maple, Jr.

DAVID C. MAPLE, JR.



THE CITY OF STEUBENVILLE

OFFICE OF THE MAYOR

115 S. Third Street
Steubenville, OH 43952

Domenick Mucci, Jr., Mayor

PHONE: 740-283-6000 extension 1100
FAX: 740-283-6165
EMAIL: mayor@cityofsteubenville.us
WEBSITE: www.cityofsteubenville.us

February 13, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

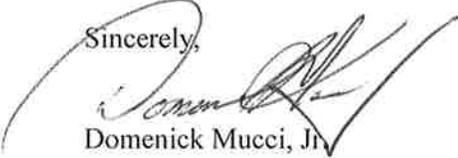
The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future shared services projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,


Domenick Mucci, Jr.
Mayor

DMjr/sjd



THE CITY OF STEUBENVILLE CITY MANAGER'S OFFICE

115 S. Third Street
Steubenville, OH 43952

Cathy Davison, City Manager

PHONE: 740-283-6000 extension 1100
FAX: 740-283-6165
EMAIL: citymanager@cityofsteubenville.us
WEBSITE: www.cityofsteubenville.us

February 14, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future shared services projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Very truly yours,


Cathy Davison
City Manager

cc: Steubenville Mayor and City Council

5-8-4

BY COUNCIL AS A WHOLE

READINGS

1st February 28, 2012

2nd February 28, 2012

3rd February 28, 2012

RESOLUTION NO. 2012-19

A RESOLUTION IN SUPPORT OF THE JEFFERSON COUNTY GOVERNMENT INNOVATION FUND PROJECT UNITE.

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF STEUBENVILLE, COUNTY OF JEFFERSON, STATE OF OHIO:

SECTION 1: That this Council does hereby endorse and encourage participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

SECTION 2: That this Resolution shall take effect and be in full force immediately upon its passage and approval by Council; otherwise at the earliest period allowed by law.

DATED February 28, 2012 APPROVED: [Signature]
MAYOR

DATED February 28, 2012 ATTEST: [Signature]
CLERK OF COUNCIL



Feb. 22, 2012

**Thea J. Walsh
Deputy Chief
Office of Redevelopment
77 S. High St.
P.O. Box 1001
Columbus, Ohio 43216-1001**

Ms. Walsh:

Progress Alliance, the public-private economic development organization serving Jefferson County, is pleased to express its support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by our board of county commissioners and the county Educational Service Center.

Project UNITE (Using Network Initiatives To Excel) is an ambitious effort to unite government, business, industry, education, agencies, citizens and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new oil and gas industry throughout the county and also respond to many other collaborative concerns associated with a long-time struggling economy.

The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future shared services projects.

It is our hope that your office will support funding this project. Our supporters adopted a resolution of support at their Feb. 21 meeting. Progress Alliance believes this project will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

**Ed Looman
Executive Director**

5-B-6



RESOLUTION 2012-01

PROGRESS ALLIANCE

A RESOLUTION OF SUPPORT FOR PROJECT UNITE

WHEREAS, Progress Alliance, the public-private economic development organization serving Jefferson County recognizes Project UNITE (Using Network Initiatives To Excel) is an ambitious effort to unite government, business, industry, education, agencies, citizens and other stakeholders in Jefferson County.

WHEREAS, Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.; and

WHEREAS, Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future shared services projects:

NOW THEREFORE, it is hereby resolved that Progress Alliance extends its strong support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

ADOPTED THIS 21st DAY OF FEBRUARY, 2012, BY THE PARTNERS OF PROGRESS ALLIANCE.



Kenneth R. Perkins, President

JEFFERSON COUNTY ENGINEER'S OFFICE

James F. Branagan, P.E., P.S.

Jefferson County Engineer

February 14, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

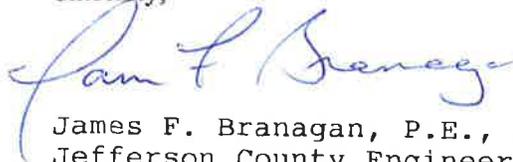
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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



James F. Branagan, P.E., P.S.
Jefferson County Engineer



Jefferson Soil and Water Conservation District

"To promote wise land use management through technical and educational services in order to help people conserve and enhance the natural resources base for a better quality of life."

February 13, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Brandon Andresen
Water Quality Coordinator

5-B-9



JEFFERSON COUNTY
WATER and SEWER DISTRICT

596 State Route 43 ▪ P.O. Box 2579 ▪ Wintersville, Ohio 43953-0579
740.283.8577 ▪ Fax 740.283.8634 ▪ www.jcwatersewer.com

February 21, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

A handwritten signature in blue ink that reads "Shannan Gosbin".

Shannan Gosbin
Director of Sanitary Engineering

5-B-10

The City Of Toronto

State of Ohio
"The Gem City"



416 Clark Street
P.O. Box 189
Toronto, Ohio 43964
740-537-3743
Fax 740-537-5010

Service Director
Larry Coppa

Mayor
John F Geddis

Safety Director
John C Parker

February 13, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Respectfully,

A handwritten signature in blue ink that reads "John Geddis".

John Geddis
Mayor, City of Toronto

"This institution is an equal opportunity provider, and employer."

5-8-11

RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

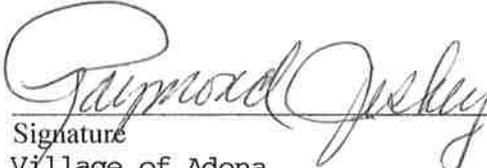
WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 14 day of February, 2012, that the Village of Adena endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.


Signature _____ Title Mayor Date 2-14-12
Village of Adena

5-B-12

Village of Amsterdam
103 Springfield Street
P.O. Box 115
Amsterdam, OH 43003-0115
Ph. 740-543-4396

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely, Gary Peppering

Gary Peppering
Mayor, Village of Amsterdam

5-8-13

VILLAGE OF BERGHOLZ

PO BOX 242
Bergholz, OH 43908-0242
(740)768-2200

February 18, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Scott M. Rowan
Mayor
Village of Bergholz

5-0-14

the village of bloomingdale

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

David Jeffy
MAYOR
VILLAGE of Bloomingdale, Oh

Village of Dillonvale, Ohio

P.O. Box 546
Dillonvale, OH 43917

740-769-2570

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Michele Dulesky, Mayor

5-B-16

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Frank Maut Mayor
OF EMPIRE

Village of Irondale

The Honorable William D. Allen

P.O. Box 211

91 Rural Way

Irondale, Ohio 43932

Phone 330-532-2216

Fax 330-532-2218

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



5-8-18

**VILLAGE OF MINGO JUNCTION
OFFICE OF MAYOR**

**501 COMMERCIAL STREET
MINGO JUNCTION, OHIO 43938
Phone 740-535-1511 – Fax 740-535-2058**

February 28, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangement in Jefferson County.

Sincerely,

A handwritten signature in cursive script, appearing to read "Ronald E. DiCarlo".

Ronald E. DiCarlo
Mayor

5-8-20

VILLAGE of MT. PLEASANT

Office of the Mayor

P.O. Box 445 * Mt. Pleasant, Ohio 43939

740-769-2603

Thea J. Walsh, Deputy Chief

Office of Redevelopment

77 South High Street, P.O. Box 1001

Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Mayor Charles Banannio

VILLAGE OF RAYLAND

MAYOR'S OFFICE
859-6278

195 MAIN STREET P.O. Box 188
RAYLAND, OHIO 43943

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Richard Bibbo
Village Administrator
Sammy Hill
MAYOR

5-8-22

Village of Richmond

37 West Main Street
P.O. Box 335
Richmond, Ohio 43944
(740)765-4335

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Harry Thomas - Mayor



VILLAGE OF SMITHFIELD
 1347 Main Street, P.O. Box 454
 Smithfield, Oh. 43948
 Phone: (740) 733-7709

Thea J. Walsh, Deputy Chief
 Office of Redevelopment
 77 South High Street, P.O. Box 1001
 Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Richard J. Boyd MAYOR
 Village of Smithfield

5-8-24

VILLAGE OF STRATTON, OHIO

P.O. BOX 145 * STRATTON, OHIO 43961

JOHN M. ABDALLA
MAYOR
(740) 537-3091

CONNIE ROHALL
CLERK
(740) 537-1534
FAX# (740) 537-1513

STEPHEN E. ZDINAK
TREASURER
(740) 537-1534

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



5-8-25

VILLAGE OF TILTONSVILLE

Po Box 127 Tiltonsville, Ohio 43963

Jerome Vinci, Mayor

Jerry Davis, Chief of Police

Carl J. Sgalla, Village Administrator

Tim Rankin, Clerk /Treasurer

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

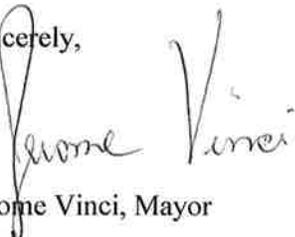
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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Jerome Vinci, Mayor

5-8-26

RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE

RESOLUTION: 009-2012

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

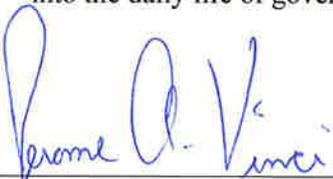
WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 21 st. day of February, 2012, that the Village of Tiltonsville endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

