



Development
Services Agency

Program Year 2015 – 2019 Ohio Consolidated Plan Executive Summary

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Introduction

This Executive Summary is being provided pursuant to the March 13, 2006 revisions to the U.S. Department of Housing and Urban Development (HUD) Consolidated Plan regulations. Those regulations require that an Executive Summary be prepared, which must include:

- A summary of the citizen participation and consultation process;
- A summary of proposed revisions; and
- Objectives and outcomes and an evaluation of past performance.

The PY 2015-2019 Consolidated Plan is an examination of needs and issues affecting Ohio communities and citizens, particularly those of low- and moderate-income. The strategy also establishes goals, objectives, and priorities for addressing identified needs with resources provided through HUD. The strategy is based upon the expectation that the needs will remain basically the same over the next five years and that HUD resources will be maintained at or about their current level. Should that not be the case, then the strategy will need to be revised accordingly. The PY 2015-2019 Consolidated Plan Strategy will guide in preparing Ohio's Consolidated Plan annual action plans, which contain the specific distribution method of HUD funds for the upcoming year.

The Consolidated Plan Needs Assessment and Strategy is divided into three parts:

- Needs Assessment
- Market Analysis
- Strategic Plan

Citizen Participation and Consultation Process

The Ohio Development Services Agency's (ODSA) Office of Community Development (OCD) completed a number of activities designed to obtain comments, perspectives, and citizen opinions to prepare the PY 2015-2019 Ohio Consolidated Plan Annual Action Plan. OCD made public hearing and meeting notifications available at least 10 days prior to the meetings through newsletters, direct mail and posting on ODSA's website at http://development.ohio.gov/cs/cs_ocp.htm. Records of these actions and documentation are available for review at the OCD office between 8 a.m. and 5 p.m. at 77 South High Street, 26th floor in Columbus, Ohio. All facilities and meeting times OCD selected as part of the citizen participation process accommodated persons with disabilities. The specific citizen participation activities are described below.

1. Consultation with Agencies

First, an update of the needs assessment began by meetings between planning staff and supervisors assisted with HUD funds and also involved consultation or input from various state agencies including:

- Ohio Department of Health
- Ohio Housing Finance Agency
- Ohio Department of Jobs and Family Services
- Ohio Public Works Commission

2. Consultation with Agencies

The Office of Community Development established three separate e-committees, including Housing, Homelessness Prevention / Special Needs and Community Development / Economic Development. Once established these e-committees completed the surveys to provide feedback for the draft needs assessment. Based on input received through the e-committee process, the needs assessment was refined and posted as a draft on the ODSA website.

3. Public Hearing On Needs

OCD held a public hearing on needs issues on September 17, 2014, in Room 1932 on the 19th Floor of the Riffe Center, in Columbus. OCD mailed Notification of the Public Hearing on Needs information to approximately 1,000 local communities, organizations and agencies throughout the state at least 30 days in advance. ODSA also published the notification on its website. The notification summarized the state's planning process for the Ohio Consolidated Plan, and solicited participation in OCD's Program Advisory Committee meetings. OCD accepted written comments on needs issues for 15 days prior to the meeting (from September 2, 2014 to September 17, 2014). OCD distributed comments made at the Public Hearing on Needs, or received by OCD prior to the conclusion of the hearing, to the advisory committee members for consideration during the planning process.

4. Program Advisory Committees

OCD held eight Program Advisory Committees on October 14 and 15, 2014. At least 10 members comprised the Program Advisory Committees, including local officials, program administrators, nonprofit organizations, and other agencies, organizations and individuals familiar with OCD's programs and/or the Housing Development Assistance Program administered by the Ohio Housing Finance Agency (OHFA). OCD solicited participation on the Program Advisory Committees by directly mailing information to all local communities, organizations and persons on the OCD mailing list, which includes approximately 900 communities and organizations. The mailing also provided notification about the Public Hearing on Needs. The following Program Advisory Committee meetings were held:

