

## **The Southwest Summit Communications Center**

A State of Ohio Local Government Innovation Fund Loan Project

Leveraging the assets of Copley Township and the Cities of Barberton and Norton through the combination of Public-Safety Dispatch to enhance service quality, realize significant cost reductions and function as a positive catalyst for economic development

Submitted by Copley Township on behalf of the Cities of Barberton and Norton,

Helen Humphrys, Dale Panovich and Scott Dressler, Trustees

and

Janice Marshall, Fiscal Officer

March 1, 2012

Southwest Summit Communications Local Government Innovation Fund – Loan Application

Tab 1: Contact Information

Applicant: Copley Township, Ohio  
Address: 1540 South Cleveland-Massillon Road  
Copley, Ohio 44321  
Phone: 330.666.6464  
Fax: 330.666.2245  
Email: [jmarshall@copley.oh.us](mailto:jmarshall@copley.oh.us)  
Contact: Janice Marshall  
Title: Fiscal Officer  
County: Summit  
Population: 17,304

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Tab 2 -- Collaborative Partners

Partner 1: City of Barberton, Ohio  
Contact: William Judge, Mayor  
Address: 576 West Park Avenue  
Barberton, Ohio 44203  
Phone: 330.825.6719  
Fax: 330.825-6663  
Email: [mayor@cityofbarberton.com](mailto:mayor@cityofbarberton.com)  
Population: 26,550

The City of Barberton intends to merge their Dispatch Center with the Copley-Norton Dispatch Center when it moves to its new location at the Norton Fire Station, creating the Southwest Summit Communications Center. Barberton will provide most of their current personnel to the new center because their call volume is approximately equal to the current Copley-Norton dispatch operation. The exact number of dispatchers moving to the new center will be determined based on the final staffing design and the willingness of personnel to relocate to a new space under a new employer, because some of these personnel are currently eligible to take a retirement. Barberton's public safety and public works radio and phone systems will also be integrated into the center. The broadband network design for the new center will allow Barberton to leverage its current assets (fiber network, and IT network professionals) to achieve efficiencies in Information Technology (IT) for all three collaborative partners resulting in savings beyond shared dispatch.

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Partner 2: City of Norton, Ohio  
Contact: Rick Ryland, Administrator  
Address: 4060 Columbia Woods Drive  
Norton, Ohio 44203  
Phone: 330.825.7815  
Fax: 330.825-3104  
Email: [rick@cityofnorton.org](mailto:rick@cityofnorton.org)  
Population: 12,081

The City of Norton is already sharing dispatch services with Copley Township under a pilot program. The success of this program has resulted in this loan application. The City of Norton, even while under economic distress, was able to pass a capital improvement levy for its fire department. This levy paid for a new fire station which included space in the lower level for a modern dispatch center. Norton's in-kind contribution of virgin space is essential to building-out a dispatch center utilizing Association of Public-Safety Communications Officials (APCO) Project 25 (P25) compliant technology and allow for additional partners in the future. This loan will allow all 3 communities to move into a new, P25 compliant (Internet Protocol-based and ready for Next Generation 911 technology) dispatch center by using Norton's space. The lower level of the new station was designed for a dispatch center with a separate entrance, separate utilities and it is located mostly underground to provide a high level of protection from disastrous events.

Tab 3 – Project Information

Project Name: Southwest Summit Communications, an LGIF Loan Project

Project Description:

Copley Township, Ohio and the Cities of Norton, Ohio and Barberton, Ohio are working together to combine their emergency dispatch centers into a single Southwest Summit Communications Center in 2012. The three (3) communities are building upon a successful pilot joint dispatch program between Copley and Norton. The pilot has completed three (3) full years of operation, resulting in savings of more than \$160,000 in operating costs alone. The pilot program (Appendix A: Active Study) utilized a furniture and space improvement project commenced by Copley in 2008 at their police station to collocate personnel and share operating costs. This collaboration not only saved money, but also saved lives. Specifically, dispatch personnel were trained and certified in Emergency Medical Dispatching (EMD) and the shared staffing levels ensured the call-taker was able to stay on a 911 phone call to provide life saving instructions to callers. The joint dispatch center saved a life on the first day of operation (Appendix A: Active Study). This proof of concept shows improved services result from shared ventures while simultaneously saving money for local communities. Without this joint pilot program, the two (2) communities would not have been able to provide these life saving measures; the cost would have been too great.

Subsequent to a successful pilot, the City of Barberton contacted Copley and Norton in order to consolidate services further and to create a permanent joint operation. The City of Norton recently constructed a fire station with funds from a capital improvement levy. Their old fire station's roof collapsed and the building was condemned. The new station includes space in the lower level, sized and constructed to fit a modern dispatch center. The cost to move the current Copley-Norton center and its equipment to this space was more than \$100,000. The two (2) partners could not justify the expense of moving during the pilot program because the operation was successful in its current location. Adding the City of Barberton which doubles the center's total call volume necessitates the move. Rather than move disparate equipment from two (2) centers, and engineer systems to make the different dispatch consoles communicate with each other, the partners have agreed to outfit the new space with new, modern dispatch consoles

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and Public Safety Answering Points (911 answering equipment). This approach allows the communities to avoid capital expenditures on equipment at or nearing their end of life cycles. Radio systems and dispatch technology are changing rapidly with Next Gen 911 and expiring support for existing dispatch consoles happening in the next six (6) years. The three (3) communities will have to upgrade their dispatch consoles even if this collaboration does not work. By working together, the cost to each community is drastically reduced since it will be shared three (3) ways.

The funds from a LGIF loan will be used to purchase the equipment and furniture to build-out the existing space at the Norton Fire Station, creating the Southwest Summit Communications Center (SWSCOM). The three (3) communities will join together to form a governing board made up of representatives from each community and the SWSCOM Manager (to be hired, possibly from internal candidates). The personnel will come from all three (3) communities in order to staff the center with four (4) personnel on-duty 24 hours per day. This arrangement provides appropriate coverage for our combined 60,000 annual calls and it allows additional communities to join the center without adding to staff or equipment. Similar centers handle more than 80,000 calls with the same level of staffing. The project uses current assets and capabilities to develop a regional approach which benefits all three (3) communities and possibly several more because the remaining communities in the area are smaller than the three (3) partners. The project will also improve service to the City of Barberton just as it has for Copley and Norton. The EMD capabilities will be used on every EMS call coming into the center, providing life-saving measures before EMS personnel arrive.

Lastly, the new operation requires a robust information network between the communities which provides more opportunities to share. Virtualization of servers rather than replacement, shared software costs, and voice over internet protocol (VOIP) phone systems to reduce telephone costs are possible because of the SWSCOM shared network.

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Type of Award – Loan:

Southwest Summit Communications Local Government Innovation Fund – Loan Application

Copley Township and the Cities of Barberton and Norton are requesting a Local Government Innovation Fund Loan of \$300,000 to assist the three (3) communities to collaborate and combine their existing dispatch centers into one: the Southwest Summit Communications Center, or SWSCOM. The \$300,000 will be used to purchase furniture, dispatch consoles, VOIP phones and 911 answering equipment for the new center.

Below is the email proving our Feasibility Study was submitted and received by Nyla Potter at the Ohio Department of Development's Office of Redevelopment:

Thank you for submitting your feasibility study for LGIF loan consideration. We will contact you with any questions.



Department of  
Development

**Nyla Potter**  
**Loan Officer**  
**Office of Redevelopment**

77 South High Street  
Columbus, Ohio 43215  
614-728-0989 F 614.466.4172

[Nyla.Potter@development.ohio.gov](mailto:Nyla.Potter@development.ohio.gov)

Email to and from the Ohio Department of Development is open to public inspection under Ohio's public record law. Unless a legal exemption applies, this message and any response to it will be released if requested.

The State of Ohio is an Equal Opportunity Employer and Provider of ADA Services.

Problem Statement:

The problem is the cost to provide effective, modern emergency dispatch services has grown beyond the ability of a single community to afford. To rectify this situation four (4) communities came together to discuss consolidating dispatch services in 2008. Two (2) of those communities moved forward and started a pilot program to study the possibility of consolidation. Copley Township and the City of Norton have proven their shared operation saves money (more than \$160,000 over three (3) years in operating costs alone) while simultaneously improving service (lives saved). Meanwhile another one (1) of the original four (4) communities has decided they are ready to join the pilot program's operation and create a permanent, shared dispatch center: SWSCOM. This loan application is intended to assist in funding the build-out of the new center. It will provide substantial cost savings, create a center ready for additional partners and build an information technology platform to allow for further sharing in computer technology and telephony. Because the communities are purchasing new, modern equipment they will be ready to take advantage of the Next Gen 911 software and associated equipment without further upgrades to their infrastructure.

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Targeted Approach:

This project is a MERGER of three (3) dispatch centers into one (1). The first two (2) centers collocated in 2009 inside the Copley Police Department as part of the pilot program. The third center will move along with the pilot program to the new space in the Norton Fire Station. All three (3) communities will receive the benefit of better dispatch services at a lower cost because of this merger. All three (3) communities will receive economic benefit and make themselves more attractive to future partners in collaborative efforts, especially with the business community who want to work with communities maximizing their value at the lowest cost possible.

Return on Investment:

The \$300,000 cost of a loan from the LGIF will result in a positive benefit of 512% over the next ten (10) years for SWSCOM's partners. The three (3) communities budgeted \$1,682,000 for Dispatch in 2012. The estimated budget for SWSCOM in 2013 is \$1,528,237; resulting in savings of \$153,763 over 2012. Because this differential will be maintained going forward, the total savings during the ten (10) year repayment period is \$1,537,630. Compared to a cost of \$300,000 from the LGIF the benefit is 512% greater than the cost.

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Success Probability:

The pilot program proves the joint operation being planned for SWSCOM works. The probability of success is near 100% because it has already been done by two (2) of the three (3) partner communities. The anticipated savings will be found in shared operating costs and capital expenditures. Because current personnel are needed for the new center, there will be no savings in personnel at this point. However, future partners will not need to bring personnel into the center which is where personnel savings will be possible through attrition.

Copley and Norton combined their operations in a remodeled room at the Copley Police Department in 2009. This small center had enough space for the collocated pilot program, but it will not accommodate three (3) communities. Since that time the Norton Fire Station space was built with enough room to double the size of the current joint dispatch center. The plan is to build-out the Norton Fire Station location with new equipment, train and integrate the three communities' personnel together by using the new center before it goes live, and switch all dispatch functions to the new SWSCOM center at one time which creates a clean break from their old routine. This plan allows for the time necessary to make our personnel comfortable, the ability to build-out the space without interfering with active emergency operations and the integration will be led by a team who already put together a successful collaboration: the Fire Chiefs, Police Chiefs and Administration of Copley and Norton.

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The likelihood of success is near 100% because the leadership team is adept at developing and executing shared service plans as evident by the successful Copley-Norton Joint Dispatch Pilot Program. They also enjoy an active and robust cooperative relationship with the City of Barberton, our new partner in dispatch service. The City of Barberton provides water and sewer services to Norton, all three (3) municipalities participate in automatic and mutual aid emergency responses for fire, EMS and police incidents, and, most recently, Norton has joined with Barberton in creating a combined Special Weapons And Tactics (SWAT) team.

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### Replicability:

At one point in 2008 during the discussions on joint dispatch services, six (6) communities were involved. At the end of 2008 only two (2) were willing to start a pilot program. The pilot program is providing the basis for a permanent three (3) community dispatch center. Funding from the LGIF is part of the new, permanent center's plans. The other three (3) communities who are not in the plans today could replicate what we are doing or join the new center once it is up and operational. We plan to make this collaboration a model for other communities in our region to use as an example for their own collaborative efforts. Documentation of this process will be used as a playbook for others to follow to replicate our success.

### Scalability:

In addition to the already identified possible partners, other communities in and around our region (the South and West portions of Summit County, Northeast Wayne County, Southeast Medina County and Northwest Stark County) are small enough to be able to join our center without the need to add personnel. The planned four (4) dispatcher system is able to be scaled up to include several more communities without increasing staff. The dispatch center space is also large enough to add more personnel to scale the center up to six (6) dispatchers on duty daily which could handle the emergency dispatch needs of half of Summit County outside of the City of Akron and the Sheriff.

Larger Consolidation Efforts:

This joint dispatch collaboration creates a foundation on which further sharing is made possible. Specifically the IT network needed to support dispatch will enable sharing in many other aspects of IT and telephony. The IT network bandwidth required for dispatch (voice, data and video) improves internet access for all three (3) communities while simultaneously reducing the cost because it will be shared. The shared phone services through VOIP phone systems will allow reduced local and long distance costs. The networking will allow for data sharing, redundancy and data backup services by mirroring one system to its two (2) partners. This makes it possible for a community affected by a disaster to continue to operate by physically relocating to their partner community and logging in to their backed-up network until their community is restored. The IT network also allows for lower cost by sharing software licenses and maintenance contracts. One example is all three (3) fire departments have Firehouse Software, two (2) of which are on an enterprise server version. With shared IT all three (3) will operate on a single server with a single license, reducing cost and eliminating unnecessary redundancy. Another example is savings already realized in the Pilot Program: 911 phone maintenance cost the two (2) communities \$11,706.24 annually. The shared maintenance cost is \$5088.60 annually which is split between Copley and Norton. Norton saved \$5915.70 and Copley saved \$719.94 for a total savings of \$6617.64 annually. Lastly, the more robust IT network will allow for virtualization of servers which will save costs for all three (3) communities being able to replace servers with virtualization and not new machinery.

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Below is a list of previous and current innovations from all three (3) communities:

Fire / EMS Services

Copley and Bath have operated a joint fire station since 1992. This station is staffed and operated by both Townships who share the governance, supervision and cost. The entity has provided 100% service at 50% of the cost to each community for 20 years. Due to development and an increase in demand, the townships purchased land and constructed a new fire station in 2006 currently known as Stony Hill Fire Station 2.

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Copley and Norton participate in a cooperative group called Code 10, an old radio code for a water tender shuttle. The Code 10 Group was formed in the mid 1980's to provide rural water supply for six (6) communities on the west side of Summit County. The group has expanded to now include: Automatic Rapid Intervention Crew response, Incident Management Support, Multi-Company fire incident training, Safety training, and a Fire Investigation Team. The group has expanded beyond the original members to include bordering communities in Wayne County and Medina County. Total membership today is nine (9) with another municipality expressing interest in joining. In addition to the items listed above, the group has also taken advantage of group purchasing to reduce costs.

All three (3) communities participate in county-wide collaborative efforts including: Hazardous Materials Response Team, Technical Rescue Operations Team and the Summit County-Akron 800 MHz Regional Radio System.

All three (3) communities participate in automatic and mutual aid responses with each other and their other neighbors all the way up to the State of Ohio Fire Chiefs Fire Emergency Response Plan. They are also on mutual aid request lists for EMS and specialized apparatus or equipment.

The City of Barberton also participates in the Federal Emergency Management Agency National Urban Search and Rescue System by providing personnel to Ohio Task Force One Urban Search and Rescue Team.

The Cities of Barberton and Norton provide trained Tactical Paramedics to their combined SWAT team.

The three (3) communities along with the City of New Franklin and the Village of Clinton received a U.S. Department of Homeland Security - Assistance to Firefighters Grant for Fire Officer training this year. The training project has started with classes planned for the Spring and Fall.

The Cities of Barberton and New Franklin, and the Village of Clinton jointly applied for an Assistance to Firefighters Grant in 2011 to replace their aging, obsolete analog radio system

with a new, P25 compliant radio system which will be integrated into the county-wide SCA8RRS system.

### Dispatch Services

Copley Township and the City of Norton have operated a joint dispatch center since 2009 and soon will be adding the City of Barberton. The center has garnered an estimated savings of \$160,000 for Copley and Norton combined and expects to save more with the third entity joining the operations.

### Police Services

Mobile Data Terminals (MDTs) are utilized in police cruisers for LEADS and reporting to dispatch centers. Copley has coordinated MDT's through the Copley Norton Dispatch Center for Copley and Norton Police Departments the last two years and recently added the City of Wadsworth.

The Copley Police Department participates in the METRO SWAT team made up of smaller communities in Summit and Portage Counties. Norton and Barberton have a joint SWAT team.

All three (3) police departments are part of the Summit Metro Crash Response Team which investigates serious and fatal vehicle crashes in Summit County. They also participate in the Summit County Drug Unit and the Northern Ohio Violent Fugitive Task Force.

### Other Shared Services

Copley Township is a partner with Bath Township in the "55 and Beyond" senior group. The group provides educational and informational events for residents 55 years and older in their Townships. This initiative is especially successful because of the public-private partnerships between the Townships and all of the private and public service providers who sponsor and present at these events.

The City of Barberton partnered with the YMCA and Summa Health Systems to create the Lake Anna YMCA.

Copley Township participates with many other municipalities in the Summit County Pavement Maintenance Program through the Summit County Engineer to pool their paving projects together and obtain better pricing.

The City of Barberton merged their Health Department with the Summit County Health District in 2011.

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Changes in the Local Economy:

The Barberton-Copley-Norton corner of Summit County has been affected just as much as the rest of the State of Ohio by the economic downturn over the last several years. Additionally, Barberton and Norton have struggled for financial stability for decades.

Barberton has been in an ongoing economic decline for the last 30 years. Most large employers have left the city and have not been replaced, or small start-up companies with reduced revenues and payroll have taken their place. Most recently, the city's budget has been reduced to below 1998 levels. They have reduced their workforce by over 12% and they have some of the largest government subsidized housing areas within Summit County.

Copley Township has a property tax levy based budget and their operating and personnel costs have increased while their revenue has remained flat. Their property tax valuations dropped to 2007 levels last year and will remain down for years to come without significant development.

The City of Norton is in a similar position as Barberton with large employers leaving and limited commercial and industrial employers left in the city. Their Fire Department is struggling just to replace their decades-old property tax levies in order to retain minimal staffing levels.

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Economic Impact:

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This Joint Dispatch Center will save money for all three (3) communities through shared services; it will also improve service because of appropriate staffing levels. With a more stable financial condition, the Cities of Norton and Barberton and Copley Township become more attractive places in which to work, live or shop.

Additionally the new center will provide a level of service beyond the expectations of the communities' businesses. A local business owner with an emergency will receive immediate response and trained assistance as soon as they finish dialing 911. The proper staffing level in the center will allow a dispatcher to send resources while the call-taker is still gathering information. Seconds count, especially during an emergency; the quick and appropriate actions of a trained dispatcher will make a huge difference. The safety of a community is dependent upon a robust emergency response; the dispatch center is the first, critical element in the system. Safe communities attract businesses and residents alike; this joint dispatch project will help to make all three (3) communities safer.

The City of Barberton's Mayor has a 10 point plan to improve the local economy. Plan items seven (7) and eight (8) are addressed by our SWSCOM project. We will leverage the broadband connectivity required to make our dispatch operation possible (Streamlining Operations and Improving Communications) which improves our IT networks. A properly staffed center with the latest technology gives better service to residents in all three (3) communities. The savings created by sharing costs will also help Barberton manage their budget (Budget and Fiscal Discipline). The City of Barberton, along with its partners in SWSCOM, will all realize improved services at one-third the cost of doing it all on their own.

## - By Councilman Bill Judge

### 1 MAKE JOBS FOR BARBERTON THE TOP PRIORITY

We cannot move our community forward without good-paying jobs for our citizens. Creating new jobs for Barberton and keeping the jobs we already have will be my top priority as mayor.

The double-digit unemployment rate in Barberton is unacceptably high – period. Especially during these rough economic times, community leaders must pursue new jobs aggressively and tirelessly – that is exactly what I will do if you elect me your Mayor.

The Republicans in Columbus clearly don't get it. Since they passed their assault on employee rights, I have been campaigning to repeal Senate Bill 5, because I know it will hurt Barberton workers. I am proud to stand up for organized labor, and proud to be endorsed by AFSCME Local Council 8.



### 2 REPAIR OUR STREETS

Many of Barberton's streets have fallen into a sad state of disrepair. On Council, I have spent years advocating for street repaving and increased investment in our roads. I will not stand by while our streets crumble. As Mayor, I will implement a comprehensive plan to fix this problem.

### 3 REDUCE CRIME & KEEP OUR NEIGHBORHOODS SAFE

Safe neighborhoods are the backbone of any desirable community. I will enhance our safety services and work to reduce crime. I am proud to have the support of our local Barberton Police union.

ENDORSED  
by the  
Barberton  
Fraternal  
Order of  
Police

### 4 FIX OUR ONGOING FLOODING PROBLEMS

Flooding problems in Barberton are nothing new, but a plan to actually fix them would be. As mayor, I will create a Flood Action Committee to fix the current problems and minimize future flooding.

### 5 PROTECT OUR SENIORS

Barberton's senior citizens deserve the respect they have earned by contributing to the character of our community for decades. I will work with churches, the AMHA, and other organizations to enhance our senior services and also protect seniors who are shut-ins or disabled.

### 6 REDUCE COSTS & STIMULATE JOB GROWTH BY GOING GREEN

"Going Green" is not only good for the environment – it could be good for Barberton's bottom line and even lead to job creation with new "green collar" jobs. I will bring Barberton into the twenty-first century with energy savings and recycling programs that cut costs, and by exploring potential utility savings through collaboration with solar and wind power providers.

## 7 USE TECHNOLOGY TO STREAMLINE OPERATIONS & COMMUNICATE BETTER WITH RESIDENTS

Today's technology provides opportunities for the City to streamline internal operations, which will save taxpayer dollars. I am also committed to using our website, email, FaceBook, and Twitter to make it easier for residents to get the information they need from the City.

## 8 BUDGET RESPONSIBLY & EXERCISE FISCAL DISCIPLINE

I believe we need to create an atmosphere of transparency, accountability, and responsibility when it comes to city finances. I will create a Financial & Economic Task Force, composed of representatives from the City, employee bargaining units, local businesses, and residents. This task force will review cost savings, grant funding, revenues, and expenses to make sure that we are maximizing our resources and that all stakeholders have a say in the process.

## 9 PROVIDE OPPORTUNITIES FOR OUR YOUNG PEOPLE

Today's young people will serve as the next generation of leaders for Barberton. I am committed to making sure they receive the high quality education they need for success in life, and to enhancing the programs and services available to keep our youth off the streets and involved in productive activities.

## 10 REVITALIZE DOWNTOWN BY ATTRACTING NEW JOBS & FOCUSING ECONOMIC DEVELOPMENT

Barberton's downtown is in serious need of revitalization. As mayor, I will work to inject new life into our downtown by attracting jobs to the core of our city, which will bring new employees to our downtown streets and inject dollars into our local economy. I will collaborate with public and private entities to focus our economic development efforts and "bring the magic back" to our downtown.



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Tab 4 – Financial Documentation

Below are the Fiscal Reports from the City of Barberton from 2008-2010, the City of Norton from 2008-2010 and Copley Township from 2009-2011. These are the most recent three (3) years for which financial data is available.