	Mayor	02-21-2012
Signature Village of Tiltonsville	Title	Date

Village of Wintersville
Municipal Complex, 200 Grove Street
Wintersville, Ohio 43953

Phone : (740) 264-5533

Fax: (740) 266-3176

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contracts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future service projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Robert Gale
Mayor
Village of Wintersville

Pride & Progress with a Hometown Heart
"This Institution is an equal opportunity provider and employer"
Web site: www.wintersville.net

5-6-18

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future shared services projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

*John L. DeTilippo / MAYOR
Village of Yorkville*

Brush Creek Township Board of Trustees

Christopher Rawlings, Chairman/Trustee
Dan Morgan, Vice Chairman/Trustee
Matthew Rose, Trustee

Brenda J. Chronister, Fiscal Officer/Clerk
1138 Township Road 296
Hammondsville, Oh 43930
Telephone: 330-679-2216

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government ~~Initiative~~ Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Chris Rawlings

Cross Creek Township

251 Airport Road
Wintersville, Ohio 43953
740-264-7619

February 29, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Louis Vandeborne
Trustee
Cross Creek Township
Jefferson County, OH

**ISLAND CREEK TOWNSHIP
DARLA VANFOSSEN, FISCAL OFFICER
416 TOWNSHIP ROAD 373
RICHMOND, OHIO 43944
(740) 765-4612**

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, PO Box 1001
Columbus, Ohio 43216-1001

February 14, 2012

Dear Ms. Walsh;

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Network Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the New Utica and Marcellus Shale Industry throughout the County and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single Countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future shared services projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,


Bryan Marcino,
Chairman of the Board, Island Creek Township

Bryan Marcino, Trustee
Sam Grafton, Trustee
Mark Clark, Trustee

**Knox Township Board of Trustees
2407 Twp. Rd. 246
Toronto, OH. 43964**

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, OH. 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project Unite: Using Networking Initiatives to Excel is an ambitious effort to unite government businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project Unite will respond to the impact and challenges created by the recent surge of the Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and and alerts, contacts, etc.

Project Unite represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project Unite should open the door to encourage collaboration for future shared service projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely, 
Chairman

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future shared services projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Charles J. Stuyik Chairman
Mt. Pleasant Township Trustee

ROSS TOWNSHIP TRUSTEES

Odessa Pethtel, Fiscal Officer

128 Twp Hwy 286
Richmond, Ohio 43944

February 16, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O.Box 1001
Columbus, OH 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Dept. of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of the Project UNITE should open the door for future shared services projects.

We encourage your office to support funding this project. We believe it will represent an opportunity for shared service arrangements in Jefferson County.

Sincerely,

Ross Township Trustees

Odessa Pethtel

Odessa Pethtel, Fiscal Officer



SALEM TOWNSHIP

Jefferson County, OH

Mailing Address: 205 Westfall Lane
Physical Address: 47 Twp Road 216
Richmond, OH 43944
740-765-5113
www.SalemJeffOH.com
Trustees@SalemJeffOH.com

Thea J. Walsh,
Deputy Chief Office of Redevelopment
77 South High Street, P.O. Box 1001 Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Projects UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also re;POND to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Terry Bell 2-20-2012

Terry Bell, Chairman
Salem Township Trustees

Terry Bell, Trustee
740-765-4974
740-317-5693
Terry@SalemJeffOH.com

Thomas McConnell, Trustee
740-765-5180
740-632-1489

Eric Mercer, Trustee
740-765-4527
740-381-0886

Judy Greer, Fiscal Officer
740-765-5398

Judy@SalemJeffOH.com

5-B-36



SALEM TOWNSHIP

Jefferson County, OH

Mailing Address: 205 Westfall Lane
Physical Address: 47 Twp Road 216
Richmond, OH 43944
740-765-5113
www.SalemJeffOH.com
Trustees@SalemJeffOH.com

RESOLUTION IN SUPPORT OF THE JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND PROJECT UNITE

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 20 day of February, 2012, that the Salem Township Board endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

Terry Bell
Signature

Chairman Salem Township
Title

2-20-2012
Date

5-B-37

Terry Bell, Trustee
740-765-4974
740-317-5693
Terry@SalemJeffOH.com

Thomas McConnell, Trustee
740-765-5180
740-632-1489

Eric Mercer, Trustee
740-765-4527
740-381-0886

Judy Greer, Fiscal Officer
740-765-5398
Judy@SalemJeffOH.com

SALINE TOWNSHIP TRUSTEE'S
164 CNTV HWY. 50A P.O. BOX 177
HAMMONDSVILLE, OHIO 43930
PHONE 330-532-2195 OR 330-532-2196 FAX 330-532-5844
FISCAL OFFICER-DON FRALEY
CHUCK CRAWFORD-CHAIRMAN
DANNY HOUSEHOLDER -VICE CHAIRMAN
DONALD WILSON -TRUSTEE

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future shared services projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Donald F. Fraley, Fiscal Officer
Saline Township Trustees

Smithfield Township

**P.O. Box 533
Dillonvale, OH 43917**

**Ronald Malin, Trustee
John Sebring, Trustee
Daniel Cermak, Trustee
Tina Boyle, Fiscal Officer**

February 17, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



John Sebring
(Smithfield Township Trustee)

Springfield Township Trustees

Tracey L. Matta, Fiscal Officer

35 Twp. Hwy. 1075

Bergholz, OH 43908

(740)543-3917

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

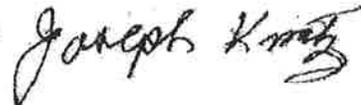
The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Steubenville Township
Board of Trustees
25 Smithfield Street St. Rt. 151
PO Box 178
Mingo Junction, Ohio 43938

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, ect.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



John Scott Fabian
Steubenville Township Trustee

WARREN TOWNSHIP TRUSTEES

302 Walden Avenue Tiltonsville, Ohio 43963

Daniel Meeker, Trustee

Carl J. Sgalla, Trustee

Frank Litva, Trustee

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Carl J. Sgalla, Chairman Warren Township Trustees

5-8-42

RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE

RESOLUTION: 02082012-B

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 8 th. day of February, 2012, that the Warren Township Trustees endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.


Signature
Warren Township

Chairman

02-08-2012

Title

Date



WAYNE TOWNSHIP/JEFFERSON COUNTY

11991 CO. RD. 26

BLOOMINGDALE, OH 43910

PHONE AND FAX: (740) 944-1482

Trustees:

Brian S. Wilson, Chairman
Charles F. Newburn, Vice-Chairman
Vernon L. Jackson, 3rd Trustee

Fiscal Officer:

Sue E. Campbell

February 17, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel, is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

WAYNE TOWNSHIP BOARD OF TRUSTEES


Dr. Brian S. Wilson, Chairman of the Board

5-8-44

Dr. Laura M. Meeks, Ph.D.
President

Jefferson County Campus

4000 Sunset Boulevard
Steubenville OH 43952

Phone: 7402645591
Toll Free: 8006826553 x236

www.egcc.edu



February 15, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

A handwritten signature in black ink, appearing to read 'Laura M. Meeks', is positioned above the typed name.

Laura M. Meeks, Ph.D.
President



EASTERN GATEWAY COMMUNITY COLLEGE

RESOLUTION IN SUPPORT OF THE JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND PROJECT UNITE

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

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WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 16th day of February, 2012, that the Eastern Gateway Community College endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.


Signature

President
Title

2-16-12
Date



1235 University Boulevard
Steubenville, Ohio 43952-1763
740-283-3771
www.franciscan.edu

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future shared services projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

A handwritten signature in blue ink that reads "Charles F. Joyce". The signature is written in a cursive style.

Dr. Charles F. Joyce
Director, Graduate Education

RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE
RESOLUTION: 2-17-12

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

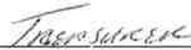
WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

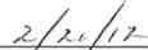
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Signature


Title


Date

Buckeye Local School District

6899 State Route 150
Dillonvale, Ohio 43917

Phone: (740) 769-7395 769-2234 598-4160 546-4900

Fax: (740) 769-2361

Web Address: www.omeresanet/schools/buckeye

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,


Mark S. Miller, Superintendent

"EXCELLENCE - PART OF OUR HERITAGE - THE FOUNDATION OF OUR FUTURE"
An Equal Opportunity Employer

S-B-49

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

*Rich W. Winaker, PRINCIPAL
CATHOLIC CENTRAL HIGH SCHOOL*



**Edison Local School District
Office of the Superintendent
Dr. David Quattrochi**

david.quattrochi@omeres.net
14890 State Route 213
Hammondsville, Ohio 43930
Phone:(330) 532-3199
Fax: (330) 532-2860



February 15, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

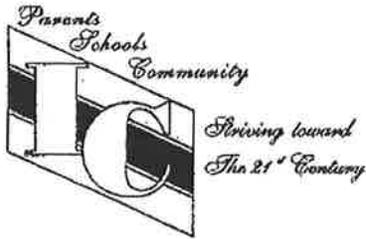
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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,


Dr. David Quattrochi



Indian Creek Local School District

First **BEST** Community
In Jefferson
County

BOARD OF EDUCATION

587 Bantam Ridge Road
Wintersville, Ohio 43953
740-264-3502

OFFICE OF THE SUPERINTENDENT

587 Bantam Ridge Road
Wintersville, Ohio 43953
740-264-3502

OFFICE OF THE TREASURER

587 Bantam Ridge Road
Wintersville, Ohio 43953
740-266-2912

INDIAN CREEK SENIOR HIGH

200 Park Drive
Wintersville, Ohio 43953
740-264-1163

INDIAN CREEK JUNIOR HIGH

110 Steuben Street
Mingo Junction, Ohio 43938
740-266-2916
740-535-0043

HILLS ELEMENTARY

707 Wilson Avenue
Mingo Junction, Ohio 43938
740-283-2479

WAYNE ELEMENTARY

5926 County Highway 22A
Bloomingdale, Ohio 43910
740-944-1751

WINTERSVILLE ELEMENTARY

(Grades 1-6)
100 Park Drive
Wintersville, Ohio 43953
740-264-1691

WINTERSVILLE ELEMENTARY

(Preschool and Kindergarten)
587 Bantam Ridge Road
Wintersville, Ohio 43953
740-264-1739

February 28, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, PO Box 1001
Columbus OH 43216-1001

Dear Ms. Walsh,

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE, Using Networking Initiatives To Excel, is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformation shared service arrangements in Jefferson County.

