

**Local Government Innovation Fund
Grant Application**

**Feasibility Study of a Merger/Consolidation of the City of Canal Fulton
and Lawrence Township Police Departments**

**Submitted
March 1st, 2012**

**Prepared by
Mark Cozy
Canal Fulton City Manager**

Tab 1: Contact Information

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Main Applicant:

The City of Canal Fulton
155 E. Market St.
Canal Fulton, Ohio 44614
Phone: 330-854-2225
Fax: 330-854-6913
Email: citymgr@cityofcanalfulton-oh.gov
Stark County
Population: 5,479

Application Contact Information:

Mark Cozy
City Manager
155 E. Market St.
Canal Fulton, Stark County, Ohio 44614
Phone: 330-854-2225 ext. 119
Fax: 330-854-6913
Email: citymgr@cityofcanalfulton-oh.gov

Tab 2: Collaborative Partner

Tab 2: Collaborative Partner

Collaborating Entity:

Lawrence Township Board of Trustees
5830 Manchester Avenue
North Lawrence, Ohio 44666
Phone: 330-854-3830
Fax: 330-854-3665
Email: mbrink@lawrencetwp-oh.org
County: Stark
Population: 13,702 with Canal Fulton
8,223 without Canal Fulton

Collaborating Partner Contact:

Mark Brink
Police Chief
5830 Manchester Avenue
North Lawrence, Ohio 44666
Phone: 330-854-2096
Fax: 330-854-6231
Email: mbrink@lawrencetwp-oh.org

Tab 3: Project Information

Project Name: Feasibility Study of a Merger/Consolidation of the City of Canal Fulton and Lawrence Township Police Departments

Project Description: The City of Canal Fulton and Lawrence Township are jointly applying for an LGIF grant for the above stated Feasibility Study. Under the Ohio Revised Code there are two possible formats for the combining of municipal and township police departments. A police district may be formed or the township may contract with a municipal corporation for police services.

Either approach involves public discussions amongst the respective communities, legislators, administrators, and police departments. Facilitative discussions, online surveys, and online sharing of information via city and/or township websites will enhance, inform and supplement the public discourse.

The process itself is a four stage strategy of: Assessment, Planning/Coordination, Transition, and Evaluation/Adjustment.

The Assessment Stage is an intensive fact finding process. It considers the identification of key policy issues, the stakeholders affected, the values, the traditions and mores of each department and parent organization, the perceived benefits/costs of a consolidation, the level of public confidence, support and education needed, and the design, structure and identity of what is essentially a new police department. Included is an analysis of the "internal infrastructure" of each organization (policies, procedures, training, equipment, budgets and statistical reports).

Interviews will be held with Mayor and members of the Canal Fulton City Council, Lawrence Township Trustees, Canal Fulton City Manager and all police personnel of the Lawrence Township and Canal Fulton Police Departments.

Interviews will also be held with citizens from both communities, as determined by the elected officials of each community. Interviewees should include representatives from school system, service/fraternal organizations, Faith community, and local businesses.

Components of the Assessment Stage will include a review of key documents and records produced and maintained by the City of Canal Fulton Police Department and Lawrence Township Police

- Department:
1. Written standard operating procedures
 2. Organizational charts
 3. Statistical operations reports
 4. Directives, rules, and regulations
 5. Work schedules
 6. Inventories of vehicles and equipment (including an inspection of each)
 7. Program outlines
 8. Budgets (including sources of revenues and expenditures; worker's compensation rates, police professional liability insurance premiums)
 9. Administrative reports
 10. Labor agreements
 11. Training records
 12. Workload reports
 13. Facilities and floor plans (including a physical inspection of each)
 14. 5 year crime statistic reports

The Planning/Coordination Stage requires that the path toward creating the single department be created in such a manner that the public and department members clearly understand key calendar and organizational milestones in creating the new entity. The governmental entity and financial resources must be accounted for and understood. The organizational chain-of-command, human resources processes and policies, operational procedures, resources and equipment and responsibilities

will need to be identified and personnel oriented to the values, new traditions, mores and culture introduced.

Included in this stage will be an analysis of administrative, technical, operational practices and resources and a determination of the compatibility of the two organization's compatibilities. An observation of the respective departments' practices, patrol and investigation procedures, record-keeping, communications protocols, evidence and property procedures and special community programs will be conducted.

The Transition Phase of the consolidation will be marked by some confusion, some adjustments, but should not allow for a reduction or a response to community expectations for safety and law enforcement services. The care and deliberateness taken in the two previous stages will inform and predict the ease or difficulty that will be experienced in this stage. This stage is the province of the elected and appointed officials leading this organization. This stage may or may not necessitate additional consulting assistance.

An Evaluation/Adjustment program will be ongoing through each of these stages as well as at regular intervals during the first two years of the consolidation. The elected officials and administrators need to be poised to respond with appropriate policy changes as needed/required or with other action as the environment and situation call for.

The study is for the consolidation, and, it needs to also address these issues so that the elected officials, appointed officials, and staff can educate, respond to and confidently provide the citizens of Lawrence Township and Canal Fulton with a Police Department and incumbent services that are sustainable, and provide the assurance of a safe community.

Award Type: Grant

Problem Statement: Two neighboring small town police departments operating independently have created a redundancy that results in wasteful spending in staffing, cruisers & equipment, and buildings & utilities. The State reductions to the Local Government Fund have directly impacted the City of Canal Fulton's ability to adequately fund police services.

Targeted Approach: Shared Merger

Anticipated Return on Investment: This would be the purpose of the feasibility study. It is predicted that we would eliminate personnel costs for one police chief, two fulltime patrol officers, and one office worker. We should also be able to eliminate one or two cruiser replacements per year from our budgets. Lastly, there should be a reduction in utility and fuel costs. Building costs savings are less tangible because the Lawrence Township Police Department works out of the basement of their Township Hall. That space would be insufficient for the combined police department. A combined rough estimate of the aforementioned costs could run from \$320,000 to \$360,000 per year or about 18% to 19% of our combined total budgets of about \$1.8 million. Again the solid figures one the return on investment would be a product of the feasibility study.

Probability of Success: Both police departments have open positions that would not be filled if the two departments merge. The Lawrence Township Police Department has an open patrolman's position. The Canal Fulton Police Department's Lieutenant is now acting as interim chief because their chief recently took a new position elsewhere. Canal Fulton also has an open patrolman's position. Canal Fulton has hired additional part time officers to offset the current loss in personnel. Canal Fulton's FOP has not grieved this because they are aware of the feasibility grant application and understand that this current

staffing situation is temporary. The city and township have already agreed in principle that the current Lawrence Township police chief would be the chief of the consolidated police department.

These current staffing levels have created the scenario in that neither department would need to lay off or demote any officers if our anticipated recommendations of the feasibility study are realized. We would only need to not fill the open positions. This gives us a higher probability of seeing immediate savings over other agencies that would need to re-negotiate labor agreements, conduct lay-offs, offer early buy-outs, or use attrition to reduce staffing levels.

Scalable/Replicable Proposal: We will make it a condition in our Request for Proposals for the Feasibility Study that the plan is scalable and replicable to allow for the inclusion and/or use of other political subdivisions.

Larger Consolidation: In 2010, the City of Canal Fulton and Lawrence Township formed a committee to study the creation of a joint fire district. In 2011 they submitted their recommendations. The two fire departments are currently working through a shared services agreement. There is a concern that a joint fire district could end up costing more in taxes. We are currently getting legal opinions pertaining to the joint purchasing of capital fire/EMS equipment and the use of shared facilities.

Our neighboring communities of New Franklin and Clinton currently collaborate with Police and Fire/EMS services, but they are in Summit County. Our feasibility study would be crafted with the merging of those services with ours as a potential future project.

There has been some discussion of a possible merger of Canal Fulton and Lawrence Township. If we are successful with the police and fire departments, then a more complete consolidation of the two municipalities could become a reality.

Past Success: In 1997 Canal Fulton and Lawrence Township entered in to a Shared Services Agreement for Fire and EMS services. In this agreement the city and township fire departments alternate the staffing of their fire stations to service both communities. For example, one week the city department covers the 6:00AM to 6:00PM shift and the township covers the 6:00PM to 6:00AM shift. The next week they switch and cover the other shifts. This has worked very well for both departments and enables us to get the twenty-four hour staffing that neither department can afford to do without this agreement. Copies of the Shared Services Agreement and updates will be made available upon request.

Substantial Changes in Demand: In 2009 the Canal Fulton Police Department responded to 4,059 calls. In 2010 they responded to 4,597 calls. In 2011 they responded to 4,978 calls. This is an overall increase of 23% over the last three years. With this increased demand for police services we need to be more innovative in how we address this demand. Also, the State reductions to the Local Government Fund have directly impacted the City of Canal Fulton's ability to adequately fund police services. The feasibility study will take these increased demands into account.