**CITY OF BARBERTON, OHIO**

*BALANCE SHEET  
GOVERNMENTAL FUNDS  
DECEMBER 31, 2008*

	<u>General</u>	<u>Health District</u>	<u>Fire Station Construction</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
<b>Assets:</b>					
Equity in pooled cash and cash equivalents . . . . .	\$ 2,288,276	\$ 185,209	\$ 608,763	\$ 3,677,004	\$ 6,759,252
Cash and cash equivalents in segregated accounts . . . . .	237,603	-	-	-	237,603
Receivables (net of allowance for uncollectibles):					
Property taxes . . . . .	1,110,876	-	-	516,878	1,627,754
Income taxes . . . . .	1,960,000	-	-	-	1,960,000
Accounts . . . . .	7,614	-	1,984	6,011	15,609
Intergovernmental . . . . .	1,210,936	36,627	-	905,538	2,153,101
Accrued interest . . . . .	21,122	-	-	-	21,122
Special assessments . . . . .	-	-	-	166,466	166,466
Notes receivable . . . . .	1,777	-	-	615,908	617,685
Prepayments . . . . .	53,805	4,596	-	7,430	65,831
<b>Total assets . . . . .</b>	<b>\$ 6,892,009</b>	<b>\$ 226,432</b>	<b>\$ 610,747</b>	<b>\$ 5,895,235</b>	<b>\$ 13,624,423</b>
<b>Liabilities:</b>					
Accounts payable . . . . .	\$ 244,727	\$ 25,433	\$ -	\$ 100,825	\$ 370,985
Contracts payable . . . . .	-	-	187,596	-	187,596
Accrued wages and benefits . . . . .	292,748	23,952	-	42,592	359,292
Due to other governments . . . . .	1,005,678	45,232	-	43,418	1,094,328
Compensated absences payable . . . . .	14,971	-	-	40,447	55,418
Deferred revenue . . . . .	939,828	-	-	945,800	1,885,628
Unearned revenue . . . . .	1,017,625	-	-	473,476	1,491,101
Accrued interest payable . . . . .	-	-	29,386	3,015	32,401
Notes payable . . . . .	-	-	2,210,000	560,000	2,770,000
<b>Total liabilities . . . . .</b>	<b>3,515,577</b>	<b>94,617</b>	<b>2,426,982</b>	<b>2,209,573</b>	<b>8,246,749</b>
<b>Fund Balances:</b>					
Reserved for encumbrances . . . . .	267,491	3,425	319,631	755,067	1,345,614
Reserved for prepayments . . . . .	53,805	4,596	-	7,430	65,831
Reserved for notes receivable . . . . .	1,777	-	-	615,908	617,685
Reserved for debt service . . . . .	-	-	-	330,952	330,952
Unreserved, undesignated (deficit) reported in:					
General fund . . . . .	3,053,359	-	-	-	3,053,359
Special revenue funds . . . . .	-	123,794	-	1,634,176	1,757,970
Capital projects funds . . . . .	-	-	(2,135,866)	342,129	(1,793,737)
<b>Total fund balances . . . . .</b>	<b>3,376,432</b>	<b>131,815</b>	<b>(1,816,235)</b>	<b>3,685,662</b>	<b>5,377,674</b>
<b>Total liabilities and fund balances . . . . .</b>	<b>\$ 6,892,009</b>	<b>\$ 226,432</b>	<b>\$ 610,747</b>	<b>\$ 5,895,235</b>	<b>\$ 13,624,423</b>

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

**CITY OF BARBERTON, OHIO**

*STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2008*

	<u>General</u>	<u>Health District</u>	<u>Fire Station Construction</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
<b>Revenues:</b>					
Property and other taxes . . . . .	\$ 1,272,428	\$ -	\$ -	\$ 486,440	\$ 1,758,868
Municipal income taxes . . . . .	10,843,018	-	-	-	10,843,018
Charges for services . . . . .	1,797,000	457,263	-	94,240	2,348,503
Licenses and permits . . . . .	141,994	341,621	-	-	483,615
Fines and forfeitures . . . . .	91,960	-	-	110,626	202,586
Intergovernmental . . . . .	3,059,602	578,202	-	2,008,410	5,646,214
Special assessments . . . . .	-	-	-	187,152	187,152
Investment income . . . . .	375,654	-	15,515	43,344	434,513
Contributions and donations . . . . .	-	-	-	981,965	981,965
Other . . . . .	447,239	1,933	1,984	117,162	568,318
<b>Total revenues . . . . .</b>	<u>18,028,895</u>	<u>1,379,019</u>	<u>17,499</u>	<u>4,029,339</u>	<u>23,454,752</u>
<b>Expenditures:</b>					
Current:					
General government . . . . .	4,086,202	-	-	90,987	4,177,189
Public safety . . . . .	10,021,141	-	-	252,822	10,273,963
Health and welfare . . . . .	-	1,793,038	-	-	1,793,038
Transportation . . . . .	163,334	-	-	1,447,942	1,611,276
Community environment . . . . .	1,026,672	-	-	654,230	1,680,902
Leisure time activities . . . . .	902,256	-	-	466,443	1,368,699
Capital outlay . . . . .	535,550	1,696	1,816,105	1,199,361	3,552,712
Debt service:					
Principal retirement . . . . .	28,217	733	-	903,630	932,580
Interest and fiscal charges . . . . .	5,309	138	29,386	218,408	253,241
Note issuance costs . . . . .	-	-	5,525	5,220	10,745
<b>Total expenditures . . . . .</b>	<u>16,768,681</u>	<u>1,795,605</u>	<u>1,851,016</u>	<u>5,239,043</u>	<u>25,654,345</u>
Excess (deficiency) of revenues over (under) expenditures . . . . .	<u>1,260,214</u>	<u>(416,586)</u>	<u>(1,833,517)</u>	<u>(1,209,704)</u>	<u>(2,199,593)</u>
<b>Other financing sources (uses):</b>					
Premium on notes issued . . . . .	-	-	17,282	-	17,282
Capital lease transaction . . . . .	-	-	-	300,000	300,000
Sale of capital assets . . . . .	74,015	-	-	5,828	79,843
Transfers in . . . . .	4,067	534,558	-	1,232,724	1,771,349
Transfers out . . . . .	(1,947,558)	-	-	(14,724)	(1,962,282)
<b>Total other financing sources (uses) . . . . .</b>	<u>(1,869,476)</u>	<u>534,558</u>	<u>17,282</u>	<u>1,523,828</u>	<u>206,192</u>
<b>Net change in fund balances . . . . .</b>	<u>(609,262)</u>	<u>117,972</u>	<u>(1,816,235)</u>	<u>314,124</u>	<u>(1,993,401)</u>
<b>Fund balances at beginning of year . . . . .</b>	<u>3,985,694</u>	<u>13,843</u>	<u>-</u>	<u>3,371,538</u>	<u>7,371,075</u>
<b>Fund balances (deficit) at end of year . . . . .</b>	<u>\$ 3,376,432</u>	<u>\$ 131,815</u>	<u>\$ (1,816,235)</u>	<u>\$ 3,685,662</u>	<u>\$ 5,377,674</u>

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

**CITY OF BARBERTON, OHIO**

*STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN  
FUND BALANCE - BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)  
GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2008*

	<u>Budgeted Amounts</u>			<u>Variance with Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues:</b>				
Property and other taxes . . . . .	\$ 1,268,459	\$ 1,345,311	\$ 1,336,696	\$ (8,615)
Municipal income taxes . . . . .	10,596,964	11,239,000	10,990,756	(248,244)
Charges for services . . . . .	1,486,206	1,576,250	1,771,300	195,050
Licenses and permits . . . . .	137,103	145,410	141,994	(3,416)
Fines and forfeitures . . . . .	80,380	85,250	89,659	4,409
Intergovernmental . . . . .	2,902,961	3,078,842	2,987,704	(91,138)
Investment income . . . . .	379,035	402,000	367,337	(34,663)
Other . . . . .	658,118	697,990	452,712	(245,278)
<b>Total revenues.</b> . . . .	<u>17,509,226</u>	<u>18,570,053</u>	<u>18,138,158</u>	<u>(431,895)</u>
<b>Expenditures:</b>				
Current:				
General government . . . . .	4,204,111	4,357,211	4,132,395	224,816
Public safety . . . . .	10,113,669	10,172,449	10,087,270	85,179
Transportation . . . . .	163,405	167,405	164,059	3,346
Leisure time activities . . . . .	891,400	918,100	861,109	56,991
Community environment . . . . .	1,265,391	1,217,391	1,134,703	82,688
Capital outlay . . . . .	355,577	647,257	626,844	20,413
<b>Total expenditures.</b> . . . .	<u>16,993,553</u>	<u>17,479,813</u>	<u>17,006,380</u>	<u>473,433</u>
Excess of revenues over expenditures . . . . .	<u>515,673</u>	<u>1,090,240</u>	<u>1,131,778</u>	<u>41,538</u>
<b>Other financing sources (uses):</b>				
Transfers in . . . . .	4,067	4,067	4,067	-
Transfers out . . . . .	(1,850,558)	(1,947,558)	(1,947,558)	-
Sale of capital assets . . . . .	-	-	74,015	74,015
Advances in . . . . .	-	177,000	177,000	-
Advances out . . . . .	-	(177,000)	(177,000)	-
<b>Total other financing sources (uses).</b> . . . .	<u>(1,846,491)</u>	<u>(1,943,491)</u>	<u>(1,869,476)</u>	<u>74,015</u>
Net change in fund balance . . . . .	(1,330,818)	(853,251)	(737,698)	115,553
<b>Fund balance at beginning of year . . . . .</b>	2,456,891	2,456,891	2,456,891	-
<b>Prior year encumbrances appropriated.</b> . . . .	<u>297,997</u>	<u>297,997</u>	<u>297,997</u>	-
<b>Fund balance at end of year . . . . .</b>	<u>\$ 1,424,070</u>	<u>\$ 1,901,637</u>	<u>\$ 2,017,190</u>	<u>\$ 115,553</u>

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

CITY OF BARBERTON, OHIO

BALANCE SHEET  
GOVERNMENTAL FUNDS  
DECEMBER 31, 2009

	General	Other Governmental Funds	Total Governmental Funds
<b>Assets:</b>			
Equity in pooled cash and cash equivalents . . . . .	\$ 480,861	\$ 3,981,925	\$ 4,462,786
Cash and cash equivalents in segregated accounts . . . . .	256,950	-	256,950
Receivables (net of allowance for uncollectibles):			
Property taxes . . . . .	1,075,280	498,509	1,573,789
Income taxes . . . . .	1,926,615	-	1,926,615
Accounts . . . . .	320,091	11,165	331,256
Intergovernmental . . . . .	874,366	870,738	1,745,104
Accrued interest . . . . .	2,442	-	2,442
Due from other funds . . . . .	98,716	-	98,716
Special assessments . . . . .	-	129,523	129,523
Notes receivable . . . . .	1,777	218,100	219,877
Prepayments . . . . .	58,117	8,668	66,785
<b>Total assets . . . . .</b>	<b>\$ 5,095,215</b>	<b>\$ 5,718,628</b>	<b>\$ 10,813,843</b>
<b>Liabilities:</b>			
Accounts payable . . . . .	\$ 143,690	\$ 504,714	\$ 648,404
Contracts payable . . . . .	-	17,460	17,460
Accrued wages and benefits . . . . .	91,357	14,272	105,629
Due to other governments . . . . .	1,102,303	114,684	1,216,987
Compensated absences payable . . . . .	66,013	-	66,013
Due to other funds . . . . .	-	98,716	98,716
Deferred revenue . . . . .	554,667	766,794	1,321,461
Unearned revenue . . . . .	1,002,481	464,622	1,467,103
Accrued interest payable . . . . .	-	1,402	1,402
Notes payable . . . . .	-	436,000	436,000
Unamortized premium on notes payable . . . . .	-	1,046	1,046
<b>Total liabilities . . . . .</b>	<b>2,960,511</b>	<b>2,419,710</b>	<b>5,380,221</b>
<b>Fund Balances:</b>			
Reserved for encumbrances . . . . .	295,399	1,470,673	1,766,072
Reserved for prepayments . . . . .	58,117	8,668	66,785
Reserved for notes receivable . . . . .	1,777	218,100	219,877
Reserved for debt service . . . . .	-	320,136	320,136
Unreserved, undesignated reported in:			
General fund . . . . .	1,779,411	-	1,779,411
Special revenue funds . . . . .	-	661,851	661,851
Capital projects funds . . . . .	-	619,490	619,490
<b>Total fund balances . . . . .</b>	<b>2,134,704</b>	<b>3,298,918</b>	<b>5,433,622</b>
<b>Total liabilities and fund balances . . . . .</b>	<b>\$ 5,095,215</b>	<b>\$ 5,718,628</b>	<b>\$ 10,813,843</b>

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

CITY OF BARBERTON, OHIO

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2009

	General	Other Governmental Funds	Total Governmental Funds
<b>Revenues:</b>			
Property and other taxes . . . . .	\$ 1,209,433	\$ 440,421	\$ 1,649,854
Municipal income taxes . . . . .	10,476,295	-	10,476,295
Charges for services . . . . .	1,792,190	543,034	2,335,224
Licenses and permits . . . . .	137,327	196,228	333,555
Fines and forfeitures . . . . .	84,908	347,439	432,347
Intergovernmental . . . . .	2,615,404	3,127,199	5,742,603
Special assessments . . . . .	-	161,493	161,493
Investment income . . . . .	60,771	16,078	76,849
Contributions and donations . . . . .	-	623,630	623,630
Other . . . . .	613,599	200,884	814,483
Total revenues . . . . .	<u>16,989,927</u>	<u>5,656,406</u>	<u>22,646,333</u>
<b>Expenditures:</b>			
Current:			
General government . . . . .	4,329,079	67,869	4,396,948
Public safety . . . . .	10,319,733	334,071	10,653,804
Health and welfare . . . . .	-	1,472,491	1,472,491
Transportation . . . . .	158,495	1,312,837	1,471,332
Community environment . . . . .	743,517	1,469,675	2,213,192
Leisure time activities . . . . .	871,162	346,434	1,217,596
Capital outlay . . . . .	206,174	1,916,610	2,122,784
Debt service:			
Principal retirement . . . . .	69,661	975,897	1,045,558
Interest and fiscal charges . . . . .	4,108	274,022	278,130
Bond issuance costs . . . . .	-	83,445	83,445
Total expenditures . . . . .	<u>16,701,929</u>	<u>8,253,351</u>	<u>24,955,280</u>
Excess (deficiency) of revenues over (under) expenditures . . . . .	<u>287,998</u>	<u>(2,596,945)</u>	<u>(2,308,947)</u>
<b>Other financing sources (uses):</b>			
Bonds issued . . . . .	-	2,310,000	2,310,000
Discount on bond issuance . . . . .	-	(16,555)	(16,555)
Sale of capital assets . . . . .	5,950	26,263	32,213
Transfers in . . . . .	39,329	1,835,998	1,875,327
Transfers out . . . . .	(1,575,005)	(261,085)	(1,836,090)
Total other financing sources (uses) . . . . .	<u>(1,529,726)</u>	<u>3,894,621</u>	<u>2,364,895</u>
Net change in fund balances . . . . .	(1,241,728)	1,297,676	55,948
Fund balances at beginning of year . . . . .	3,376,432	2,001,242	5,377,674
Fund balances at end of year . . . . .	<u>\$ 2,134,704</u>	<u>\$ 3,298,918</u>	<u>\$ 5,433,622</u>

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

**CITY OF BARBERTON, OHIO**

*STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCE - BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)  
GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2009*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues:</b>				
Property and other taxes . . . . .	\$ 1,311,815	\$ 1,209,433	\$ 1,209,433	\$ -
Municipal income taxes . . . . .	11,242,431	10,365,000	10,354,081	(10,919)
Charges for services . . . . .	1,810,372	1,669,079	1,806,645	137,566
Licenses and permits . . . . .	145,029	133,710	137,327	3,617
Fines and forfeitures . . . . .	91,925	84,751	86,194	1,443
Intergovernmental . . . . .	3,144,512	2,899,094	2,733,536	(165,558)
Investment income . . . . .	126,775	116,881	119,714	2,833
Other . . . . .	265,888	245,136	298,630	53,494
<b>Total revenues.</b>	<b>18,138,747</b>	<b>16,723,084</b>	<b>16,745,560</b>	<b>22,476</b>
<b>Expenditures:</b>				
<b>Current:</b>				
General government . . . . .	4,424,175	4,442,186	4,394,460	47,726
Public safety . . . . .	10,695,949	10,535,748	10,494,177	41,571
Transportation . . . . .	164,470	164,470	163,815	655
Leisure time activities . . . . .	991,910	976,409	949,228	27,181
Community environment . . . . .	975,528	1,197,613	1,125,843	71,770
Capital outlay . . . . .	217,525	228,539	221,003	7,536
<b>Debt service:</b>				
Principal retirement . . . . .	-	-	39,895	(39,895)
<b>Total expenditures.</b>	<b>17,469,557</b>	<b>17,544,965</b>	<b>17,388,421</b>	<b>156,544</b>
Excess (deficiency) of revenues over (under) expenditures . . . . .	669,190	(821,881)	(642,861)	179,020
<b>Other financing sources (uses):</b>				
Transfers in . . . . .	100	92	39,990	39,898
Transfers out . . . . .	(1,329,234)	(1,575,005)	(1,575,005)	-
Sale of capital assets . . . . .	-	-	5,950	5,950
<b>Total other financing sources (uses).</b>	<b>(1,329,134)</b>	<b>(1,574,913)</b>	<b>(1,529,065)</b>	<b>45,848</b>
Net change in fund balance . . . . .	(659,944)	(2,396,794)	(2,171,926)	224,868
<b>Fund balance at beginning of year . . . . .</b>	<b>2,017,190</b>	<b>2,017,190</b>	<b>2,017,190</b>	<b>-</b>
<b>Prior year encumbrances appropriated. . . . .</b>	<b>421,988</b>	<b>421,988</b>	<b>421,988</b>	<b>-</b>
<b>Fund balance at end of year . . . . .</b>	<b>\$ 1,779,234</b>	<b>\$ 42,384</b>	<b>\$ 267,252</b>	<b>\$ 224,868</b>

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

CITY OF BARBERTON, OHIO

BALANCE SHEET  
 GOVERNMENTAL FUNDS  
 DECEMBER 31, 2010  
 (SEE ACCOUNTANT'S COMPILATION REPORT)

	General	Other Governmental Funds	Total Governmental Funds
<b>Assets:</b>			
Equity in pooled cash and cash equivalents . . . . .	\$ 2,041,410	\$ 3,809,551	\$ 5,850,961
Cash and cash equivalents in segregated accounts . . . . .	221,899	-	221,899
Receivables (net of allowance for uncollectibles):			
Property taxes . . . . .	1,119,654	521,216	1,640,870
Income taxes . . . . .	2,161,696	-	2,161,696
Accounts . . . . .	30,313	-	30,313
Intergovernmental . . . . .	904,759	1,371,213	2,275,972
Accrued interest . . . . .	5,347	-	5,347
Due from other funds . . . . .	140,274	-	140,274
Special assessments . . . . .	-	91,054	91,054
Notes receivable . . . . .	1,777	98,736	100,513
Prepayments . . . . .	53,984	7,862	61,846
Deferred charges . . . . .	-	3,078	3,078
<b>Total assets . . . . .</b>	<b>\$ 6,681,113</b>	<b>\$ 5,902,710</b>	<b>\$ 12,583,823</b>
<b>Liabilities:</b>			
Accounts payable . . . . .	\$ 279,361	\$ 662,682	\$ 942,043
Contracts payable . . . . .	-	70,072	70,072
Accrued wages and benefits payable . . . . .	7,246	12,928	20,174
Intergovernmental payable . . . . .	721,946	29,229	751,175
Due to other funds . . . . .	-	140,274	140,274
Deferred revenue . . . . .	612,121	828,121	1,440,242
Unearned revenue . . . . .	1,000,247	465,631	1,465,878
Accrued interest payable . . . . .	-	747	747
Notes payable . . . . .	-	322,000	322,000
<b>Total liabilities . . . . .</b>	<b>2,620,921</b>	<b>2,531,684</b>	<b>5,152,605</b>
<b>Fund balances:</b>			
Reserved for encumbrances . . . . .	493,796	2,304,567	2,798,363
Reserved for prepayments . . . . .	53,984	7,862	61,846
Reserved for notes receivable . . . . .	1,777	98,736	100,513
Reserved for debt service . . . . .	-	326,863	326,863
Unreserved, undesignated, reported in:			
General fund . . . . .	3,510,635	-	3,510,635
Special revenue funds . . . . .	-	160,161	160,161
Capital projects funds . . . . .	-	472,837	472,837
<b>Total fund balances . . . . .</b>	<b>4,060,192</b>	<b>3,371,026</b>	<b>7,431,218</b>
<b>Total liabilities and fund balances . . . . .</b>	<b>\$ 6,681,113</b>	<b>\$ 5,902,710</b>	<b>\$ 12,583,823</b>

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

CITY OF BARBERTON, OHIO

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
 GOVERNMENTAL FUNDS  
 FOR THE YEAR ENDED DECEMBER 31, 2010  
 (SEE ACCOUNTANT'S COMPILATION REPORT)

	General	Other Governmental Funds	Total Governmental Funds
<b>Revenues:</b>			
Property and other taxes . . . . .	\$ 1,225,917	\$ 446,126	\$ 1,672,043
Municipal income taxes . . . . .	11,310,138	-	11,310,138
Charges for services . . . . .	1,843,966	362,116	2,206,082
Licenses and permits . . . . .	197,126	54,981	252,107
Fines and forfeitures . . . . .	76,057	342,254	418,311
Intergovernmental . . . . .	2,763,810	3,948,641	6,712,451
Special assessments . . . . .	-	157,474	157,474
Investment income . . . . .	33,653	4,940	38,593
Contributions and donations . . . . .	-	627,447	627,447
Other . . . . .	521,835	181,911	703,746
Total revenues . . . . .	<u>17,972,502</u>	<u>6,125,890</u>	<u>24,098,392</u>
<b>Expenditures:</b>			
Current:			
General government . . . . .	3,992,056	25,282	4,017,338
Public safety . . . . .	8,914,707	308,484	9,223,191
Health and welfare . . . . .	-	971,656	971,656
Transportation . . . . .	152,158	1,265,355	1,417,513
Community environment . . . . .	776,260	2,191,477	2,967,737
Leisure time activities . . . . .	746,732	321,580	1,068,312
Capital outlay . . . . .	41,026	1,227,628	1,268,654
Debt service:			
Principal retirement . . . . .	31,076	1,098,596	1,129,672
Interest and fiscal charges . . . . .	2,798	255,852	258,650
Total expenditures . . . . .	<u>14,656,813</u>	<u>7,665,910</u>	<u>22,322,723</u>
Excess (deficiency) of revenues over (under) expenditures . . . . .	<u>3,315,689</u>	<u>(1,540,020)</u>	<u>1,775,669</u>
<b>Other financing sources (uses):</b>			
Sale of assets . . . . .	-	109,838	109,838
Capital lease transactions . . . . .	-	112,089	112,089
Transfers in . . . . .	25,252	1,753,827	1,779,079
Transfers out . . . . .	(1,415,453)	(363,626)	(1,779,079)
Total other financing sources (uses) . . . . .	<u>(1,390,201)</u>	<u>1,612,128</u>	<u>221,927</u>
Net change in fund balances . . . . .	1,925,488	72,108	1,997,596
Fund balances at beginning of year . . . . .	2,134,704	3,298,918	5,433,622
Fund balances at end of year . . . . .	<u>\$ 4,060,192</u>	<u>\$ 3,371,026</u>	<u>\$ 7,431,218</u>

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

CITY OF BARBERTON, OHIO

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN  
 FUND BALANCE - BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)  
 GENERAL FUND  
 FOR THE YEAR ENDED DECEMBER 31, 2010  
 (SEE ACCOUNTANT'S COMPILATION REPORT)

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues:</b>				
Property and other taxes . . . . .	\$ 1,192,053	\$ 1,211,800	\$ 1,225,917	\$ 14,117
Municipal income taxes . . . . .	9,989,518	10,155,000	11,075,057	920,057
Charges for services . . . . .	1,900,025	1,931,500	1,836,048	(95,452)
Licenses and permits . . . . .	136,784	139,050	197,126	58,076
Fines and forfeitures . . . . .	86,664	88,100	75,863	(12,237)
Intergovernmental . . . . .	2,802,342	2,848,764	2,755,549	(93,215)
Investment income . . . . .	118,045	120,000	44,203	(75,797)
Other . . . . .	653,461	664,286	806,488	142,202
Total revenues . . . . .	<u>16,878,892</u>	<u>17,158,500</u>	<u>18,016,251</u>	<u>857,751</u>
<b>Expenditures:</b>				
Current:				
General government . . . . .	4,240,088	4,324,838	4,186,402	138,436
Public safety . . . . .	9,487,184	9,406,309	9,350,637	55,672
Transportation . . . . .	156,707	156,707	157,136	(429)
Community environment . . . . .	1,135,942	1,371,707	1,257,599	114,108
Leisure time activities . . . . .	778,812	791,162	765,729	25,433
Capital outlay . . . . .	32,829	63,564	50,433	13,131
Total expenditures . . . . .	<u>15,831,562</u>	<u>16,114,287</u>	<u>15,767,936</u>	<u>346,351</u>
Excess of revenues over expenditures . . . . .	<u>1,047,330</u>	<u>1,044,213</u>	<u>2,248,315</u>	<u>1,204,102</u>
<b>Other financing sources (uses):</b>				
Sale of assets . . . . .	4,919	5,000	-	(5,000)
Transfers in . . . . .	24,841	25,252	25,252	-
Transfers out . . . . .	(1,407,006)	(1,479,981)	(1,415,453)	64,528
Total other financing sources (uses) . . . . .	<u>(1,377,246)</u>	<u>(1,449,729)</u>	<u>(1,390,201)</u>	<u>59,528</u>
Net change in fund balances . . . . .	(329,916)	(405,516)	858,114	1,263,630
Fund balances at beginning of year . . . . .	267,252	267,252	267,252	-
Prior year encumbrances appropriated . . . . .	375,180	375,180	375,180	-
Fund balance at end of year . . . . .	<u>\$ 312,516</u>	<u>\$ 236,916</u>	<u>\$ 1,500,546</u>	<u>\$ 1,263,630</u>

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

**City of Norton, Ohio**  
*Statement of Net Assets*  
 December 31, 2008

	Governmental Activities
<b>Assets</b>	
Equity in Pooled Cash and Cash Equivalents	\$4,378,835
Cash and Cash Equivalents In Segregated Accounts	20,650
Cash and Cash Equivalents With Fiscal Agents	390,431
Materials and Supplies Inventory	134,717
Accounts Receivable	257,825
Accrued Interest Receivable	23,677
Intergovernmental Receivable	1,143,218
Prepaid Items	36,722
Income Taxes Receivable	1,130,049
Property Taxes Receivable	1,904,283
Special Assessments Receivable	766,405
Nondepreciable Capital Assets	1,035,540
Depreciable Capital Assets, Net	13,684,411
<i>Total Assets</i>	24,906,763
<b>Liabilities</b>	
Accounts Payable	251,646
Contracts Payable	331,127
Accrued Wages and Benefits	182,986
Intergovernmental Payable	182,162
Notes Payable	563,000
Claims Payable	117,175
Deferred Revenue	1,840,325
Accrued Interest Payable	21,489
Long-Term Liabilities:	
Due Within One Year	524,982
Due in More Than One Year	3,644,624
<i>Total Liabilities</i>	7,659,516
<b>Net Assets</b>	
Invested in Capital Assets, Net of Related Debt	10,747,587
Restricted for:	
Capital Projects	768,494
Debt Service	820,130
Police	45,893
Fire and EMS	735,962
Transportation	1,012,433
Sewerline/Waterline Maintenance	1,146,715
Other Purposes	393,029
Unrestricted	1,577,004
<i>Total Net Assets</i>	\$17,247,247