- Community Development Program Advisory Committee
- Residential Public Infrastructure Grant Program Advisory Committee
- Fair Housing/New Horizons Program Advisory Committee
- Economic Development Program Advisory Committee
- Community Housing Impact and Preservation Program Advisory Committee
- Housing Development Assistance Program (HDAP) Advisory Committee
- Homeless Crisis Response Program / Housing Assistance Grant Program Advisory Committee
- Housing Opportunities for Persons with AIDS Program Advisory Committee

5. Consolidated Plan Advisory Committee Meeting

The Ohio Consolidated Plan Advisory Committee met on February 10, 2015, to review the Draft PY 2015 - 2019 Ohio Consolidated Plan. The Ohio Consolidated Plan Advisory Committee is comprised of 21 individuals who represent various public and private organizations involved with programs and issues related to housing and community development.

6. Notification of Public Comment Period and Distribution of Plan

On February 28, 2015, OCD will notify approximately 900 communities, agencies and organizations that the Draft PY 2015 -2019 Ohio Consolidated Plan and Executive Summary are available on ODSA's website for review and comment at http://development.ohio.gov/cs/cs_ocp.htm. This notification will also announce the beginning of the mandatory 30-day public comment period on the draft plan, including a public hearing on March 13, 2015, at 1:30 p.m. at 77 South High Street, Room 1932, Columbus, Ohio. All comments received will be included in the Draft Ohio Consolidated Plan Annual Action Plan

Submission to HUD

The final Ohio Consolidated Plan document will be submitted via Integrated Disbursement Information and Information Systems (IDIS) to HUD for a 45-day review period on or before May 14, 2015. Posting notification and availability of the final PY 2015 Ohio Consolidated Plan Annual Action Plan will be sent to approximately 900 communities, agencies and organizations throughout the state.

Summary of Proposed Revisions

Introduction

The Ohio Development Services Agency's (ODSA) Office of Community Development (OCD) annually receives funding from the U.S. Department of Housing and Urban Development (HUD) from four programs: the Community Development Block Grant (CDBG) Program, the HOME Investment Partnerships Program, the Emergency Solutions Grant (ESG) Program, and the Housing Opportunities for Persons With AIDS (HOPWA) Program. Prior to receiving and distributing these funds, Ohio must first prepare a Five-Year Consolidated Plan, in accordance with the requirement at 24 CFR Part 91 Subpart D, Sections 91.300 – 91.315.

The revisions proposed in the PY 2015 - 2019 Ohio Consolidated Plan are summarized below. Only significant revisions are listed, not minor revisions. The PY 2015 – 2019 Consolidated Plan format differs from previously submitted plans as the state is now required to follow guidelines established in IDIS for final submittal.

Housing and Homeless Needs Assessment

The PY 2015 - 2019 Consolidated Plan Needs Assessment is an examination of needs and issues affecting Ohio communities and citizens, particularly those of low- and moderate-income. The Needs Assessment forms the basis for the Strategy Statement, which establishes goals, objectives, and priorities for addressing identified needs with resources provided through HUD. The strategy is based upon the expectation that the needs will remain basically the same over the next five years and that HUD resources will be maintained at or above their current level. Should these resources change, the strategy will need to be revised accordingly. The PY 2015 - 2019 Strategy will guide the preparation of Ohio's Consolidated Plan annual action plans, which contain the specific method of distribution of HUD funds for the upcoming year. The Housing and Homeless Needs Assessment is divided into the following updated sections:

- Needs Assessment Overview
- NA-10 Housing Needs Assessment - 24 CFR 91.305 (a,b,c)
- NA-15 Disproportionately Greater Need: Housing Problems - 91.305 (b)(2)
- NA-20 Disproportionately Greater Need: Severe Housing Problems – 91.305(b)(2)
- NA-25 Disproportionately Greater Need: Housing Cost Burdens – 91.305 (b)(2)
- NA-40 Homeless Needs Assessment – 91.305(c)
- NA-45 Non-Homeless Special Needs Assessment – 91.305 (b,d)
- NA-50 Non-Housing Community Development Needs - 91.315 (f)

There have been few major changes proposed to the Housing and Homeless Needs Assessment, but the following information explains what information has been updated and if any additional changes have been proposed for all sections included in the Needs Assessment.