Sincerely,

John Rocchi
Superintendent

JR/dg

RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 16th day of February, 2012, that the Jefferson County Board of Developmental Disabilities endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

 _____	<i>Supt.</i> _____	<u>2-17-12</u> _____
Signature	Title	Date

RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

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NOW, THEREFORE, BE IT RESOLVED this 21st day of February, 2012, that the Jefferson Cty. JVS Board endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.


Signature


Title

2-21-12
Date

TORONTO CITY SCHOOLS

Administrative Service Center
1307 Dennis Way
Toronto, Ohio 43964
(740) 537-2456
Fax Number: (740) 537-1102

February 17, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Toronto City School Board of Education

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Fred Burns
Superintendent, Toronto City Schools



**Serving Business,
Industry and Community
Since 1908**

February 14, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,


Susan L. Hershey
President

5-6-57



JEFFERSON COUNTY

Regional Planning Commission

500 Market Street ~ Suite 614 ~ Steubenville, Ohio 43952

Phone: 740-283-8568 ~ Fax: 740-283-8656

e-mail: jcrpc@jeffersoncountyoh.com

February 21, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Domenick Mucci, Jr.
Director



Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

A handwritten signature in black ink, appearing to read 'James F. Emmerting', written in a cursive style.



Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,
William C. Lamatrice
Owner
2/13/12

5-8-60



TEMS Joint Ambulance District
201 S. Fourth St. P.O. Box 307
Toronto, OH. 43964
(740)537-3891

*Proudly Serving
Toronto, Empire, Stratton,
and Knox Twp., Ohio*

February 14, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Chief Clark J. Crago
Director of operations

350 Three Springs Drive
Weirton, WV 26062
304-723-5522 Phone
304-723-1608 Fax
www.holidayinn.com/weirtonwv
Bradford D. Degenkolb
Director of Sales
b_degenkolb@yahoo.com
304-723-5522 ext 800
740-381-0394 Mobile



Thea J. Walsh, Deputy Chief

Office of Redevelopment

77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Bradford D. Degenkolb

Jefferson County Ohio Resident

Jefferson County Oil and Gas Committee Member



Manpower

Manpower
500 Market Street, Suite 5
Staubenville
Ohio 43952
USA

T: +1 740 282 2011
F: +1 740 282 1616
www.us.manpower.com

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

Laurel McDowell
Branch Manager

5-8-13

1059 Cadiz Road
Wintersville, OH 43953

(740) 264-5557



609 Allegheny St.
Follansbee, WV 26037

(304) 527-7047

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

James L. Collins
Broker
J.L. Collins



5-B-64

J.C. Collins, Inc.



380 Summit Avenue
Steubenville, OH 43952

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

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Sincerely,

Keith Murdock, Director
Community Relations & Development

S-B-65



COMMUNITY ACTION COUNCIL, INC.

BARBARA V. THOMPSON
CHIEF EXECUTIVE OFFICER

114 NORTH FOURTH STREET
P.O. BOX 130
STUEBENVILLE, OHIO 43952
740/282-0971

February 13, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

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We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,

A handwritten signature in blue ink that reads 'Barbara V. West'.

Barbara V. West
Chief Executive Officer

cc: Admin

**JEFFERSON COUNTY
DEPARTMENT OF JOB AND FAMILY SERVICES**

ELIZABETH FERRON
Director

125 S. FIFTH STREET
STEUBENVILLE, OH 43952

CAROLINE HARRIS
JOHN RODESH
JANIE WASKIEWICZ
Administrators

CHARLES W. GOVEY
Human Resources Administrator

(740) 282-0961 ■ FAX (740) 282-1956

February 14, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious effort to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contacts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future shared services projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Betty Ferron
Director
Jefferson County Department of
Job and Family Services

5-8-67

Tab 5-C
2010 Census

Jefferson County
2010 Census Population For Cities, Villages, and Townships



Name	Census Population			Percent Change 2000 to 2010	Percent Change 1990 to 2000
	2010	2000	1990		
Jefferson County	69,709	73,894	80,298	-5.7%	-8.0%
<u>Incorporated Places and Balance of County</u>					
Adena village (part)	636	676	709	-5.9%	-4.7%
Amsterdam village	511	568	644	-10.0%	-11.8%
Bergholz village	664	769	743	-13.7%	3.5%
Bloomington village	202	221	199	-8.6%	11.1%
Dillonvale village	665	781	887	-14.9%	-12.0%
Empire village	299	300	351	-0.3%	-14.5%
Irondale village	387	418	377	-7.4%	10.9%
Mingo Junction village	3,454	3,631	4,297	-4.9%	-15.5%
Mount Pleasant village	478	535	468	-10.7%	14.3%
New Alexandria village	272	222	260	22.5%	-14.6%
Rayland village	417	434	485	-3.9%	-10.5%
Richmond village	481	471	440	2.1%	7.0%
Smithfield village	869	867	705	0.2%	23.0%
Steubenville city	18,659	19,015	22,125	-1.9%	-14.1%
Stratton village	294	277	292	6.1%	-5.1%
Tiltonsville village	1,372	1,329	1,517	3.2%	-12.4%
Toronto city	5,091	5,676	6,126	-10.3%	-7.3%
Wintersville village	3,924	4,067	4,102	-3.5%	-0.9%
Yorkville village (part)	615	692	763	-11.1%	-9.3%
Balance of Jefferson County	30,419	32,945	33,136	-7.7%	-0.6%
<u>Townships and Independent Cities</u>					
Brush Creek township	438	467	378	-6.2%	23.5%
Cross Creek township	8,348	8,761	9,393	-4.7%	-6.7%
Island Creek township	10,546	12,078	11,444	-12.7%	5.5%
Knox township	4,670	5,011	5,723	-6.8%	-12.4%
Mount Pleasant township	2,368	2,588	2,636	-8.5%	-1.8%
Ross township	721	655	653	10.1%	0.3%
Salem township	3,148	3,162	3,713	-0.4%	-14.8%
Saline township	1,353	1,454	1,493	-6.9%	-2.6%
Smithfield township	3,473	3,578	3,840	-2.9%	-6.8%
Springfield township	2,367	2,568	2,641	-7.8%	-2.8%
Steubenville city	18,659	19,015	22,125	-1.9%	-14.1%
Steubenville township	4,319	4,695	5,344	-8.0%	-12.1%
Warren township	4,232	4,499	4,993	-5.9%	-9.9%
Wayne township	2,232	2,233	2,602	0.0%	-14.2%
Wells township	2,835	3,130	3,320	-9.4%	-5.7%

n.a. - Could not calculate. Division by zero.

... Denotes that entity did not exist as currently organized.

Note: For the 2000 and 1990 columns, the population may not sum to the county total because of changed jurisdictional structures.

Source: Census 2010, U.S. Census Bureau.

Prepared by: Office of Policy, Research, and Strategic Planning, Ohio Department of Development.

**ESTIMATES FOR JEFFERSON COUNTY SCHOOL DISTRICTS
2010**

District ID	District Name	Grade range of responsibility	Total population	'Relevant' age 5 to 17	'Relevant' age 5 to 17 in families in poverty	Reference Map
3904778	Buckeye Local School District	PK-12	15,230	2,268	487	Map
3904779	Edison Local School District	PK-12	15,335	2,418	470	Map
3904780	Indian Creek Local School District	PK-12	19,238	2,789	594	Map
3904482	Steubenville City School District	PK-12	16,135	2,427	963	Map
3904491	Toronto City School District	PK-12	5,655	826	206	Map

Census.gov > People and Households > SAIPE Main > SAIPE Data > Interactive Tables

Select:

Select a Different Year: 2010

Estimates for Ohio School Districts, 2010

District ID	District Name	Grade range of responsibility	Total population	'Relevant' age 5 to 17	'Relevant' age 5 to 17 in families in poverty	Reference Map
3904778	Buckeye Local School District	PK-12	15,230	2,268	487	Map

Final release date for these estimates: November 2011

Select:

Select a Different Year: 2010

Beginning with the estimates for 2005, data from the American Community Survey were used in the estimation procedure; all prior years used data from the Annual Social and Economic Supplements of the Current Population Survey.