See accompanying notes to the basic financial statements

**City of Norton, Ohio**  
*Statement of Activities*  
For the Year Ended December 31, 2008

	Program Revenues			Net (Expense) Revenue and Changes in Net Assets	
	Expenses	Charges for Services and Sales	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities
<b>Governmental Activities</b>					
General Government	\$1,960,544	\$301,207	\$1,520	\$27,549	(\$1,630,268)
Security of Persons and Property	3,635,906	396,414	190,692	0	(3,048,800)
Transportation	1,890,748	44,801	835,367	12,282	(998,298)
Community Environment	264,377	14,141	0	0	(250,236)
Public Health Services	134,428	313,884	0	53,216	232,672
Leisure Time Activities	187,932	7,983	0	0	(179,949)
Interest and Fiscal Charges	130,774	0	0	0	(130,774)
<b>Totals</b>	<b>\$8,204,709</b>	<b>\$1,078,430</b>	<b>\$1,027,579</b>	<b>\$93,047</b>	<b>(6,005,653)</b>

<b>General Revenues</b>	
Property Taxes Levied for:	
General Purposes	357,431
Fire	423,795
EMS	371,831
Police and Fire Disability and Pension	67,018
Fire/EMS Levy	530,585
Income Taxes Levied for	
General Purposes	3,903,789
Grants and Entitlements not Restricted to Specific Programs	
	1,577,087
Interest	101,997
Other	38,178
<b>Total General Revenues</b>	<b>7,371,711</b>
Change in Net Assets	1,366,058
<i>Net Assets Beginning of Year</i>	<u>15,881,189</u>
<i>Net Assets End of Year</i>	<u><u>\$17,247,247</u></u>

See accompanying notes to the basic financial statements

**City of Norton, Ohio**

*Balance Sheet*

*Governmental Funds*

*December 31, 2008*

	<u>General</u>	<u>Street Construction, Maintenance and Repair</u>	<u>Fire/EMS Levy</u>	<u>Special Assessment Bond Retirement</u>
<b>Assets</b>				
Equity in Pooled Cash and Cash Equivalents	\$701,571	\$466,131	\$591,341	\$31,329
Cash and Cash Equivalents:				
In Segregated Accounts	20,650	0	0	0
With Fiscal Agents	0	0	0	0
Materials and Supplies Inventory	3,353	131,364	0	0
Accounts Receivable	31,818	565	0	0
Accrued Interest Receivable	9,298	5,973	0	0
Intergovernmental Receivable	492,913	297,511	63,014	0
Interfund Receivable	733,339	0	0	0
Prepaid Items	29,703	2,443	0	0
Income Taxes Receivable	1,130,049	0	0	0
Property Taxes Receivable	414,991	0	767,596	0
Special Assessments Receivable	0	0	0	766,405
<b>Total Assets</b>	<b>\$3,567,685</b>	<b>\$903,987</b>	<b>\$1,421,951</b>	<b>\$797,734</b>
<b>Liabilities and Fund Balances</b>				
<b>Liabilities</b>				
Accounts Payable	\$80,820	\$6,491	\$1,065	\$0
Accrued Wages and Benefits	110,274	28,030	0	0
Intergovernmental Payable	130,619	20,779	0	0
Contracts Payable	6,806	0	0	0
Notes Payable	0	0	411,000	0
Interfund Payable	0	0	120,000	0
Accrued Interest Payable	0	0	5,798	0
Deferred Revenue	1,552,243	201,606	830,610	766,405
<b>Total Liabilities</b>	<b>1,880,762</b>	<b>256,906</b>	<b>1,368,473</b>	<b>766,405</b>
<b>Fund Balances</b>				
Reserved for Encumbrances	152,340	94,481	104,072	0
Unreserved, Undesignated, Reported in:				
General Fund	1,534,583	0	0	0
Special Revenue Funds (Deficit)	0	552,600	(50,594)	0
Debt Service Funds	0	0	0	31,329
Capital Projects Funds (Deficit)	0	0	0	0
<b>Total Fund Balances</b>	<b>1,686,923</b>	<b>647,081</b>	<b>53,478</b>	<b>31,329</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$3,567,685</b>	<b>\$903,987</b>	<b>\$1,421,951</b>	<b>\$797,734</b>

See accompanying notes to the basic financial statements

**City of Norton, Ohio**  
*Reconciliation of Total Governmental Fund Balances to  
 Net Assets of Governmental Activities  
 December 31, 2008*

Other Governmental Funds	Total Governmental Funds		
		<b>Total Governmental Fund Balances</b>	<b>\$4,033,347</b>
		<i>Amounts reported for governmental activities in the statement of net assets are different because</i>	
\$2,440,409	\$4,230,781	Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	14,719,951
0	20,650	Other long-term assets are not available to pay for current- period expenditures and therefore are deferred in the funds:	
390,431	390,431	Delinquent Property Taxes	180,184
0	134,717	Income Tax	741,673
225,442	257,825	Special Assessments	766,405
8,406	23,677	Grants	792,219
289,780	1,143,218	Charges for Services	<u>161,819</u>
560,000	1,293,339		
4,576	36,722	Total	2,642,300
0	1,130,049		
721,696	1,904,283	In the statement of activities interest is accrued on outstanding bonds, whereas in governmental funds, an interest expenditure is reported when due.	(9,624)
0	766,405		
<u>\$4,640,740</u>	<u>\$11,332,097</u>	An internal service fund is used by management to charge the cost of insurance to individual funds. The assets and liabilities of the internal service fund are included in the governmental activities in the statement of activities.	30,879
\$163,270	\$251,646	Long-term liabilities, including notes and bonds payable are not due and payable in the current period and therefore are not reported in the funds:	
44,682	182,986	General Obligation Bonds	(2,641,884)
30,764	182,162	Special Assessment Bonds	(758,116)
324,321	331,127	Capital Leases	(9,364)
152,000	563,000	Compensated Absences	(690,242)
1,173,339	1,293,339	Claims and Judgment Payable	<u>(70,000)</u>
6,067	11,865		
1,131,761	4,482,625	Total	<u>(4,169,606)</u>
<u>3,026,204</u>	<u>7,298,750</u>		
144,034	494,927	<i>Net Assets of Governmental Activities</i>	<u>\$17,247,247</u>
0	1,534,583		
1,620,717	2,122,723		
32,020	63,349		
(182,235)	(182,235)		
<u>1,614,536</u>	<u>4,033,347</u>		
<u>\$4,640,740</u>	<u>\$11,332,097</u>		

City of Norton, Ohio  
Statement of Net Assets  
December 31, 2009

	Governmental Activities
<b>Assets</b>	
Equity in Pooled Cash and Cash Equivalents	\$5,061,542
Cash and Cash Equivalents In Segregated Accounts	25,670
Cash and Cash Equivalents With Fiscal Agents	209,473
Materials and Supplies Inventory	273,881
Accounts Receivable	333,163
Accrued Interest Receivable	707
Intergovernmental Receivable	1,459,517
Prepaid Items	28,382
Income Taxes Receivable	970,300
Property Taxes Receivable	1,942,297
Special Assessments Receivable	759,486
Nondepreciable Capital Assets	4,908,490
Depreciable Capital Assets, Net	13,641,684
<i>Total Assets</i>	29,614,592
<b>Liabilities</b>	
Accounts Payable	63,684
Contracts Payable	385,353
Accrued Wages and Benefits	192,697
Intergovernmental Payable	234,510
Notes Payable	3,139,099
Claims Payable	100,036
Deferred Revenue	1,722,633
Accrued Interest Payable	33,109
Long-Term Liabilities:	
Due Within One Year	472,173
Due in More Than One Year	3,442,598
<i>Total Liabilities</i>	9,785,892
<b>Net Assets</b>	
Invested in Capital Assets, Net of Related Debt	12,983,587
Restricted for:	
Capital Projects	966,739
Debt Service	682,976
Police	33,363
Fire and EMS	922,576
Transportation	992,559
Sewerline/Waterline Maintenance	1,304,656
Other Purposes	160,556
Unrestricted	1,781,688
<i>Total Net Assets</i>	\$19,828,700

See accompanying notes to the basic financial statements

**City of Norton, Ohio**  
*Statement of Activities*  
For the Year Ended December 31, 2009

	Program Revenues			Net (Expense) Revenue and Changes in Net Assets	
	Expenses	Charges for Services and Sales	Operating Grants and Contributions	Capital Grants and Contributions	
<b>Governmental Activities</b>				<b>Governmental Activities</b>	
General Government	\$2,125,361	\$300,905	\$33,741	\$0	(\$1,790,715)
Security of Persons and Property	3,663,609	360,415	293,797	0	(3,009,397)
Transportation	1,350,060	17,867	861,965	1,156,369	686,141
Community Environment	215,613	9,121	0	0	(206,492)
Public Health Services	149,466	229,682	0	597,946	678,162
Leisure Time Activities	130,210	9,285	0	247,550	126,625
Interest and Fiscal Charges	219,038	0	0	0	(219,038)
<b>Totals</b>	<b>\$7,853,357</b>	<b>\$927,275</b>	<b>\$1,189,503</b>	<b>\$2,001,865</b>	<b>(3,734,714)</b>

**General Revenues**

Property Taxes Levied for:

General Purposes	378,213
Fire	319,334
EMS	261,571
Police and Fire Disability and Pension	70,915
Fire/EMS Levy	700,260
Income Taxes Levied for	
General Purposes	3,461,568
Water and Sewer Improvements	135,842
Grants and Entitlements not Restricted to Specific Programs	811,264
Interest	75,019
Other	176,628

**Total General Revenues** 6,390,614

Change in Net Assets 2,655,900

*Net Assets Beginning  
of year - Restated (See Note 3)* 17,172,800

*Net Assets End of Year* \$19,828,700

See accompanying notes to the basic financial statements

**City of Norton, Ohio**  
*Balance Sheet*  
*Governmental Funds*  
*December 31, 2009*

	General	Street Construction, Maintenance and Repair	Fire/EMS Levy	Special Assessment Bond Retirement	Cleveland Massillon Road Waterline
<b>Assets</b>					
Equity in Pooled Cash and Cash Equivalents	\$880,678	\$254,034	\$360,855	\$45,885	\$495,237
Cash and Cash Equivalents:					
In Segregated Accounts	25,670	0	0	0	0
With Fiscal Agents	0	0	0	0	0
Materials and Supplies Inventory	3,906	269,975	0	0	0
Accounts Receivable	26,790	1,726	0	0	0
Accrued Interest Receivable	707	0	0	0	0
Intergovernmental Receivable	516,560	293,501	55,058	0	394,621
Interfund Receivable	129,000	0	0	0	0
Prepaid Items	22,716	1,817	0	0	0
Income Taxes Receivable	834,458	0	0	0	0
Property Taxes Receivable	423,783	0	777,170	0	0
Special Assessments Receivable	0	0	0	759,486	0
<b>Total Assets</b>	<b>\$2,864,268</b>	<b>\$821,053</b>	<b>\$1,193,083</b>	<b>\$805,371</b>	<b>\$889,858</b>
<b>Liabilities and Fund Balances</b>					
<b>Liabilities</b>					
Accounts Payable	\$41,325	\$6,957	\$5,177	\$0	\$0
Accrued Wages	106,567	30,133	22,051	0	0
Intergovernmental Payable	158,591	22,502	18,366	0	0
Contracts Payable	0	0	0	0	0
Notes Payable	400,000	0	290,000	0	1,401,537
Interfund Payable	0	0	0	120,000	0
Accrued Interest Payable	2,210	0	4,134	0	16,188
Deferred Revenue	1,370,260	196,798	829,228	759,486	394,621
<b>Total Liabilities</b>	<b>2,078,953</b>	<b>256,390</b>	<b>1,168,956</b>	<b>879,486</b>	<b>1,812,346</b>
<b>Fund Balances</b>					
Reserved for Encumbrances	213,732	18,959	15,151	0	22,284
Unreserved, Undesignated, Reported in:					
General Fund	571,583	0	0	0	0
Special Revenue Funds	0	545,704	8,976	0	0
Debt Service Funds (Deficit)	0	0	0	(74,115)	0
Capital Projects Funds (Deficit)	0	0	0	0	(944,772)
<b>Total Fund Balances (Deficits)</b>	<b>785,315</b>	<b>564,663</b>	<b>24,127</b>	<b>(74,115)</b>	<b>(922,488)</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$2,864,268</b>	<b>\$821,053</b>	<b>\$1,193,083</b>	<b>\$805,371</b>	<b>\$889,858</b>

See accompanying notes to the basic financial statements

**City of Norton, Ohio**  
*Reconciliation of Total Governmental Fund Balances to  
 Net Assets of Governmental Activities  
 December 31, 2009*

Other Governmental Funds	Total Governmental Funds		
		<b>Total Governmental Fund Balances</b>	<b>\$2,186,565</b>
		<i>Amounts reported for governmental activities in the statement of net assets are different because</i>	
\$2,782,356	\$4,819,045	Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	18,550,174
0	25,670	Other long-term assets are not available to pay for current- period expenditures and therefore are deferred in the funds:	
209,473	209,473	Delinquent Property Taxes	219,664
0	273,881	Income Tax	601,055
304,647	333,163	Special Assessments	759,486
0	707	Grants	1,169,880
199,777	1,459,517	Charges for Services	123,334
0	129,000		
3,849	28,382	Total	2,873,419
135,842	970,300		
741,344	1,942,297	In the statement of activities interest is accrued on outstanding bonds, whereas in governmental funds, an interest expenditure is reported when due.	(9,148)
0	759,486		
\$4,377,288	\$10,950,921	An internal service fund is used by management to charge the cost of insurance to individual funds. The assets and liabilities of the internal service fund are included in the governmental activities in the statement of activities.	142,461
\$10,225	\$63,684	Long-term liabilities, including notes and bonds payable are not due and payable in the current period and therefore are not reported in the funds:	
33,946	192,697	General Obligation Bonds	(2,464,119)
35,051	234,510	Special Assessment Bonds	(715,881)
385,353	385,353	Compensated Absences	(734,771)
1,047,562	3,139,099		
9,000	129,000	Total	(3,914,771)
1,429	23,961		
1,045,659	4,596,052	<i>Net Assets of Governmental Activities</i>	<b>\$19,828,700</b>
2,568,225	8,764,356		
207,837	477,963		
0	571,583		
1,905,512	2,460,192		
6,753	(67,362)		
(311,039)	(1,255,811)		
1,809,063	2,186,565		
\$4,377,288	\$10,950,921		

**City of Norton, Ohio**  
*Statement of Net Assets*  
 December 31, 2010

	Governmental Activities
<b>Assets</b>	
Equity in Pooled Cash and Cash Equivalents	\$4,756,227
Cash and Cash Equivalents In Segregated Accounts	20,913
Cash and Cash Equivalents With Fiscal Agents	280,014
Materials and Supplies Inventory	244,396
Accounts Receivable	281,811
Accrued Interest Receivable	646
Intergovernmental Receivable	1,511,041
Prepaid Items	30,764
Income Taxes Receivable	1,045,515
Property Taxes Receivable	1,768,387
Special Assessments Receivable	717,827
Deferred Charges	124,231
Nondepreciable Capital Assets	7,377,133
Depreciable Capital Assets, Net	16,421,848
<i>Total Assets</i>	<b>34,580,753</b>
<b>Liabilities</b>	
Accounts Payable	77,739
Accrued Wages	201,486
Intergovernmental Payable	278,906
Contracts Payable	134,806
Claims Payable	25,182
Deferred Revenue	1,526,155
Accrued Interest Payable	33,389
Long-Term Liabilities:	
Due Within One Year	579,206
Due in More Than One Year	9,056,901
<i>Total Liabilities</i>	<b>11,913,770</b>
<b>Net Assets</b>	
Invested in Capital Assets, Net of Related Debt	15,111,212
Restricted for:	
Capital Projects	949,705
Debt Service	383,156
Police	71,472
Fire and EMS	1,632,559
Transportation	624,946
Sewerline/Waterline Maintenance	802,703
Other Purposes	113,047
Unrestricted	2,978,183
<i>Total Net Assets</i>	<b>\$22,666,983</b>

See accompanying notes to the basic financial statements

**City of Norton, Ohio**  
**Statement of Activities**  
*For the Year Ended December 31, 2010*

	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets
		Charges for Services and Sales	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities
<b>Governmental Activities</b>					
General Government	\$2,162,226	\$276,251	\$0	\$0	(\$1,885,975)
Security of Persons and Property	4,596,289	297,053	431,812	0	(3,867,424)
Transportation	942,026	19,669	1,040,826	3,971	122,440
Community Environment	207,963	11,201	0	0	(196,762)
Public Health Services	0	583,767	0	1,259,074	1,842,841
Leisure Time Activities	151,742	113,014	0	0	(38,728)
Interest and Fiscal Charges	241,181	0	0	0	(241,181)
<b>Totals</b>	<b>\$8,301,427</b>	<b>\$1,300,955</b>	<b>\$1,472,638</b>	<b>\$1,263,045</b>	<b>(4,264,789)</b>

**General Revenues**

Property Taxes Levied for:	
General Purposes	379,153
Fire	320,570
EMS	266,321
Police and Fire Disability and Pension	88,107
Fire/EMS Levy	699,056
Income Taxes Levied for:	
General Purposes	3,745,475
Debt Service	113,273
Water and Sewer Improvements	310,855
Grants and Entitlements not Restricted to Specific Programs	908,884
Interest	9,242
Other	262,136
<b>Total General Revenues</b>	<b>7,103,072</b>
<b>Change in Net Assets</b>	<b>2,838,283</b>
<b>Net Assets Beginning of Year</b>	<b>19,828,700</b>
<b>Net Assets End of Year</b>	<b>\$22,666,983</b>

See accompanying notes to the basic financial statements

**City of Norton, Ohio**  
*Balance Sheet*  
*Governmental Funds*  
*December 31, 2010*

	General	Street Construction, Maintenance and Repair	Fire/EMS Levy	Special Assessment Bond Retirement	Cleveland - Massillon Road Waterline
<b>Assets</b>					
Equity in Pooled Cash and Cash Equivalents	\$951,400	\$266,363	\$1,232,418	\$15,892	\$53,550
Cash and Cash Equivalents:					
In Segregated Accounts	20,913	0	0	0	0
With Fiscal Agents	70,541	0	0	0	0
Materials and Supplies Inventory	2,988	241,408	0	0	0
Accounts Receivable	56,081	0	0	0	0
Accrued Interest Receivable	646	0	0	0	0
Intergovernmental Receivable	666,010	297,999	45,930	0	1,073
Interfund Receivable	200,000	0	0	0	0
Prepaid Items	24,933	1,830	0	0	0
Income Taxes Receivable	899,143	0	0	0	0
Property Taxes Receivable	381,252	0	686,517	0	0
Special Assessments Receivable	0	0	0	717,827	0
<b>Total Assets</b>	<b>\$3,273,907</b>	<b>\$807,600</b>	<b>\$1,964,865</b>	<b>\$733,719</b>	<b>\$54,623</b>
<b>Liabilities and Fund Balances</b>					
<b>Liabilities</b>					
Accounts Payable	\$41,097	\$11,549	\$16,670	\$0	\$0
Accrued Wages	109,018	28,315	25,711	0	0
Intergovernmental Payable	177,738	31,727	24,414	0	0
Contracts Payable	14,818	0	98,769	0	0
Interfund Payable	0	0	0	200,000	0
Deferred Revenue	1,334,294	195,671	732,447	717,827	1,073
<b>Total Liabilities</b>	<b>1,676,965</b>	<b>267,262</b>	<b>898,011</b>	<b>917,827</b>	<b>1,073</b>
<b>Fund Balances</b>					
Nonspendable	27,921	243,238	0	0	0
Restricted	10,736	297,100	1,066,854	0	53,550
Committed	217,314	0	0	0	0
Assigned	97,352	0	0	0	0
Unassigned (Deficit)	1,243,619	0	0	(184,108)	0
<b>Total Fund Balances (Deficit)</b>	<b>1,596,942</b>	<b>540,338</b>	<b>1,066,854</b>	<b>(184,108)</b>	<b>53,550</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$3,273,907</b>	<b>\$807,600</b>	<b>\$1,964,865</b>	<b>\$733,719</b>	<b>\$54,623</b>

See accompanying notes to the basic financial statements

**City of Norton, Ohio**  
*Reconciliation of Total Governmental Fund Balances to  
 Net Assets of Governmental Activities  
 December 31, 2010*

Other Governmental Funds	Total Governmental Funds		
		<b>Total Governmental Fund Balances</b>	<b>\$5,516,307</b>
		<i>Amounts reported for governmental activities in the statement of net assets are different because:</i>	
\$2,060,612	\$4,580,235	Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	23,798,981
0	20,913	Other long-term assets are not available to pay for current- period expenditures and therefore are deferred in the funds:	
209,473	280,014	Delinquent Property Taxes	242,232
0	244,396	Income Tax	456,901
225,730	281,811	Special Assessments	717,827
0	646	Grants	1,271,885
500,029	1,511,041	Charges for Services	57,305
0	200,000		
4,001	30,764	Total	2,746,150
146,372	1,045,515	In the statement of activities interest is accrued on outstanding bonds, whereas in governmental funds, an interest expenditure is reported when due.	(33,389)
700,618	1,768,387	An internal service fund is used by management to charge the cost of insurance to individual funds. The assets and liabilities of the internal service fund are included in the governmental activities in the statement of activities.	150,810
0	717,827	In the statement of activities, bond issuance costs are amortized over the term of the bonds, whereas in governmental funds a bond	
<b>\$3,846,835</b>	<b>\$10,681,549</b>	Long-term liabilities, including notes and bonds payable are not due and payable in the current period and therefore are not reported in the funds:	
		General Obligation Bonds	(2,283,216)
\$8,423	\$77,739	Various Purpose Bonds	(4,024,149)
38,442	201,486	Special Assessment Bonds	(671,784)
45,027	278,906	Various Purpose Notes	(1,979,422)
21,219	134,806	Compensated Absences	(677,536)
0	200,000		
1,290,993	4,272,305	Total	(9,636,107)
1,404,104	5,165,242	<b>Net Assets of Governmental Activities</b>	<b>\$22,666,983</b>
4,001	275,160		
1,836,758	3,264,998		
390,524	607,838		
211,448	308,800		
0	1,059,511		
2,442,731	5,516,307		
<b>\$3,846,835</b>	<b>\$10,681,549</b>		

COPLEY TOWNSHIP  
SUMMIT COUNTY

COMBINED STATEMENT OF CASH RECEIPTS, CASH DISBURSEMENTS, AND CHANGES IN FUND CASH BALANCES  
ALL GOVERNMENTAL FUND TYPES  
FOR THE YEAR ENDED DECEMBER 31, 2009

Page: 1 of 2  
Date: 12/31/2009

Ver. 14.12  
1:58:08 pm 02/28/2012

	Governmental Fund Types				Totals	
	General	Special Revenue	Debt Service	Capital Projects	Permanent	(Memorandum Only)
<b>Cash Receipts:</b>						
Property and Other Local Taxes	\$1,056,704.30	\$7,577,879.24	\$0.00	\$202,916.66	\$0.00	\$8,837,500.20
Charges for Services	0.00	102,680.78	0.00	0.00	0.00	102,680.78
Licenses, Permits, and Fees	125,041.82	35,384.95	0.00	0.00	0.00	160,426.77
Fines and Forfeitures	13,167.50	2,007.40	0.00	0.00	0.00	15,174.90
Intergovernmental	1,422,934.66	284,166.39	0.00	121,723.00	0.00	1,828,824.05
Special Assessments	0.00	543.28	47,928.96	0.00	0.00	48,472.24
Earnings on Investments	21,757.92	1,857.60	0.00	0.00	45.13	23,660.65
Miscellaneous	176,709.40	149,044.46	0.00	0.00	0.00	325,753.86
<b>Total Cash Receipts</b>	<b>2,816,315.60</b>	<b>8,153,564.10</b>	<b>47,928.96</b>	<b>324,639.66</b>	<b>45.13</b>	<b>11,342,493.45</b>
<b>Cash Disbursements:</b>						
Current:						
General Government	1,371,208.50	42,074.94	0.00	0.00	0.00	1,413,283.44
Public Safety	255,668.58	5,940,610.45	0.00	0.00	0.00	6,196,279.03
Public Works	0.00	1,460,778.74	0.00	55,483.00	0.00	1,516,231.74
Health	172,836.16	41,672.41	0.00	0.00	0.00	214,508.57
Human Services	0.00	0.00	0.00	0.00	0.00	0.00
Conservation/Recreation	67,638.30	0.00	0.00	0.00	0.00	67,638.30
Other	0.00	0.00	0.00	0.00	0.00	0.00
Capital Outlay	544,363.15	299,654.44	0.00	22.94	0.00	844,040.53
Debt Service:						
Redemption of Principal	0.00	0.00	35,000.00	0.00	0.00	35,000.00
Interest and Other Fiscal Charges	0.00	0.00	13,440.00	0.00	0.00	13,440.00
<b>Total Cash Disbursements</b>	<b>2,411,714.69</b>	<b>7,784,790.98</b>	<b>48,440.00</b>	<b>55,475.94</b>	<b>0.00</b>	<b>10,300,421.61</b>
<b>Total Receipts Over/(Under) Disbursements</b>	<b>404,600.91</b>	<b>368,773.12</b>	<b>-511.04</b>	<b>269,163.72</b>	<b>45.13</b>	<b>1,042,071.84</b>
<b>Other Financing Receipts/(Disbursements):</b>						
Sale of Bonds	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Notes	0.00	0.00	0.00	0.00	0.00	0.00
Other Debt Proceeds	0.00	0.00	0.00	0.00	0.00	0.00
Discount on Debt	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Fixed Assets	0.00	0.00	0.00	0.00	0.00	0.00
Transfers-In	0.00	20,000.00	0.00	3,500.00	0.00	23,500.00
Transfers-Out	-22,400.00	-3,500.00	0.00	0.00	0.00	-25,900.00
Advances-In	5,500.00	21,000.00	0.00	0.00	0.00	26,500.00
Advances-Out	-21,000.00	-5,500.00	0.00	0.00	0.00	-26,500.00
Other Financing Sources	0.00	0.00	0.00	0.00	0.00	0.00
Other Financing Uses	0.00	0.00	0.00	0.00	0.00	0.00

This is an unaudited financial statement.