- The Housing Needs Assessment section includes the same elements in previously approved Consolidated Plans. Much of the data included in this section comes directly from various state agencies and Community Housing Affordability Strategy (CHAS) and American Community Survey (ACS) datasets used to update previously included tables charts and maps.
- The Housing Needs Assessment has been updated to cover housing problems throughout the state, severe housing problems and housing cost burdens.
- Included in the Homeless Needs Assessment section is an updated Homelessness and Supportive Housing Grant Manager Regions map that shows which OCD staff member is assigned to each region of the Balance of State Continuum of Care.
- All data included as part of the Homeless Needs Assessment was based on the 2013 Balance of State Continuum of Care Point in Time dataset.

- The Homeless Needs Assessment structure remains the same as in previous Consolidated Plans.
- The Non-Homeless Special Needs Assessment section includes updated maps and tables based on 2012 ACS data and OCD's HOPWA data.
- Much of the information included Non-Homeless Special Needs Assessment section under the agencies that deal specifically with special needs populations has remained the same as in previous years. Updated information was included where possible.
- Many tables, maps and charts included in the Non-Housing Community Development Needs section of the Needs Assessment have been updated primarily using Ohio Public Works Commission data, OCD historical data and ACS data.
- The structure of Non-Housing Community Development Needs section differs slightly from the previously approved plan based on the structure of the updated IDIS Con Plan submittal tool.

Housing Market Analysis

The Consolidated Plan regulations require a description of the significant housing characteristics of the state's housing markets. The first step in attempting to analyze the housing market is to examine the state's demographic characteristics and particularly the changes that have taken place since the 2000 decennial Census to determine what, if any, trends have emerged. Much of the housing data included in the following tables and maps is based on the 2007-2011 ACS, CHAS and data provided by various state agencies. The Housing Market Analysis is divided into the following updated sections:

- Housing Market Analysis Overview
- MA-10 Number of Housing Units
- MA-15 Cost of Housing – 91.310(a)
- MA-20 Condition of Housing – 91.310(a)
- MA-25 Public and Assisted Housing
- MA-30 Homeless Facilities – 91.310(b)
- MA-35 Special Needs Populations – 91.310(c)
- MA-40 Barriers to Affordable Housing – 91.310(d)
- MA-45 Non-Housing Community Development Assets -91.315 (f)

There were a few major changes proposed to the Housing Market Analysis, but the following information explains what information was updated and if any additional changes were proposed for all sections included in the Market Analysis.

- As in the previous Consolidated Plan much of the data included in the Cost of Living section of the Housing Market Analysis was updated and used to compare with the previous decennial census data. This section describes the trends that have occurred in the state of Ohio and provides responses to many required sections.
- The Condition of Housing section was updated to explain how the housing stock condition changed from the previous decennial census through the CHAS and ACS datasets. This section discusses the owner and rental rehabilitation need, as well as, the estimated number of housing units occupied by low- or moderate-income families with lead-based paint hazards.
- The Public and Assisted Housing section discusses how neither the state nor any of its agencies are designated as a public housing authority nor do they administer public housing units. These functions are performed by local public housing authorities within the state.
- The Homeless Facilities section was updated to include current data and the following information. The Ohio Development Services Agency and the Coalition on Homelessness and Housing in Ohio (COHHIO)

serve as lead staffing agencies and co-chairs of the Steering Committee for Ohio's Balance of State Continuum of Care which includes 80 of the state's 88 counties. As part of Ohio's 2014 Balance of State Continuum of Care application, ODSA and COHHIO collected and analyzed data covering all 80 rural counties. A link has been provided at on the COHHIO website (<http://www.cohhio.org/programs/boscoc>) that includes a list of all homeless facilities throughout the state, which also allows for the ability to search for a homeless facility in a particular county. The COHHIO Directory lists more than 900 non-profit housing agencies and services that help prevent homelessness in Ohio.