There is uncertainty associated with all estimates in this program. Where possible, we quantify this uncertainty through confidence intervals (please see a basic explanation of confidence intervals). For detail on the sources of uncertainty for state and county estimates, please see [Quantifying Uncertainty for State and County Estimates](#). For a discussion of estimating the relative magnitude of this uncertainty in SAIPE school districts estimates, please see [Quantifying Relative Error in School District Estimates](#).

Before attempting to compare estimates, please see the [General Cautions](#) page.

Source: U.S. Census Bureau | Small Area Income and Poverty Estimates | Last Revised:

5-C-3

Census.gov > People and Households > SAIPE Main > SAIPE Data > Interactive Tables

Select:

 Select a Different Year: 2010

Estimates for Ohio School Districts, 2010

District ID	District Name	Grade range of responsibility	Total population	'Relevant' age 5 to 17	'Relevant' age 5 to 17 in families in poverty	Reference Map
3904779	Edison Local School District	PK-12	15,335	2,418	470	Map

Final release date for these estimates: November 2011

Select:

 Select a Different Year: 2010

Beginning with the estimates for 2005, data from the American Community Survey were used in the estimation procedure; all prior years used data from the Annual Social and Economic Supplements of the Current Population Survey.

There is uncertainty associated with all estimates in this program. Where possible, we quantify this uncertainty through confidence intervals (please see a basic explanation of confidence intervals). For detail on the sources of uncertainty for state and county estimates, please see [Quantifying Uncertainty for State and County Estimates](#). For a discussion of estimating the relative magnitude of this uncertainty in SAIPE school districts estimates, please see [Quantifying Relative Error in School District Estimates](#). Before attempting to compare estimates, please see the [General Cautions](#) page.

Source: U.S. Census Bureau | Small Area Income and Poverty Estimates | Last Revised:

5-C-4

Census.gov > People and Households > SAIPE Main > SAIPE Data > Interactive Tables

Select:

Select a Different Year: 2010

Estimates for Ohio School Districts, 2010

District ID	District Name	Grade range of responsibility	Total population	'Relevant' age 5 to 17	'Relevant' age 5 to 17 in families in poverty	Reference Map
3904780	Indian Creek Local School District	PK-12	19,238	2,789	594	Map

Final release date for these estimates: November 2011

Select:

Select a Different Year: 2010

Beginning with the estimates for 2005, data from the American Community Survey were used in the estimation procedure; all prior years used data from the Annual Social and Economic Supplements of the Current Population Survey.

There is uncertainty associated with all estimates in this program. Where possible, we quantify this uncertainty through confidence intervals (please see a basic explanation of confidence intervals). For detail on the sources of uncertainty for state and county estimates, please see [Quantifying Uncertainty for State and County Estimates](#). For a discussion of estimating the relative magnitude of this uncertainty in SAIPE school districts estimates, please see [Quantifying Relative Error in School District Estimates](#). Before attempting to compare estimates, please see the [General Cautions](#) page.

Source: U.S. Census Bureau | Small Area Income and Poverty Estimates | Last Revised:

5-C-5

Census.gov > People and Households > SAIPE Main > SAIPE Data > Interactive Tables

Select:

Select a Different Year: 2010

Estimates for Ohio School Districts, 2010

District ID	District Name	Grade range of responsibility	Total population	'Relevant' age 5 to 17	'Relevant' age 5 to 17 in families in poverty	Reference Map
3904482	Steubenville City School District	PK-12	16,135	2,427	963	Map

Final release date for these estimates: November 2011

Select:

Select a Different Year: 2010

Beginning with the estimates for 2005, data from the American Community Survey were used in the estimation procedure; all prior years used data from the Annual Social and Economic Supplements of the Current Population Survey.

There is uncertainty associated with all estimates in this program. Where possible, we quantify this uncertainty through confidence intervals (please see a basic explanation of confidence intervals). For detail on the sources of uncertainty for state and county estimates, please see Quantifying Uncertainty for State and County Estimates. For a discussion of estimating the relative magnitude of this uncertainty in SAIPE school districts estimates, please see Quantifying Relative Error in School District Estimates. Before attempting to compare estimates, please see the General Cautions page.

Source: U.S. Census Bureau | Small Area Income and Poverty Estimates | Last Revised:

5-C-6

Census.gov › People and Households › SAIPE Main › SAIPE Data › Interactive Tables

Select:

Select a Different Year: 2010

Estimates for Ohio School Districts, 2010

District ID	District Name	Grade range of responsibility	Total population	'Relevant' age 5 to 17	'Relevant' age 5 to 17 in families in poverty	Reference Map
3904491	Toronto City School District	PK-12	5,655	826	206	Map

Final release date for these estimates: November 2011

Select:

Select a Different Year: 2010

Beginning with the estimates for 2005, data from the American Community Survey were used in the estimation procedure; all prior years used data from the Annual Social and Economic Supplements of the Current Population Survey.

There is uncertainty associated with all estimates in this program. Where possible, we quantify this uncertainty through confidence intervals (please see a basic explanation of confidence intervals). For detail on the sources of uncertainty for state and county estimates, please see [Quantifying Uncertainty for State and County Estimates](#). For a discussion of estimating the relative magnitude of this uncertainty in SAIPE school districts estimates, please see [Quantifying Relative Error in School District Estimates](#).

Before attempting to compare estimates, please see the [General Cautions](#) page.

Source: U.S. Census Bureau | Small Area Income and Poverty Estimates | Last Revised:

5-C-7

Tab 5-D
2010 Audit Report



Dave Yost • Auditor of State

INDEPENDENT ACCOUNTANTS' REPORT

Jefferson County
301 Market Street
Steubenville, Ohio 43952

To the Board of Commissioners:

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Jefferson County, Ohio (the County), as of and for the year ended December 31, 2010, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the County's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of Jeffco Workshop, which represent 100% of assets and 100% of the revenues for the discretely presented component unit. Other auditors audited those financial statements. They have furnished their report thereon to us and we base our opinion, insofar as it relates to the amounts included for Jeffco Workshop on the report of other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the Comptroller General of the United States' *Government Auditing Standards*. Those standards require that we plan and perform the audit to reasonably assure whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe our audit provides a reasonable basis for our opinions.

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Jefferson County, Ohio, as of December 31, 2010, and the respective changes in financial position and where applicable, cash flows, thereof and the respective budgetary comparisons for the General, Public Assistance, Motor Vehicle Gasoline Tax, Mental Health, Department of Developmental Disabilities and Jail Operating Levy funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 23, 2011, on our consideration of the County's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. While we did not opine on the internal control over financial reporting or on compliance, that report describes the scope of our testing of internal control over financial reporting and compliance and the results of that testing. That report is an integral part of an audit performed in accordance with *Government Auditing Standards*. You should read it in conjunction with this report in assessing the results of our audit.

Voinovich Government Center / 242 Federal Plaza W. / Suite 302 / Youngstown, OH 44503-1293
Telephone: (330) 797-9900 (800) 443-9271 Fax: (330) 797-9949

www.auditor.state.oh.us

Accounting principles generally accepted in the United States of America require this presentation to include *Management's discussion and analysis* as listed in the table of contents, to supplement the basic financial statements. Although this information is not part of the basic financial statements, the Governmental Accounting Standards Board considers it essential for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any other assurance.

We conducted our audit to opine on the financial statements that collectively comprise the County's basic financial statements taken as a whole. The introductory section, the financial section's combining nonmajor fund statements, individual fund statements and schedules and statistical tables provide additional analysis and are not a required part of the basic financial statements. The financial section's combining nonmajor fund statements, individual fund statements and schedules are management's responsibility, and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. These statements and schedules were subject to auditing procedures we applied to the basic financial statements. We also applied certain additional procedures, including comparing and reconciling this information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated in all material respects in relation to the basic financial statements taken as a whole. We did not subject the introductory section and statistical section information to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion or any assurance on them.



Dave Yost
Auditor of State

June 23, 2011

Tab 5-E
Self-score Assessment

Selection Methodology

Completeness and Eligibility Review

Local Government Innovation Fund Project Selection Methodology			
Completeness and Eligibility Review			
Eligibility Item	Description	Complete	Incomplete
Financial Information	<i>Did the applicant include each of the following documents: 1) Three years of financial history (income statement, balance sheet and statement of cash flows); 2) The amount and type of funds requested; 3) The percentage of local matching funds available; 4) Information about in-kind contributions; 5) At least three years of financial projections; 6) If applicable, a description of the expected savings?</i>	✓	
Executed Partnership Agreement	<i>Did the applicant include an executed partnership agreement that 1) separately lists each of the partners involved in the project, 2) outlines the nature of the partnership, and 3) explains how the main applicants and partners will work together on the proposed project?</i>	✓	
Resolution(s) of Support	<i>Did the applicant include a resolution of support from its governing entity? If the application includes collaborative partners, is there a resolution of support for each of the collaborative partners named in the application?</i>	✓	
Demonstration of Match Requirement	<i>Did the applicant demonstrate a match investment equal to at least 10 percent of the total costs of the eligible project? (Please note, match investments may include any combination of local, public or private funds).</i>	✓	
Complete and Eligible	<i>Is the application complete and eligible for review?</i>	✓	