COPLEY TOWNSHIP  
SUMMIT COUNTY

COMBINED STATEMENT OF CASH RECEIPTS, CASH DISBURSEMENTS, AND CHANGES IN FUND CASH BALANCES  
ALL GOVERNMENTAL FUND TYPES  
FOR THE YEAR ENDED DECEMBER 31, 2009

Ver. 14.12  
1:58:08 pm 02/28/2012

	Governmental Fund Types				Totals	
	General	Special Revenue	Debt Service	Capital Projects	Permanent	(Memorandum Only)
Total Other Financing Receipts/(Disbursements)	-37,900.00	32,000.00	0.00	3,500.00	0.00	-2,400.00
Special Item	0.00	0.00	0.00	0.00	0.00	0.00
Extraordinary Item	0.00	0.00	0.00	0.00	0.00	0.00
Excess of Cash Receipts and Other Financing Receipts Over/(Under) Cash Disbursements And Other Financing Disbursements	366,700.91	400,773.12	\$-511.04	272,663.72	45.13	1,039,671.84
Fund Cash Balance, January 1	3,899,245.92	5,054,072.57	179,125.46	501,323.67	28,252.14	9,662,019.76
Fund Cash Balance, December 31	4,265,946.83	5,454,845.69	178,614.42	773,987.39	28,297.27	10,701,691.60
Reserve For Encumbrances, December 31	83,701.28	178,089.73	0.00	69,770.00	0.00	331,561.01

This is an unaudited financial statement.

COPLEY TOWNSHIP  
SUMMIT COUNTY  
COMBINED STATEMENT OF CASH RECEIPTS, CASH DISBURSEMENTS, AND CHANGES IN FUND CASH BALANCES  
ALL PROPRIETARY AND FIDUCIARY FUND TYPES  
FOR THE YEAR ENDED DECEMBER 31, 2009

Ver. 14.12  
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	Proprietary Fund Types				Fiduciary Fund Types				Totals
	Enterprise	Internal Service	Agency	Investment Trust	Private Purpose Trust	Investment Trust	Agency	Investment Trust	
<b>Operating Cash Receipts:</b>									
Charges for Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Licenses, Permits and Fees	0.00	0.00	10,400.00	0.00	0.00	0.00	0.00	0.00	10,400.00
Fines and Forfeitures	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Operating Cash Receipts</b>	<b>0.00</b>	<b>0.00</b>	<b>\$10,400.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>\$10,400.00</b>
<b>Operating Cash Disbursements:</b>									
Current:									
Salaries	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Fringe Benefits	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Purchased Services	0.00	0.00	3,392.86	0.00	0.00	0.00	0.00	0.00	3,392.86
Supplies and Materials	0.00	0.00	5,294.57	0.00	0.00	0.00	0.00	0.00	5,294.57
Other	0.00	0.00	11,000.00	0.00	0.00	0.00	0.00	0.00	11,000.00
<b>Total Operating Cash Disbursements</b>	<b>0.00</b>	<b>0.00</b>	<b>\$19,687.43</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>\$19,687.43</b>
<b>Operating Income/(Loss)</b>	<b>0.00</b>	<b>0.00</b>	<b>\$-9,287.43</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>\$-9,287.43</b>
<b>Non-Operating Receipts/Disbursements</b>									
Property and Other Local Taxes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Intergovernmental	0.00	0.00	13,787.88	0.00	0.00	0.00	0.00	0.00	13,787.88
Special Assessments	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Receipts	0.00	0.00	1,377.11	0.00	0.00	0.00	0.00	0.00	1,377.11
Sale of Bonds	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Notes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other Debt Proceeds	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Earnings on Investments	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Fixed Assets	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Capital Outlay	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Redemption of Principal	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Interest and Other Fiscal Charges	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Discount on Debt	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other Financing Sources	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other Financing Uses	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Non-Operating Receipts/Disbursements</b>	<b>0.00</b>	<b>0.00</b>	<b>\$15,164.99</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>\$15,164.99</b>
<b>Income/(Loss) Before Interfund Transfers and Advances</b>	<b>0.00</b>	<b>0.00</b>	<b>5,877.56</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>5,877.56</b>
Capital Contributions	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Special Item	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Extraordinary Item	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Transfers-In	0.00	0.00	2,400.00	0.00	0.00	0.00	0.00	0.00	2,400.00
Transfers-Out	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advances-In	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advances-Out	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

This is an unaudited financial statement.

COPLEY TOWNSHIP  
 SUMMIT COUNTY  
 COMBINED STATEMENT OF CASH RECEIPTS, CASH DISBURSEMENTS, AND CHANGES IN FUND CASH BALANCES  
 ALL PROPRIETARY AND SIMILAR FIDUCIARY FUND TYPES

FOR THE YEAR ENDED DECEMBER 31, 2009

Ver. 14.12

1:58:35 pm 02/28/2012

	Proprietary Fund Types			Fiduciary Fund Types			Totals
	Enterprise	Internal Service	Agency	Investment Trust	Private Purpose Trust	(Memorandum Only)	
Fund Cash Balance, January 1	0.00	0.00	39,503.74	0.00	0.00	39,503.74	
Fund Cash Balance, December 31	0.00	0.00	47,781.30	0.00	0.00	47,781.30	
Reserve For Encumbrances, December 31	0.00	0.00	6,993.54	0.00	0.00	6,993.54	

COPLEY TOWNSHIP  
SUMMIT COUNTY

COMBINED STATEMENT OF CASH RECEIPTS, CASH DISBURSEMENTS, AND CHANGES IN FUND CASH BALANCES  
ALL GOVERNMENTAL FUND TYPES  
FOR THE YEAR ENDED DECEMBER 31, 2010

Ver. 15.02  
2:00:14 pm 02/28/2012

	Governmental Fund Types				Totals	
	General	Special Revenue	Debt Service	Capital Projects	Permanent	(Memorandum Only)
<b>Cash Receipts:</b>						
Property and Other Local Taxes	\$935,678.31	\$6,979,740.27	\$0.00	\$0.00	\$0.00	\$7,915,418.58
Charges for Services	0.00	87,575.84	0.00	0.00	0.00	87,575.84
Licenses, Permits, and Fees	125,863.01	36,092.50	0.00	0.00	0.00	161,955.51
Fines and Forfeitures	11,513.33	3,011.20	0.00	0.00	0.00	14,524.53
Intergovernmental	973,841.15	1,118,712.98	0.00	419,281.22	0.00	2,511,835.35
Special Assessments	0.00	565.24	45,713.34	0.00	0.00	46,278.58
Earnings on Investments	17,205.62	1,309.14	0.00	0.00	43.50	18,558.26
Miscellaneous	6,035.49	215,535.19	0.00	0.00	0.00	221,570.68
<b>Total Cash Receipts</b>	<b>2,070,136.91</b>	<b>8,442,542.36</b>	<b>45,713.34</b>	<b>419,281.22</b>	<b>43.50</b>	<b>10,977,717.33</b>
<b>Cash Disbursements:</b>						
Current:						
General Government	1,580,221.71	22,815.91	0.00	0.00	0.00	1,603,037.62
Public Safety	237,858.10	6,626,774.95	0.00	0.00	0.00	6,864,633.05
Public Works	0.00	1,743,505.40	0.00	0.00	0.00	1,743,505.40
Health	176,950.64	27,341.06	0.00	0.00	0.00	204,291.70
Human Services	0.00	0.00	0.00	0.00	0.00	0.00
Conservation/Recreation	44,225.88	981.28	0.00	0.00	0.00	45,207.16
Other	0.00	0.00	0.00	0.00	0.00	0.00
Capital Outlay	138,234.93	370,324.24	0.00	288,483.28	0.00	797,042.45
Debt Service:						
Redemption of Principal	0.00	0.00	35,000.00	0.00	0.00	35,000.00
Interest and Other Fiscal Charges	0.00	0.00	11,200.00	0.00	0.00	11,200.00
<b>Total Cash Disbursements</b>	<b>2,177,491.26</b>	<b>8,791,742.84</b>	<b>46,200.00</b>	<b>288,483.28</b>	<b>0.00</b>	<b>11,303,917.38</b>
<b>Total Receipts Over/(Under) Disbursements</b>	<b>-107,354.35</b>	<b>-349,200.48</b>	<b>-486.66</b>	<b>130,797.94</b>	<b>43.50</b>	<b>-326,200.05</b>
<b>Other Financing Receipts/(Disbursements):</b>						
Sale of Bonds	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Notes	0.00	0.00	0.00	0.00	0.00	0.00
Other Debt Proceeds	0.00	0.00	0.00	0.00	0.00	0.00
Discount on Debt	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Fixed Assets	0.00	0.00	0.00	0.00	0.00	0.00
Transfers-In	0.00	12,395.15	0.00	0.00	0.00	12,395.15
Transfers-Out	-27,442.74	-4,952.41	0.00	0.00	0.00	-32,395.15
Advances-In	58,718.00	48,880.00	0.00	526,588.00	0.00	634,186.00
Advances-Out	-581,975.50	-52,210.50	0.00	0.00	0.00	-634,186.00
Other Financing Sources	0.00	0.00	0.00	0.00	0.00	0.00
Other Financing Uses	0.00	0.00	0.00	0.00	0.00	0.00

This is an unaudited financial statement.

COPLEY TOWNSHIP  
SUMMIT COUNTY  
COMBINED STATEMENT OF CASH RECEIPTS, CASH DISBURSEMENTS, AND CHANGES IN FUND CASH BALANCES  
ALL GOVERNMENTAL FUND TYPES  
FOR THE YEAR ENDED DECEMBER 31, 2010

Ver. 15.02  
2:00:14 pm 02/28/2012

	Governmental Fund Types				Totals	
	General	Special Revenue	Debt Service	Capital Projects	Permanent	(Memorandum Only)
Total Other Financing Receipts/(Disbursements)	-550,700.24	4,112.24	0.00	526,588.00	0.00	-20,000.00
Special Item	0.00	0.00	0.00	0.00	0.00	0.00
Extraordinary Item	0.00	0.00	0.00	0.00	0.00	0.00
Excess of Cash Receipts and Other Financing Receipts Over/(Under) Cash Disbursements And Other Financing Disbursements	-658,054.59	-345,088.24	\$-486.66	657,385.94	43.50	-346,200.05
Fund Cash Balance, January 1	4,267,124.83	5,457,243.35	178,614.42	773,987.39	28,297.27	10,705,267.26
Fund Cash Balance, December 31	3,609,070.24	5,112,155.11	178,127.76	1,431,373.33	28,340.77	10,359,067.21
Reserve For Encumbrances, December 31	82,109.28	245,358.07	0.00	560,234.50	0.00	907,701.85

This is an unaudited financial statement.

COMBINED STATEMENT OF CASH RECEIPTS, CASH DISBURSEMENTS, AND CHANGES IN FUND CASH BALANCES  
ALL PROPRIETARY AND FIDUCIARY FUND TYPES  
FOR THE YEAR ENDED DECEMBER 31, 2010

Ver. 15.02

2:09:40 pm 02/28/2012

	Proprietary Fund Types				Fiduciary Fund Types				Totals
	Enterprise	Internal Service	Agency	Investment Trust	Private Purpose Trust	Investment Trust	Agency	(Memorandum Only)	
<b>Operating Cash Receipts:</b>									
Charges for Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Licenses, Permits and Fees	0.00	0.00	4,800.00	0.00	0.00	0.00	0.00	4,800.00	0.00
Fines and Forfeitures	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Operating Cash Receipts</b>	<b>0.00</b>	<b>\$0.00</b>	<b>\$4,800.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,800.00</b>	<b>\$0.00</b>
<b>Operating Cash Disbursements:</b>									
Current:									
Salaries	0.00	0.00	980.25	0.00	0.00	0.00	0.00	980.25	0.00
Employee Fringe Benefits	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Purchased Services	0.00	0.00	33,593.90	0.00	0.00	0.00	0.00	33,593.90	0.00
Supplies and Materials	0.00	0.00	6,803.71	0.00	0.00	0.00	0.00	6,803.71	0.00
Other	0.00	0.00	9,500.00	0.00	0.00	0.00	0.00	9,500.00	0.00
<b>Total Operating Cash Disbursements</b>	<b>0.00</b>	<b>\$0.00</b>	<b>\$50,877.86</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,877.86</b>	<b>\$0.00</b>
<b>Operating Income/(Loss)</b>	<b>0.00</b>	<b>\$0.00</b>	<b>\$-46,077.86</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$-46,077.86</b>	<b>\$0.00</b>
<b>Non-Operating Receipts/Disbursements</b>									
Property and Other Local Taxes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Intergovernmental	0.00	0.00	24,507.50	0.00	0.00	0.00	0.00	24,507.50	0.00
Special Assessments	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Receipts	0.00	0.00	271,721.06	0.00	0.00	0.00	0.00	271,721.06	0.00
Sale of Bonds	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Notes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other Debt Proceeds	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Earnings on Investments	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Fixed Assets	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Capital Outlay	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Redemption of Principal	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Interest and Other Fiscal Charges	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Discount on Debt	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other Financing Sources	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other Financing Uses	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Non-Operating Receipts/Disbursements</b>	<b>0.00</b>	<b>\$0.00</b>	<b>\$296,228.56</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$296,228.56</b>	<b>\$0.00</b>
<b>Income/(Loss) Before Interfund Transfers and Advances</b>	<b>0.00</b>	<b>0.00</b>	<b>250,150.70</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>250,150.70</b>	<b>0.00</b>
Capital Contributions	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Special Item	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Extraordinary Item	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Transfers-In	0.00	0.00	20,000.00	0.00	0.00	0.00	0.00	20,000.00	0.00
Transfers-Out	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advances-In	0.00	0.00	6,507.50	0.00	0.00	0.00	0.00	6,507.50	0.00
Advances-Out	0.00	0.00	-6,507.50	0.00	0.00	0.00	0.00	-6,507.50	0.00

This is an unaudited financial statement.

COPLEY TOWNSHIP  
SUMMIT COUNTY  
COMBINED STATEMENT OF CASH RECEIPTS, CASH DISBURSEMENTS, AND CHANGES IN FUND CASH BALANCES  
ALL PROPRIETARY AND SIMILAR FIDUCIARY FUND TYPES

FOR THE YEAR ENDED DECEMBER 31, 2010

Ver. 15.02

2:00:43 pm 02/28/2012

	Proprietary Fund Types			Fiduciary Fund Types			Totals
	Enterprise	Internal Service	Agency	Investment Trust	Private Purpose Trust	Memorandum Only	
Fund Cash Balance, January 1	0.00	0.00	47,781.30	0.00	0.00	47,781.30	
Fund Cash Balance, December 31	0.00	0.00	317,932.00	0.00	0.00	317,932.00	
Reserve For Encumbrances, December 31	0.00	0.00	274,491.52	0.00	0.00	274,491.52	

COPLEY TOWNSHIP  
SUMMIT COUNTY  
COMBINED STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN FUND BALANCES (CASH BASIS)  
ALL GOVERNMENTAL FUND TYPES  
FOR THE YEAR ENDED DECEMBER 31, 2011

Ver. 16.0  
2:02:23 pm 02/28/2012

	Governmental Fund Types				Totals
	General	Special Revenue	Debt Service	Capital Projects	
<b>Cash Receipts</b>					
Property and Other Local Taxes	\$917,260.22	\$6,832,096.66	\$0.00	\$176,204.89	\$7,925,561.77
Charges for Services	0.00	402,976.07	0.00	0.00	402,976.07
Licenses, Permits and Fees	136,724.56	46,309.72	0.00	0.00	183,034.28
Fines and Forfeitures	10,876.00	2,169.00	0.00	0.00	13,045.00
Intergovernmental	2,373,708.15	1,075,364.81	0.00	352,181.00	3,801,253.96
Special Assessments	6,909.80	554.54	43,960.00	0.00	51,424.34
Earnings on Investments	17,187.30	956.48	0.00	0.00	18,175.56
Miscellaneous	19,638.23	109,721.15	0.00	0.00	129,359.38
<b>Total Cash Receipts</b>	<b>3,482,304.26</b>	<b>8,470,148.43</b>	<b>43,960.00</b>	<b>528,385.89</b>	<b>12,524,830.36</b>
<b>Cash Disbursements</b>					
Current:					
General Government	1,265,822.55	23,292.09	512.70	0.00	1,289,627.34
Public Safety	175,631.10	6,294,297.49	0.00	0.00	6,469,928.59
Public Works	0.00	1,615,183.81	0.00	0.00	1,615,183.81
Health	177,164.26	41,149.52	0.00	0.00	228,313.78
Human Services	0.00	2,500.00	0.00	0.00	2,500.00
Conservation-Recreation	36,980.35	0.00	0.00	0.00	36,980.35
Other	0.00	0.00	0.00	0.00	0.00
Capital Outlay	16,159.37	250,975.61	0.00	421,421.86	688,556.84
Debt Service:					
Principal Retirement	0.00	0.00	35,000.00	0.00	35,000.00
Interest and Fiscal Charges	0.00	0.00	8,960.00	0.00	8,960.00
<b>Total Cash Disbursements</b>	<b>1,671,757.63</b>	<b>8,227,398.52</b>	<b>44,472.70</b>	<b>421,421.86</b>	<b>10,375,050.71</b>
<b>Excess of Receipts Over (Under) Disbursements</b>	<b>1,810,546.63</b>	<b>242,749.91</b>	<b>-512.70</b>	<b>106,964.03</b>	<b>2,149,779.65</b>
<b>Other Financing Receipts (Disbursements)</b>					
Sale of Bonds	0.00	0.00	0.00	0.00	0.00
Sale of Notes	0.00	0.00	0.00	0.00	0.00
Other Debt Proceeds	0.00	0.00	0.00	0.00	0.00
Premium and accrued Interest on Debt	0.00	0.00	0.00	0.00	0.00
Discount on Debt	0.00	0.00	0.00	0.00	0.00
Sale of Capital Assets	0.00	0.00	0.00	0.00	0.00
Transfers In	0.00	0.00	0.00	0.00	0.00

This is an unaudited financial statement.

COMBINED STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN FUND BALANCES (CASH BASIS)  
ALL GOVERNMENTAL FUND TYPES  
FOR THE YEAR ENDED DECEMBER 31, 2011

Ver. 16.0  
2:02:23 pm 02/28/2012

	Governmental Fund Types				Totals
	General	Special Revenue	Debt Service	Capital Projects	
Transfers Out	-24,000.00	0.00	0.00	0.00	-24,000.00
Advances In	375,118.50	11,017.00	0.00	0.00	386,135.50
Advances Out	-11,017.00	-22,937.50	0.00	-352,181.00	-386,135.50
Other Financing Sources	0.00	0.00	0.00	0.00	0.00
Other Financing Uses	0.00	0.00	0.00	0.00	0.00
Total Other Financing Receipts (Disbursements)	340,101.50	-11,920.50	0.00	-352,181.00	-24,000.00
Special Item	0.00	0.00	0.00	0.00	0.00
Extraordinary Item	0.00	0.00	0.00	0.00	0.00
Net Change in Fund Cash Balances	2,150,648.13	230,829.41	\$-512.70	-245,216.97	2,125,779.65
Fund Cash Balances, January 1	3,609,329.99	5,112,178.65	178,127.76	1,431,373.33	10,359,349.60
Fund Cash Balances, December 31					
Nonspendable	0.00	0.00	0.00	0.00	17,014.89
Restricted	0.00	5,199,843.28	177,615.06	1,185,921.53	6,564,737.53
Committed	0.00	106,461.56	0.00	0.00	106,461.56
Assigned	0.00	36,703.22	0.00	234.83	36,938.05
Unassigned (Deficit)	5,759,977.22	0.00	0.00	0.00	5,759,977.22
Fund Cash Balances, December 31	5,759,977.22	5,343,008.06	177,615.06	1,186,156.36	12,465,129.25

This is an unaudited financial statement.

COFLEY TOWNSHIP  
SUMMIT COUNTY  
COMBINED STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN FUND BALANCES (CASH BASIS)  
ALL PROPRIETARY AND FIDUCIARY FUND TYPES

FOR THE YEAR ENDED DECEMBER 31, 2011

Ver. 16.0  
2:02:48 pm 02/28/2012

	Fiduciary Fund Types				Totals	
	Proprietary Fund Types	Internal Service	Agency	Investment Trust		Private Purpose Trust
<b>Operating Cash Receipts</b>						
Charges for Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Licenses, Permits and Fees	0.00	0.00	23,200.00	0.00	0.00	23,200.00
Fines and Forfeitures	0.00	0.00	0.00	0.00	0.00	0.00
Earnings on Investments (trust funds only)	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Operating Cash Receipts</b>	<b>0.00</b>	<b>\$0.00</b>	<b>\$23,200.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$23,200.00</b>
<b>Operating Cash Disbursements</b>						
Salaries	0.00	0.00	2,749.49	0.00	0.00	2,749.49
Employee Fringe Benefits	0.00	0.00	0.00	0.00	0.00	0.00
Purchased Services	0.00	0.00	41,039.04	0.00	0.00	41,039.04
Supplies and Materials	0.00	0.00	5,964.71	0.00	0.00	5,964.71
Claims	0.00	0.00	0.00	0.00	0.00	0.00
Other	0.00	0.00	14,400.00	0.00	0.00	14,400.00
<b>Total Operating Cash Disbursements</b>	<b>0.00</b>	<b>\$0.00</b>	<b>\$64,153.24</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$64,153.24</b>
<b>Operating Income (loss)</b>	<b>0.00</b>	<b>\$0.00</b>	<b>\$-40,953.24</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$-40,953.24</b>
<b>Non-Operating Receipts (Disbursements)</b>						
Property and Other Local Taxes	0.00	0.00	0.00	0.00	0.00	0.00
Intergovernmental	0.00	0.00	28,489.75	0.00	0.00	28,489.75
Special Assessments	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Receipts	0.00	0.00	9,900.00	0.00	0.00	9,900.00
Sale of Bonds	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Notes	0.00	0.00	0.00	0.00	0.00	0.00
Other Debt Proceeds	0.00	0.00	0.00	0.00	0.00	0.00
Premium and Accrued Interest on Debt	0.00	0.00	0.00	0.00	0.00	0.00
Earnings on Investments (Proprietary Funds only)	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Capital Assets	0.00	0.00	0.00	0.00	0.00	0.00
Capital Outlay	0.00	0.00	0.00	0.00	0.00	0.00
Principal Retirement	0.00	0.00	0.00	0.00	0.00	0.00
Interest and Other Fiscal Charges	0.00	0.00	0.00	0.00	0.00	0.00

This is an unaudited financial statement.

COPLEY TOWNSHIP  
SUMMIT COUNTY  
COMBINED STATEMENT OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN FUND BALANCES (CASH BASIS)  
ALL PROPRIETARY AND FIDUCIARY FUND TYPES  
FOR THE YEAR ENDED DECEMBER 31, 2011

Ver. 16.0  
2:02:50 pm 02/28/2012

	Proprietary Fund Types				Fiduciary Fund Types			Totals
	Enterprise	Internal Service	Agency	Investment Trust	Private Purpose Trust	(Memorandum Only)		
Discount on Debt	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Other Financing Sources	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Other Financing Uses	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Total Non-Operating Receipts (Disbursements)	0.00	\$0.00	\$38,389.75	\$0.00	\$0.00	\$0.00	\$38,389.75	
Income (Loss) before Capital Contributions, Special Item, Extraordinary Item, Transfers and Advances	0.00	\$0.00	\$-2,563.49	\$0.00	\$0.00	\$0.00	\$-2,563.49	
Capital Contributions	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Special Item	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Extraordinary Item	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Transfers In	0.00	0.00	24,000.00	0.00	0.00	0.00	24,000.00	
Transfers Out	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Advances In	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Advances Out	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Net Change in Fund Cash Balances	0.00	0.00	\$21,436.51	0.00	0.00	0.00	21,436.51	
Fund Cash Balances, January 1	0.00	0.00	317,932.00	0.00	0.00	0.00	317,932.00	
Fund Cash Balances, December 31	0.00	0.00	\$39,368.51	0.00	0.00	0.00	\$39,368.51	

This is an unaudited financial statement.