- The Special Needs Populations section includes updated HOPWA assistance beneficiary data and an updated section description.
- The Barriers to Affordable Housing section remains relatively the same as in previous years.
- The Non-Housing Community Development Assets section includes many updated tables that provide an economic overview of Ohio's non-entitlement communities.

Strategic Plan

The PY 2015-2019 Consolidated Plan Strategic Plan establishes goals, objectives, and priorities for addressing identified needs with resources provided from HUD. The strategy is based upon the expectation that the needs will remain basically the same over the next five years and that HUD resources will be maintained at or about their current level. Should these resources change, the strategy will need to be revised accordingly. The PY 2015-2019 Consolidated Plan Strategy will guide the preparation of Ohio's Consolidated Plan annual action plans, which contain the specific method of distribution of HUD funds for the upcoming year. The Strategic Plan is divided into the following updated sections:

- Strategic Plan Overview
- Geographic Priorities – 91.315(a)(1)
- Priority Needs and Goals Summary – 91.315(a)(2) and 91.315(a)(4)
- Influence of Market Conditions – 91.315(b)
- Anticipated Resources - 91.315(a)(4), 91.320(c)(1,2)
- Institutional Delivery Structure – 91.315(k)
- Barriers to affordable housing – 91.315(h)
- Homelessness Strategy – 91.315(d)
- Lead based paint Hazards – 91.315(i)
- Anti-Poverty Strategy – 91.315(j)
- Monitoring – 91.330

There were few major changes proposed to the Strategic Plan, but the following information explains what information was updated and if any additional changes were proposed for all sections included in the Strategic Plan.

- There were no major changes proposed for the Geographic Priorities section of the Strategic Plan.
- The Influence of Market Conditions section discusses how much of the data included in the Needs Assessment and Market Analysis provides an overview of the current market conditions in the state. This particular section of the PY 2015 – 2019 Consolidated Plan describes housing market characteristics and how they influence allocating funds for types of housing assistance.
- The federal resources available to the state from HUD for each fiscal year will be made available in the Annual Action Plans that support the PY 2015 – 2019 Consolidated Plan. The Anticipated Resources section provides an overview of policies associated with the funds. There are no major changes proposed to this section.

- There were no major changes proposed to the Barriers to Affordable Housing, Institutional Delivery Structure, Anti-Poverty Strategy and Monitoring sections of the Strategic Plan.
- The Lead Based Paint Hazards section was updated based upon the release of the Ohio Department of Health's 2012 observed dataset. The previously approved Consolidated Plans reported on elevated blood lead levels greater than 10 micrograms per deciliter. The dataset now includes reporting at 5 micrograms per deciliter. The Healthy Housing section was removed as this section requires the state to address lead based paint hazards specifically.
- The proposed changes for the Priority Needs and Goals Summary section are as follows:

Housing Performance Measures – Community Housing Impact and Preservation Program, Community Development Program and Residential Public Infrastructure Grant Program (service lines and tap-ins)

Goal: To provide funding for a flexible, community-wide approach to improving and providing affordable housing for low- and moderate-income (LMI) persons, and to help develop local administrative capacity.

Housing Preservation and Accessibility

Objective 1: Preserve affordable owner and renter housing for lower-income households by bringing the housing unit up to program standards and codes, eliminating hazards and deficiencies in major systems, and reducing maintenance cost.

Measure 1: Owner / Renter units brought to standard

Objective 2: Eliminate lead-based paint hazards by applying interim control measures based on a risk assessment followed by a clearance examination.

Measure 1: Number of units where lead hazards have been mitigated and passed clearance

Objective 3: Improve affordability by reducing housing costs to lower-income households through energy efficiency improvements.

Measure 1: Number of units made more energy efficient

Objective 4: Make modifications to dwelling units occupied by persons with disabilities or special needs to improve accessibility.