Selection Methodology

Financing Measures

Section 1: Financing Measures			
Financing Measures	Description	Criteria	Max Points
Financial Information	Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.	Applicant provides a thorough, detailed and complete financial information	5
		Applicant provided more than minimum requirements but did not provide additional justification or support	3
		Applicant provided minimal financial information	1
		Total Possible Points	5
Repayment Structure (Loan Only)	Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency fund, rainy day fund, contingency fund, etc.).	Applicant clearly demonstrates a secondary repayment source.	5 N/A
		Applicant does not have a secondary repayment source.	0 N/A
		Total Possible Points	5
Local Match	Percentage of local matching funds being contributed to the project. This may include in-kind contributions.	70% or greater	5
		40-69.99%	3
		10-39.99%	1
		Total Possible Points	5
Total Points Available:		15	

Selection Methodology

Collaborative Measures

Section 2: Collaborative Measures			
Collaborative Measures	Description	Criteria	Points
Population	<i>Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the smallest population listed in the application. Applications from (or collaborating with) small communities are preferred.</i>	Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents	5
		Applicant (or collaborative partner) is a county but has less than 235,000	5
		Applicant (or collaborative partner) is not a county but has a population 20,001 or greater.	3
		Applicant (or collaborative partner) is a county with a population of 235,001 residents or more	3
		Total Possible Points	5
Participating Entities	<i>Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.</i>	More than one applicant	5
		Single applicant	1
		Total Possible Points	5
Total Points Available		10	

Selection Methodology

Success Measures

Section 3: Success Measures			
Success Measures	Description	Criteria	Points
Expected Return	<i>Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories:</i>	75% or greater	30
		25.01% to 74.99%	20
		Less than 25%	10
		Total Possible Points	30
Past Success	<i>Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past.</i>	Yes	5
		No	0
		Total Possible Points	5
Scalable/Replicable Proposal	<i>Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments.</i>	The project is both scalable and replicable	10
		The project is either scalable or replicable	5
		Does not apply	0
		Total Possible Points	10
Probability of Success	<i>Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met.</i>	Provided	5
		Not Provided	0
		Total Possible Points	5
Total Points Available			50

Selection Methodology

Significance Measures

Section 4: Significance Measures			
Significance Measures	Description	Criteria	Points Assigned
Performance Audit Implementation/Cost Benchmarking	<i>The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking.</i>	Project implements a recommendation from an audit or is informed by benchmarking	5
		Project does not implement a recommendation from an audit and is not informed by benchmarking	0
		Total Possible Points	5
Economic Impact	<i>Applicant demonstrates the project will promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes)</i>	Applicant clearly demonstrates economic impact	5
		Applicant mentions but does not prove economic impact	3
		Applicant does not demonstrate an economic impact	0
		Total Possible Points	5
Response to Economic Demand	<i>The project responds to current substantial changes in economic demand for local or regional government services.</i>	Yes	5
		No	0
		Total Possible Points	5
Total Points Available			15

Selection Methodology

Council Measures

Section 5: Council Measures			
Council Measures	Description	Criteria	Points Assigned
Council Preference	Council Ranking for Competitive Rounds	The applicant demonstrates innovation or inventiveness with the project	10
		Total Possible Points	10

5-E-6

Tab 5-F
Jefferson County Map
of Utica and Marcellus
Shale

Tab 5-G
Jefferson County
Oil & Gas Committee

JEFFERSON COUNTY OIL GAS COMMITTEE

NAME	DISCIPLINES	ADDRESS	E-MAIL ADDRESS	PHONE NUMBER	CARRIER
Terry Bell, Salem Twp. Trustee	Townships	3805 SR 152 Dillonvale, OH	ram2k@frontier.com	740-317-5693	Frontier
Jim Branagan, Co. Engineer	Support Team	324 Woodridge Dr. Wintersville	engineer@jeffersoncountyoh.com	740-283-8574	County #
Joyce Collins	Real Estate	3253 Co. Rd 22A, Bloomingdale	jc-collins@comcast.net	740-317-5106	AT&T
Maggie Corder, Soil & Water	Environmental	131 Main St., Wintersville	mcorder@jeffersoncountyoh.com	740-264-9790	Work
Clark Crago	Emergency Service	611 E. Fernwood Dr., Toronto	chief.crago@tems-jad.com	740-381-9045	Verizon
Cathy Davison, City Manager	Guest	115 S. 3rd St., Steubenville	citymanager@cityofsteubenville.us	740-632-2196	AT&T
Brad Degenkolb	Hotel, Lodging	350 Three Springs Dr., Weirton WV	b_degenkolb@yahoo.com	304-723-5522	
Derek Ferguson	Professional Service	110 Main St., Wintersville	derekferguson@yahoo.com	740-381-3647	AT&T
Betty Ferron, Job & Family Services	Support Team	3805 St.Rt. #152, Dillonvale, Oh	ferrob@odjfs.state.oh.us	740-275-2694	AT&T
Keith Fuller	Oil & Gas	Chesapeake	keith.fuller@CHK.com		
Commissioner Gentile	Commissioner	301 Market St., Steubenville	tggentile@earthlink.net	740-283-8500	Work
Rodger Goddard	Citizen Rep	220 Goddard Lane, Toronto	rodgergoddard@msn.com	740-424-8067	AT&T
Shannan Gosbin, W&S Dept.	Support Team	135 Susan Dr., Wintersville	sgosbin@jcwatersewer.com	724-977-8684	Verizon
Commissioner Graham	Commissioner	301 Market St., Steubenville	tjimindie74@hotmail.com	740-381-0963	
Tom Hartwig, Malcolm Pirnie	Land Use/Planning	1603 Carmody Court, Suite 403, Sewickley, PA 15143	Tom.Hartwig@arcadis-us.com	724-934-4121	Work
Ed Hashbarger	Citizen Rep	649 Twp., Rd., 204 Bloomingdale	ohiopatriots4truth@yahoo.com	740-381-3978	AT&T
Rob Herrington, 911	Support Team	P.O. Box 2039, Wintersville, Oh	jcomm@comcast.net	740-317-1911	Verizon
Sue Hershey, Chamber	Support Team	630 Market St., Steubenville	shershey@jeffersoncountychamber.com	740-282-6226	Work
Chris Irvin	Professional Service	222 Fernwood Rd., Wintersville	irvin@eohio.net	740-632-5030	AT&T
Kim Cline	Progress Alliance	630 Market St., Steubenville	kcline@progressalliance.com	740-283-2476	Work
William Lamatrice	Citizen Rep	115 Rex Avenue, Wintersville	wmlammy@comcast.net	740-317-8355	AT&T
Ed Looman, Progress Alliance	Support Team	630 Market St., Steubenville	elooman@progressalliance.com	740-283-2476	Work
Commissioner Maple	Commissioner	301 Market St., Steubenville	dmaple@ball.com	740-283-8500	Work
Laural McDowell, Manpower	Workforce	500 Market Street, Steubenville	laurel.mcdowell@manpower.com	740-317-5113	AT&T
Mike McGlumphy, CAC	Support Team	114 N. 4th St., Steubenville	mmcglumphy_cac@hotmail.com	740-282-0971 ext 139	Work
Dr. Laura Meeks, EGCC	Education	4000 Sunset Blvd., Steubenville	lmeeks@egcc.edu	740-317-6379	AT&T
Domenick Mucci, Regional Planning	Support Team	500 Market Street, Steubenville	DMucciRPC@jeffersoncountyoh.com	740-381-7928	AT&T
Keith Murdock, Trinity	Hospitalization	380 Summit Drive	kmurdock@trinityhealth.com	740-283-7000	Work
Capt. John Parker, Sheriff, EMA	Infrastructure	16001 St. Rt. #7, Steubenville	parkjeff19@yahoo.com	740-275-7400	AT&T
Joy Howell, OME-RESA	Support Team	2023 Sunset Blvd, Steubenville	joy.howell@omeresana.net	740-283-3347	Work
Tracee Joltes, EEGC	Guest	4000 Sunset Blvd., Steubenville	tjoltes@egcc.edu	740-264-5591 ex 311	Work
Mike Lauber, Tuscarawas County	Guest	602 N. Wooster Av, Dover, OH 44622	MRLAUBER@TUSCODISPLAY.COM	330-204-0805	
Stacy Williams	Commissioners Office	301 Market St., Steubenville	commissioners@jeffersoncountyoh.com	740-283-8500	Work



April 2, 2012

David Maple
Jefferson County Board of Commissioners
300 Market Street
Steubenville, Ohio 43952

RE: Application Cure Letter

Dear David Maple:

The Ohio Department of Development (Development) has received and is currently reviewing your application for Round 1 of Local Government Innovation Fund program. During this review Development has determined that additional information is needed for your application. The identified item(s) requiring your attention are listed on the attached page(s). Please respond only to the issues raised. Failure to fully address all the identified items could lead to a competitive score reduction or ineligibility for Round 1 of the Local Government Innovation Fund program. **A written response from the applicant to this completeness review is due to Development no later than 5:00 p.m. on April 30, 2012.** Please send the response in a single email to lgif@development.ohio.gov and include "Cure—Project Name" in the subject line.

While this cure letter represents the additional information needed for Development review, the Local Government Innovation Council continues to reserve the right to request additional information about your application.

Thank you once again for your participation in Local Government Innovation program. Please contact the Office of Redevelopment at lgif@development.ohio.gov or 614-995-2292 if you have further questions regarding your application or the information requested in this letter.