Performance Audit Implementation/Cost Benchmarking: None performed

Economic Impact: Our goal is to provide police services that are sustainable, and provide the assurance of a safe community. Through the feasibility study we will identify the most effective and efficient way to accomplish our goal. Safe communities with low taxes are in a better position to attract and retain businesses. Annual police reports and a Business Assistance Recruitment Calculator for tax and utility costs are the city website. As Canal Fulton and Lawrence Township are within the Ohio & Erie Canalway, tourism plays a major role in our local economy. More efficient and effective police services will help us to compete for those out-of-state tourism dollars.

Tab 4: Financial Documentation

Combined Statement of Cash Receipts, Cash Disbursement, and Changes in Fund Balances

For the Combined Police Department Activities of Lawrence Township and the City of Canal Fulton

	Fiscal Year 2009			Fiscal Year 2010			Fiscal Year 2011		
	Lawrence Township	City of Canal Fulton	Combined Total	Lawrence Township	City of Canal Fulton	Combined Total	Lawrence Township	City of Canal Fulton	Combined Total
Cash Receipts									
Taxes	\$ 753,329.84	\$ 130,740.26	\$ 884,070.10	\$ 758,152.51	\$ 125,415.54	\$ 883,568.05	\$ 730,868.94	\$ 135,054.37	\$ 865,923.31
Fines and Forfeitures	\$ 9,819.58	\$ 12,681.00	\$ 22,500.58	\$ 1,998.00	\$ 2,212.62	\$ 4,210.62	\$ 14,543.16	\$ 2,550.40	\$ 17,093.56
Intergovernmental	\$ 126,443.52	\$ 20,028.74	\$ 146,472.26	\$ 128,114.62	\$ 35,882.21	\$ 163,996.83	\$ 124,865.10	\$ 32,574.00	\$ 157,439.10
Earning on Investments	\$ -	\$ -	\$ -	\$ 48.62	\$ -	\$ 48.62	\$ 61.72	\$ -	\$ 61.72
Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750.00	\$ 750.00	\$ 1,500.00
Miscellaneous	\$ 6,073.41	\$ 14,958.80	\$ 21,032.21	\$ 11,442.87	\$ 377.11	\$ 11,819.98	\$ 4,244.05	\$ 9,024.25	\$ 13,268.30
Total Cash Receipts	\$ 895,666.35	\$ 178,408.80	\$ 1,074,075.15	\$ 899,756.62	\$ 163,887.48	\$ 1,063,644.10	\$ 875,332.97	\$ 179,953.02	\$ 1,055,285.99
Cash Disbursements									
Personal Services	\$ 610,304.61	\$ 723,827.75	\$ 1,334,132.36	\$ 657,015.80	\$ 752,960.27	\$ 1,409,976.07	\$ 672,641.48	\$ 800,484.75	\$ 1,473,126.23
Non-Payroll Services	\$ 224,103.45	\$ 132,062.45	\$ 356,165.90	\$ 217,706.09	\$ 144,823.23	\$ 362,529.32	\$ 191,414.27	\$ 160,895.79	\$ 352,310.06
Capital Outlay	\$ 24,574.11	\$ 35,401.69	\$ 59,975.80	\$ 60,430.86	\$ 43,793.65	\$ 104,224.51	\$ 5,592.01	\$ 12,429.41	\$ 18,021.42
Total Cash Disbursements	\$ 858,982.17	\$ 891,291.89	\$ 1,750,274.06	\$ 935,152.75	\$ 941,577.15	\$ 1,876,729.90	\$ 869,647.76	\$ 973,809.95	\$ 1,843,457.71
Total Receipts Over/(Under) Disbursements	\$ 36,684.18	\$ (712,883.09)	\$ (676,198.91)	\$ (35,396.13)	\$ (777,689.67)	\$ (813,085.80)	\$ 5,695.21	\$ (793,856.93)	\$ (788,171.72)
Other Financing Receipts (Disbursements)									
Transfers-In	\$ 33,886.48	\$ 779,673.99	\$ 813,560.47	\$ 9,776.50	\$ 768,378.11	\$ 778,154.61	\$ 6,976.00	\$ 790,875.04	\$ 797,851.04
Transfers-Out	\$ (20,000.00)	\$ -	\$ (20,000.00)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Non-Operating Revenues	\$ 1.99	\$ -	\$ 1.99	\$ 2.20	\$ -	\$ 2.20	\$ 5,255.50	\$ -	\$ 5,255.50
Total Other Financing Receipts (Disbursements)	\$ 13,888.47	\$ 779,673.99	\$ 793,562.46	\$ 9,778.70	\$ 768,378.11	\$ 778,156.81	\$ 12,231.50	\$ 790,875.04	\$ 803,106.54
Excess of Cash Receipts and Other Financing Receipts Over/(Under) Cash Disbursements and Other Financing Disbursements	\$ 50,572.65	\$ 66,790.90	\$ 117,363.55	\$ (25,617.43)	\$ (9,311.56)	\$ (34,928.99)	\$ 17,916.71	\$ (2,981.89)	\$ 14,934.82
Fund Cash Balance - January 1	\$ 165,196.14	\$ 60,937.45	\$ 226,133.59	\$ 215,768.79	\$ 127,728.35	\$ 343,497.14	\$ 190,151.36	\$ 118,416.79	\$ 308,568.15
Fund Cash Balance - December 31	\$ 215,768.79	\$ 127,728.35	\$ 343,497.14	\$ 190,151.36	\$ 118,416.79	\$ 308,568.15	\$ 208,068.07	\$ 115,434.90	\$ 323,502.97
Reserve for Encumbrances - December 31	\$ 68,973.29	\$ 5,495.92	\$ 74,469.21	\$ 29,612.93	\$ 15,156.51	\$ 44,769.44	\$ 49,793.37	\$ 557.16	\$ 50,350.53

Note: Financial Data was presented in a Combined Statement format, since both entities operate on a cash-basis.

TA

Anticipated Project Costs:

\$50,000 Grant Funds

Percentage of Local Matching Funds:

20% - \$10,000 Monetary Funds for the Feasibility Study as shown in forthcoming Executed Partnership Agreement

Financial Projection of Savings:

These projections would be a result of the Feasibility Study but conservative estimates are less than 25%

Tab 5: Supporting Documentation

Executed Partnership Agreement:

An Executed Agreement between the City of Canal Fulton and the Lawrence Township Board of Trustees is forthcoming.

Resolutions of Support:

The City of Canal Fulton's Resolution of Support is enclosed. The Lawrence Township Board of Trustees Resolution of Support is forthcoming.

Census Data:

Enclosed. The Lawrence Township population data includes the City of Canal Fulton.

RECORD OF RESOLUTIONS

Dayton Legal Blank, Inc., Form No. 30045

Resolution No.

3-12

Passed

February 21, 2012

UNDER SUSPENSION
OF THE RULES

A RESOLUTION BY THE COUNCIL
OF THE CITY OF CANAL FULTON
TO APPLY FOR A GRANT FROM
LOCAL GOVERNMENT INNOVATION
FUND FOR A FEASIBILITY STUDY OF
A MERGER/CONSOLIDATION OF THE
CITY OF CANAL FULTON AND
LAWRENCE TOWNSHIP POLICE
DEPARTMENTS AND DECLARING AN
EMERGENCY.

WHEREAS, The City of Canal Fulton, Ohio wishes to study the feasibility of a merger or consolidation of the City of Canal Fulton Police Department and the Lawrence Township Police Department, and

WHEREAS, CDJ Consulting has provided a proposal and cost analysis for a feasibility study, and

WHEREAS, Funds for such feasibility studies are available from the Local Government Innovation Fund, and

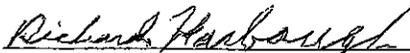
WHEREAS, the City of Canal Fulton desires to apply for a grant from the Local Government Innovation Fund, and

WHEREAS, the Council of the City of Canal Fulton and the Lawrence Township Trustees have jointly agreed in principle to examine the issues of merger and/or consolidation.

NOW THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF CANAL FULTON, OHIO, THAT:

SECTION 1: The City of Canal Fulton agrees to apply for a grant from the Local Government Innovation Fund for a feasibility study of a merger or consolidation of the City of Canal Fulton and Lawrence Township Police Departments.

SECTION 2: This Resolution is hereby determined to be an emergency measure, the immediate passage of which is necessary for the preservation of the public peace, health, safety, and welfare of the City of Canal Fulton, such emergency arising from the imminent filing deadline for applications wherefore this Resolution shall take effect and be in full force immediately upon its passage.


RICHARD HARBAUGH, Mayor

ATTEST:


Tammy Charlson, Clerk-of-Council

RECORD OF RESOLUTIONS

Dayton Legal Blank, Inc., Form No. 30045

Resolution No.

3-18

Passed

February 21, 2012

I, Tammy Charlson, Clerk-of-Council of the City of Canal Fulton, Ohio, do hereby certify that this is a true and correct copy of Resolution 3-12, duly adopted by the Council of the City of Canal Fulton, on the date of 2-21, 2012, and that publication of the foregoing Resolution was duly made by posting true and correct copies thereof at five of the most public places in said corporation as determined by Council as follows: Post Office, Public Library, Giant Eagle Supermarket, Heritage Square Pharmacy, and entrances to Council Chambers each for a period of fifteen days, commencing on the 22 day of February 2012.