Measure 1: Number of units modified to improve accessibility for special needs persons

Creating New Affordable Housing Opportunities

Objective 5: Expand housing opportunities for LMI households, by providing assistance that will enable them to acquire affordable housing that meets program and local standards.

Measure 1: Number of new affordable housing units added to the housing stock

Measure 2: Number of families provided assistance to enable them to become first-time homeowners by acquiring an existing affordable and appropriate housing unit

Measure 3: Number of persons or families provided with rental assistance to enable them to acquire or maintain affordable, safe and sanitary housing

Measure 4: Households assisted with acquiring housing to relieve an overcrowded housing situation (1.01 persons per room or more)

Measure 5: Number of affordability/unit years created

Measure 6: Households that could not be assisted due to poor credit or other problems

Neighborhood Revitalization

Objective 6: Employ housing resources as part of an overall neighborhood revitalization strategy to address locally designated neighborhood revitalization areas that have multiple housing and community development needs and a high concentration of lower-income populations.

Measure 1: Number of housing units rehabilitated as part of a neighborhood revitalization strategy

Measure 2: Number of in-fill housing units constructed as part of an overall neighborhood revitalization strategy

Supportive Housing Counseling Activities

Objective 7: Provide supportive housing counseling services to assist lower-income households with acquiring or maintaining housing.

Measure 1: Number of persons or families provided with housing counseling services to help them acquire housing or maintain their current housing

Strategies:

Strategy 1: Commit CDBG and HOME funds annually to the support the Community Housing Impact and Preservation (CHIP) Program to provide housing assistance to local communities with an approved housing plan to address locally identified housing and community development needs.

Strategy 2: Enable Community Development programs to utilize CDBG funding for home repair activities.

Housing Performance Measures - Housing Development Assistance Program (HDAP)

Goal: The goal of the Ohio Housing Finance Agency's (OHFA) Housing Development Assistance Program (HDAP) is to provide financing for eligible housing developments to expand the supply of quality affordable housing for people with very low or moderate income in the state of Ohio.

Objective 1: Expand affordable and accessible rental housing opportunities for lower-income persons and families in Ohio by using HOME funds to provide gap financing in conjunction with other funding sources, including Ohio Housing Tax Credits, to fund approximately 30 affordable developments and create about 1,200 units of affordable rental housing units annually.

Measure 1: Number of affordable developments/units at least partially funded with HOME gap financing

Objective 2: Create long-term affordable rental housing opportunities for a range of incomes by partially funding the development with HOME funds.

Measure 1: Number of developments/units funded that have affordable units for five years

Measure 2: Number of developments/units funded that have affordable units for 10 years

Measure 3: Number of developments/units funded that have affordable units for 20 years

Objective 3: Expand rental opportunities for extremely low-income households by partially funding developments with HOME funds.

Measure 1: Number of developments/units partially funded by HOME funds that have units affordable to households at or below 35 percent area median gross income (AMGI)

Objective 4: Increase affordable housing options for people with mobility impairments by designing all new units built with HOME funds to OHFA's Visitability Standards.

Measure 1: Number of new units built with HOME funds that are visitable

Objective 5: Reduce housing costs for lower-income families by encouraging energy-efficient units that also provide universal design features.

Measure 1: Number of affordable projects/units that incorporate both energy-efficient measures for heating, cooling, appliances, and lighting and variety of universal design features that are projected to reduce housing cost by 10 percent on average

Objective 4: Encourage housing development that serves households with developmental disabilities, severe and persistent mental illness or mobility/sensory impairments.

Measure 1: Number of projects/units that serve special-needs populations

Objective 5: Continue to review and refine the application process to minimize barriers to using HOME funding

Measure 1: Number of frequently asked answered that address the HDAP process

Measure 2: Number of focus groups held to gain feedback on the application process

Housing Performance Measures – Community Housing Development Organization (CHDO) Operating Grant Program

Goal: Elevate community-based housing development organizations operating in Ohio to organizations that have the potential to operate as state-certified CHDOs in tax credit developments. Use Operating Grant to sustain the capacity of those newly identified organizations while it serves as a CHDO in a tax credit development.