Sincerely,

Thea J. Walsh, AICP
Deputy Chief, Office of Redevelopment
Ohio Department of Development

Local Government Innovation Fund Completeness Review

Applicant: Jefferson County Board of Commissioners
Project Name: Project UNITE
Request Type: Grant

Issues for Response

1. Collaborative Partners

Each collaborative partner must be listed separately. Contact information for all collaborative partners is required. Please note, all entities listed as collaborative partners must execute the partnership agreement and provide a resolution of support.

2. Budget

Please provide a line item budget that includes at minimum: 1) the sources of all funds being contributed to the project include **all** sources—cash, in-kind, etc.; 2) the uses of all funds (provide a line item for each use); 3) the total project costs (including the funding request **and** the local match. Please be sure that all uses of funds are eligible expenses as set forth in the program guidelines.

Example:

Collaboration Village's Project Budget

Sources of Funds

LGIF Request	\$100,000
Match Contribution (10%)	\$ 11,111
Total	\$111,111

Uses of Funds

Consultant Fees for Study	\$111,111
Total	\$111,111

Total Project Cost: \$111,111

3. Match

For **in-kind contributions**, please provide documentation as outlined in section 2.06 of the Local Government Innovation Fund program policies. Certification of in-kind contributions may only be made for past investments. Anticipated in-kind contributions must be certified **after** the contribution is made.

4. Self-Score Assessment

Please complete the interactive selection methodology available on the LGIF program website <http://www.development.ohio.gov/Urban/LGIF.htm> (select selection methodology) to score your project. Applicants do not need to complete the Council Preference or score validation sections when scoring their projects.

5. Population Information and Documentation

Please provide documentation supporting population information provided using the 2010 U.S. Census. To access census information, you may visit the following website <http://factfinder2.census.gov/faces/nav/jsf/pages/index.xhtml>.



JCESC
The Bridge to Tomorrow

Jefferson County Educational Service Center

2023 Sunset Blvd., Steubenville, Ohio 43952 • Phone: 740-283-3347 • Fax: 740-283-2709
www.jcesc.k12.oh.us

JOYCE HOWELL

Superintendent

GEORGE ALLAN
Director
Prof. Development

DON DONAHUE
Treasurer

JEFF OBLAK
Director
Special Education

SHAYE CASPER
Customer Relations
and Billing Officer

April 30, 2012

Thea J. Walsh, AICP
Deputy Chief, Office of Redevelopment
Ohio Department of Development
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

Dear Thea J. Walsh:

In your letter dated April 2, 2012, directed to Mr. David Maple, Board of Commissioners, you noted five Issues for Response directed to Project UNITE, a grant request submitted by the Jefferson County Commissioners. Due to the nature of the format we utilized to respond to the Issues for Response, we were unable to number the pages to coincide with the page numbers in the original grant.

Therefore, we are simply numbering the pages in the Issues for Response in chronological order. We hope this will simplify the blending of the acceptable portions of the original grant with the Issues for Response which we are now submitting.

Sincerely,

George Allan
Liaison
Jefferson County ESC

GA/kam



Response
for
Issue 1

EXECUTED PARTNERSHIP AGREEMENT

The three undersigned partners have entered into a partnership agreement to conduct a feasibility study relating to countywide collaboration, sharing resources, increased cost effectiveness and efficiency, and increasing value added services. The undersigned will also serve as the liaisons to the additional partners who have committed support of and participation in Project UNITE as verified by their enclosed letters of support.

The nature of the partnership is that all parties agree to share data, ideas, and human/fiscal resources to fulfill the work outlined in the attached RFP.

The project proposes putting in place and effectively utilizing a centralized communications system which connects government, education, industry, business, and other key community project participants to begin building the context for collaboration and sharing services.

JEFFERSON COUNTY BOARD OF COMMISSIONERS

Dr. Thomas E. Graham
Chair / Jefferson County Commissioners

THE CITY OF STEUBENVILLE

Donna [Signature]
Office of the Mayor

Cathy Davison
Office of the City Manager

PROGRESS ALLIANCE

Edward Loan
Executive Director

**RESOLUTION No. 2012- 4
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

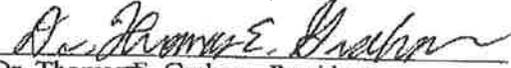
WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

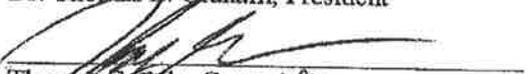
WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

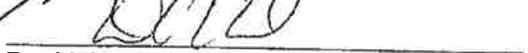
NOW, THEREFORE, BE IT RESOLVED:

1. that the County of Jefferson Board be authorized to apply to the Ohio Department of Development for the Local Government Innovation Fund Project UNITE and establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry;
2. that the Jefferson County Regional Planning Commission and the Jefferson County Educational Service Center be authorized to submit the application on behalf of the Board of County Commissioner, and assume the administrative responsibility of the grant upon funding.

BOARD OF COMMISSIONERS,
JEFFERSON COUNTY, OHIO


Dr. Thomas J. Graham, President


Thomas Genale, Commissioner


David C. Maple, Commissioner

ATTEST:


Linda L. Porter, Clerk

 Apr 23, 2012
Date

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 25th day of April, 2012, that the below entities forms a partnership and endorses participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

City of Steubenville

Teresa DiSilantoni

City of Toronto

Daniel Tzokas

Village of Adena

Janet Harkin

Village of Amsterdam

Village of Bergholz

Village of Bloomingdale

Rich Brounlee

Village of Dillonvale

Brad King

Village of Empire

Connie Rice

Village of Irondale

Russell Crane

Village of Mingo

John F. Adams

Village of Mt. Pleasant

John Adams

Village of New Alexandria

Denny Taylor

Village of Rayland

~~Richard J. ...~~

Village of Richmond

Harry Thomas

Village of Smithfield

Richard L. Byrd

Village of Stratton

Jon S. Sperry

Village of Tiltonsville

Paul J. De ...

Village of Wintersville

Richard ...

Village of Yorkville

Richard D. Vargo

Brush Creek Township

Chris Rawlings

Cross Creek Township

Don Vandekam

Island Creek Township

Mark L. ...

Knox Township

John ...

Mt. Pleasant Township

Gary Jelle

Ross Township

Phil Jordan

Salem Township

Terry Bell

Saline Township

Donald B. Wilson

Smithfield Township

Don Cernak

Springfield Township

William ...

Steubenville Township

John ...

Warren Township

Frank T. ...

Wayne Township

D. ...

Wells Township

Joe Ellis

Attest to: Elizabeth L. Tarr

Date: 4/26/12



Elizabeth L. Tarr
Notary Public
In and For the State of Ohio
My Commission Expires
Oct 12-2016

COUNTY COMMISSIONERS

Jefferson County

Ohio

RESOLUTION IN SUPPORT OF THE JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND PROJECT UNITE

WHEREAS, The Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, Through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, Projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, Best Practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

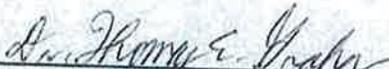
WHEREAS, Partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economics of scale; and

WHEREAS, These collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED, This 16th Day of February, 2012, that the Board of Commissioners, County of Jefferson, State of Ohio, endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

ADOPTED THIS 16TH DAY OF FEBRUARY, 2012




DR. THOMAS E. GRAHAM


THOMAS G. GENTILE


DAVID C. MAPLE, JR.

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

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WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 25th day of April, 2012, that the below entities forms a partnership and endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

PARTNER

SIGNATURE

FRANCISCAN UNIVERSITY





**RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 16th day of February, 2012, that the Eastern Gateway Community College endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.


Signature

President
Title

2-16-12
Date

ENC. 31

RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

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WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 21st day of February, 2012, that the Jefferson Cty. JVS Board endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

Robert L. George Signature President Title 2-21-12 Date

RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

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WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 16th day of February, 2012, that the Jefferson County Board of Developmental Disabilities endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

<u>Michael G. McLaughlin</u>	<u>Supt.</u>	<u>2-17-12</u>
Signature	Title	Date

RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE
RESOLUTION: 2-17-12

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

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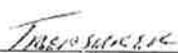
WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

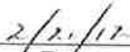
WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 21st day of February, 2012, that the Jefferson County Governing Board endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.


Signature


Title


Date

RESOLUTION IN SUPPORT OF THE
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

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WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 13 day of March, 2012, that the Edison Local Board endorses and encourages participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.