Tammy Charlson, Clerk-of-Council

SEF/bp

5-B

Stark County population shifts

Note: Some township populations may include figures for municipalities within their boundaries.

COMMUNITY	2000	2010	PERCENT CHANGE
Stark County	378,098	375,586	-0.7
Alliance	23,253	22,322	-4.0
Beach City	1,137	1,033	-9.1
Bethlehem Township	5,650	5,347	-5.4
Brewster	2,324	2,112	-9.1
Canal Fulton	5,061	5,479	8.3
Canton City	80,806	73,007	-9.7
Canton Township	13,882	13,102	-5.6
East Canton	1,629	1,591	-2.3
East Sparta	806	819	1.6
Hartville	2,174	2,944	35.4
Hills and Dales	260	221	-15.0
Jackson Township	37,744	40,373	7.0
Lake Township	25,892	29,961	15.7
Lawrence Township	13,382	13,702	2.4
Lexington Township	5,583	5,444	-2.5
Limaville	193	151	-21.8
Louisville	8,904	9,186	3.2
Magnolia	931	978	5.0
Marlboro Township	4,227	4,356	3.1
Massillon	31,325	32,149	2.6
Meyers Lake	565	569	0.7
Minerva	3,934	3,720	-5.4
Navarre	1,440	1,957	35.9
Nimishillen Township	9,098	9,652	6.1
North Canton	16,369	17,488	6.8
Osnaburg Township	5,886	5,616	-4.6
Paris Township	5,969	5,728	-4.0
Perry Township	29,167	28,353	-2.8
Pike Township	4,088	3,961	-3.1
Plain Township	51,997	52,540	1.0
Sandy Township	3,679	3,675	-0.1
Sugar Creek Township	6,740	6,546	-2.9
Tuscarawas Township	6,093	5,980	-1.9
Washington Township	4,791	4,626	-3.4
Waynesburg	1,003	923	-8.0
Wilmot	335	304	-9.3
Unincorporated communities*		2010	
Greentown		3,804	
Perry Heights		8,441	
Richville		3,324	
Robertsville		331	
North Lawrence		268	
Uniontown		3,309	

* No population figures were available for 2000.

SOURCE: U.S. CENSUS BUREAU

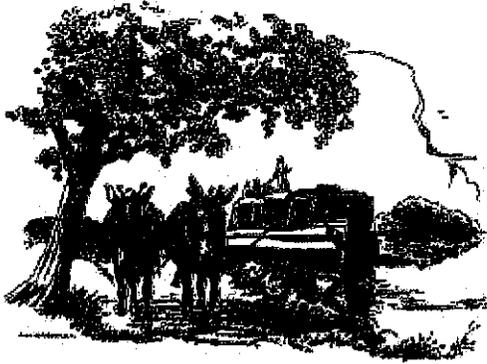
census-chart.jpg



5-C

Self-score Assessment:

Measures	Criteria	Points
Financial Information	More than minimum provided	3
Local Match	10-39.99%	1
Population	Less than 20,000 residents	5
Participating Entities	More than one applicant	5
Expected Return	Less than 25%	10
Past Success	Yes	5
Scalable/Replicable Proposal	Both scalable and replicable	10
Probability of Success	Provided	5
Performance Audit Implementation/Cost Benchmarking	Does not implement recommendation from an audit and is not informed by benchmarking	0
Economic Impact	Mentions but does not prove economic impact	3
Response to Economic Demand	Responds to current substantial changes in economic demand for local governmental services	5
Subtotal		52
Council Preference	Applicant demonstrates innovation or inventiveness with the project	10
Total		62



City of Canal Fulton

155 East Market Street, Canal Fulton, Ohio 44614
(330) 854-2225, Ext. 1119 - Fax (330) 854-6913
Email: citymgr@cityofcanalfulton-oh.gov

From the Office of the City Manager

March 7, 2012

Ms. Thea Walsh, Deputy Chief
Office of Redevelopment
Ohio Department of Development
77 South High Street
PO Box 1001
Columbus OH 43216

RECEIVED

MAR 16 2012

OFFICE OF REDEVELOPMENT

Re: Local Government Innovation Fund

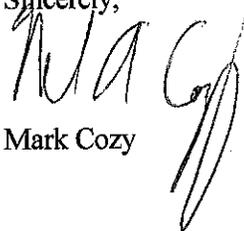
Dear Ms. Walsh:

Please accept this letter and Canal Fulton City Council's voice motion of support for the application being submitted by Stark County Regional Planning Commission for a feasibility study on shared services for the building departments within Stark County. Canal Fulton uses the Stark County Building Department which is one of six within the County. We support those who have been working on the concept of shared services with Regional Planning and others in the community in an effort to look for improved service for the community, as well as cost savings.

We fully support the efforts of Stark County Regional Planning as they seek funding to carry out this study on behalf of the Stark County community. Through this study, adequate information will be available to come to wise, efficient and economical decisions on how to best share services within our building departments.

It is our hope that this application will meet with your favorable review. Please feel free to contact me if you have any questions. Thank you for your consideration.

Sincerely,


Mark Cozy

CITY OF CANAL FULTON

March 7, 2012

also stated that the "back-door service" doesn't work very well with recycling. We have that included in our current bid package for people who can't take their trash to the street. New Franklin didn't and it is now causing some problems. He also indicated that Springfield Township had the opt-out language in their aggregation bid and they did not get many bidders or very good pricing. Perhaps the City should have the opt-out option as an alternate bid so they can see the difference it would cause in bids.

Coventry Township is joining New Franklin's aggregation program. This is also an option for the City.

Building Department: Enclosed is a draft letter of support for the Stark County Regional Planning Commission's LGIF grant application to study the consolidation of all the building departments operating in Stark County. I met with Stark County Commissioner Dr. Pete Ferguson and SCRPC Director Bob Nau. I articulated to them the complaints that we've been receiving concerning the Stark County Building Department. They told me that they are aware of those types of complaints because they are coming from all over the county. They believe that consolidation will improve services.

Mr. Cozy stated he would like to get a voice motion from Council supporting this grant so we can include it with our letter.

Mr. Cozy stated the City of Canton would absorb the building departments if consolidation occurs. They are computerized. The purpose of the consolidation according to Mr. Ferguson would be to enhance and improve the services.

Mrs. Zahirsky asked by supporting them, are we going to be saying we are going to consolidate.

Mayor Harbaugh suggested them calling Massillon and get feedback from them if they are going to join the county and what their feelings are.

Mr. Bagocius stated he isn't sold on the city supporting it.

Stark County Regional Planning is applying for the grant for a feasibility study.

Attorney Fellmeth stated the letter will support only the study. It does not support the consolidation.

Mr. Svab moved to write a letter supporting the Stark County Regional Planning Commission's application for a grant to study consolidation of all seven building department in Stark County, seconded by Mrs. Mayberry.
ROLL: Yes, ALL.

Local Government Innovation Fund: On March 1st I submitted our Local Government Innovation Fund grant application. We didn't score as high as I would have liked on the self-assessment portion of the application because the overall savings of merging will likely be less than 25% of our combined budgets based on the financial data. We will need to draft and approve an agreement between Canal Fulton and Lawrence Township for this grant. It must be submitted to the LGIF Committee by April 30th. We hope to have a first reading by the next council meeting.

I hereby certify that the foregoing ordinance/resolution is a true copy of the original, as passed by the Council of the City of Canal Fulton, Ohio.
[Signature]
Clerk of Council

City of Canal Fulton/Lawrence Township LGIF Grant Budget

Sources of Funds

LGIF Request	\$ 40,000.00
Local Match - Canal Fulton	\$ 5,000.00
Local Match - Lawrence Township	\$ 5,000.00
Total	\$ 50,000.00

Uses of Funds

Consultant Fees for Study	\$ 50,000.00
Total	\$ 50,000.00

Total Project Cost \$ 50,000.00

City of Canal Fulton/Lawrence Township - Anticipated Annual Savings

Personnel

Police Chief with benefits	\$ 87,200.00
Police Officer with benefits & overtime	\$ 79,700.00
Police Officer with benefits & overtime	\$ 79,700.00
Police Officer with benefits & overtime	\$ 79,700.00
Office Worker with benefits	\$ 48,900.00

Total \$ 375,200.00

Equipment

One and a half replacement vehicles & equipment per year	\$ 60,000.00
Radios - \$1,000 per year times four officers	\$ 4,000.00
Fuel	\$ 13,000.00

Total \$ 77,000.00

Total \$ 452,200.00

Local Government Innovation Fund Program

Application Scoring

Lead Applicant	City of Canal Fulton
Project Name	Feasibility Study of a Merger/Consolidation of the City of Canal Fulton

<input checked="" type="checkbox"/>	Grant Application
-------------------------------------	--------------------------

or

<input type="checkbox"/>	Loan Application
--------------------------	-------------------------

The Local Government Innovation Fund Council
77 South High Street
P.O. Box 1001
Columbus, Ohio 43216-1001
(614) 995-2292