Objective 1: Identify the Organizations

Measure 1: Annually contact at least 10 recent former state-certified CHDOs to gauge interest in participating in future tax credit developments. Compile a recap of these efforts to demonstrate compliance with this performance measure

Measure 2: Work with Ohio Community Development Corporation and other representative organizations to identify potential organizations. Compile a recap of these efforts to demonstrate compliance with this performance measure

Objective 2: Train organizations to compete at the tax credit level of development.

Measure 1: Sponsor an annual training day for identified organizations and any self-selected organizations that want to participate

Objective 3: Sustain state-certified CHDOs' capacity with the CHDO Operating Grant.

Measure 1: OHFA will recommend to the Development Services Agency the amount of Operating Grant support that can be absorbed annually based on the number of CHDOs participating in the current year's tax credit program

Homeless and Supportive Housing Performance Measures – Homeless Crisis Response Program and Supportive Housing Program

Goal: To provide a continuum of housing/services to prevent persons from becoming homeless and rapidly re-housing persons when homelessness does occur by: providing homelessness prevention services and assistance; moving persons from homelessness to permanent housing through the provision of housing placement, emergency shelter, rapid re-housing, and project-based transitional housing; and providing long-term permanent supportive housing to homeless persons with disabilities.

Objective 1: Reduce the average and median length of time persons remain homeless.

Measure 1: Reduce the average and median length of time persons are homeless in emergency shelter and transitional housing projects

Objective 2: Reduce number of persons who obtain permanent housing from homelessness from returning to homelessness.

Measure 1: Reduce returns to Emergency Shelters, Transitional Housing, Permanent Supportive Housing, Homelessness Prevention and Rapid Rehousing projects within six to 12 months of exit to permanent housing destination

Measure 2: Reduce returns to Emergency Shelters, Transitional Housing, Permanent Supportive Housing, Homelessness Prevention and Rapid Rehousing projects within two years of exit to permanent housing destination

Objective 3: Increase program participants' self-sufficiency.

Measure 1: Increased employment income upon exit

Measure 2: Increased non-cash benefits upon exit

Measure 3: Increased employment income during reporting period

Measure 4: Increased non-cash benefits during reporting period

Objective 4: Reduce number of persons entering homelessness for the first time.

Measure 1: Increased numbers of persons successfully diverted from entering homeless programs

Objective 5: Increase the percent of persons who exit to or retain permanent housing.

Measure 1: Increase exits to permanent housing from emergency shelter and transitional housing

Measure 2: Increase percent of persons retaining permanent housing in rapid rehousing projects, prevention projects and permanent supportive housing

Strategies:

Strategy 1: Fund local governments, nonprofit organizations and eligible consortia to provide homelessness prevention, rapid re-housing, emergency shelter, project-based transitional housing and permanent supportive housing, ensuring that all Ohioans have access to appropriate housing resources.

Strategy 2: Provide grantees with regular progress updates on performance measures and offer guidance and technical assistance as needed.

Community Development Performance Measures – Community Development Program, Residential Public Infrastructure Grant Program

Goal: To provide communities with a flexible housing and community development resource that can be used to address locally identified needs that are eligible CDBG activities and qualify under the national objective of Low- and Moderate-Income benefit or Elimination of Slum and Blight.

Objective 1: Improve the public facilities and infrastructure in lower-income areas through LMI area-wide benefit activities, in Slum and Blight areas or on a spot Slum and Blight basis.

Measure 1: Community development activities undertaken annually

Measure 2: Lower-income persons benefited by community development activities annually

Objective 2: Provide direct assistance to LMI persons, such as housing assistance, or needed services currently unavailable in the community.

Measure 1: Public service activities assisted annually through community development programs

Objective 3: Revitalize lower-income neighborhoods and improve the quality of life for residents by addressing all or part of the identified community development needs and/or housing needs.