Signature

Superintendent
Title

March 13, 2012
Date

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

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WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 25th day of April, 2012, that the below entities forms a partnership and endorses participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

Company Name: JEFFERSON COUNTY CAC

Address: 114 N 4th STREET

Signature: Richard K. Pusley

STUBERVILLE OHIO 43952

Date: 4/30/2012

Phone #: 740-282-0971 EXT 139

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

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PARTNER

SIGNATURE

<u>Toronto City Schools Supt.</u>	<u>Frederick P. Bean</u>
<u>JEFFERSON Soil & WATER Cons. DISTRICT -</u>	<u>Greg Moran, Dist Adm</u>
<u>Jefferson County Water & Sewer Dist.</u>	<u>Shannon Holte</u>
<u>Jefferson County Engineer</u>	<u>Sam F. Brennan</u>
<u>Indian Creek Schools</u>	<u>R. St. ...</u>
<u>J.C. Collins, Inc.</u>	<u>Joyce Collins</u>
<u>Em-med. p, inc.</u>	<u>J. T. ...</u>

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

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PARTNER

SIGNATURE

STEUBENVILLE CATHOLIC CENTRAL

Rich Wilinski

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

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Name: Jefferson County Regional Planning Commission
Address: 500 Market Street
City: Steubenville, Ohio 43952
Phone: 740-283-8568

Signature 

Attest to: Elizabeth L. Tarr

Date: April 30-2012



Elizabeth L. Tarr
Notary Public
In and For the State of Ohio
My Commission Expires
Oct. 12-2016

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

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Company Name: Trinity Health Sys
Signature: [Handwritten Signature]
Date: 4/30/12

Address: 380 Summit Ave
STWB OH 43152
Phone #: 740-283-7296

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

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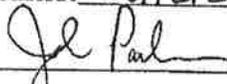
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Company Name: Jefferson County EMA

Address: 300 AIRPORT RD, P.O. Box 2039

Signature: 

WINTERSVILLE, OH 43953

Date: 4-30-2012

Phone #: 740-264-4646

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development promotes efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder service are improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 25th day of April, 2012, that the below entities enter into partnership and endorse participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to a smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

Company Name: Progress Alliance

Address: 630 Mar

Signature: HELOO

Stuebenville, OH

Date: 4-30-12

Phone #: 740-283-2

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government services for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development seeks to promote efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder services can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 25th day of April, 2012, that the below entities forms a partnership and endorses participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to the smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

Company Name: Jefferson County Water
Sewer District
Signature: Shannon Deal
Date: 4-30-12

Address: 596 St Rt 152, PO Box 2579
Wintersville, OH 43953
Phone #: 740-283-8577

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development promotes efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

WHEREAS, best practices offer evidence that quality, efficiency, innovation, and stakeholder service can be improved through collaboration; and

WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 25th day of April, 2012, that the below entities have entered into partnership and endorses participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to a smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

Company Name: <u>Jefferson County Engineers Dept.</u>	Address: <u>598 SR 42</u>
Signature: <u>[Signature]</u>	<u>Steubenville, Ohio</u>
Date: <u>4/30/12</u>	Phone #: <u>740-283-</u>

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development promotes efficiency, collaboration, merger, and shared services among local governments; and **WHEREAS**, projects are also expected to facilitate improved business environments and promote community attraction; and

WHEREAS, HB 153 permits educational service centers to enter into contracts with any political subdivision; and

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WHEREAS, partnering together to align and share services has the potential and capacity to save resources, reduce duplication of services, and create economies of scale; and

WHEREAS, these collaborative endeavors have potential to improve the business environment and promote community/county attraction.

NOW, THEREFORE, BE IT RESOLVED this 25th day of April, 2012, that the below entities hereby enter into partnership and endorse participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to a smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

Company Name: Eastern Gateway Community College

Address: 4000 Sunset Boulevard, Steubenville, Ohio 43952

Signature: President

Date: April 30, 2012

Phone #: (740)264-5591

04/30/2012 MON 11:57 FAX

**PARTNERSHIP AGREEMENT
JEFFERSON COUNTY LOCAL GOVERNMENT INNOVATION FUND
PROJECT UNITE**

WHEREAS, the Local Government Innovation Fund (LGIF) was established to provide financial assistance to Ohio political subdivisions for planning and implementing projects that are projected to create more efficient and effective service delivery within a specific discipline of government for one or more entities; and

WHEREAS, through the Local Government Innovation Fund, the Ohio Department of Development promotes efficiency, collaboration, merger, and shared services among local governments; and

WHEREAS, projects are also expected to facilitate improved business environments and promote community attraction; and

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NOW, THEREFORE, BE IT RESOLVED (this 25th day of April, 2012, that the below entities hereby enter into a partnership and endorses participation in the Jefferson County Local Government Innovation Fund Project UNITE to establish a central hub for oil and gas related issues and information leading to a smooth transition and integration of the Utica and Marcellus Shale Industry into the daily life of government, business, school, and citizenry in Jefferson County.

Company Name: Huntington Energy Services
Signature: [Handwritten Signature]
Date: 4-30-12

Address: 350 TRENCH
WESTMINSTER, WV 26046
Phone #: 301-783-9522

Response
for
Issue 2

Local Government Innovation Fund Program
Innovation Grant
FY 2012
Budget Page

Source of Funds

LGIF Request	\$49,900 (See Budget Narrative Page)
<u>Match Contribution (76%)</u>	<u>\$37,921</u>
TOTAL	\$87,821

Uses of Funds

Contracted Services – Consultant Fees	\$49,900 (Grant)
Cost of Building a Website	\$ 6,000 (Match)
Cost of Website Maintenance	\$ 3,600 (Match)
Clerical and Communications Work	\$ 4,500 (Match)
Support Efforts from Project Participants	\$17,325 (Match)
<u>Mileage for Feasibility Study Consultant</u>	<u>\$ 6,496 (Match)</u>
TOTAL	\$37,921 (76% of Grant Request)

(See Pages 4-B-3 and 4-B-4 for [Match] explanations)

Local Government Innovation Fund Program
Innovation Grant
FY 2012
Budget Narrative Page

- I. The Jefferson County Commissioners will enter into a Contracted Services Agreement with an, as yet, unnamed firm to conduct a Feasibility Study during a twelve-month period beginning in June of 2012. The study will determine the feasibility of putting in place and effectively utilizing a website communications system which connects approximately 55 governmental, educational, industrial, business, and other key project participants. Getting all the partners to the same table electronically will transform the way we do business in Jefferson County. This will enable the partners to focus on common goals of efficiency, cost savings, and sharing as its major targets. The \$49,900 will retain 499 hours of consultant services for the next 12 months.

Contracted Services (one firm to be selected)

\$49,900

Response
for
Issue 3

LOCAL MATCHING FUNDS
AND
IN KIND CONTRIBUTIONS

1. \$6,000.00 - Cost of Building a Website
(Will occur during the latter part of the Feasibility Study)
 - ♦ Necessary and reasonable to complete the project
 - ♦ Rate of pay is \$30.00 per hour
 - ♦ Jefferson County Commissioners (will pay for services)
300 Market Street
Steubenville, OH 43952
740-283-8500
 - ♦ Service provider not selected as yet
 - ♦ Services provided throughout length of project

2. \$3,600.00 - Website Maintenance for one year
 - ♦ Necessary and reasonable to complete the project
 - ♦ Rate of pay is \$30.00 per hour
 - ♦ Jefferson County Commissioners (will pay for services)
300 Market Street
Steubenville, OH 43952
740-283-8500
 - ♦ Service provider not selected as yet
 - ♦ Services provided throughout length of project

3. \$4,500.00 - Clerical and Communications work being done by a current employee of Progress Alliance, one of the Project Participants (312 hours @ \$14.42 per hour). Her work will support the Feasibility Study.
 - ♦ Necessary and reasonable to complete the project
 - ♦ Specific type of services noted above
 - ♦ Rate of pay noted above
 - ♦ Kim Cline, RLF Administrator
Progress Alliance
630 Market Street
Steubenville, OH 43952
740-283-2476
 - ♦ Services provided intermittently throughout length of project

4. \$17,325.00 - Representatives of the 55 Project Participants supporting and collaborating with the work of the Feasibility Consultant. (9 hours per representative x \$35.00 per hour x 55 representatives = \$17,325.00)
 - ♦ Representatives of the Project Participants are all Collaborative Partners
 - ♦ Necessary and reasonable to complete the project
 - ♦ All project participants will provide services and information to Feasibility Consultant
 - ♦ Services provided throughout length of project
 - ♦ Services will focus on participant needs and collaborative methods of acquiring needs
 - ♦ Rate of pay is noted above

5. \$6,496.00 - Mileage for Feasibility Study consultant. Average of 40 miles per day x 260 full or partial days = 10,400 miles x 56 cents per mile = \$5,824.00. Four round trips to Columbus - 4 x 300 miles = 1,200 miles x 56 cents = \$672.00. \$5,824 + \$672.00 = \$6,496.00

- ♦ Necessary and reasonable to complete the project
- ♦ Feasibility Consultant firm not chosen as yet
- ♦ Mileage funds utilized throughout the length of the project
- ♦ Cost of mileage provided Feasibility Consultant
- ♦ All project participants will share in this in-kind cost
- ♦ Rate of pay for service is N/A
- ♦ Mileage to be paid collaboratively by Project Participants

Total \$37,921.00 = 76% of funds requested (\$49,900.00)

Karen A. Martin

Karen A. Martin, Notary

My Commission Expires 9-13-2016

Response
for
Issue 4

Local Government Innovation Fund Program

Application Scoring

Lead Applicant	Jefferson County Board of Commissioners
Project Name	Project UNITE

<input checked="" type="checkbox"/>	Grant Application
-------------------------------------	--------------------------

or

<input type="checkbox"/>	Loan Application
--------------------------	-------------------------

The Local Government Innovation Fund Council
77 South High Street
P.O. Box 1001
Columbus, Ohio 43216-1001
(614) 995-2292