Local Government Innovation Fund Project Scoring Sheet

Section 1: Financing Measures

Financing Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Financial Information	<i>Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.</i>	Applicant provides a thorough, detailed and complete financial information	5	<input checked="" type="radio"/>	
		Applicant provided more than minimum requirements but did not provide additional justification or support	3	<input type="radio"/>	
		Applicant provided minimal financial information	1	<input type="radio"/>	
		Points		5	0
Repayment Structure (Loan Only)	<i>Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency rainy day, or contingency fund, etc.).</i>	Applicant clearly demonstrates a secondary repayment source.	5	<input type="radio"/>	
		Applicant does not have a secondary repayment source.	0	<input type="radio"/>	
		Points		0	0
Local Match	<i>Percentage of local matching funds being contributed to the project. This may include in-kind contributions.</i>	70% or greater	5	<input type="radio"/>	
		40-69.99%	3	<input type="radio"/>	
		10-39.99%	1	<input checked="" type="radio"/>	
		Points		1	0
Total Section Points				6	0

Section 2: Collaborative Measures

Collaborative Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Population	<i>Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the smallest population listed in the application. Applications from (or collaborating with) small communities are preferred.</i>	Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents	5	<input checked="" type="radio"/>	
		Applicant (or collaborative partner) is a county but has less than 235,000	5	<input type="radio"/>	
		Applicant (or collaborative partner) is not a county but has a population 20,001 or greater.	3	<input type="radio"/>	
		Applicant (or collaborative partner) is a county with a population of 235,001 residents or more	3	<input type="radio"/>	
		Points		5	0
Participating Entities	<i>Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.)</i>	More than one applicant	5	<input checked="" type="radio"/>	
		Single applicant	1	<input type="radio"/>	
		Points		5	0
Total Section Points				10	0

Local Government Innovation Fund Project Scoring Sheet

Section 3: Success Measures

Success Measures	Description	Criteria	Points	Applicant Self Score	Validated Score
Expected Return	<i>Applicant demonstrates a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories:</i>	75% or greater	30	<input type="radio"/>	
		25.01% to 74.99%	20	<input checked="" type="radio"/>	
		Less than 25%	10	<input type="radio"/>	
		Points		20	0
Past Success	<i>Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past.</i>	Yes	5	<input checked="" type="radio"/>	
		No	0	<input type="radio"/>	
		Points		5	0
Scalable/Replicable Proposal	<i>Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments.</i>	The project is both scalable and replicable	10	<input checked="" type="radio"/>	
		The project is either scalable or replicable	5	<input type="radio"/>	
		Does not apply	0	<input type="radio"/>	
		Points		10	0
Probability of Success	<i>Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met.</i>	Provided	5	<input checked="" type="radio"/>	
		Not Provided	0	<input type="radio"/>	
		Points		5	0
Total Section Points				40	0

Section 4: Significance Measures

Significance Measures	Description	Criteria	Points Assigned	Applicant Self Score	Validated Score
Performance Audit Implementation /Cost Benchmarking	<i>The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking.</i>	Project implements a recommendation from an audit or is informed by benchmarking	5	<input type="radio"/>	
		Project does not implement a recommendation from an audit and is not informed by benchmarking	0	<input checked="" type="radio"/>	
		Points		0	0
Economic Impact	<i>Applicant demonstrates the project will promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes)</i>	Applicant clearly demonstrates economic impact	5	<input type="radio"/>	
		Applicant mentions but does not prove economic impact	3	<input checked="" type="radio"/>	
		Applicant does not demonstrate an economic impact	0	<input type="radio"/>	
		Points		3	0
Response to Economic Demand	<i>The project responds to current substantial changes in economic demand for local or regional government services.</i>	Yes	5	<input checked="" type="radio"/>	
		No	0	<input type="radio"/>	
		Points		5	0
Total Section Points				8	0

Section 5: Council Measures			
Council Measures	Description	Criteria	Points Assigned
Council Preference	<i>Council Ranking for Competitive Rounds</i>	The Applicant Does Not Fill Out This Section; This is for the Local Government Innovation Fund Council only. The points for this section is based on the applicant demonstrating innovation or inventiveness with the project	
Total Section Points (10 max)			

Scoring Summary		
	Applicant Self Score	Validated Score
Section 1: Financing Measures	6	0
Section 2: Collaborative Measures	10	0
Section 3: Success Measures	40	0
Section 4: Significance Measures	8	0
Total Base Points:	64	0

Reviewer Comments



DP-1

Profile of General Population and Housing Characteristics: 2010

2010 Demographic Profile Data

NOTE: For more information on confidentiality protection, nonsampling error, and definitions, see <http://www.census.gov/prod/cen2010/doc/dpsf.pdf>.

Geography: Canal Fulton city, Ohio

Subject	Number	Percent
SEX AND AGE		
Total population	5,479	100.0
Under 5 years	339	6.2
5 to 9 years	354	6.5
10 to 14 years	362	6.6
15 to 19 years	347	6.3
20 to 24 years	301	5.5
25 to 29 years	337	6.2
30 to 34 years	308	5.6
35 to 39 years	371	6.8
40 to 44 years	375	6.8
45 to 49 years	366	6.7
50 to 54 years	401	7.3
55 to 59 years	317	5.8
60 to 64 years	336	6.1
65 to 69 years	259	4.7
70 to 74 years	206	3.8
75 to 79 years	146	2.7
80 to 84 years	135	2.5
85 years and over	219	4.0
Median age (years)	40.3	(X)
16 years and over	4,354	79.5
18 years and over	4,215	76.9
21 years and over	4,023	73.4
62 years and over	1,146	20.9
65 years and over	965	17.6
Male population	2,586	47.2
Under 5 years	189	3.4
5 to 9 years	183	3.3
10 to 14 years	175	3.2
15 to 19 years	177	3.2
20 to 24 years	152	2.8
25 to 29 years	153	2.8
30 to 34 years	147	2.7
35 to 39 years	193	3.5
40 to 44 years	169	3.1
45 to 49 years	173	3.2
50 to 54 years	193	3.5
55 to 59 years	143	2.6
60 to 64 years	171	3.1
65 to 69 years	118	2.2
70 to 74 years	82	1.5
75 to 79 years	61	1.1
80 to 84 years	39	0.7
85 years and over	68	1.2

Subject	Number	Percent
Median age (years)	38.2	(X)
16 years and over	1,998	36.5
18 years and over	1,927	35.2
21 years and over	1,827	33.3
62 years and over	459	8.4
65 years and over	368	6.7
Female population	2,893	52.8
Under 5 years	150	2.7
5 to 9 years	171	3.1
10 to 14 years	187	3.4
15 to 19 years	170	3.1
20 to 24 years	149	2.7
25 to 29 years	184	3.4
30 to 34 years	161	2.9
35 to 39 years	178	3.2
40 to 44 years	206	3.8
45 to 49 years	193	3.5
50 to 54 years	208	3.8
55 to 59 years	174	3.2
60 to 64 years	165	3.0
65 to 69 years	141	2.6
70 to 74 years	124	2.3
75 to 79 years	85	1.6
80 to 84 years	96	1.8
85 years and over	151	2.8
Median age (years)	42.2	(X)
16 years and over	2,356	43.0
18 years and over	2,288	41.8
21 years and over	2,196	40.1
62 years and over	687	12.5
65 years and over	597	10.9
RACE		
Total population	5,479	100.0
One Race	5,387	98.3
White	5,315	97.0
Black or African American	33	0.6
American Indian and Alaska Native	8	0.1
Asian	21	0.4
Asian Indian	3	0.1
Chinese	3	0.1
Filipino	3	0.1
Japanese	3	0.1
Korean	1	0.0
Vietnamese	4	0.1
Other Asian [1]	4	0.1
Native Hawaiian and Other Pacific Islander	0	0.0
Native Hawaiian	0	0.0
Guamanian or Chamorro	0	0.0
Samoan	0	0.0
Other Pacific Islander [2]	0	0.0
Some Other Race	10	0.2
Two or More Races	92	1.7
White; American Indian and Alaska Native [3]	26	0.5
White; Asian [3]	25	0.5
White; Black or African American [3]	30	0.5
White; Some Other Race [3]	4	0.1
Race alone or in combination with one or more other races: [4]		
White	5,404	98.6
Black or African American	68	1.2
American Indian and Alaska Native	35	0.6