## Southwest Summit Communications Local Government Innovation Fund – Loan Application

### Project Budget:

The estimated Project Budget to build-out the SWSCOM dispatch center is \$600,000.

1. Four (4) Dispatcher/Call Taker Stations built on a raised floor - \$335,218
2. Furniture for four (4) Dispatch Stations and a Supervisor Station - \$100,000
3. 2,500 Square Feet of space with separate utilities, locker rooms, break room and technology room - \$64,782
4. Four (4) IP-Based 911 Answering Points - \$100,000

The loan amount requested is \$300,000 or \$100,000 per community: Copley Township and the Cities of Barberton and Norton.

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### Local Match:

Each community commits to providing a match investment as described below. The total match is at least \$210,000 (70% of loan amount) with additional in-kind and financial contributions up to \$300,000 (100% of loan amount) making the match investment equal to at least 70% and up to a maximum of 100% of the loan request.

Each community will provide a minimum match investment of \$70,000 and a maximum of \$100,000 made up of a combination of financial and/or in-kind contributions. Barberton and Copley commit to provide \$70,000 each in financial contributions with future in-kind and financial contributions up to \$100,000. The City of Norton will provide 2,500 square feet of building space with separate utilities, locker rooms, break room and a technology room valued at \$64,782 along with a minimum financial contribution of \$5,218 and up to a maximum of \$35,218 in financial contributions for a total contribution of \$70,000 to \$100,000.

The reason for future contribution allowance is potential technology has been identified in Copley and Barberton able to be repurposed to SWSCOM as an in-kind contribution, but documentation is not ready in time for the LGIF application. Regardless, all three communities commit to at least 70% sharing as documented above for the LGIF and will cover the remaining cost of the project up to the \$600,000 estimate.

## Southwest Summit Communications Local Government Innovation Fund – Loan Application

Following are the documents proving the value of the existing in-kind contribution from Norton and the date of completion of the fire station showing it is from the last two (2) years. The first is the bid document showing the pricing for the alternate completion of the dispatch area in their fire station. The second document is the final invoice for the completed fire station from March, 2011 showing the in-kind contribution was within the last two (2) years:





A. PROPOSAL FORM (Continued)

0801

Item 5A. ALTERNATE #PM-1 (APPARATUS BAY)

If Alternate #PM-1 is accepted, DEDUCT from the Combined Plumbing and Mechanical Base Bid as follows:

DEDUCT for TOTAL, for the sum of

No Bid Dollars (\$ \_\_\_\_\_)  
(Words) (Numbers)

Item 5B. ALTERNATE #PM-2 (FINISHING OF DISPATCH AREA)

If Alternate #PM-2 is accepted, ADD to the Combined Plumbing and Mechanical Base Bid as follows:

ADD for TOTAL, for the sum of

No Bid Dollars (\$ \_\_\_\_\_)  
(Words) (Numbers)

Item 6. ELECTRICAL CONTRACT (SEPARATE CONTRACT)

MATERIALS, for the sum of

\_\_\_\_\_ Dollars (\$ \_\_\_\_\_)  
(Words) (Numbers)

LABOR, for the sum of

No Bid Dollars (\$ \_\_\_\_\_)  
(Words) (Numbers)

TOTAL, for the sum of

\_\_\_\_\_ Dollars (\$ \_\_\_\_\_)  
(Words) (Numbers)

Item 6A. ALTERNATE #E-1 (APPARATUS BAY)

If Alternate #E-1 is accepted, DEDUCT from the Electrical Base Bid as follows:

DEDUCT for TOTAL, for the sum of

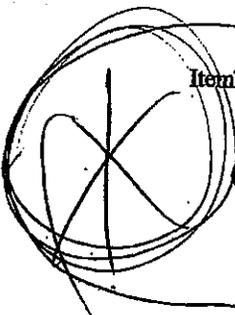
FIVE THOUSAND ONE HUNDRED THIRTY FOUR AND 00/100 Dollars (\$ 5134-)  
(Words) (Numbers)

Item 6B. ALTERNATE #E-2 (FINISHING OF DISPATCH AREA)

If Alternate #E-2 is accepted, ADD to the Electrical Base Bid as follows:

ADD for TOTAL, for the sum of

FIVE THOUSAND AND 00/100 Dollars (\$ 5000-)  
(Words) (Numbers)



# Invoice

R&K Electric Ltd.

134 SOUTH CHAPEL STREET  
LOUISVILLE, OH 44641

DATE	INVOICE #
8/3/2011	9115

BILL TO

City of Norton  
4060 Columbia Woods Drive  
Norton, OH 44203

P.O. NO.	TERMS	DUE DATE	PROJECT	JOB REF. #
	Net 30	9/2/2011		

DESCRIPTION	AMOUNT
Labor and material used to install the empty 4" PVC conduits from the phone & data boards to the 911 Call Center communications room as quoted.  <i>OK to use Card - 107-5220-56600 Moz</i>  <i>OTD Moz</i>	2,782.00

Thank you for your business.	<b>Total</b>	<b>\$2,782.00</b>
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# APPLICATION AND CERTIFICATE FOR PAYMENT AIA DOCUMENT G702 (Instructions on reverse side) PAGE ONE OF PAGES

TO OWNER: PROJECT: 2-010-05485  
 107-5220-5440 - 42,228.55  
 2-10-05472  
 Norton Fire Station 1075220-5440 - 62,000.00  
 3380 Greenwich Road Norton, Ohio 44203  
 City of Norton  
 FROM CONTRACTOR: 8055 Broadview Road Norton, Ohio 44203  
 APPLICATION NO.:  
 PERIOD TO:  
 PROJECT NOS.:  
 CONTRACT DATE: 08/04/2011  
 Distribution to:  
 OWNER  
 ARCHITECT  
 CONTRACTOR  
 X  
 X  
 X

CONTRACT FOR: Seitz Builders, Inc. Thomas H. Klingsensmith, Architect  
 3434 Dapplegray N.W.  
**CONTRACTOR'S APPLICATION FOR PAYMENT**  
 Application is made for payment, as shown below, in connection with the Contract.  
 Continuation Sheet, AIA Document G703, is attached.

1. ORIGINAL CONTRACT SUM \$  
 2. Net change by Change Orders \$ 2,477,000.00  
 3. CONTRACT SUM TO DATE (Line 1 + 2) \$ 155,398.42  
 4. TOTAL COMPLETED & STORED TO DATE \$ 2,632,398.42  
 (Column G on G703) 2,632,398.42

5. RETAINAGE:  
 a. 0-00 % of Completed Work \$ 0.00  
 (Columns D + E on G703)  
 b. 0-00 % of Stored Material \$ 0.00  
 (Column F on G703)  
 Total Retainage (Line 5a + 5b of Total in Column I of G703) \$ 0.00

6. TOTAL EARNED LESS RETAINAGE \$ 2,632,398.42  
 (Line 4 less Line 5 Total)  
 7. LESS PREVIOUS CERTIFICATES FOR PAYMENT \$ 2,526,693.70  
 (Line 6 from prior Certificate)

8. CURRENT PAYMENT DUE \$ 105,704.72  
 9. BALANCE TO FINISH, INCLUDING RETAINAGE \$ 105,704.72  
 (Line 3 less Line 6)

CHANGE ORDER SUMMARY	ADDITIONS	DEDUCTIONS
Total changes approved in previous months by Owner	198,671.45	(43,210.11)
Total approved this Month	0-00	(02-92)
TOTALS	198,671.45	(43,210.03)
NET CHANGES by Change Order	155,398.42	

AIA DOCUMENT G702 • APPLICATION AND CERTIFICATE FOR PAYMENT • 1992 EDITION • AIA® • ©1992 • THE AMERICAN INSTITUTE OF ARCHITECTS, 1735 NEW YORK AVENUE, N.W., WASHINGTON, D.C. 20006-5292 • WARNING: Unauthorized photocopying violates U.S. copyright laws and will subject the violator to legal prosecution.

CAUTION: You should use an original AIA document which has this caution printed in red. An original assures that changes will not be obscured as may occur when documents are reproduced.

By: [Signature] Date: 9-4-11  
 State of: Ohio  
 County of: Cuyahoga  
 Subscribed and sworn to before me this 4th day of March 2011

Notary Public: Kathleen M. Seitz  
 My Commission expires: 9/24/11  
 KATHLEEN M. SEITZ  
 NOTARY PUBLIC • STATE OF OHIO  
 Recorded in Cuyahoga County  
 My commission expires Sept. 24, 2013

## ARCHITECT'S CERTIFICATE FOR PAYMENT

In accordance with the Contract Documents, based on on-site observations and the data comprising this application, the Architect certifies to the Owner that to the best of the Architect's knowledge, information and belief the Work has progressed as indicated, the quality of the Work is in accordance with the Contract Documents, and the Contractor is entitled to payment of the AMOUNT CERTIFIED.

AMOUNT CERTIFIED \$ 105,704.72

(Attach explanation if amount certified differs from the amount applied for. Initial all figures on this Application and on the Continuation Sheet that are changed to comply with this application are indicated.)  
 ARCHITECT: Thomas H. Klingsensmith Date: 3/10/11

This Certificate is not negotiable. The AMOUNT CERTIFIED is payable only to the Contractor named herein. Issuance, payment and acceptance of payment are without prejudice to any rights of the Owner or Contractor under this Contract.

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Based on the current service level provided by the Copley-Norton Joint Dispatch Pilot Program, below are the Budget Projections for SWSCOM for the years 2013-2015:

## Barberton-Copley-Norton Dispatch Budget Analysis for LGIF Loan Application

Current Budget Costs for all Three Communities		
Year	2012	Comments
Copley	\$526,500	Operating costs shared with Norton, Personnel costs separate
Norton	\$405,500	Operating costs shared with Copley, Personnel costs separate
Barberton	\$750,000	Part of the Police Department budget
Total	<b>\$1,682,000</b>	

SWSCOM Budget Projections				
Year	2013	2014	2015	
Personnel	\$1,459,227	\$1,503,004	\$1,548,094	
Operating	\$69,010	\$71,080	\$73,213	
Capital	\$0	\$0	\$0	
Total	\$1,528,237	\$1,574,084	\$1,621,307	
Savings	\$153,763	\$153,763	\$153,763	

2012 Capital Project Budget - SWSCOM	
\$335,218	Dispatch Consoles
\$100,000	Dispatch Furniture
\$64,782	2500 Sq Ft of Building Space
\$100,000	IP-Based 911 Answering Points
<b>\$600,000</b>	
Total	
<b>LGIF Funding Formula - SWSCOM</b>	
\$300,000	LGIF Funds
\$64,782	In-Kind Contributions
\$145,218	Minimum Financial Contributions
\$90,000	Additional In-Kind or Financial Contributions
<b>\$600,000</b>	
Total	
Balance	\$0
	Financial Contributions are from Local Funds

LGIF Repayment Option 1 - Local Fund Savings			
LGIF Loan Obligation	\$300,000	\$300,000	\$146,237
Payment	\$0	\$153,763	\$146,237
Balance	\$300,000	\$146,237	\$0

Either repayment option pays off the LGIF in less than 3 years

LGIF Repayment Option 2 - Wireless 911 Revenue			
LGIF Loan Obligation	\$300,000	\$190,000	\$80,000
Payment	\$110,000	\$110,000	\$80,000
Balance	\$190,000	\$80,000	\$0

Local Funds Repayment Using Savings				
Year	2015	2016	2017	
Minimum Local Funds	\$145,218	\$137,692	\$137,692	
	\$7,526	\$137,692	\$0	
	\$137,692	\$0	\$0	
Maximum Local Funds	\$235,218	\$227,692	\$73,929	
	\$7,526	\$153,763	\$73,929	
	\$227,692	\$73,929	\$0	

Savings and Repayment:

Based on the budget analysis above, the three (3) communities will pool their savings together to pay off the LGIF loan in less than three (3) years. See the “LGIF Repayment Option 1 – Local Fund Savings” box above.

All available personnel will be needed to operate the new center with enough staff to cover 60,000 calls annually. The operation will be able to add additional partners totaling up to 20,000-30,000 annual calls without increasing staff. Therefore, personnel savings through attrition will be possible as more partners join SWSCOM.

By using new, modern equipment the center will require less maintenance and the integrated Internet Protocol (IP) standards on which the equipment is designed enables the center to operate on IP computer networks making managing these centers part of the existing network management system.

The center will be able to take advantage of greater Wireless 911 revenue. While the legislation to continue to provide these funds is up for renewal, the combined SWSCOM will move into a better funding position within Summit County (one of the top four (4) which are funded every month, the fifth (5<sup>th</sup>) is rotated between the smaller ten (10) centers). If the SWSCOM was in operation last year the three (3) communities would have received more than \$100,000 in additional Wireless 911 funding. If this funding continues, and it needs to do so especially for Next Gen 911, the new SWSCOM will be able to use the additional revenue to pay off the \$300,000 LGIF loan in less than three (3) years. See the “Repayment Option 2 – Wireless 911 Revenue” box above.

Lastly, the savings will allow the communities the opportunity to replenish their capital accounts; they will be able to repay themselves. The savings will replace the local funds spent toward this project within five (5) years, just two (2) years after the LGIF loan is repaid. See the “Local Funds Repayment Using Savings” box above.

Tab 5 – Supporting Documentation

# Southwest Summit Communications Local Government Innovation Fund – Loan Application

## Appendix A

### Active Study – Pilot Program

### Executive Summary

The City of Norton and Copley Township are engaged in an active feasibility study based on a pilot joint dispatch program. The entities have proven their sharing arrangement improves service and reduces cost for both communities. Specifically, several lives have been saved because of the collocation of personnel in Copley's dispatch center. Most recently, Sydney Dambrot's successful recovery from an emergent cardiac event is being touted by Summa Health System in an advertising blitz (**Attachment 1**). His survival was attributed to a Copley-Norton Dispatcher providing pre-arrival instructions to his wife, Judi, who provided life-saving Cardiopulmonary Resuscitation (CPR) prior to the arrival of first responders who furthered his resuscitation and transported him to a Summa Emergency Department. Mr. Dambrot's life was saved because Copley Township and the City of Norton agreed to work together and staff their dispatch center with enough personnel certified in Emergency Medical Dispatching (EMD) to allow the call-taker to stay on the phone with Mrs. Dambrot and tell her what to do. The cost to both cities for saving his life was less than it would have been to remain separate, and his life may have been lost because neither municipality could afford enough staffing to allow one trained person to stay with a caller while another dispatcher alerted first responders, and another dealt with all of the other emergency calls going on at the same time. Because a life has no monetary value, the cost benefit to both communities from this joint dispatch operation is infinite.

The Copley-Norton Joint Dispatch Project began in 2008 with an initial feasibility study of four (4) communities: the Cities of Barberton, New Franklin, and Norton, and Copley Township all located in the southwest corner of Summit County in Northeast Ohio (**Attachment 2**). The study included: site visits to similarly designed centers, review of statistical data from each current center, calculating budget and personnel needs, equipment capability assessment and a recommendation. The study found the four communities had more than enough staff to handle their combined calls. The combined personnel costs were higher than comparable centers; therefore a combined center would be able to operate more efficiently with less cost. Equipment savings through combination were estimated between \$109,812 and \$219,318. This would be accomplished through combining necessary items to provide five (5) fully functional dispatch positions in a new center. The study concluded a combined operation is possible with existing equipment and current staff. The initial savings would be in equipment and ongoing maintenance costs followed by personnel savings through attrition. Out of this initial study the City of Norton and Copley Township agreed to start a pilot program located in Copley with personnel from both municipalities collocating there. Barberton and New Franklin were not ready to combine at that time.

The Copley-Norton Pilot Dispatch Program began on January 12, 2009 and continues today (**Attachment 3**). Within the first day of operation a life was saved. As reported in the Akron Beacon Journal and the Barberton Herald, a 911 caller was given instructions in CPR while the other dispatch personnel handled the radio and other traffic through the center (**Attachment 4**). This would not have been possible in either community prior to the pilot program. The pilot program has addressed

# Active Study of the Copley-Norton Joint Dispatch Pilot Program

2008-2012

operational, personnel and equipment purchasing for the last three (3) years. Copley and Norton representatives meet regularly to oversee the operation and plan for the future. This active study has proven their joint dispatch concept works well. The pilot was intended to last for one year and then transition to a permanent arrangement. This has not happened due to a variety of factors, some of which were: no broadband connectivity available in Norton, no space available for the permanent location, political unwillingness to pay for moving the center without additional partners and the economic climate making decisions which include a cost hard to make. As of January 2012, however, these obstacles have been overcome. Copley and Norton officials have approved moving the pilot program to permanence along with the addition of the City of Barberton, one of the original study partners. The 2012 Southwest Summit Communications Center Project is why the partner communities plan to apply for a Local Government Innovation Fund loan to pay for the build-out of a new, combined dispatch center based upon the initial feasibility study from 2008 and the successful pilot program between Copley and Norton over the last three (3) years.

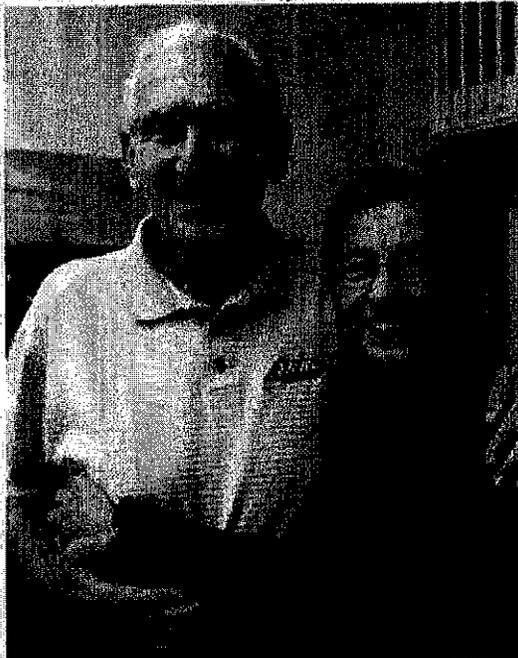
## Attachment 1

### Sweethearts give thanks to dispatchers

Copley woman honored for helping save husband

By Marilyn Miller  
Beacon Journal staff writer

Published: November 6, 2010 - 02:30 AM | Updated: June 18, 2011 - 08:35 AM



Judi Dambrot saved the life of her husband Sidney "Sid" Dambrot who experienced cardiac arrest. She followed the instructions of the Copley dispatcher until medical help arrived. (Paul Tople / Akron Beacon Journal)

**COPLEY TWP.:** Copley officials paused this week to honor the lifesaving efforts of a woman who came to the aid of her husband.

Judi Dambrot, 71, said she had gone home to change clothes July 8 when her husband said he didn't feel well.

"The next thing I knew, his head went back and he wasn't breathing. It's not like he just passed out," she recalled. "His face was ashen."

Sidney Dambrot, 79, was in cardiac arrest.

"I did a lot of screaming," Judi Dambrot said. "It was pretty chaotic."

She reached for her cell phone and punched 911.

The dispatcher gave Judi Dambrot step-by-step instructions on how to administer CPR.

Dambrot said she had read about CPR once, but had never taken classes.

"The dispatcher was amazing. She walked me right through it," she said. "It was the scariest thing that ever happened to us."

The Dambrots have been married for nine years.

"If someone had told me I would be using CPR on my husband, I would have told them they were nuts. I didn't think it was something I could ever do," she said. "But when the time comes, you don't think about it. You just do what you have to do."

Dispatcher Denise Sizemore praised Dambrot's effort.

"Understandably, she was pretty frantic, but she did a great job," Sizemore said. "She kept administering CPR until the paramedics got there. I stayed on the line with her until they got there."

Sizemore has been a dispatcher for nearly three years, but this was her first call of this nature.

Sidney Dambrot said he doesn't remember a thing about that day.

"Doctors said my heart completely stopped," he said. "I know without my wife's help I'd be dead. I was really lucky. Paramedics had to zap me three times."

Paramedic Chris Bowers said they also used a cooling-down process to help fight any brain damage. He said Judi Dambrot's quick reaction was the key to her husband's survival.

Sidney Dambrot's son, Keith Dambrot, the men's basketball coach at the University of Akron, said he was recruiting in Indianapolis when his wife, Donna, gave him the news.

"My wife calls to tell me my dad's heart just stopped. She rushes over there and gives me the play by play of the paramedics trying to revive him," Keith Dambrot said.

Keith Dambrot said it was the same night that LeBron James made his televised announcement that he was leaving the Cavaliers to join the Miami Heat.

Dambrot, who coached James at St. Vincent-St. Mary High School, already had agreed to give several interviews after the announcement.

"So I'm trying to get through these interviews and I'm driving back home not knowing if my dad is going to make it or not," he said. "It was an unbelievable experience."

Keith Dambrot said there was the prospect that the cardiac arrest might have caused paralysis or permanent brain damage.

But Sidney Dambrot, who usually walks three miles a day, recovered and beat the odds.

"Doctors said I had a 6 percent chance of coming through this with no permanent damage," he said.

He now has a heart defibrillator and says he is doing well.

Copley Fire Chief Michael Benson recognized the couple at a trustees meeting this week. He awarded certificates to Judi Dambrot, the three dispatchers on duty that day and five paramedics.

At the meeting, Sidney Dambrot jumped out of his seat, shook the hands of everyone involved and kissed the women dispatchers on duty that day.

"Nice going, you guys," Sidney Dambrot said. "Thank you, all."

Benson said this is why the joint dispatch service with Copley and Norton works. The communities joined forces in 2009.

"There is no way the dispatcher working by herself would have been able to spend that much time on one call," Benson said. "The other two dispatchers handled everything else. It just proves the joint dispatch saves money and saves lives."

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**Attachment 2: 2008 Study**

**Joint Dispatch  
Project Overview  
Barberton, Copley, Norton, Franklin**

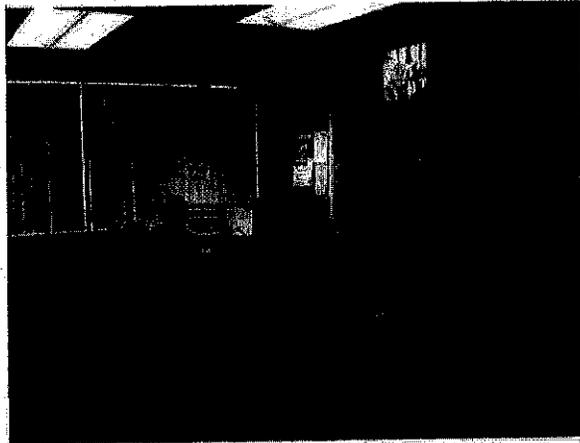
**Project Goal**

- **Site visit:**
  - Red Center (Massillon)
  - WCSO (Wooster)
- **Statistical Data**
- **Personnel**
- **Budget**
- **Equipment**
- **Conclusion**

## Site visit

- Red Center Massillon

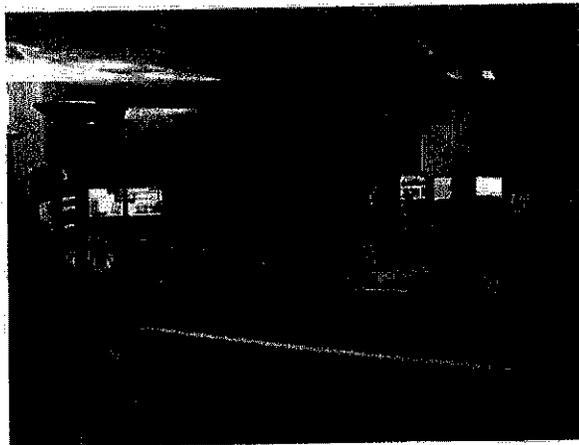
Fire  
Dispatch



## Site visit

- WCSO Wooster

Both  
Police &  
Fire in the  
same  
room



## Comparison

Visited 02/27/08	RED Center	Wayne County Sheriff
<b>Number of employees</b>	16 full-time; 4 part-time (suggest not using part-time if possible due to scheduling issues)	14 full-time; 5 part-time
<b>Duties</b>	Dispatch ONLY; police dispatch separated into three districts; fire dispatch handled by one to two dispatchers (fire dispatchers do NOT have access to LEADS) No Call takers	Dispatch ONLY; each dispatcher assigned to specific desk (fire, sheriff, or police) but able to answer/handle any call/radio traffic No call takers
<b>Schedule</b>	8 hour shifts: 4-5 on 1st, 6 on 2nd, 3-4 on 3rd	8 hour shifts: 3 on 1st, 3-4 on 2nd, 3 3rd.
<b>Calls for service (average)</b>	81000	55000
<b>Number of agencies served</b>	22 (11 fire/EMS, 11 police)	18 (12 fire/EMS; 7 police)
<b>PSAP</b>	NO—all 911 calls answered by Stark CO Sheriff and transferred to appropriate agency	YES
<b>Telephone lines</b>	34 regular lines; 3 TDD phones (suggest having ONE number for all agencies)	24 lines including 911; TDD calls are routed thru their computer system and are able to type direct at each desk
<b>Emergency Medical Dispatching (EMD)</b>	NO	YES—APCO cards
<b>LEADS</b>	Multiple terminals with separate ORIs: courts send warrants for entry; enter all stolen vehicle/articles and/or missing persons into LEADS/NCIC after agencies fax reports to Center	One ORI with multiple terminals: courts send warrants for entry; enter all stolen vehicle/articles and/or missing persons into LEADS/NCIC
<b>Union</b>	FOP; also pay into PERS	OPBA; also pay into PERS
<b>Employed by</b>	LOGIC Management Team	Wayne County Commissioners
<b>Budget</b>	Approximately \$1.3 million	Exact commission's budget unavailable as the Center is a part of entire Justice Center budget, 2008 personnel budget \$640K
<b>Billing for services</b>	Currently fire/EMS calls are billed \$36.99/call; police calls are billed based on the population served at \$7.62/person; figures/contracts with the agencies serviced are renegotiated every three years	Funded mostly via the County Commissioners and the City of Wixom. They use a tiered fee schedule based on population (example \$750 for police dispatching, \$750 for fire/EMS dispatching; both at discount of \$1125)
<b>Physical Location</b>	2nd Floor of Jackson Township Bldg; no physical contact with public—doors are video/audio monitored	Basement of Justice Center; no physical contact with public—doors are video/audio monitored after hours

## Statistical Data

- Obtain data from each department
  - Found that calls were tracked differently.
- Compared Calls for Service
  - Requires most attention by Dispatchers
    - Receives Call
    - Dispatching units
    - Entering into CAD/RMS Records

## Statistical Data

Calls for service 2007

• Barberton	18,499
• Copley	10,176
• New Franklin	7,823
• Norton	8,056
Total	44,554
• Red Center	50,897 (approx)
• Wayne Co. So.	37,723

## Personnel

- No set ratio found for call for service and number of Dispatchers.
- Did find suggested formulas for number of Dispatchers for calls for service.
  - Requires detailed call analysis including call duration, type of call etc.