Local Government Innovation Fund Project Scoring Sheet

Section 1: Financing Measures

Financing Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Financial Information	<p><i>Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.</i></p>	Applicant provides a thorough, detailed and complete financial information	5	<input checked="" type="radio"/>	
		Applicant provided more than minimum requirements but did not provide additional justification or support	3	<input type="radio"/>	
		Applicant provided minimal financial information	1	<input type="radio"/>	
		Points		5	0
Repayment Structure (Loan Only)	<p><i>Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency rainy day, or contingency fund, etc.).</i></p>	Applicant clearly demonstrates a secondary repayment source.	5	<input type="radio"/>	
		Applicant does not have a secondary repayment source.	0	<input type="radio"/>	
		Points		0	0
Local Match	<p><i>Percentage of local matching funds being contributed to the project. This may include in-kind contributions.</i></p>	70% or greater	5	<input checked="" type="radio"/>	
		40-69.99%	3	<input type="radio"/>	
		10-39.99%	1	<input type="radio"/>	
		Points		5	0
Total Section Points				10	0

Section 2: Collaborative Measures

Collaborative Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Population	<p><i>Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the smallest population listed in the application. Applications from (or collaborating with) small communities are preferred.</i></p>	Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents	5	<input type="radio"/>	
		Applicant (or collaborative partner) is a county but has less than 235,000	5	<input checked="" type="radio"/>	
		Applicant (or collaborative partner) is not a county but has a population 20,001 or greater.	3	<input type="radio"/>	
		Applicant (or collaborative partner) is a county with a population of 235,001 residents or more	3	<input type="radio"/>	
		Points		5	0
Participating Entities	<p><i>Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.)</i></p>	More than one applicant	5	<input checked="" type="radio"/>	
		Single applicant	1	<input type="radio"/>	
		Points		5	0
Total Section Points				10	0

Local Government Innovation Fund Project Scoring Sheet

Section 3: Success Measures

Success Measures	Description	Criteria	Points	Applicant Self Score	Validated Score
Expected Return	<i>Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories:</i>	75% or greater	30	<input checked="" type="radio"/>	
		25.01% to 74.99%	20	<input type="radio"/>	
		Less than 25%	10	<input type="radio"/>	
		Points		30	0
Past Success	<i>Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past.</i>	Yes	5	<input checked="" type="radio"/>	
		No	0	<input type="radio"/>	
		Points		5	0
Scalable/Replicable Proposal	<i>Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments.</i>	The project is both scalable and replicable	10	<input checked="" type="radio"/>	
		The project is either scalable or replicable	5	<input type="radio"/>	
		Does not apply	0	<input type="radio"/>	
		Points		10	0
Probability of Success	<i>Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met.</i>	Provided	5	<input checked="" type="radio"/>	
		Not Provided	0	<input type="radio"/>	
		Points		5	0
Total Section Points				50	0

Section 4: Significance Measures

Significance Measures	Description	Criteria	Points Assigned	Applicant Self Score	Validated Score
Performance Audit Implementation /Cost Benchmarking	<i>The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking.</i>	Project implements a recommendation from an audit or is informed by benchmarking	5	<input checked="" type="radio"/>	
		Project does not implement a recommendation from an audit and is not informed by benchmarking	0	<input type="radio"/>	
		Points		5	0
Economic Impact	<i>Applicant demonstrates the project will promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes)</i>	Applicant clearly demonstrates economic impact	5	<input checked="" type="radio"/>	
		Applicant mentions but does not prove economic impact	3	<input type="radio"/>	
		Applicant does not demonstrate an economic impact	0	<input type="radio"/>	
		Points		5	0
Response to Economic Demand	<i>The project responds to current substantial changes in economic demand for local or regional government services.</i>	Yes	5	<input checked="" type="radio"/>	
		No	0	<input type="radio"/>	
		Points		5	0
Total Section Points				15	0

Section 5: Council Measures			
Council Measures	Description	Criteria	Points Assigned
Council Preference	Council Ranking for Competitive Rounds	The Applicant Does Not Fill Out This Section: This is for the Local Government Innovation Fund Council only. The points for this section is based on the applicant demonstrating innovation or inventiveness with the project	
Total Section Points (10 max)			

Scoring Summary			
		Applicant Self Score	Validated Score
Section 1: Financing Measures		10	0
Section 2: Collaborative Measures		10	0
Section 3: Success Measures		50	0
Section 4: Significance Measures		15	0
Total Base Points:		85	0

Reviewer Comments

Response
for
Issue 5

Jefferson County
2010 Census Population For Cities, Villages, and Townships



Department of
Development

Name	Census Population			Percent Change 2000 to 2010	Percent Change 1990 to 2000
	2010	2000	1990		
Jefferson County	69,709	73,894	80,298	-5.7%	-8.0%
<u>Incorporated Places and Balance of County</u>					
Adena village (part)	636	676	709	-5.9%	-4.7%
Amsterdam village	511	568	644	-10.0%	-11.8%
Bergholz village	664	769	743	-13.7%	3.5%
Bloomington village	202	221	199	-8.6%	11.1%
Dillonvale village	665	781	887	-14.9%	-12.0%
Empire village	299	300	351	-0.3%	-14.5%
Irondale village	387	418	377	-7.4%	10.9%
Mingo Junction village	3,454	3,631	4,297	-4.9%	-15.5%
Mount Pleasant village	478	535	468	-10.7%	14.3%
New Alexandria village	272	222	260	22.5%	-14.6%
Rayland village	417	434	485	-3.9%	-10.5%
Richmond village	481	471	440	2.1%	7.0%
Smithfield village	869	867	705	0.2%	23.0%
Steubenville city	18,659	19,015	22,125	-1.9%	-14.1%
Stratton village	294	277	292	6.1%	-5.1%
Tiltonville village	1,372	1,329	1,517	3.2%	-12.4%
Toronto city	5,091	5,676	6,126	-10.3%	-7.3%
Wintersville village	3,924	4,067	4,102	-3.5%	-0.9%
Yorkville village (part)	615	692	763	-11.1%	-9.3%
Balance of Jefferson County	30,419	32,945	33,136	-7.7%	-0.6%
<u>Townships and Independent Cities</u>					
Brush Creek township	438	467	378	-6.2%	23.5%
Cross Creek township	8,348	8,761	9,393	-4.7%	-6.7%
Island Creek township	10,546	12,078	11,444	-12.7%	5.5%
Knox township	4,670	5,011	5,723	-6.8%	-12.4%
Mount Pleasant township	2,368	2,588	2,636	-8.5%	-1.8%
Ross township	721	655	653	10.1%	0.3%
Salem township	3,148	3,162	3,713	-0.4%	-14.8%
Saline township	1,353	1,454	1,493	-6.9%	-2.6%
Smithfield township	3,473	3,578	3,840	-2.9%	-6.8%
Springfield township	2,367	2,568	2,641	-7.8%	-2.8%
Steubenville city	18,659	19,015	22,125	-1.9%	-14.1%
Steubenville township	4,319	4,695	5,344	-8.0%	-12.1%
Warren township	4,232	4,499	4,993	-5.9%	-9.9%
Wayne township	2,232	2,233	2,602	0.0%	-14.2%
Wells township	2,835	3,130	3,320	-9.4%	-5.7%

n.a. - Could not calculate. Division by zero.

--- Denotes that entity did not exist as currently organized.

Note: For the 2000 and 1990 columns, the population may not sum to the county total because of changed jurisdictional structures.

Source: Census 2010, U.S. Census Bureau.

Prepared by: Office of Policy, Research, and Strategic Planning, Ohio Department of Development.

Village of Wintersville
Municipal Complex, 200 Grove Street
Wintersville, Ohio 43953

Phone : (740) 264-5533

Fax: (740) 266-3176

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

RECEIVED

FEB 22 2012

OFFICE OF REDEVELOPMENT

Dear Ms. Walsh:

The purpose of this letter is to express support for the Jefferson County Local Government Innovation Fund Grant proposal submitted to the Ohio Department of Development by the Jefferson County Board of Commissioners and the Jefferson County Educational Service Center.

Project UNITE: Using Networking Initiatives To Excel is an ambitious to unite government, businesses, industry, education, agencies, citizens, and other stakeholders in Jefferson County. Project UNITE will respond to the impact and challenges created by the recent surge of the new Utica and Marcellus Shale industry throughout the county and also respond to many other collaborative concerns associated with a long-time sagging economy. The project will create a single countywide information base and communication system utilizing a website for receiving and giving information relating to employment, education, housing, permits and legal issues, notices and alerts, contracts, etc.

Project UNITE represents a first-time effort in Jefferson County for investing in such a broad-based collaborative and will create and expand ongoing opportunities to reduce duplication of effort and services, reduce costs, and increase efficiency and effectiveness. Successful implementation of Project UNITE should open the door to encourage collaboration for future service projects.

We encourage your office to support funding this project. We believe it will represent a significant opportunity for transformational shared service arrangements in Jefferson County.

Sincerely,



Robert Gale
Mayor
Village of Wintersville

Jefferson County Office of
Homeland Security &
Emergency Management Agency
300 Airport Road, PO Box 2039
Wintersville, OH 43953
Phone: (740) 264-4646/283-8600 EXT 2152
Fax: (740) 264-4679/283-8652
Capt. John Parker, Director
Rob Herrington, Asst. Director

RECEIVED
FEB 21 2012
OFFICE OF REDEVELOPMENT



February 13, 2012

Thea J. Walsh, Deputy Chief
Office of Redevelopment
77 South High Street, P.O. Box 1001
Columbus, Ohio 43216-1001

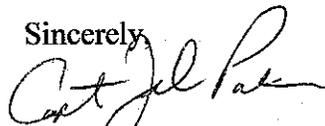
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Sincerely,

Captain John Parker, EMA Director