Subject	Number	Percent
Asian	51	0.9
Native Hawaiian and Other Pacific Islander	1	0.0
Some Other Race	17	0.3
HISPANIC OR LATINO		
Total population	5,479	100.0
Hispanic or Latino (of any race)	81	1.5
Mexican	48	0.9
Puerto Rican	13	0.2
Cuban	1	0.0
Other Hispanic or Latino [5]	19	0.3
Not Hispanic or Latino	5,398	98.5
HISPANIC OR LATINO AND RACE		
Total population	5,479	100.0
Hispanic or Latino	81	1.5
White alone	67	1.2
Black or African American alone	0	0.0
American Indian and Alaska Native alone	1	0.0
Asian alone	0	0.0
Native Hawaiian and Other Pacific Islander alone	0	0.0
Some Other Race alone	8	0.1
Two or More Races	5	0.1
Not Hispanic or Latino	5,398	98.5
White alone	5,248	95.8
Black or African American alone	33	0.6
American Indian and Alaska Native alone	7	0.1
Asian alone	21	0.4
Native Hawaiian and Other Pacific Islander alone	0	0.0
Some Other Race alone	2	0.0
Two or More Races	87	1.6
RELATIONSHIP		
Total population	5,479	100.0
In households	5,303	96.8
Householder	2,186	39.9
Spouse [6]	1,146	20.9
Child	1,601	29.2
Own child under 18 years	1,166	21.3
Other relatives	153	2.8
Under 18 years	75	1.4
65 years and over	30	0.5
Nonrelatives	217	4.0
Under 18 years	23	0.4
65 years and over	9	0.2
Unmarried partner	130	2.4
In group quarters	176	3.2
Institutionalized population	161	2.9
Male	58	1.1
Female	103	1.9
Noninstitutionalized population	15	0.3
Male	8	0.1
Female	7	0.1
HOUSEHOLDS BY TYPE		
Total households	2,186	100.0
Family households (families) [7]	1,488	68.1
With own children under 18 years	661	30.2
Husband-wife family	1,146	52.4
With own children under 18 years	448	20.5
Male householder, no wife present	77	3.5
With own children under 18 years	47	2.2
Female householder, no husband present	265	12.1
With own children under 18 years	166	7.6

Subject	Number	Percent
Nonfamily households [7]	698	31.9
Householder living alone	608	27.8
Male	205	9.4
65 years and over	52	2.4
Female	403	18.4
65 years and over	229	10.5
Households with individuals under 18 years	706	32.3
Households with individuals 65 years and over	624	28.5
Average household size	2.43	(X)
Average family size [7]	2.95	(X)
HOUSING OCCUPANCY		
Total housing units	2,362	100.0
Occupied housing units	2,186	92.5
Vacant housing units	176	7.5
For rent	80	3.4
Rented, not occupied	1	0.0
For sale only	51	2.2
Sold, not occupied	3	0.1
For seasonal, recreational, or occasional use	17	0.7
All other vacants	24	1.0
Homeowner vacancy rate (percent) [8]	3.5	(X)
Rental vacancy rate (percent) [9]	9.3	(X)
HOUSING TENURE		
Occupied housing units	2,186	100.0
Owner-occupied housing units	1,406	64.3
Population in owner-occupied housing units	3,649	(X)
Average household size of owner-occupied units	2.60	(X)
Renter-occupied housing units	780	35.7
Population in renter-occupied housing units	1,654	(X)
Average household size of renter-occupied units	2.12	(X)

X Not applicable.

[1] Other Asian alone, or two or more Asian categories.

[2] Other Pacific Islander alone, or two or more Native Hawaiian and Other Pacific Islander categories.

[3] One of the four most commonly reported multiple-race combinations nationwide in Census 2000.

[4] In combination with one or more of the other races listed. The six numbers may add to more than the total population, and the six percentages may add to more than 100 percent because individuals may report more than one race.

[5] This category is composed of people whose origins are from the Dominican Republic, Spain, and Spanish-speaking Central or South American countries. It also includes general origin responses such as "Latino" or "Hispanic."

[6] "Spouse" represents spouse of the householder. It does not reflect all spouses in a household. Responses of "same-sex spouse" were edited during processing to "unmarried partner."

[7] "Family households" consist of a householder and one or more other people related to the householder by birth, marriage, or adoption. They do not include same-sex married couples even if the marriage was performed in a state issuing marriage certificates for same-sex couples. Same-sex couple households are included in the family households category if there is at least one additional person related to the householder by birth or adoption. Same-sex couple households with no relatives of the householder present are tabulated in nonfamily households. "Nonfamily households" consist of people living alone and households which do not have any members related to the householder.

[8] The homeowner vacancy rate is the proportion of the homeowner inventory that is vacant "for sale." It is computed by dividing the total number of vacant units "for sale only" by the sum of owner-occupied units, vacant units that are "for sale only," and vacant units that have been sold but not yet occupied; and then multiplying by 100.

[9] The rental vacancy rate is the proportion of the rental inventory that is vacant "for rent." It is computed by dividing the total number of vacant units "for rent" by the sum of the renter-occupied units, vacant units that are "for rent," and vacant units that have been rented but not yet occupied; and then multiplying by 100.

Source: U.S. Census Bureau, 2010 Census.



DP-1

Profile of General Population and Housing Characteristics: 2010

2010 Demographic Profile Data

NOTE: For more information on confidentiality protection, nonsampling error, and definitions, see <http://www.census.gov/prod/cen2010/doc/dpsf.pdf>.

Geography: Lawrence township, Stark County, Ohio

Subject	Number	Percent
SEX AND AGE		
Total population	13,702	100.0
Under 5 years	731	5.3
5 to 9 years	892	6.5
10 to 14 years	972	7.1
15 to 19 years	964	7.0
20 to 24 years	701	5.1
25 to 29 years	676	4.9
30 to 34 years	663	4.8
35 to 39 years	872	6.4
40 to 44 years	1,020	7.4
45 to 49 years	1,156	8.4
50 to 54 years	1,123	8.2
55 to 59 years	947	6.9
60 to 64 years	957	7.0
65 to 69 years	679	5.0
70 to 74 years	506	3.7
75 to 79 years	311	2.3
80 to 84 years	244	1.8
85 years and over	288	2.1
Median age (years)	41.9	(X)
16 years and over	10,917	79.7
18 years and over	10,507	76.7
21 years and over	9,985	72.9
62 years and over	2,606	19.0
65 years and over	2,028	14.8
Male population	6,719	49.0
Under 5 years	392	2.9
5 to 9 years	452	3.3
10 to 14 years	484	3.5
15 to 19 years	502	3.7
20 to 24 years	369	2.7
25 to 29 years	316	2.3
30 to 34 years	322	2.4
35 to 39 years	431	3.1
40 to 44 years	486	3.5
45 to 49 years	572	4.2
50 to 54 years	560	4.1
55 to 59 years	448	3.3
60 to 64 years	475	3.5
65 to 69 years	346	2.5
70 to 74 years	230	1.7
75 to 79 years	150	1.1
80 to 84 years	91	0.7
85 years and over	93	0.7

Subject	Number	Percent
Median age (years)	40.9	(X)
16 years and over	5,286	38.6
18 years and over	5,075	37.0
21 years and over	4,796	35.0
62 years and over	1,181	8.6
65 years and over	910	6.6
Female population	6,983	51.0
Under 5 years	339	2.5
5 to 9 years	440	3.2
10 to 14 years	488	3.6
15 to 19 years	462	3.4
20 to 24 years	332	2.4
25 to 29 years	360	2.6
30 to 34 years	341	2.5
35 to 39 years	441	3.2
40 to 44 years	534	3.9
45 to 49 years	584	4.3
50 to 54 years	563	4.1
55 to 59 years	499	3.6
60 to 64 years	482	3.5
65 to 69 years	333	2.4
70 to 74 years	276	2.0
75 to 79 years	161	1.2
80 to 84 years	153	1.1
85 years and over	195	1.4
Median age (years)	42.6	(X)
16 years and over	5,631	41.1
18 years and over	5,432	39.6
21 years and over	5,189	37.9
62 years and over	1,425	10.4
65 years and over	1,118	8.2
RACE		
Total population	13,702	100.0
One Race	13,530	98.7
White	13,361	97.5
Black or African American	78	0.6
American Indian and Alaska Native	22	0.2
Asian	43	0.3
Asian Indian	5	0.0
Chinese	8	0.1
Filipino	4	0.0
Japanese	4	0.0
Korean	2	0.0
Vietnamese	6	0.0
Other Asian [1]	14	0.1
Native Hawaiian and Other Pacific Islander	0	0.0
Native Hawaiian	0	0.0
Guamanian or Chamorro	0	0.0
Samoa	0	0.0
Other Pacific Islander [2]	0	0.0
Some Other Race	26	0.2
Two or More Races	172	1.3
White; American Indian and Alaska Native [3]	48	0.4
White; Asian [3]	40	0.3
White; Black or African American [3]	60	0.4
White; Some Other Race [3]	10	0.1
Race alone or in combination with one or more other races: [4]		
White	13,530	98.7
Black or African American	146	1.1
American Indian and Alaska Native	72	0.5