## Personnel

As of March 2008

Dispatcher	Full Time	Part Time
Barberton	11	0
Copley	6	4
New Franklin	5	3
Norton	5	0
Total	27	7
Red Center	15	4
Wayne Co. So.	14	5

## Personnel

- Created several schedules based on calls for service
- Estimated number of dispatcher required:
  - Minimum 15
  - Maximum 20
- Barberton requires minimum of 5 employees to maintain the jail

## Budget/Personnel

- Reviewed basic dispatch budget
  - Personnel cost with benefits
- Does not include building/utilities
  - All dispatch centers located within police facilities.

## Budget/Personnel

Community	Full Time	Part Time	Total
Barberton	\$761,633	\$0	\$761,633
Copley	\$383,818	\$13,551	\$397,369
New Franklin	\$219,519	\$19,875	\$239,394
Norton	\$238,525	\$0	\$238,525
Total	\$1,603,495	\$33,426	\$1,636,921
Red Center			\$1,354,821
Wayne Co. So.			\$640,000

Total Salaries with benefits only does not include operating Budget

## Equipment

- Reviewed major equipment used to dispatch.
  - 911 systems
  - CAD/RMS systems
  - Recorders/camera systems
  - Radio equipment
  - Annual costs

## Equipment

<b>Equipment</b>	<b>Min Expense</b>	<b>Max Expense</b>
Cad/Rms	\$2,500.00	\$27,000.00
LEADS	\$6,277.00	\$8,964.00
PSAP(911)	\$11,928.00	\$18,167.00
Radios	\$1,500.00	\$12,000.00
Phone lines	\$7,200.00	\$15,228.00
Recorders	\$1,200.00	\$1,500.00
<b>Total</b>	<b>\$30,605.00</b>	<b>\$82,859.00</b>
<b>Potential Savings</b>	<b>\$91,815.00</b>	<b>\$248,577.00</b>

## Conclusion

- Procedures and Equipment very similar
- Can outfit up to 5 complete workstations
- More than adequate number of employees
- Cost saving in equipment

## Conclusion

- Why Consolidate ?
  - Cost Saving
    - Reduce duplication of equipment
    - Streamline personnel and manage costs
  - Provide Better Service
    - Save space, equipment, and utilities
    - Call takers and dispatcher
    - Larger pool of trained personnel
    - Officer/Firefighter safety

## Next Step

- Pilot program?
- Consolidate two or more departments?
  - Define actual costs
  - Define procedures
  - Provide statistical data

---

**Attachment 3: Pilot Program Memorandum of Understanding**

# **MEMORANDUM OF UNDERSTANDING**

**Between**

**City of Norton**

**And**

**Copley Township**

**JOINT DISPATCH  
PILOT PROGRAM**

**January 12, 2009 – January 11, 2010**

Oct 29, 2008

# MEMORANDUM OF UNDERSTANDING

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# MEMORANDUM OF UNDERSTANDING

## Between the City of Norton and Copley Township

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### 1. PURPOSE OF MEMORANDUM OF UNDERSTANDING

#### A. Purpose:

The purpose of this Memorandum of Understanding is to outline the Joint Dispatch Pilot Program between the City of Norton and Copley Township. Throughout this pilot program, each community has equal standing regardless of where the actual dispatch center is located.

The Joint Dispatch program is designed to improve police and fire dispatch services while saving both communities money as the program is designed to be as efficient as possible. It is the objective of both communities to utilize Best Practices in the area of emergency dispatch operations to ensure efficiency and exemplary service delivery.

The items and terms in this MOU are not intended to be in conflict with either of the Collective Bargaining Agreements representing the Dispatch employees. All sections of the Collective Bargaining Agreement remain intact through the period outlined in the Agreement.

#### B. Period of MOU:

The period of this Memorandum of Understanding is from January 12, 2009 through January 11, 2010. This arrangement may be continued indefinitely pending mutual agreement of all parties.

### 2. INTRODUCTION/BACKGROUND

#### A. Background:

After discussions between the Police and Fire Chiefs from both the City of Norton and Copley Township about the increased cost of equipment to maintain the best possible dispatch unit along with increased staff cost, it became apparent that a mutual arrangement of sharing equipment, a facility and staff would result in enhanced service to the residents

of both communities and an opportunity to save money used for equipment, technology and phone lines.

After several meetings and investigations of other similar programs in the area, it became apparent a joint dispatch would result in reducing costs for equipment, Internet access, phone lines and other needed equipment and technology. It also became apparent a joint dispatch operation would allow the service to be improved with the use of Call Takers who would be the first point of contact. The Call Taker would offer Emergency Medical Dispatch (EMD) services to the caller or transfer the call to a Dispatcher who would handle the call for service. The EMD service has been proven to save lives in an emergency situation. All dispatchers will be cross-trained as both a Call Taker and an Emergency Dispatcher.

### 3. MISSION/VISION STATEMENT

The mission of the Joint Dispatch Operations is:

*To merge and enhance the emergency dispatch service in the communities of Norton, and Copley Township in the most equitable and cost-effective manner.*

### 4. PARTIES TO THE MEMORANDUM OF UNDERSTANDING

#### A. COMMUNITY PARTNERS:

##### 1. Joint Dispatch Pilot Program

The Joint Dispatch Pilot Program will be governed by a Governing Committee composed of the following positions in each community:

<u>City of Norton</u>	<u>Copley Township</u>
Police Chief or designee	Police Chief or designee
Fire Chief or designee	Fire Chief or designee
City Administrator or designee	Township Administrator or designee

A least four (4) members of the Governing Committee must agree to operational issues.

##### 2. Copley Township:

Copley Township upon authority of the Township Trustees have committed that the Police Department, Fire Department and Dispatch Services will participate in the Joint Dispatch Pilot Program. All members of the Police, Fire and Dispatch Departments will cooperate and participate in the program.

**3. City of Norton:**

The City of Norton upon authority of the Mayor and City Council have committed that the Police Department, Fire Department and Dispatch Services will participate in the Joint Dispatch Pilot Program. All members of the Police, Fire and Dispatch Departments will cooperate and participate in the program.

**5. PARTNER RESPONSIBILITIES**

**A. Services to be Provided:**

The communities of Norton and Copley agree to provide joint fire and police dispatch to each other's communities as a seamless operation to residents, businesses and other stakeholders. The services to be provided include, but are not limited to: Police and Fire emergency calls, Emergency Medical Dispatch, routine calls received by the Police and Fire Dispatch, provide access to municipal facilities, reports, call logs and other duties as assigned.

**B. Partner Responsibilities:**

Each partner agrees to cooperate in the joint dispatch operations by providing staffing, equipment, and operational needs as determined by mutual agreement.

**C. Work Processes:**

Work processes will be developed to enhance the joint dispatch operation. They may or may not be the same as currently being used. Each work process will be discussed and mutually agreed on by representatives of both communities. All employees are asked to follow the established work processes so that the services provided are similar to residents.

**6. COST SHARING/RESOURCE SHARING**

**A. Fiscal Agent**

Copley Township's Fiscal Officer will serve as the Fiscal Agent for the Pilot Program between the City of Norton and Copley Township. The responsibilities of the Fiscal Agent include but are not limited to establishing a separate Fund approved by the Township Trustees, wherein all monies received and expenditures made will be drawn upon. The Fiscal Agent will pay any expenses that are agreed upon by mutual agreement. At the end of December, March, June and October, the Fiscal Agent will prepare a reconciliation of all monies received and expenditures made on behalf of the Joint Dispatch Program, as needed.

The Fiscal Agent will establish a Fiduciary Account for revenues and expenditures

relative to the Joint Dispatch Program. The Fiscal Agent will manage this account in accordance with all rules, regulations and laws established for such accounting by the State Auditor's office and will be subject to financial auditing.

## **B. Operating Expenses**

The communities have agreed to share start up costs equally, as identified on Appendix 1 and attached to this document. These costs have been discussed fully by each community and they agree that these charges are necessary for successful implementation of the pilot program.

The communities also agree to share any recurring costs. At this commencement of the Pilot Program, there are no recurring costs identified. If there are costs identified during the Pilot Program, the Fiscal Agent will pay the invoice and send an invoice to Norton for their share of the charge.

Copley Township has agreed to provide the following items as an in-kind donation to the program for the pilot year, however, the amounts will be tracked for future cost sharing:

- Utility costs, including electric, gas or other heating methods, water and other utility costs.
- Basic office supplies including use of copier;
- Postage;
- Cleaning of Dispatch area;
- Training for new dispatchers as needed (Norton to train their dispatchers in EMD for certification)

In the event, that any of the items that are identified as in-kind donations, becomes excessive or expenses are "out of the ordinary", Copley Township may request items to be shared with the City of Norton or other communities within the pilot program.

## **C. Staffing**

All employees employed in the Dispatch service, will remain as "employees for their respective communities" but will be assigned to work at the "joint dispatch center". There will be no change in benefits, compensation, collective bargaining agreements, for any employee during this Pilot Program.

If an employee resigns during the pilot, the community may replace them with a new employee or assign that position to another community for a replacement, if it is needed.

Both the City of Norton and Copley Township acknowledge that the current Collective Bargaining Agreements for the full-time Dispatchers expire at on December 31, 2008. This MOU may be changed or amended to reflect any changes in a new agreement as so negotiated. Part-time Dispatchers are not covered under the Collective Bargaining Agreement, however, personnel issues will follow the Personnel Policies established for other employees by each community.

**Scheduling** – Scheduling of dispatch shifts will continued in the same manner as currently being done by each community. Shifts will be filled as outlined in the current collective bargaining agreement. The schedule will be posted in the Dispatch Center one (1) month in advance. The Supervisor must approve any changes to the schedule.

**Overtime** – Scheduling of shifts that require overtime will be avoided whenever possible. If a dispatcher is unable to work his or her designated shift, the Supervisor will attempt to fill the shift with a part-time employee from the respective community first. If that attempt is unsuccessful, then the shift will be offered to a part-time employee of the other community. If that attempt is also unsuccessful, the Supervisor may offer the shift to a full-time employee from the respective community. If that attempt is also unsuccessful, then a full-time employee may fill the shift from the other community.

#### **D. Maintenance Contracts for Equipment used in the Pilot Program**

Each community will continue to maintain any and all maintenance agreements for radios, consoles, 911 phones, phone lines and computer software such as Sundance, CAD and other similar programs.

Each community is asked to keep accurate records of all costs for maintenance contracts and other warranty items so costs can be ascertained during the pilot program.

#### **E. Cost for Services**

The cost for the joint Dispatch Pilot Program will be determined by the number of "Calls For Service" defined as: *Any call requiring action or a service to be provided by fire, police or other community employee in response to a request, generally by phone, received by the Emergency Dispatcher.*

The amount determined by mutual agreement of the Calls for Service may be adjusted by mutual agreement of all parties involved in the Joint Dispatch Program.

### **7. MEASUREMENT OF PILOT PROGRAM**

The following will be used a measures of the Pilot Program. When possible, measurements will be determined on a quarterly basis throughout the program. Final evaluation of the program

will take place in January, 2010.

### **Improve Service**

1. Provide Emergency Medical Dispatch service to all residents, businesses and other callers within the City of Norton and Copley Township for 100% of calls, when needed.
2. Reassign and cross train all dispatchers to serve as Call Takers for emergency calls which will allow dispatchers to have more time to handle emergency calls to units for at least 67% of calls.
3. Improve redundancy by the enhancement of the infrastructure system for Internet access so that uses relative to Safety Services can be rerouted through an alternate path 100% of time, when needed.

### **Reduce costs**

1. Reduce costs by 10% for each community expenses relative to staff training, radio equipment, maintenance agreements, interconnectivity and other technical equipment from amount spent in the previous 12 months.
2. Maintain dispatch staff with less than 12% turnover throughout the pilot program. (Maintaining staff reduces costs because of the expenses relative to hiring new employees and training required).
3. Reduce overtime costs by 20% for each community from the previous 12 months for employees in the dispatcher center during the pilot program.

## **8. GENERAL PROVISIONS**

### **A. Amendments to MOU**

Amendments to this Memorandum of Understanding may be made throughout the Pilot Program through the following procedure:

1. Employees, management team, Fiscal Officers, or elected officials of the two communities may make suggestions for amendments to this program in writing to the Governing Committee.
2. The suggested amendments are to be discussed by the Governing Committee as previously identified.
3. The suggested amendment is to be voted on by the Governing Committee and if it

- receives the affirmative vote of at least 4 members of the committee, it will be forwarded to both respective legislation bodies for adoption by motion.
4. Once both communities approve the amendment, it will be incorporated into this MOU.

#### **B. Dispute Resolution**

Any disputes or disagreements not covered in this MOU shall be discussed and resolved by the Supervisors of each respective community.

If the dispute is not able to be resolved between both supervisors, the item may be brought to the Governing Committee, who will hear and discuss the matter. The Governing Committee may resolve the dispute by a majority affirmative vote of the members of the committee.

The employees of both communities maintain their right to the Grievance Procedure as outlined in their respective Collective Bargaining Agreement.

#### **C. Joining the Pilot Program after January 12, 2009:**

If a community would like to join the Pilot Program for Joint Dispatch after the initial commencement of January 12, 2009, both the City of Norton and Copley Township must agree to the entrance of a new partner in the program. It is in the intention of both Copley and Norton, to encourage other communities to join this program.

A new community must agree to the terms and conditions of this MOU unless it is amended as further defined in this document. Communities entering the Pilot Program will have equal representation on the Governing Committee as identified in Section A (1).

#### **D. Exiting from Pilot Program:**

Any community wishing to exit from the Pilot Program may do so upon sixty (60) days written notice to each of the other partner communities in the program. The exiting community may make arrangements to take back equipment that was used in the Joint program as long as it does not create an operational problem for program.

## SIGNATURE PAGE

By signing this Memorandum of Understanding, all Partners have reviewed the MOU and find it accurately reflects a general understanding of their involvement in the Pilot Joint Dispatch Program:

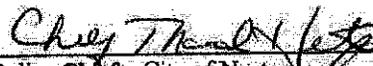
### On behalf of the City of Norton

  
City of Norton - Mayor

11/24/08  
Date

  
Council President - City of Norton

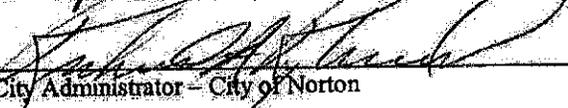
11/24/08  
Date

  
Police Chief - City of Norton

11-24-08  
Date

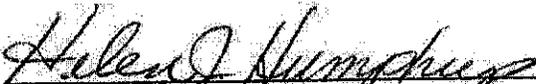
  
Fire Chief - City of Norton

11/24/08  
Date

  
City Administrator - City of Norton

11/24/08  
Date

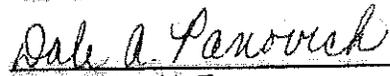
### On behalf of Copley Township

  
Copley Township Trustee - President

12-04-08  
Date

  
Copley Township Trustee

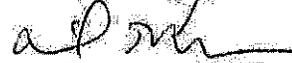
12-06-08  
Date

  
Copley Township Trustee

12-04-08  
Date

  
Police Chief - Copley Township

12-06-08  
Date

  
Fire Chief - Copley Township

12/6/08  
Date

  
Township Administrator - Copley Township

12-4-08  
Date

**Pilot Project Startup Costs  
Estimated**

<b>Description of Service</b>	<b>Copley</b>	<b>Norton</b>
<b>Sundance Systems:</b>		
Combine Data	3,500.00	3,500.00
Extra CAD License	2,500.00	2,500.00
Remote agency interface	1,750.00	1,750.00
Project Management	1,500.00	1,500.00
VPN Setup	1,000.00	1,000.00
	<b>10,250.00</b>	<b>10,250.00</b>
<b>Amos Data</b>	<b>1,097.00</b>	<b>2,000.00</b>
<b>AT&amp;T 911 equipment move</b>	750.00	750.00
<b>LEADS (T1 Upgrade)</b>	175.00	175.00
	<b>925.00</b>	<b>925.00</b>
<b>Tornado Siren</b>		
Control w/800 MHz Radios	1,870.00	1,870.00
Subtotal:	<b>14,142.00</b>	<b>15,045.00</b>
Contingency 10%	<b>1,414.20</b>	<b>1,504.50</b>
Total	<b>15,556.20</b>	<b>16,549.50</b>

COPLEY TOWNSHIP

BE IT HEREBY KNOWN BY ALL THOSE PRESENT THAT ON THE 2<sup>nd</sup> DAY OF DECEMBER, 2009, THE COPLEY TOWNSHIP BOARD OF TRUSTEES MET IN REGULAR SESSION COMMENCING AT 6:00 P.M. COPLEY TOWNSHIP, SUMMIT COUNTY, STATE OF OHIO WITH THE FOLLOWING MEMBERS PRESENT:

SCOTT DRESSLER                      HELEN HUMPHRYS                      DALE PANOVICH

**RESOLUTION NO. 2009 - 52**

**A RESOLUTION EXTENDING THE MEMORANDUM OF UNDERSTANDING FOR THE JOINT DISPATCH PILOT PROGRAM WITH THE CITY OF NORTON AND COPLEY TOWNSHIP UNTIL MARCH 1, 2010**

**WHEREAS**, Copley Township and the City of Norton have been in a pilot program to provide joint emergency dispatch services to its respective residents; and

**WHEREAS**, the program has been very successful and both communities would like to extend the pilot program through 2010; and

**WHEREAS**, both communities plan to amend the MOU and have agreed with most of the changes but need additional time to write them into a document and agree that this should be accomplished by March 1, 2010.

**NOW THEREFORE BE IT RESOLVED THAT:**

**Section 1:** The Memorandum of Understanding creating the Pilot Program for the Joint Dispatch between the City of Norton and Copley Township is hereby extended to March 1, 2010 as previously approved by both the Township and the city. Amendments to the MOU will be presented to the Board of Trustees prior to the March 1, 2010 expiration of the MOU. One of the amendments to be made is that the City of Norton has agreed to share the cost to run the dispatch center at a rate of 50% including indirect costs beginning on January 1, 2010.

**Section 2.** That it is found and determined that all formal actions of this Board of Trustees concerning and relating to the passage of this Resolution were adopted in an open meeting of this Board of Trustees in compliance with all legal requirements including section 121.22 of the Ohio Revised Code.

Motion by: Trustee Panovich                      Second by: Trustee Amick

Roll Call:  
Scott D. Dressler                      aye  
Scott D. Dressler                      Vote  
Helen Humphrys                      aye  
Helen Humphrys                      Vote  
Dale Panovich                      aye  
Dale Panovich                      Vote

**Fiscal Officer's Certification**  
**This is a true and exact copy of Resolution No. 52 2009 passed by the Copley Township Board of Trustees at their regular meeting on December 2, 2009 and is recorded in the Copley Township Board of Trustees' Record of Proceedings.**

Jamie Marshall  
Jamie Marshall, Fiscal Officer

**Attachment 4: Akron Beacon Journal and  
Barberton Herald Articles**

# Copley-Norton cooperation celebrated

## Joint dispatch center demonstrates its value in first week operating

By Marilyn Miller

Beacon Journal staff writer

Published on Friday, Jan 16, 2009

The new joint dispatch center serving Copley Township and the city of Norton is being credited with saving a life this week, providing evidence that combining police and fire calls not only will save money, but also improve services, officials said.

The two communities called a news conference Thursday afternoon to announce this week's launch of the new center.

The center is staffed with a minimum of three dispatchers. Prior to this week, each community had at most two dispatchers on duty to handle all calls.

On Monday, the joint dispatch center was put to its first test when a 911 call came in for a Copley resident who wasn't breathing.

Copley Fire Chief Michael Benson explained that while one dispatcher stayed on the line giving instructions for CPR, another dispatcher was able to send out medical emergency vehicles, and the third dispatcher was fielding all other calls.

"There were crashes all over town that day, but we had enough personnel to handle everything," Benson said. "They didn't miss a beat. The units got there in time . . . [and] there was no brain damage."

Giving a dispatcher more time to handle emergency calls is the key.

"The beauty of this is that the new system worked efficiently and effectively," said Norton City Administrator Rick Ryland. "Regardless of the location of the incident, we would follow the same procedure."

The joint dispatching center is expected to save hundreds of thousands of dollars on duplicate equipment and annual operating expenses. The center, at the Copley Township police station, will share equipment, a facility and staff.

Employees in the dispatch center will remain on their community's payroll. There will be no change in benefits, compensation or collective-bargaining agreements.

The Copley site is being used for the initial program. Startup costs estimated at \$32,000, shared by both communities, were used to upgrade the current system. An additional dispatch station was added, and changes in technology were made to accommodate the move outside of Norton.

The pilot program, on trial for a year, took seven months of planning. If it succeeds, a permanent location will be determined.

Some officials said the idea was tried several years ago, but the timing wasn't right.

The door is open for other communities to jump on board, they said.

"We welcome new communities to join us," said Copley Township Administrator Peggy Spraggins. "We are hoping that the joint dispatch center moves from a pilot program to a permanent program."

Members of both communities said a greater cooperation in the region is needed.

"Regionalism is the buzz word throughout the state," said Helen Humphrys, a Copley trustee. "Communities don't have to lose their identity. Regionalism brings people together. So if you can work together, you can save some money."

Marilyn Miller can be reached at 330-996-3098 or [mmiller@thebeaconjournal.com](mailto:mmiller@thebeaconjournal.com).

## Dispatch proves effective on first day

J.L. Reynolds, Herald Staff Writer 22.JAN.09

Officials from the City of Norton and Copley Township gathered at a press conference in celebration of a pilot program of joint dispatch shared by the two municipalities.

Copley Fire Chief Michael Benson said the new system saved a life its first day of operation when a Copley resident was not breathing.



Benson explained in having three dispatchers one was able to stay on the line with the caller and provide assistance telling the caller how to perform CPR, another sent medical assistance, and incoming calls were answered by the third who took care of calls for road accidents coming in at that time.

Norton Fire Chief Mike Schultz said Norton used to field calls with one dispatcher and stated joint dispatch would have come in handy during a structure fire back in November when road crews needed dispatched for firefighters to have safe access.

"We did this for a single purpose," said Norton Administrative officer Rick Ryland, "and the single purpose is to protect our residents and to protect our safety forces." Ryland continued by saying the first days have proven this is the most effective use of manpower.

Norton Mayor David Koontz stated the collaborative effort started throughout this past year, and feels cooperation is necessary to provide the enhanced services residents deserve.

Chief Benson explained that the joint dispatch system uses enhanced 911, which automatically displays a caller's location.

Dennis Withem from Sundance Systems provided software and work to get the system up and running was done in part by Copley assistant administrator Dave Statler with both municipalities sharing in start up cost saving thousands on duplicate equipment.