Measure 1: Number of activities located in Community Development Implementation Strategy (CDIS) Investment Areas that address locally-identified needs

Measure 2: Number of LMI persons benefiting from Investment area Community Development activities

Objective 4: Address LMI persons' basic health and safety needs.

Measure 1: Households provided with potable water and/or sanitary sewage systems that meet state and federal standards

Measure 2: Households and persons who are benefiting from improved fire protection due to equipment and facilities acquired or improved with community development assistance

Measure 3: Households and persons whose health and safety is secured by addressing imminent or immediate threats caused by natural disasters or other causes

Objective 5: Improve the quality of life for elderly persons and special needs populations by providing locally determined public services and facilities.

Measure 1: Number of elderly or special needs persons assisted through public service activities

Measure 2: Number of elderly persons benefiting from senior center construction or improvements

Measure 3: Number of persons benefiting from public facility modifications or improvements that improve accessibility for disabled or special needs persons

Objective 6: Maintain the cultural heritage of local communities through Historic Preservation activities.

Measure 1: Number of historic building or sites preserved or rehabilitated.

Strategies:

Strategy 1: Assist 78 counties and 25 cities annually through CDBG funds distribution to address local community or economic development, housing or other needs.

Strategy 2: Assist approximately 10 to 20 communities annually by distributing funding for safe, potable water and adequate sanitary sewage.

Economic Development Performance Measures – Economic Development Loan and Public Infrastructure Grant Program

Goal: The principal goal of the Economic Development Public Infrastructure Grant Program is to create and retain permanent, private-sector job opportunities, principally for LMI persons, through the expansion and retention of business and industry in Ohio communities.

Objective 1: Job creation for LMI persons.

Measure 1: Number of jobs created/retained + number of jobs created/retained for LMI persons

Objective 2: Provide gap financing to support private investment.

Measure 1: Number of loans provided for fixed asset financing

Objective 3: Investment in infrastructure to support private investment.

Measure 1: Number of infrastructure grants provided

Measure 2: Linear feet of infrastructure constructed/rehabilitated

Measure 3: Number of infrastructure facilities constructed/rehabilitated

Objective 5: Return vacant or under-utilized buildings to productive and profitable use

Measure 1: Number of buildings rehabilitated.

Measure 2: Square feet of buildings rehabilitated.

Strategies:

- Strategy 1:** Improve the economic health and sustainability of local communities by adding to the tax base and local economy and increasing per capita income.
- Strategy 2:** Increase the self-sufficiency of local residents by increased access to local living wage employment and affordable health care.
- Strategy 3:** Improve the career path prospects for local residents by creating opportunities for workforce skill development.

Economic Development Performance Measures – Comprehensive Downtown Revitalization Program

Goals: The principal goals of the Comprehensive Downtown Revitalization Program are: to assist in revitalizing Central Business Districts; to aid in eliminating slums and blight; and to create and retain permanent, private-sector job opportunities, principally for persons from LMI households.

Objective 1: Eliminate blighting conditions by rehabilitating buildings and facades located in areas that have been designated as distressed based on HUD criteria.

Measure 1: Number/percent of building facades rehabilitated

Objective 2: Eliminate blighting conditions by upgrading infrastructure in the designated downtown revitalization area.

Measure 1: Extent of public infrastructure improvements (linear feet of curbs, streets, sidewalks; square feet of parking lots, etc.)

Objective 3: Improve or stabilize the business climate downtown.

Measure 1: Decreased vacant floor space downtown

Measure 2: Increase the number of businesses downtown

Measure 3: Increase participation in merchant/business associations

Objective 4: Preserve local downtowns' cultural and architectural heritage.

Measure 1: Number of historic building or sites preserved.

Strategies:

Strategy 1: Commit funding to the Comprehensive Downtown Revitalization Program to assist at least five communities to revitalize downtown areas annually.

Strategy 2: Commit funding to the Community Development Target of Opportunity Grant Program to assist with funding "target of opportunity" downtown projects.