Subject	Number	Percent
Asian	91	0.7
Native Hawaiian and Other Pacific Islander	5	0.0
Some Other Race	39	0.3
HISPANIC OR LATINO		
Total population	13,702	100.0
Hispanic or Latino (of any race)	150	1.1
Mexican	82	0.6
Puerto Rican	26	0.2
Cuban	5	0.0
Other Hispanic or Latino [5]	37	0.3
Not Hispanic or Latino	13,552	98.9
HISPANIC OR LATINO AND RACE		
Total population	13,702	100.0
Hispanic or Latino	150	1.1
White alone	121	0.9
Black or African American alone	0	0.0
American Indian and Alaska Native alone	3	0.0
Asian alone	0	0.0
Native Hawaiian and Other Pacific Islander alone	0	0.0
Some Other Race alone	15	0.1
Two or More Races	11	0.1
Not Hispanic or Latino	13,552	98.9
White alone	13,240	96.6
Black or African American alone	78	0.6
American Indian and Alaska Native alone	19	0.1
Asian alone	43	0.3
Native Hawaiian and Other Pacific Islander alone	0	0.0
Some Other Race alone	11	0.1
Two or More Races	161	1.2
RELATIONSHIP		
Total population	13,702	100.0
In households	13,521	98.7
Householder	5,256	38.4
Spouse [6]	3,195	23.3
Child	4,100	29.9
Own child under 18 years	2,923	21.3
Other relatives	461	3.4
Under 18 years	217	1.6
65 years and over	89	0.6
Nonrelatives	509	3.7
Under 18 years	55	0.4
65 years and over	26	0.2
Unmarried partner	298	2.2
In group quarters	181	1.3
Institutionalized population	161	1.2
Male	58	0.4
Female	103	0.8
Noninstitutionalized population	20	0.1
Male	13	0.1
Female	7	0.1
HOUSEHOLDS BY TYPE		
Total households	5,256	100.0
Family households (families) [7]	3,905	74.3
With own children under 18 years	1,581	30.1
Husband-wife family	3,195	60.8
With own children under 18 years	1,209	23.0
Male householder, no wife present	203	3.9
With own children under 18 years	103	2.0
Female householder, no husband present	507	9.6
With own children under 18 years	269	5.1

Subject	Number	Percent
Nonfamily households [7]	1,351	25.7
Householder living alone	1,147	21.8
Male	494	9.4
65 years and over	118	2.2
Female	653	12.4
65 years and over	343	6.5
Households with individuals under 18 years	1,717	32.7
Households with individuals 65 years and over	1,366	26.0
Average household size	2.57	(X)
Average family size [7]	2.99	(X)
HOUSING OCCUPANCY		
Total housing units	5,575	100.0
Occupied housing units	5,256	94.3
Vacant housing units	319	5.7
For rent	97	1.7
Rented, not occupied	2	0.0
For sale only	83	1.5
Sold, not occupied	17	0.3
For seasonal, recreational, or occasional use	36	0.6
All other vacants	84	1.5
Homeowner vacancy rate (percent) [8]	1.9	(X)
Rental vacancy rate (percent) [9]	8.3	(X)
HOUSING TENURE		
Occupied housing units	5,256	100.0
Owner-occupied housing units	4,185	79.6
Population in owner-occupied housing units	11,111	(X)
Average household size of owner-occupied units	2.65	(X)
Renter-occupied housing units	1,071	20.4
Population in renter-occupied housing units	2,410	(X)
Average household size of renter-occupied units	2.25	(X)

X Not applicable.

[1] Other Asian alone, or two or more Asian categories.

[2] Other Pacific Islander alone, or two or more Native Hawaiian and Other Pacific Islander categories.

[3] One of the four most commonly reported multiple-race combinations nationwide in Census 2000.

[4] In combination with one or more of the other races listed. The six numbers may add to more than the total population, and the six percentages may add to more than 100 percent because individuals may report more than one race.

[5] This category is composed of people whose origins are from the Dominican Republic, Spain, and Spanish-speaking Central or South American countries. It also includes general origin responses such as "Latino" or "Hispanic."

[6] "Spouse" represents spouse of the householder. It does not reflect all spouses in a household. Responses of "same-sex spouse" were edited during processing to "unmarried partner."

[7] "Family households" consist of a householder and one or more other people related to the householder by birth, marriage, or adoption. They do not include same-sex married couples even if the marriage was performed in a state issuing marriage certificates for same-sex couples. Same-sex couple households are included in the family households category if there is at least one additional person related to the householder by birth or adoption. Same-sex couple households with no relatives of the householder present are tabulated in nonfamily households. "Nonfamily households" consist of people living alone and households which do not have any members related to the householder.

[8] The homeowner vacancy rate is the proportion of the homeowner inventory that is vacant "for sale." It is computed by dividing the total number of vacant units "for sale only" by the sum of owner-occupied units, vacant units that are "for sale only," and vacant units that have been sold but not yet occupied; and then multiplying by 100.

[9] The rental vacancy rate is the proportion of the rental inventory that is vacant "for rent." It is computed by dividing the total number of vacant units "for rent" by the sum of the renter-occupied units, vacant units that are "for rent," and vacant units that have been rented but not yet occupied; and then multiplying by 100.

Source: U.S. Census Bureau, 2010 Census.

JANUARY 23, 2012 MINUTES

MOTION BY MR. STEVENS TO PASS **RESOLUTION 2012-032** TO APPROVE CHIEF BRINK TO DO A FEASIBILITY STUDY WITH POLICE CHIEF DOUG SWARTZ FROM CANAL FULTON TO FORM A POLICE DISTRICT, 2ND MR. KAMPH, ROLL CALL, MR. KAMPH – YES, MR. STEVENS – YES, MR. HARDGROVE – YES.

MARCH 5, 2012 MINUTES

MOTION BY MR. HARDGROVE TO PASS **RESOLUTION 2012-74** THAT THE FEASIBILITY STUDY WITH THE CITY OF CANAL FULTON AT A COST NOT TO EXCEED \$5,000 SHALL BE PAID FOR OUT OF THE POLICE DISTRICT FUND, 2ND MR. STEVENS, ROLL CALL, MR. STEVENS – YES, MR. HARDGROVE – YES, MR. KAMPH – YES.

AGREEMENT FOR FEASIBILITY STUDY OF
A MERGER/CONSOLIDATION OF THE CITY
OF CANAL FULTON AND LAWRENCE
TOWNSHIP POLICE DEPARTMENTS

WHEREAS, The Council of the City of Canal Fulton, Ohio and the Trustees of Lawrence Township, Stark County, Ohio wish to study the feasibility of a merger or consolidation of the City of Canal Fulton Police Department and the Lawrence Township Police Department, and

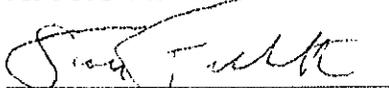
WHEREAS, CDJ Consulting has provided a proposal and cost analysis for a feasibility study, and

WHEREAS, Funds for such feasibility studies are available from the Local Government Innovation Fund, and

WHEREAS, the City of Canal Fulton and Lawrence Township, desire to apply for a grant from the Local Government Innovation Fund.

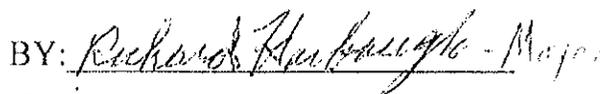
THEREFORE, The Council of the City of Canal Fulton and the Lawrence Township Trustees agree to examine the issues of merger and/or consolidation and agree to apply for a grant from the Local Government Innovation Fund for a feasibility study of a merger or consolidation of the City of Canal Fulton and Lawrence Township Police Departments.

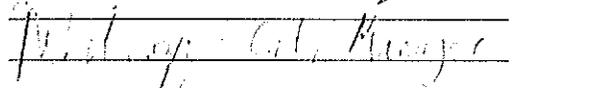
APPROVED BY:



Law Director

CITY OF CANAL FULTON, OHIO

BY:  - Mayor

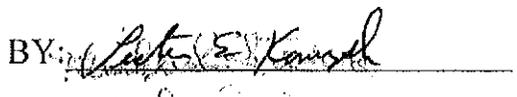


LAWRENCE TOWNSHIP, STARK
COUNTY, OHIO

APPROVED BY:



4/30/2012

BY: 



April 2, 2012

Mark Cozy
City of Canal Fulton
155 E. Market St.
Canal Fulton, Ohio 44614

RE: Application Cure Letter

Dear Mark Cozy:

The Ohio Department of Development (Development) has received and is currently reviewing your application for Round 1 of Local Government Innovation Fund program. During this review Development has determined that additional information is needed for your application. The identified item(s) requiring your attention are listed on the attached page(s). Please respond only to the issues raised. Failure to fully address all the identified items could lead to a competitive score reduction or ineligibility for Round 1 of the Local Government Innovation Fund program. **A written response from the applicant to this completeness review is due to Development no later than 5:00 p.m. on April 30, 2012.** Please send the response in a single email to lgif@development.ohio.gov and include "Cure—Project Name" in the subject line.

While this cure letter represents the additional information needed for Development review, the Local Government Innovation Council continues to reserve the right to request additional information about your application.

Thank you once again for your participation in Local Government Innovation program. Please contact the Office of Redevelopment at lgif@development.ohio.gov or 614-995-2292 if you have further questions regarding your application or the information requested in this letter.