The cooperative effort, as explained by Copley Township Administrator Peggy Spraggins, is an intergovernmental agreement with well-described purpose and goals, and each municipality pays its own dispatchers with dispatchers from Norton working at the Copley Police Station.

Helen Humphrys, a Copley Township trustee, said, "You don't have to loose your identity, think of it as a partnership. Work together. Save some money."

Officials say the joint dispatch pilot program will be reevaluated throughout the year and, if successful, a more permanent location will be decided.

## Southwest Summit Communications Local Government Innovation Fund – Loan Application

### Appendix B

#### Partnership Agreement

This document has been drafted and distributed to all three (3) communities for consideration and approval. The final, executed document will be submitted electronically to the State of Ohio Department of Development before April 30, 2012.

# Southwest Summit Communications Local Government Innovation Fund – Loan Application

## Appendix C

### Resolutions of Support

COPLEY TOWNSHIP

BE IT HEREBY KNOWN BY ALL THOSE PRESENT THAT ON THE 15<sup>TH</sup> DAY OF FEBRUARY, 2012, THE COPLEY TOWNSHIP BOARD OF TRUSTEES MET IN REGULAR SESSION COMMENCING AT 6:00 P.M. COPLEY TOWNSHIP, SUMMIT COUNTY, STATE OF OHIO WITH THE FOLLOWING MEMBERS PRESENT:

SCOTT DRESSLER

HELEN HUMPHRYS

DALE PANOVICH

RESOLUTION NO. 2012 - 12

A RESOLUTION AUTHORIZING THE COPLEY TOWNSHIP FISCAL OFFICER TO APPLY TO THE STATE OF OHIO'S LOCAL GOVERNMENT INNOVATION FUND FOR A LOAN FOR THE PURPOSES OF COMBINING DISPATCH OPERATIONS WITH THE CITIES OF BARBERTON AND NORTON AS PROVIDED HEREIN.

WHEREAS, Copley Township, and the Cities of Barberton and Norton desire to comply with all applicable laws, rules, and regulations set forth by the ORC and Ohio Sunshine laws, and

WHEREAS, Copley Township, and the Cities of Barberton and Norton operate separate dispatch centers, and

WHEREAS, the intent of the project is to combine two separate operations into one which will result in significant cost reductions, enhanced quality of service, and also function as a positive catalyst for economic development, and

WHEREAS, Copley Township, and the Cities of Barberton and Norton wish to apply for a Local Government Innovation Fund (LGIF) loan in an amount up to \$300,000 from the State of Ohio for the purposes of assisting those entities in combining their dispatch centers,

NOW THEREFORE BE IT RESOLVED THAT:

**Section 1:** The Copley Township Board of Trustees authorizes its Fiscal Officer to proceed with the submission of such application to the State of Ohio's Local Government Innovation Fund.

**Section 2:** The Copley Township Board of Trustees authorizes its Fiscal Officer to enter into a partnership agreement with the Cities of Barberton and Norton for the purposes of application to the State of Ohio's Local Government Innovation Fund.

**Section 3:** The Copley Township Board of Trustees by way of this resolution states its commitment to this project, if funded by the State of Ohio, effective upon majority affirmative vote of this Resolution.

**Section 4:** It is found and determined that all formal actions of this Board of Trustees concerning and relating to the passage of this Resolution were adopted in an open meeting of this Board of Trustees in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Motion by Trustee: Panovich

Second by Trustee: Humphrys

Roll Call:

Scott D. Dressler aye  
Scott D. Dressler Vote

Helen Humphrys aye  
Helen Humphrys Vote

Dale A. Panovich  
Dale Panovich Vote

Fiscal Officer's Certification

This is a true and exact copy of Resolution No. 12, 2012 passed by the Copley Township Board of Trustees at their regular meeting on February 15, 2012 and is recorded in the Copley Township Board of Trustees Record of Proceedings.

Janice Marshall  
Janice Marshall, Fiscal Officer

**COPY**

SPONSORED BY: Administration  
REFERRED TO: Committee of the Whole  
INTRODUCED BY: Ken Braman, Safety Vice Chair

## **CITY OF NORTON RESOLUTION NO. 9-2012**

A RESOLUTION AUTHORIZING THE CITY OF NORTON'S PARTICIPATION IN APPLYING TO THE STATE OF OHIO'S LOCAL GOVERNMENT INNOVATION FUND FOR A LOAN FOR THE PURPOSES OF COMBINING DISPATCH OPERATIONS WITH THE CITY OF BARBERTON AND TOWNSHIP OF COPLEY AS PROVIDED HEREIN, AND DECLARING AN EMERGENCY.

WHEREAS, the City of Norton, the City of Barberton and Township of Copley desire to comply with all applicable laws, rules, and regulations set forth by the Ohio Revised Code and Ohio Sunshine laws; and

WHEREAS, the City of Norton, the City of Barberton and Copley Township operate separate dispatch centers; and

WHEREAS, the intent of the project is to combine three separate entities' operations into one combined operation which will result in significant cost reductions, enhanced quality of service, and also function as a positive catalyst for economic development; and

WHEREAS, the City of Norton, the City of Barberton and Township of Copley wish to apply for a Local Government Innovation Fund (LGIF) loan in an amount up to \$300,000 from the State of Ohio for purposes of assisting those entities in combining their dispatch centers.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Norton, Summit and Wayne Counties, State of Ohio:

- Section 1. The Mayor and/or his designee are authorized to take all necessary steps to proceed with the City of Norton's participation in this grant application with the City of Barberton and Township of Copley.
- Section 2. All formal actions of this Council related to this Resolution and all deliberations of the Council and of any of its Committees that resulted in such formal action were in meetings open to the public in compliance with all legal requirements, including Section 121.22 of the Ohio Revised Code.
- Section 3: This Resolution is declared to be an emergency measure necessary for the immediate preservation for the public peace, health, and safety of the City, and for the further reason that passage of this Resolution will allow the City of Norton to participate with the aforementioned communities in this grant application from the State of Ohio for important, innovative funds to promote a more efficient delivery of safety service; and provided it receives the approval of two-thirds of

the members of Council, this Resolution shall take effect and be in full force and effect immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest period allowed by law.

Emergency Vote: 6 Yeas 1 Nays

Date passed: February 13, 2012

Don Nicolard  
Don Nicolard, President of Council

Date submitted to the Mayor February 13, 2012

Attest: Karla Richards  
Karla Richards, CMC-Clerk of Council

Mike Zita  
Mike Zita, Mayor

Date approved by the Mayor 2/14/12

I, Karla Richards, CMC-Clerk of Council for the City of Norton, Summit and Wayne Counties, Ohio do hereby certify that the foregoing **Resolution No. 9-2012** was duly and regularly passed by the Council of the City of Norton, Summit and Wayne Counties, Ohio at a meeting held on February 13, 2012.

That this legislation was posted according to law on February 17, 2012 and will become effective on February 14, 2012.

Karla Richards  
Karla Richards, CMC-Clerk of Council

Prepared and approved as to legal form by Peter M. Kostoff, Law Director, City of Norton, February 13, 2012.

I hereby certify that the foregoing is a true and accurate copy of Res. #9-2012 as taken from the records on file in the office of the Norton City Council.  
Date 2-28-12 Karla Richards  
Karla Richards - Clerk of Council



ORDINANCE NO. 16-2012

TITLE: ENTER INTO COOPERATIVE AGREEMENT  
BARBERTON / NORTON / COPLEY  
LOCAL GOVERNMENT INNOVATION FUND PROGRAM

AN ORDINANCE AUTHORIZING THE MAYOR TO ENTER INTO A COOPERATIVE AGREEMENT WITH THE CITY OF NORTON AND COPLEY TOWNSHIP TO SUBMIT AN APPLICATION TO THE OHIO DEPARTMENT OF DEVELOPMENT TO RECEIVE FUNDING FROM THE LOCAL GOVERNMENT INNOVATION FUND (LGIF) PROGRAM, IN ORDER TO PURCHASE EQUIPMENT NEEDED FOR A JOINT EMERGENCY DISPATCH SYSTEM TO BE USED AMONG THE THREE PARTICIPATING COMMUNITIES, AND DECLARING AN EMERGENCY.

NOW, THEREFORE, BE IT ORDAINED by the Council of the City of Barberton, State of Ohio:

SECTION 1. That the Mayor is hereby authorized to enter into a cooperative agreement with the City of Norton and Copley Township to submit an application to the Ohio Department of Development to receive funding from the Local Government Innovation Fund (LGIF) Program, in order to purchase equipment needed for a joint Emergency Dispatch System to be used among the three participating communities.

SECTION 2. That it is hereby found and determined that all formal actions of this Council concerning and relating to the passage of this ordinance were taken in an open meeting of this Council and that all deliberations of this Council and of any of its committees that resulted in such formal action were meetings open to the public in compliance with the law.

SECTION 3. That this ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, safety, convenience and welfare of the City of Barberton and the inhabitants thereof, for the reason that time is of the essence due to an application deadline, and provided it receives the necessary votes required by the City Charter, shall be in full force and effect from and after its passage and approval; otherwise to be in full force and effect from and after the earliest period allowed by law.

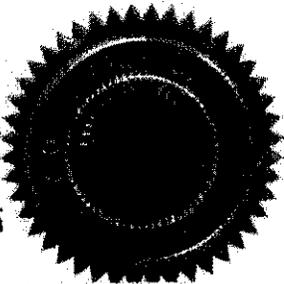
Passed February 21, 2012

Susan Matuch Clerk of Council  
Fredrick L. Mauer President of Council

Approved February 22, 2012

William B. Judge  
Mayor

I hereby certify that the foregoing is a true and correct copy of Ordinance No. 16-2012 as taken from the records on file in the office of the Council of the City of Barberton.  
Susan Matuch  
Clerk of Council



Southwest Summit Communications Local Government Innovation Fund – Loan Application

Appendix D

2010 Census Data

Summit County  
2010 Census Population For Cities, Villages, and Townships



Department of  
Development

Name	Census Population			Percent Change 2000 to 2010	Percent Change 1990 to 2000
	2010	2000	1990		
Summit County	541,781	542,899	514,990	-0.2%	5.4%
<u>Incorporated Places and Balance of County</u>					
Akron city	199,110	217,074	223,019	-8.3%	-2.7%
Barberton city	26,550	27,899	27,623	-4.8%	1.0%
Boston Heights village	1,300	1,186	736	9.6%	61.1%
Clinton village	1,214	1,337	1,175	-9.2%	13.8%
Cuyahoga Falls city	49,652	49,374	48,950	0.6%	0.9%
Fairlawn city	7,437	7,307	5,779	1.8%	26.4%
Green city	25,699	22,817	3,553	12.6%	542.2%
Hudson city	22,262	22,439	5,159	-0.8%	334.9%
Lakemore village	3,068	2,561	2,597	19.8%	-1.4%
Macedonia city	11,188	9,224	7,509	21.3%	22.8%
Mogadore village (part)	2,846	2,951	2,851	-3.6%	3.5%
Munroe Falls city	5,012	5,314	5,359	-5.7%	-0.8%
New Franklin city	14,227	2,191	---	549.3%	n.a.
Northfield village	3,677	3,827	3,624	-3.9%	5.6%
Norton city (part)	12,081	11,512	11,475	4.9%	0.3%
Peninsula village	565	602	559	-6.1%	7.7%
Reminderville village	3,404	2,347	2,163	45.0%	8.5%
Richfield village	3,648	3,286	3,117	11.0%	5.4%
Silver Lake village	2,519	3,019	3,052	-16.6%	-1.1%
Stow city	34,837	32,139	27,702	8.4%	16.0%
Tallmadge city (part)	17,257	16,180	14,986	6.7%	8.0%
Twinsburg city	18,795	17,006	9,606	10.5%	77.0%
Balance of Summit County	75,433	81,307	104,396	-7.2%	-22.1%
<u>Townships and Independent Cities</u>					
Akron city	199,110	217,074	223,019	-8.3%	-2.7%
Barberton city	26,550	27,899	27,623	-4.8%	1.0%
Bath township	9,702	9,635	9,015	0.7%	6.9%
Boston township	1,272	1,664	1,844	-23.6%	-9.8%
Boston Heights village	1,300	1,186	736	9.6%	61.1%
Clinton village	1,214	1,337	1,175	-9.2%	13.8%
Copley township	17,304	13,641	11,130	26.9%	22.6%
Coventry township	10,945	10,900	11,295	0.4%	-3.5%
Cuyahoga Falls city	49,652	49,374	48,950	0.6%	0.9%
Fairlawn city	7,437	7,307	5,779	1.8%	26.4%
Green city	25,699	22,817	---	12.6%	n.a.
Hudson city	22,262	22,439	---	-0.8%	n.a.
Lakemore village	3,068	2,561	2,597	19.8%	-1.4%
Macedonia city	11,188	9,224	7,509	21.3%	22.8%
Mogadore village	2,846	2,951	2,851	-3.6%	3.5%
Munroe Falls city	5,012	5,314	5,359	-5.7%	-0.8%
New Franklin city	14,227	---	---	n.a.	n.a.
Northfield village	3,677	3,827	3,624	-3.9%	5.6%
Northfield Center township	5,839	4,931	3,982	18.4%	23.8%
Norton city	12,081	11,512	11,475	4.9%	0.3%

Summit County  
2010 Census Population For Cities, Villages, and Townships



Department of  
Development

Name	Census Population			Percent Change 2000 to 2010	Percent Change 1990 to 2000
	2010	2000	1990		
Reminderville village	3,404	2,347	2,163	45.0%	8.5%
Richfield township	6,165	5,424	5,042	13.7%	7.6%
Sagamore Hills township	10,947	9,340	6,503	17.2%	43.6%
Silver Lake village	2,519	3,019	3,052	-16.6%	-1.1%
Springfield township	14,644	15,168	14,751	-3.5%	2.8%
Stow city	34,837	32,139	27,702	8.4%	16.0%
Tallmadge city	17,257	16,180	14,986	6.7%	8.0%
Twinsburg city	18,795	17,006	9,606	10.5%	77.0%
Twinsburg township	2,828	2,153	2,005	31.4%	7.4%

n.a. - Could not calculate. Division by zero.

\*---\* Denotes that entity did not exist as currently organized.

Note: For the 2000 and 1990 columns, the population may not sum to the county total because of changed jurisdictional structures.

Source: Census 2010, U.S. Census Bureau.

Prepared by: Office of Policy, Research, and Strategic Planning, Ohio Department of Development.

## Southwest Summit Communications Local Government Innovation Fund – Loan Application

### Appendix E

#### Self Score Assessment

Five (5) points were not awarded because the project “does not implement a recommendation from an audit and is not informed by benchmarking.”

SWSCOM received a score of 85 out of 90 possible points. This is a 94.4% grade.

The breakdown follows:

# Local Government Innovation Fund Program

## *Application Scoring*

<b>Lead Applicant</b>	Copley Township
<b>Project Name</b>	Southwest Summit Communications Project

<input type="checkbox"/>	<b>Grant Application</b>
--------------------------	--------------------------

or

<input checked="" type="checkbox"/>	<b>Loan Application</b>
-------------------------------------	-------------------------

The Local Government Innovation Fund Council  
77 South High Street  
P.O. Box 1001  
Columbus, Ohio 43216-1001  
(614) 995-2292

## Local Government Innovation Fund Project Scoring Sheet

### Section 1: Financing Measures

Financing Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
<b>Financial Information</b>	<i>Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.</i>	Applicant provides a thorough, detailed and complete financial information	5	<input checked="" type="radio"/>	
		Applicant provided more than minimum requirements but did not provide additional justification or support	3	<input type="radio"/>	
		Applicant provided minimal financial information	1	<input type="radio"/>	
		<b>Points</b>	5	0	
<b>Repayment Structure (Loan Only)</b>	<i>Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency rainy day, or contingency fund, etc.).</i>	Applicant clearly demonstrates a secondary repayment source.	5	<input checked="" type="radio"/>	
		Applicant does not have a secondary repayment source.	0	<input type="radio"/>	
		<b>Points</b>	5	0	
<b>Local Match</b>	<i>Percentage of local matching funds being contributed to the project. This may include in-kind contributions.</i>	70% or greater	5	<input checked="" type="radio"/>	
		40-69.99%	3	<input type="radio"/>	
		10-39.99%	1	<input type="radio"/>	
		<b>Points</b>	5	0	
<b>Total Section Points</b>				15	0

### Section 2: Collaborative Measures

Collaborative Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
<b>Population</b>	<i>Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the <b>smallest</b> population listed in the application. Applications from (or collaborating with) small communities are preferred.</i>	Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents	5	<input type="radio"/>	
		Applicant (or collaborative partner) is a county but has less than 235,000	5	<input type="radio"/>	
		Applicant (or collaborative partner) is not a county but has a population 20,001 or greater.	3	<input checked="" type="radio"/>	
		Applicant (or collaborative partner) is a county with a population of 235,001 residents or more	3	<input type="radio"/>	
		<b>Points</b>	5	0	
<b>Participating Entities</b>	<i>Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.)</i>	More than one applicant	5	<input checked="" type="radio"/>	
		Single applicant	1	<input type="radio"/>	
		<b>Points</b>	5	0	
<b>Total Section Points</b>				10	0

## Local Government Innovation Fund Project Scoring Sheet

### Section 3: Success Measures

Success Measures	Description	Criteria	Points	Applicant Self Score	Validated Score
Expected Return	<i>Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories:</i>	75% or greater	30	<input checked="" type="radio"/>	
		25.01% to 74.99%	20	<input type="radio"/>	
		Less than 25%	10	<input type="radio"/>	
		<b>Points</b>		30	0
Past Success	<i>Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past.</i>	Yes	5	<input checked="" type="radio"/>	
		No	0	<input type="radio"/>	
		<b>Points</b>		5	0
Scalable/Replicable Proposal	<i>Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments.</i>	The project is both scalable and replicable	10	<input checked="" type="radio"/>	
		The project is either scalable or replicable	5	<input type="radio"/>	
		Does not apply	0	<input type="radio"/>	
		<b>Points</b>		10	0
Probability of Success	<i>Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met.</i>	Provided	5	<input checked="" type="radio"/>	
		Not Provided	0	<input type="radio"/>	
		<b>Points</b>		5	0
<b>Total Section Points</b>				50	0

### Section 4: Significance Measures

Significance Measures	Description	Criteria	Points Assigned	Applicant Self Score	Validated Score
Performance Audit Implementation /Cost Benchmarking	<i>The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking.</i>	Project implements a recommendation from an audit or is informed by benchmarking	5	<input type="radio"/>	
		Project does not implement a recommendation from an audit and is not informed by benchmarking	0	<input checked="" type="radio"/>	
		<b>Points</b>		0	0
Economic Impact	<i>Applicant demonstrates the project will promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes)</i>	Applicant clearly demonstrates economic impact	5	<input checked="" type="radio"/>	
		Applicant mentions but does not prove economic impact	3	<input type="radio"/>	
		Applicant does not demonstrate an economic impact	0	<input type="radio"/>	
		<b>Points</b>		5	0
Response to Economic Demand	<i>The project responds to current substantial changes in economic demand for local or regional government services.</i>	Yes	5	<input checked="" type="radio"/>	
		No	0	<input type="radio"/>	
		<b>Points</b>		5	0
<b>Total Section Points</b>				10	0

Section 5: Council Measures			
Council Measures	Description	Criteria	Points Assigned
Council Preference	Council Ranking for Competitive Rounds	<b>The Applicant Does Not Fill Out This Section:</b> This is for the Local Government Innovation Fund Council only. The points for this section is based on the applicant demonstrating innovation or inventiveness with the project	
<b>Total Section Points (10 max)</b>			

Scoring Summary		
	Applicant Self Score	Validated Score
Section 1: Financing Measures	15	0
Section 2: Collaborative Measures	10	0
Section 3: Success Measures	50	0
Section 4: Significance Measures	10	0
<b>Total Base Points:</b>		<b>85</b>
		<b>0</b>

Reviewer Comments



April 2, 2012

Janice Marshall  
Copley Township, Ohio  
1540 South Cleveland-Massillon Road  
Copley, Ohio 44321

RE: Application Cure Letter

Dear Janice Marshall:

The Ohio Department of Development (Development) has received and is currently reviewing your application for Round 1 of Local Government Innovation Fund program. During this review Development has determined that additional information is needed for your application. The identified item(s) requiring your attention are listed on the attached page(s). Please respond only to the issues raised. Failure to fully address all the identified items could lead to a competitive score reduction or ineligibility for Round 1 of the Local Government Innovation Fund program. **A written response from the applicant to this completeness review is due to Development no later than 5:00 p.m. on April 30, 2012.** Please send the response in a single email to [lgif@development.ohio.gov](mailto:lgif@development.ohio.gov) and include "Cure—Project Name" in the subject line.

While this cure letter represents the additional information needed for Development review, the Local Government Innovation Council continues to reserve the right to request additional information about your application.

Thank you once again for your participation in Local Government Innovation program. Please contact the Office of Redevelopment at [lgif@development.ohio.gov](mailto:lgif@development.ohio.gov) or 614-995-2292 if you have further questions regarding your application or the information requested in this letter.

Sincerely,

Thea J. Walsh, AICP  
Deputy Chief, Office of Redevelopment  
Ohio Department of Development

## Local Government Innovation Fund Completeness Review

**Applicant:** Copley Township, Ohio  
**Project Name:** Southwest Summit Communications  
**Request Type:** Loan

### Issues for Response

#### 1. Budget

Please provide a line item budget that includes at minimum: 1) the sources of all funds being contributed to the project include **all** sources—cash, in-kind, etc.; 2) the uses of all funds (provide a line item for each use); 3) the total project costs (including the funding request **and** the local match. Please be sure that all uses of funds are eligible expenses as set forth in the program guidelines.

#### *Example:*

##### **Collaboration Village's Project Budget**

###### **Sources of Funds**

LGIF Request	\$100,000
Match Contribution (10%)	\$ 11,111
Total	\$111,111

###### **Uses of Funds**

Consultant Fees for Study	\$111,111
Total	\$111,111

**Total Project Cost: \$111,111**

#### 2. Match

A minimum of 10% match is required for all projects. Matching funds must be 10% of the **total project cost** (not 10% of the funding request). Please document your 10% match and provide evidence of the contribution.

For **in-kind contributions**, please provide documentation as outlined in section 2.06 of the Local Government Innovation Fund program policies. Certification of in-kind contributions may only be made for past investments. Anticipated in-kind contributions must be certified **after** the contribution is made.

#### 3. Partnership Agreements

Partnership agreements must be signed by all parties listed as collaborative partners. Please provide a partnership agreement that at minimum: 1) lists all collaborative partners; 2) lists the nature of the partnership; and 3) is signed by all parties. Please note, partnership agreements must be specific to the project for which funding is requested.

**Applicant:** Copley Township

**Project Name:** Southwest Summit Communications

**Request Type:** Loan

**Issues for Response**

1. Budget estimate is \$600,000 (\$300,000 from LGIF and up to \$300,000 from partner communities)

**Uses of Funds**

<b>New Dispatch Center Build-Out</b>	
4 - Dispatch Consoles and 1 Manager Station	\$335,218
Dispatch Furniture	\$100,000
Building Space - 2500 Square Feet	\$64,782
4 - IP-based 911 Phones/Answering Points	\$100,000
<b>Estimated Maximum Project Cost</b>	<b>\$600,000</b>

**Sources of Funds**

<b>Minimum Match Contribution (70%)</b>		
	LGIF	\$300,000
	In-Kind and Local Funds (70%)	<b>\$210,000</b>
	<b>Total</b>	<b>\$510,000</b>

<b>Maximum Match Contribution (100%)</b>		
	LGIF	\$300,000
	In-Kind and Local Funds (100%)	<b>\$300,000</b>
	<b>Total</b>	<b>\$600,000</b>

2. Each municipality agrees to fund at least a 70% match of the \$300,000 LGIF Loan request, or \$210,000 (\$70,000 each). Additional in-kind or cash contributions are also agreed to by the 3 partners up to a maximum match of 100% or \$100,000 per community. The match breakdowns, including current in-kind are explained in the charts below:

**Match Contribution Breakdowns**

\$64,782	In-Kind Building Space - 2,500 Square Feet	City of Norton
\$5,218	Local Funds Cash Contribution	City of Norton
\$70,000	Local Funds Cash Contribution	City of Barberton
\$70,000	Local Funds Cash Contribution	Copley Township
<b>\$210,000</b>	<b>Minimum Match Contribution (70%)</b>	

\$64,782	In-Kind Building Space - 2,500 Square Feet	City of Norton
\$35,218	Local Funds Cash Contribution	City of Norton
\$100,000	Local Funds Cash Contribution	City of Barberton
\$100,000	Local Funds Cash Contribution	Copley Township
<b>\$300,000</b>	<b>Maximum Match Contribution (100%)</b>	

The following pages are the documents proving the value of the existing in-kind contribution from Norton and the date of completion of the fire station showing it is from the last two years. The first portion is the bid document showing the pricing for the alternate completion of the dispatch area in their fire station. The second document is the final invoice for the completed fire station from March, 2011 showing the in-kind contribution was within the last two (2) years:



A. PROPOSAL FORM (Continued)

0801

Item 4. HEATING VENTILATING, AND AIR CONDITIONING CONTRACT (SEPARATE CONTRACT)

MATERIALS, for the sum of

(Words) \_\_\_\_\_ Dollars (\$) \_\_\_\_\_ (Numbers)

LABOR, for the sum of

(Words) \_\_\_\_\_ Dollars (\$) \_\_\_\_\_ (Numbers)

TOTAL, for the sum of

(Words) \_\_\_\_\_ Dollars (\$) \_\_\_\_\_ (Numbers)

No Bid

Item 4A. ALTERNATE #M-1 (APPARATUS BAY)

If Alternate #M-1 is accepted, DEDUCT from the Mechanical Base Bid as follows:

DEDUCT for TOTAL, for the sum of

(Words) TWENTY EIGHT HUNDRED & 00/100 Dollars (\$) 2800 (Numbers)

Item 4B. ALTERNATE #M-2 (FINISHING OF DISPATCH AREA)

If Alternate #M-2 is accepted, ADD to the Mechanical Base Bid as follows:

ADD for TOTAL, for the sum of

(Words) TEN THOUSAND & 00/100 Dollars (\$) 10,000 (Numbers)

Item 5. COMBINED PROPOSAL FOR PLUMBING AND MECHANICAL

Plumbing / Mechanical Contractor bidders may enter a combined proposal. They must enter below indicating the branches of work to be included in the combined proposal and list the total amount.