Sincerely,

Thea J. Walsh, AICP
Deputy Chief, Office of Redevelopment
Ohio Department of Development

Local Government Innovation Fund Completeness Review

Applicant: City of Canal Fulton
Project Name: Feasibility Study of a Merger/Consolidation
Request Type: Grant

Issues for Response

1. Budget

Please provide a line item budget that includes at minimum: 1) the sources of all funds being contributed to the project include **all** sources—cash, in-kind, etc.; 2) the uses of all funds (provide a line item for each use); 3) the total project costs (including the funding request **and** the local match. Please be sure that all uses of funds are eligible expenses as set forth in the program guidelines.

Example:

Collaboration Village's Project Budget

Sources of Funds

LGIF Request	\$100,000
Match Contribution (10%)	\$ 11,111
<hr/>	<hr/>
Total	\$111,111

Uses of Funds

Consultant Fees for Study	\$111,111
<hr/>	<hr/>
Total	\$111,111

Total Project Cost: \$111,111

2. Financial Documentation (Projections)

Please provide financial projections for your funding request. For grant requests, applicants must at minimum, estimate the anticipated savings they are expecting to realize as a result of the study. For loan projects, please provide projections for at least three years to help demonstrate the savings achieved and the repayment source for the loan.

3. Self-Score Assessment

Please complete the interactive selection methodology available on the LGIF program website <http://www.development.ohio.gov/Urban/LGIF.htm> (select selection methodology) to score your project. Applicants do not need to complete the Council Preference or score validation sections when scoring their projects.

4. Population Information and Documentation

Please provide documentation supporting population information provided using the 2010 U.S. Census. To access census information, you may visit the following website <http://factfinder2.census.gov/faces/nav/jsf/pages/index.xhtml>.

5. Resolutions of Support

Resolutions of support must be provided by the governing body of the main applicant and each collaborative partner. If the collaborative partner is a private entity with no governing body, a letter of support **for the project** is required.

6. Partnership Agreements

Partnership agreements must be signed by all parties listed as collaborative partners. Please provide a partnership agreement that at minimum: 1) lists all collaborative partners; 2) lists the nature of the partnership; and 3) is signed by all parties. Please note, partnership agreements must be specific to the project for which funding is requested.

JANUARY 23, 2012 MINUTES

MOTION BY MR. STEVENS TO PASS **RESOLUTION 2012-032** TO APPROVE CHIEF BRINK TO DO A FEASIBILITY STUDY WITH POLICE CHIEF DOUG SWARTZ FROM CANAL FULTON TO FORM A POLICE DISTRICT, 2ND MR. KAMPH, ROLL CALL, MR. KAMPH – YES, MR. STEVENS – YES, MR. HARDGROVE – YES.

MARCH 5, 2012 MINUTES

MOTION BY MR. HARDGROVE TO PASS **RESOLUTION 2012-74** THAT THE FEASIBILITY STUDY WITH THE CITY OF CANAL FULTON AT A COST NOT TO EXCEED \$5,000 SHALL BE PAID FOR OUT OF THE POLICE DISTRICT FUND, 2ND MR. STEVENS, ROLL CALL, MR. STEVENS – YES, MR. HARDGROVE – YES, MR. KAMPH – YES.

RECORD OF PROCEEDINGS

Minutes of

Meeting

DARTON LEGAL BLANK INC. FORM NO. 10-146

LAWRENCE TOWNSHIP TRUSTEES

PAGE 13

Held

JANUARY 23, 2012

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CHIEF BRINK SAID THAT DURING COUNTRY FEST THERE WAS A LOT OF DISORDERLY CONDUCT.

CHIEF BRINK SAID THAT CANAL FULTON'S INTERIM POLICE CHIEF DOUG SWARTZ APPROCHED HIM ABOUT COMBINING THE TWO POLICE DEPARTMENTS AND DOING A FEASIBILITY STUDY. THERE WAS A SEMINAR TO DO THESE STUDIES. THEY ASKED IF WE WERE INTERESTED AND HE TOLD THEM THAT WOULD BE FOR THE TRUSTEES TO DECIDE.

CHIEF BRINK SAID HE HAD NO PROBLEM LOOKING INTO THIS. HE EXPLAINED THERE WOULD BE BETTER COVERAGE AND THAT HE AND DOUG SWARTZ WOULD DISCUSS THIS FURTHER AND THAT A RESOLUTION WAS NEEDED TO DO THE FEASIBILITY STUDY.

MR. STEVENS ASKED IF THERE WAS A COST.

CHIEF BRINK SAID IF THERE IS AN ATTORNEY INVOLVED THERE WOULD BE A COST AND THAT THE CITY IS WILLING TO SECURE THE GRANT.

MR. STEVENS AND MR. KAMPH THOUGHT IT WAS A GOOD IDEA.

CHIEF BRINK SAID THIS IS A GOOD TIME TO LOOK AT IT.

CHIEF STEWART SAID THE FIRE DEPARTMENT FEASIBILITY STUDY WAS HANDELED BY VOLUNTEERS.

MR. KAMPH SAID, THE MONEY IS NOW AVAILABLE AND THE CITY WILL WRITE THE GRANT.

CHIEF BRINK ASKED THE TRUSTEES TO TELL HIM WHAT THEY WANT HIM TO DO AND THAT THE GRANT COULD BE STARTED AND BE IN BY THE FIRST OF MARCH.

MR. KAMPH SAID HE HAD NO PROBLEM GETTING THE GRANT STARTED.

MR. STEVENS ASKED HOW DOES IT WORK AND HOW IS THE MONEY USED; IF CANAL FULTON IS WILLING TO WRITE THE GRANT WE WOULDN'T BE ADMINISTERING ANY FUNDS, RIGHT?

CHIEF BRINK ANSWERED, RIGHT.

MR. HARDGROVE SAID, GO FOR IT.

MOTION BY MR. STEVENS TO PASS RESOLUTION 2012-032 TO APPROVE CHIEF BRINK TO DO A FEASIBILITY STUDY WITH POLICE CHIEF DOUG SWARTZ FROM CANAL FULTON TO FORM A POLICE DISTRICT, 2ND MR. KAMPH, ROLL CALL, MR. KAMPH - YES, MR. STEVENS - YES, MR. HARDGROVE - YES.

THE ROAD AND MAINTENANCE DEPARTMENT HAD NOTHING TO REPORT.

MR. MELITO SAID THAT STARK COUNTY REGIONAL PLANNING AND THE STARK COUNTY PROSECUTORS ARE PUTTING ON AN ANNUAL LAW SEMINAR AT WALSH UNIVERSITY; SOMETIMES THE TOPICS ARE ABOUT ZONING AND HE WOULD HAVE LIKED TO OF SENT THE NEWLY APPOINTED ZONING PEOPLE, BUT THERE AREN'T ANY ZONING TOPICS THIS TIME. THE SEMINAR IS THE THIRD SATURDAY IN FEBRUARY.

THE TRUSTEES, FISCAL OFFICER AND CHIEF STEWART WENT INTO EXECUTIVE SESSION.

RECORD OF PROCEEDINGS

Minutes of

Meeting

DAYTON LEGAL BANK, INC. FORM NO. 10148

LAWRENCE TOWNSHIP TRUSTEES

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Held

JANUARY 23, 2012

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MOTION BY MR. KAMPH TO PASS RESOLUTION 2012-033 TO RECONVEINE,
2ND MR. HARDGROVE, ROLL CALL, MR. HARDGROVE - YES, MR. KAMPH -
YES, MR. STEVENS - YES.

MOTION BY MR. KAMPH BEING NO FURTHER BUSINESS, MEETING BE
ADJOURNED, 2ND MR. HARDGROVE, ROLL CALL, MR. HARDGROVE - YES,
MR. KAMPH - YES, MR. STEVENS - YES.

PRESIDENT

TRUSTEE

VICE PRESIDENT

CLERK

Walter E. Kamp
William Stevens
William Stevens
William Stevens

RECORD OF PROCEEDINGS
LAWRENCE TOWNSHIP TRUSTEES

Minutes of

Meeting

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MARCH 5, 2012

DAYTON LEGAL BLANK, INC. FORM NO. 10148

Held

Signature 20
Page Attached

MR. STEVENS SAID OKAY.

MOTION BY MR. HARDGROVE TO PASS RESOLUTION 2012-74 THAT THE FEASIBILITY STUDY WITH THE CITY OF CANAL FULTON AT A COST NOT TO EXCEED \$5,000 SHALL BE PAID FOR OUT OF THE POLICE DISTRICT FUND, 2ND MR. STEVENS, ROLL CALL, MR. STEVENS - YES, MR. HARDGROVE - YES, MR. KAMPH - YES.

MR. KAMPH SAID IF ANYBODY DOESN'T UNDERSTAND WHAT WE ARE DOING, IT IS A FEASIBILITY STUDY WITH THE CITY OF CANAL FULTON ABOUT JOINING THE TWO POLICE DEPARTMENTS; IT IS JUST A FEASIBILITY STUDY.

2. A LETTER FROM DAVID M. BRIDENSTINE, ASSISTANT PROSECUTING ATTORNEY REGARDING STREET SIGN.

THE LETTER STATED I HAVE BEFORE ME YOUR LETTER OF FEBRUARY 21, 2012 IN WHICH YOU HAVE REQUESTED OUR ADVICE CONCERNING THE AUTHORITY OF THE BOARD OF TRUSTEES TO PLACE A TRAFFIC CONTROL DEVICE IN THE FORM OF A NO-PARKING SIGN AT THE CORNER OF GRANT STREET AND LAW MONT AVENUE, WHICH I PRESUME TO BE TOWNSHIP ROADS. YOU FURTHER ASK IF THE TOWNSHIP POLICE DEPARTMENT CAN ENFORCE THE PARKING BAN. I DIRECT YOUR ATTENTION TO R.C. 505.17(A) WHICH STATES: (A) Except in a township or portion of a township that is within the limits of a municipal corporation, the board of township trustees may make regulations and orders as are necessary to control passenger car, motorcycle and internal combustion engine noise as permitted under section 4513.221 of the Revised Code, and all vehicle parking in the township... All such regulations and orders shall be subject to the limitations, restrictions, and exceptions in sections 4511.01 to 4511.76 and 4513.02 to 4513.37 of the Revised Code. (Emphasis added.)

I HAVE ATTACHED THE FULL TEXT OF §R.C. 505.17 FOR YOUR PERUSAL SINCE IT ADDRESSES PROCEDURES FOR THE ENACTMENT OF THE PARKING RESTRICTIONS YOU INQUIRE OF, SPECIFICALLY, POSTING AND ADVERTISING FOR A PERIOD OF THIRTY DAYS PRIOR TO THE EFFECTIVE DATE OF THE BAN.

WITH RESPECT TO THE AUTHORITY TO INSTALL AND MAINTAIN TRAFFIC CONTROL DEVICES THE REVISED CODE PROVIDES, IN SECTION 4511.01 THE FOLLOWING:

(AA) "Local authorities" means every county, municipal and other local board or body having authority to adopt police regulations under the constitution and laws of this state.

SINCE BOARDS OF TOWNSHIP TRUSTEES ARE AUTHORIZED UNDER R.C. §505.17 TO ADOPT POLICE REGULATIONS UNDER THE CONSTITUTION AND LAWS FOR THE STATE, THE BOARD FALLS WITHIN THE DEFINITION OF A LOCAL AUTHORITY UNDER R.C. CHAPTER 4511. THAT CHAPTER GOES ON TO PROVIDE IN R.C. §4511.11(A) THAT:

(A) Local authorities in their respective jurisdictions shall place and maintain traffic control devices in accordance with the department of transportation manual for a uniform system of traffic control devices, adopted under section 4511.09 of the Revised Code, upon highways under their jurisdiction as are necessary to indicate and to carry out sections 4511.01 and 4511.76 and

RECORD OF PROCEEDINGS

Minutes of

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DARTON LEGAL BLANK, INC. FORM NO. 10148

MARCH 5, 2012

Held

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REVIEW OF THE STORMWATER PROGRAM. I RECOMMEND THAT YOU APPROVE HAVING JIM ATTEND.

MR. STEVENS SAID IT IS AROUND HERE?

MR. MCGREW SAID IT IS IN TWINSBURG AT THE EPA OFFICE. THERE IS NO COST, LIKE I SAID.

MR. STEVENS SAID I THINK IT IS A GREAT IDEA. I HAVE NO PROBLEM WITH IT. DO YOU?

MR. HARDGROVE AND MR. KAMPH DID NOT HAVE A PROBLEM WITH MR. SIMS ATTENDING THE STORMWATER PROGRAM.

MR. KAMPH ASKED IF A RESOLUTION WAS NEEDED.

MR. HARDGROVE SAID THERE WAS NO COST AND A RESOLUTION WAS NOT NEEDED.

NO ONE HAD SIGNED IN FOR THE PUBLIC SPEAKS PORTION OF THE PROGRAM.

MR. KAMPH ASKED IF A RESOLUTION WAS NEEDED FOR AN EXECUTIVE SESSION.

MR. HARDGROVE SAID THIS WAS JUST A WORK SESSION. (THE WORK SESSION WAS PREVIOUSLY SCHEDULED.)

A MOTION BY MR. STEVENS, BEING NO FURTHER BUSINESS, MEETING BE ADJOURNED, 2ND MR. HARDGROVE, ROLL CALL, MR. HARDGROVE - YES, MR. STEVENS - YES, MR. KAMPH - YES.


PRESIDENT


TRUSTEE


VICE PRESIDENT


FISCAL OFFICER

Local Government Innovation Fund Program

Application Score £ £

Lead Applicant	
Project Name	

	Grant Application
--	--------------------------

or

	Loan Application
--	-------------------------

The Local Government Innovation Fund Council
77 South High Street
P.O. Box 1001
Columbus, Ohio 43216-1001
(614) 995-2292

Local Government Innovation Fund Project Scoring Sheet

Section 1: Financing Measures

Financing Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Financial Information	<i>Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.</i>	Applicant provides a thorough, detailed and complete financial information	5		
		Applicant provided more than minimum requirements but did not provide additional justification or support	3		
		Applicant provided minimal financial information	1		
		Points			
Repayment Structure (Loan Only)	<i>Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency rainy day, or contingency fund, etc.).</i>	Applicant clearly demonstrates a secondary repayment source.	5		
		Applicant does not have a secondary repayment source.	0		
		Points			
Local Match	<i>Percentage of local matching funds being contributed to the project. This may include in-kind contributions.</i>	70% or greater	5		
		40-69.99%	3		
		10-39.99%	1		
		Points			
Total Section Points					

Section 2: Collaborative Measures

Collaborative Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Population	<i>Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the smallest population listed in the application. Applications from (or collaborating with) small communities are preferred.</i>	Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents	5		
		Applicant (or collaborative partner) is a county but has less than 235,000	5		
		Applicant (or collaborative partner) is not a county but has a population 20,001 or greater.	3		
		Applicant (or collaborative partner) is a county with a population of 235,001 residents or more	3		
		Points			
Participating Entities	<i>Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.)</i>	More than one applicant	5		
		Single applicant	1		
		Points			
Total Section Points					

Local Government Innovation Fund Project Scoring Sheet

Section 3: Success Measures

Success Measures	Description	Criteria	Points	Applicant Self Score	Validated Score
Expected Return	<i>Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories:</i>	75% or greater	30		
		25.01% to 74.99%	20		
		Less than 25%	10		
			Points		
Past Success	<i>Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past.</i>	Yes	5		
		No	0		
			Points		
Scalable/Replicable Proposal	<i>Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments.</i>	The project is both scalable and replicable	10		
		The project is either scalable or replicable	5		
		Does not apply	0		
			Points		
Probability of Success	<i>Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met.</i>	Provided	5		
		Not Provided	0		
			Points		
Total Section Points					

Section 4: Significance Measures

Significance Measures	Description	Criteria	Points Assigned	Applicant Self Score	Validated Score
Performance Audit Implementation /Cost Benchmarking	<i>The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking.</i>	Project implements a recommendation from an audit or is informed by benchmarking	5		
		Project does not implement a recommendation from an audit and is not informed by benchmarking	0		
			Points		
Economic Impact	<i>Applicant demonstrates the project will a promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes)</i>	Applicant clearly demonstrates economic impact	5		
		Applicant mentions but does not prove economic impact	3		
		Applicant does not demonstrate an economic impact	0		
			Points		
Response to Economic Demand	<i>The project responds to current substantial changes in economic demand for local or regional government services.</i>	Yes	5		
		No	0		
			Points		
Total Section Points					

Section 5: Council Measures			
Council Measures	Description	Criteria	Points Assigned
Council Preference	Council Ranking for Competitive Rounds	The Applicant Does Not Fill Out This Section; This is for the Local Government Innovation Fund Council only. The points for this section is based on the applicant demonstrating innovation or inventiveness with the project	
Total Section Points (10max)			

Scoring Summary			
		Applicant Self Score	Validated Score
Section 1: Financing Measures			
Section 2: Collaborative Measures			
Section 3: Success Measures			
Section 4: Significance Measures			
Total Base Points:			

Reviewer Comments

City of Canal Fulton/Lawrence Township - Anticipated Annual Savings

Personnel

Police Chief with benefits	\$ 87,200.00
Police Officer with benefits & overtime	\$ 79,700.00
Police Officer with benefits & overtime	\$ 79,700.00
Police Officer with benefits & overtime	\$ 79,700.00
Office Worker with benefits	\$ 48,900.00

Total **\$ 375,200.00**

Equipment

One and a half replacement vehicles & equipment per year	\$ 60,000.00
Radios - \$1,000 per year times four officers	\$ 4,000.00
Fuel	\$ 13,000.00

Total **\$ 77,000.00**

Total **\$ 452,200.00**

City of Canal Fulton/Lawrence Township LGIF Grant Budget

Sources of Funds

LGIF Request	\$ 40,000.00
Local Match - Canal Fulton	\$ 5,000.00
Local Match - Lawrence Township	\$ 5,000.00
Total	\$ 50,000.00

Uses of Funds

Consultant Fees for Study	\$ 50,000.00
Total	\$ 50,000.00

Total Project Cost \$ 50,000.00