Branches of Work Included \_\_\_\_\_

MATERIALS, for the sum of

(Words) \_\_\_\_\_ Dollars (\$) \_\_\_\_\_ (Numbers)

LABOR, for the sum of

(Words) \_\_\_\_\_ Dollars (\$) \_\_\_\_\_ (Numbers)

TOTAL, for the sum of

(Words) \_\_\_\_\_ Dollars (\$) \_\_\_\_\_ (Numbers)

No Bid

A. PROPOSAL FORM (Continued)

0801

Item 5A. ALTERNATE #PM-1 (APPARATUS BAY)  
If Alternate #PM-1 is accepted, DEDUCT from the Combined Plumbing and Mechanical Base Bid as follows:

DEDUCT for TOTAL, for the sum of  
No Bid Dollars (\$ \_\_\_\_\_)  
(Words) (Numbers)

Item 5B. ALTERNATE #PM-2 (FINISHING OF DISPATCH AREA)  
If Alternate #PM-2 is accepted, ADD to the Combined Plumbing and Mechanical Base Bid as follows:

ADD for TOTAL, for the sum of  
No Bid Dollars (\$ \_\_\_\_\_)  
(Words) (Numbers)

Item 6. ELECTRICAL CONTRACT (SEPARATE CONTRACT)

MATERIALS, for the sum of  
No Bid Dollars (\$ \_\_\_\_\_)  
(Words) (Numbers)

LABOR, for the sum of  
No Bid Dollars (\$ \_\_\_\_\_)  
(Words) (Numbers)

TOTAL, for the sum of  
No Bid Dollars (\$ \_\_\_\_\_)  
(Words) (Numbers)

Item 6A. ALTERNATE #E-1 (APPARATUS BAY)  
If Alternate #E-1 is accepted, DEDUCT from the Electrical Base Bid as follows:

DEDUCT for TOTAL, for the sum of  
FIVE THOUSAND ONE HUNDRED THIRTY FOUR AND 70/100 Dollars (\$ 5134 -)  
(Words) (Numbers)

Item 6B. ALTERNATE #E-2 (FINISHING OF DISPATCH AREA)  
If Alternate #E-2 is accepted, ADD to the Electrical Base Bid as follows:

ADD for TOTAL, for the sum of  
FIVE THOUSAND AND 00/100 Dollars (\$ 5000 -)  
(Words) (Numbers)

R&K Electric Ltd.

134 SOUTH CHAPEL STREET  
LOUISVILLE, OH 44641

Invoice

DATE	INVOICE #
8/3/2011	9115

BILL TO

City of Norton  
4060 Columbia Woods Drive  
Norton, OH 44203

P.O. NO.	TERMS	DUE DATE	PROJECT	JOB REF. #
	Net 30	9/2/2011		

DESCRIPTION	AMOUNT
Labor and material used to install the empty 4" PVC conduits from the phone & data boards to the 911 Call Center communications room as quoted.  <i>OK to use Card - 107-5220-56600 Moz</i>  <i>OTB Mason</i>	2,782.00

Thank you for your business.	<b>Total</b>	\$2,782.00
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# APPLICATION AND CERTIFICATE FOR PAYMENT AIA DOCUMENT G702 (Instructions on reverse side) PAGE ONE OF PAGES

TO OWNER: PROJECT: **2010-05485**  
 107-522056640 - 42,228.55  
 2010-05472  
 1075220-56641 = 62,000.00 11

APPLICATION NO.: PERIOD TO: PROJECT NOS.: CONTRACT DATE: Distribution to:  
 OWNER  
 ARCHITECT  
 CONTRACTOR  
 X

FROM CONTRACTOR: City of Norton  
 3380 Greenwich Road  
 Norton, Ohio 44203

Norton Fire Station  
 3380 Greenwich Road  
 Norton, Ohio 44203

CONTRACT FOR: Soitz Builders, Inc. Thomas H. Klingensmith, Architect  
 8055 Broadview Road 3434 Dapplegray N.W.  
 Broadview Heights, Ohio 44147 Canal, Ohio 44709

## CONTRACTOR'S APPLICATION FOR PAYMENT

Application is made for payment, as shown below, in connection with the Contract. Continuation Sheet, AIA Document G703, is attached.

1. ORIGINAL CONTRACT SUM ..... \$ \_\_\_\_\_
2. Net change by Change Orders ..... \$ \_\_\_\_\_
3. CONTRACT SUM TO DATE (Line 1 ± 2) ..... \$ 2,477,000.00  
155,398.42
4. TOTAL COMPLETED & STORED TO DATE ..... \$ 2,632,398.42  
 (Column G on G703) 2,632,398.42
5. RETAINAGE:
  - a. 0.00 % of Completed Work ..... \$ \_\_\_\_\_  
 (Columns D + E on G703) 0.00
  - b. 0.00 % of Stored Material ..... \$ \_\_\_\_\_  
 (Column F on G703) 0.00
  - Total Retainage (Line 5a + 5b or  
 Total in Column I of G703) ..... \$ 0.00
6. TOTAL EARNED LESS RETAINAGE ..... \$ 2,632,398.42  
 (Line 4 less Line 5 Total)
7. LESS PREVIOUS CERTIFICATES FOR PAYMENT ..... \$ 2,526,693.70  
 (Line 6 from prior Certificate)
8. CURRENT PAYMENT DUE ..... \$ 105,704.72
9. BALANCE TO FINISH, INCLUDING RETAINAGE ..... \$ 105,704.72  
 (Line 3 less Line 6)

CHANGE ORDER SUMMARY	ADDITIONS	DEDUCTIONS
Total changes approved in previous months by Owner	198,671.45	(43,210.11)
Total approved this Month	0.00	(62.92)
TOTALS	198,671.45	(43,273.03)
NET CHANGES by Change Order		155,398.42

The undersigned Contractor certifies that to the best of the Contractor's knowledge, information and belief the Work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Contractor for Work for which previous Certificates for Payment were issued and payments received from the Owner, and that current payment shown herein is now due.

CONTRACTOR: *[Signature]*  
 By: Seitz Builders, Inc. Date: 3-4-11  
 State of: Ohio  
 County of: Cuyahoga  
 Subscribed and sworn to before me this 4th day of March 2011

Notary Public: *Kathleen M. Seitz*  
 My Commission expires: 9/24/11  
 KATHLEEN M. SEITZ  
 NOTARY PUBLIC • STATE OF OHIO  
 Recorded in Cuyahoga County  
 My commission expires Sept. 24, 2013

## ARCHITECT'S CERTIFICATE FOR PAYMENT

In accordance with the Contract Documents, based on on-site observations and the data comprising this application, the Architect certifies to the Owner that to the best of the Architect's knowledge, information and belief the Work has progressed as indicated, the quality of the Work is in accordance with the Contract Documents, and the Contractor is entitled to payment of the AMOUNT CERTIFIED.

AMOUNT CERTIFIED ..... \$ 105,704.72

(Attach explanation if amount certified differs from the amount applied for. Initial all figures on this Application and on the Continuation Sheet that are changed to conform to the amount certified.)

Thomas H. Klingensmith, Architect  
 ARCHITECT: *Thomas Klingensmith*  
 By: Thomas Klingensmith Date: 3/10/11

This Certificate is not negotiable. The AMOUNT CERTIFIED is payable only to the Contractor named herein. Issuance, payment and acceptance of payment are without prejudice to any rights of the Owner or Contractor under this Contract.

CAUTION: You should use an original AIA document which has this caution printed in red. An original assures that changes will not be obscured as may occur when documents are reproduced.

3. The following pages are Ordinances and Resolutions from the Cities of Barberton and Norton, the Resolution from Copley Township and the executed agreement:

**RESOLUTION NO. 52-2012**

**TITLE: SUPPORT FOR COOPERATIVE AGREEMENT  
BARBERTON / NORTON / COPLEY  
COMBINING OF DISPATCH OPERATIONS**

**A RESOLUTION OF THE COUNCIL OF THE CITY OF BARBERTON  
TO SUPPORT THE CITY OF BARBERTON'S COOPERATIVE AGREEMENT  
WITH THE CITY OF NORTON AND THE TOWNSHIP OF COPLEY TO  
COMBINE DISPATCH OPERATIONS THROUGH THE LOCAL  
GOVERNMENT INNOVATION FUND (LGIF) PROGRAM, AND DECLARING  
AN EMERGENCY.**

**WHEREAS**, on February 21, 2012, Barberton City Council passed legislation (Ord. No. 16-2012) to enter into a cooperative agreement with the City of Norton and Township of Copley to submit an application to the Ohio Department of Development to receive funding from the Local Government Innovation Fund (LGIF) Program for a joint Emergency Dispatch System; and

**WHEREAS**, the intent of this project is to combine three separate entities' dispatch operations into one combined operation which will result in significant cost reductions, enhanced quality of service and also function as a positive catalyst for economic development; and

**WHEREAS**, Barberton City Council supports this project and requests that the application process proceed.

**NOW, THEREFORE, BE IT RESOLVED** by the Council of the City of Barberton, State of Ohio:

**SECTION 1.** That Barberton City Council supports the City of Barberton's cooperative agreement with the City of Norton and the Township of Copley to combine dispatch operations through the Local Government Innovation Fund (LGIF) Program.

**SECTION 2.** That it is hereby found and determined that all formal actions of this Council concerning and relating to the passage of this ordinance were taken in an open meeting of this Council and that all deliberations of this Council and of any of its committees that resulted in such formal action were meetings open to the public in compliance with the law.

**SECTION 3.** That this resolution is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, safety, convenience and welfare of the City of Barberton and the inhabitants thereof, for the reason that time is of the essence due to an application deadline, and provided it receives the necessary votes required by the City Charter, shall be in full force and effect from and after its passage and approval; otherwise to be in full force and effect from and after the earliest period allowed by law.

Passed April 9, 2012

Susan Matusch  
Clerk of Council

Frederick A. Hansen  
President of Council

Approved April 10, 2012

William B. Judge  
Mayor



I hereby certify that the foregoing is a true and correct copy of Resolution No. 52-2012 as taken from the records on file in the office of the Council of the City of Barberton.

Susan Matusch  
Clerk of Council

**ORDINANCE NO. 16-2012**

**TITLE: ENTER INTO COOPERATIVE AGREEMENT  
BARBERTON / NORTON / COPLEY  
LOCAL GOVERNMENT INNOVATION FUND PROGRAM**

**AN ORDINANCE AUTHORIZING THE MAYOR TO ENTER INTO A COOPERATIVE AGREEMENT WITH THE CITY OF NORTON AND COPLEY TOWNSHIP TO SUBMIT AN APPLICATION TO THE OHIO DEPARTMENT OF DEVELOPMENT TO RECEIVE FUNDING FROM THE LOCAL GOVERNMENT INNOVATION FUND (LGIF) PROGRAM, IN ORDER TO PURCHASE EQUIPMENT NEEDED FOR A JOINT EMERGENCY DISPATCH SYSTEM TO BE USED AMONG THE THREE PARTICIPATING COMMUNITIES, AND DECLARING AN EMERGENCY.**

**NOW, THEREFORE, BE IT ORDAINED** by the Council of the City of Barberton, State of Ohio:

**SECTION 1.** That the Mayor is hereby authorized to enter into a cooperative agreement with the City of Norton and Copley Township to submit an application to the Ohio Department of Development to receive funding from the Local Government Innovation Fund (LGIF) Program, in order to purchase equipment needed for a joint Emergency Dispatch System to be used among the three participating communities.

**SECTION 2.** That it is hereby found and determined that all formal actions of this Council concerning and relating to the passage of this ordinance were taken in an open meeting of this Council and that all deliberations of this Council and of any of its committees that resulted in such formal action were meetings open to the public in compliance with the law.

**SECTION 3.** That this ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, safety, convenience and welfare of the City of Barberton and the inhabitants thereof, for the reason that time is of the essence due to an application deadline, and provided it receives the necessary votes required by the City Charter, shall be in full force and effect from and after its passage and approval; otherwise to be in full force and effect from and after the earliest period allowed by law.

Passed February 21, 2012

Susan Matusch  
Clerk of Council

Fredrick A. Mauer  
President of Council

Approved February 22, 2012

William B. Judge  
Mayor

I hereby certify that the foregoing is a true and correct copy of Ordinance No. 16-2012 as taken from the records on file in the office of the Council of the City of Barberton.

Susan Matusch  
Clerk of Council



Amended on 4-27-12

SPONSORED BY: Rick Ryland, Admin. Officer  
REFERRED TO: Committee Work Session  
INTRODUCED BY: Ken Braman, Safety Vice Chair

## CITY OF NORTON AMENDED ORDINANCE NO. 33-2012

AN ORDINANCE AUTHORIZING THE MAYOR OR HIS DESIGNEE TO ENTER INTO AN AGREEMENT RELATIVE TO THE STATE OF OHIO LOCAL GOVERNMENT INNOVATION FUND LOAN PROGRAM, AND **DECLARING AN EMERGENCY.**

WHEREAS, the City Administrator and the Fire Chief have previously negotiated a joint dispatch agreement between the cities of Barberton, Norton, and the Township of Copley; and

WHEREAS, the parties desire to combine their dispatch operations into a single public safety dispatch center; and

WHEREAS, the parties have agreed to fund the state match through financial or in kind contribution as enumerated in the proposed agreement to meet or exceed the local in kind share as required by the State of Ohio.

NOW, THEREFORE, BE IT ORDAINED by the Council of the City of Norton, Counties of Summit and Wayne and State of Ohio that:

- Section 1: The Mayor or his designee is authorized and directed to enter into an agreement with the City of Barberton, and the Township of Copley relative to the filing with the State of Ohio Local Government Innovation Fund Loan Program, a copy of which is attached as Exhibit "A" and incorporated herein as if fully rewritten.
- Section 2: Upon receipt of proper documentation, the Finance Director is hereby authorized to pay the designated physical agent for the parties for the proportionate share designated to be responsibility of the City of Norton in participation for this program.
- Section 3: All formal actions of this Council related to this Ordinance and all deliberations of the Council and of any of its Committees that resulted in such formal action were in meetings open to the public in compliance with all legal requirements, including Section 121.22 of the Ohio Revised Code.
- Section 4: This Ordinance is declared to be an emergency measure necessary for the immediate preservation for the public peace, health, safety of the City, and for the further reason that this Ordinance is required to allow for the effective and timely administration of the City's safety affairs; and provided it receives the approval of two-thirds of the members of Council, this Ordinance shall take effect and be in

Amended on 4-27-12

full force and effect immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest period allowed by law.

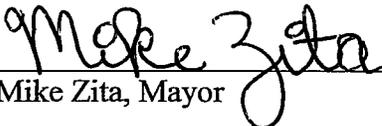
Vote: 5 Yeas 0 Nays

Date passed: 4-27-12

  
Don Nicolard, President of Council

Date submitted to the Mayor: 4-27-12

Attest:   
Karla Richards, CMC- Clerk of Council

  
Mike Zita, Mayor

Date approved by the Mayor 4-27-12

I, Karla Richards, Clerk of the City of Norton, Summit and Wayne Counties, Ohio do hereby certify that the foregoing **Ordinance No. 33-2012** was duly and regularly passed by the Council of the City of Norton, Summit and Wayne Counties, Ohio at a meeting held on April 27, 2012.

That this legislation was posted according to law on April 27, 2012 and will become effective on April 27, 2012.

  
Karla Richards, CMC- Clerk of Council

Prepared and approved as to legal form by Peter M. Kostoff, Law Director, City of Norton, April 18, 2012.

**AGREEMENT  
BETWEEN THE CITIES OF BARBERTON, NORTON, AND THE TOWNSHIP  
OF COPLEY RELATIVE TO THE STATE OF OHIO LOCAL GOVERNMENT  
INNOVATION FUND LOAN PROGRAM**

This Agreement, dated April 27, 2012 by and between the City of Barberton ("Barberton"), the City of Norton ("Norton"), and the Township of Copley ("Copley") (each a "Party" and collectively, the "Parties") sets forth the terms and conditions which have been agreed to by the Parties relating to the State of Ohio's Local Government Innovation Fund ("LGIF") loan program round one (1) application dated March 1, 2012 (the "LGIF Loan Program").

WHEREAS, Barberton, Norton, and Copley desire to combine their dispatch operations into a single Public Safety Dispatch Center (the "Dispatch Center Project") using the LGIF Loan Program; and

WHEREAS, the LGIF Loan Program requires a ten per cent (10%) match investment with eligible financial or in-kind contributions (the "Match") made during the two (2) year period prior to March 1, 2012 for eligible Dispatch Project costs; and

WHEREAS, the Parties desire to have a higher proportionate Match than the minimum ten percent (10%) for the LGIF application; and

WHEREAS, the Parties agree to fund the Match through financial or in-kind contributions. Each Party will provide a minimum of \$70,000 and a maximum of \$100,000 in financial or in-kind contributions, as may be agreed by the Parties; and

**WHEREAS, the Parties are desirous of setting forth such further terms and conditions under which the Dispatch Center Project will be administered;**

**NOW, THEREFORE, in consideration of the mutual promises contained herein, the Parties hereby agree to the following covenants, promises and declarations:**

**1. Contribution to the Dispatch Project – Within 90 days of notification of award from the LGIF the Parties shall deliver or make available their financial or in-kind contributions to the Fiscal Agent designated in ¶ 2 herein as its contribution to fund the Match of the Dispatch Project. Each party will provide a minimum of \$70,000 and a maximum of \$100,000 in financial or in-kind contributions as may be agreed by the Parties.**

**2. Designation of Fiscal Agent – The Parties agree that the Fiscal Officer of Copley Township shall be designated as the Fiscal Agent for the Parties and as such, shall be responsible to collect the contributions described in ¶ 1 above and any Overages as described in ¶ 3 herein, and to comply with the Program Policies for the LGIF established by the Local Government Innovation Council by authority of Ohio Revised Code Chapter 189 (the "Program Policies").**

**3. Overages and Non-covered Expenses – The Parties acknowledge and agree that costs of the Dispatch Project may exceed both the loan amount and the Match (the "Overages"). In that event, the Parties agree to contribute an amount in proportion to the amount of their initial contribution in order to satisfy the Overages, upon presentation of an invoice by the Fiscal Agent and documentation of the Overages. The Parties further acknowledge and agree that**

they will share in proportion to the amount of their initial contribution for any expenses that the Fiscal Agent is required to incur in administering the Loan. The Fiscal Officers' time will not be included in any expenses related to this Loan. Overages shall not exceed \$5,000.00 without the express written consent of all of the Parties.

4. Authorization To Execute Contracts – Subject to pre-approval of all Parties, the Parties hereby authorize the Fiscal Agent to execute all necessary contracts relating to the Dispatch Project as agent of the Parties.

5. It is agreed that all Parties must approve this Agreement by legislative action of the elected body governing such Party. A copy of this Agreement and the Resolution or Ordinance approving this Agreement must be received by the Fiscal Agent no later than February 29, 2012.

6. Any disputes or disagreements regarding this Agreement or the Dispatch Project shall be discussed at a meeting with a representative from each of the Parties. The dispute or disagreement shall be discussed in a professional manner and an amicable resolution shall be presented. In the event that an amicable resolution cannot be reached, the issue shall be placed on the floor of a meeting where all three communities are represented. Any proposed resolution must receive a majority vote of the Parties to be approved.

7. All Parties agree to comply with the requirements of the LGIF and the Program Policies. Action by any Party that has the potential of jeopardizing the Loan or the Dispatch Center Project shall be addressed immediately by all Parties as provided in Paragraph 6 above.

8. This Agreement shall terminate upon the receipt of a turn down notice from the LGIF or eleven years after approval by the LGIF for the Dispatch Center Project. Furthermore, this Agreement may be renewed for future Dispatch Center Project grant or loan requests upon written agreement of the Parties supported by appropriate legislation by each Party's legislative body enacted prior to the respective termination date. After the initial term of this Agreement and upon documentation from the LGIF that no penalty will be assessed, any Party may withdraw from this agreement upon giving written notice of its intent to withdraw at least one hundred and eighty (180) days prior to the effective date of withdrawal.

9. By approving this Agreement, it is understood that all Parties have reviewed it and agree with its contents. Approving this Agreement is also a commitment to work together for the betterment of each community and to meet the goal of the LGIF which is to promote efficiency, shared services, coproduction and mergers among local governments.

This Agreement is hereby approved by the Governing Bodies of the Cities of Barberton and Norton, and the Township of Copley, Ohio.

[Signatures on following page]

**COPY**

SPONSORED BY: Administration  
REFERRED TO: Committee of the Whole  
INTRODUCED BY: Ken Braman, Safety Vice Chair

## **CITY OF NORTON RESOLUTION NO. 9-2012**

A RESOLUTION AUTHORIZING THE CITY OF NORTON'S PARTICIPATION IN APPLYING TO THE STATE OF OHIO'S LOCAL GOVERNMENT INNOVATION FUND FOR A LOAN FOR THE PURPOSES OF COMBINING DISPATCH OPERATIONS WITH THE CITY OF BARBERTON AND TOWNSHIP OF COPLEY AS PROVIDED HEREIN, AND DECLARING AN EMERGENCY.

WHEREAS, the City of Norton, the City of Barberton and Township of Copley desire to comply with all applicable laws, rules, and regulations set forth by the Ohio Revised Code and Ohio Sunshine laws; and

WHEREAS, the City of Norton, the City of Barberton and Copley Township operate separate dispatch centers; and

WHEREAS, the intent of the project is to combine three separate entities' operations into one combined operation which will result in significant cost reductions, enhanced quality of service, and also function as a positive catalyst for economic development; and

WHEREAS, the City of Norton, the City of Barberton and Township of Copley wish to apply for a Local Government Innovation Fund (LGIF) loan in an amount up to \$300,000 from the State of Ohio for purposes of assisting those entities in combining their dispatch centers.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Norton, Summit and Wayne Counties, State of Ohio:

- Section 1. The Mayor and/or his designee are authorized to take all necessary steps to proceed with the City of Norton's participation in this grant application with the City of Barberton and Township of Copley.
- Section 2. All formal actions of this Council related to this Resolution and all deliberations of the Council and of any of its Committees that resulted in such formal action were in meetings open to the public in compliance with all legal requirements, including Section 121.22 of the Ohio Revised Code.
- Section 3: This Resolution is declared to be an emergency measure necessary for the immediate preservation for the public peace, health, and safety of the City, and for the further reason that passage of this Resolution will allow the City of Norton to participate with the aforementioned communities in this grant application from the State of Ohio for important, innovative funds to promote a more efficient delivery of safety service; and provided it receives the approval of two-thirds of

the members of Council, this Resolution shall take effect and be in full force and effect immediately upon its passage and approval by the Mayor; otherwise, it shall take effect and be in force at the earliest period allowed by law.

Emergency Vote: 6 Yeas 1 Nays

Date passed: February 13, 2012

Don Nicolard  
Don Nicolard, President of Council

Date submitted to the Mayor February 13, 2012

Attest: Karla Richards  
Karla Richards, CMC-Clerk of Council

Mike Zita  
Mike Zita, Mayor

Date approved by the Mayor 2/14/12

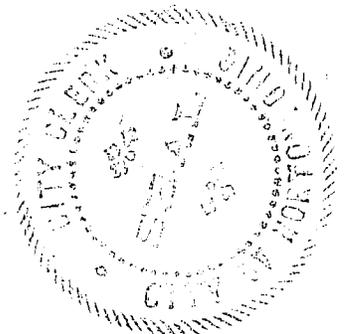
I, Karla Richards, CMC-Clerk of Council for the City of Norton, Summit and Wayne Counties, Ohio do hereby certify that the foregoing **Resolution No. 9-2012** was duly and regularly passed by the Council of the City of Norton, Summit and Wayne Counties, Ohio at a meeting held on February 13, 2012.

That this legislation was posted according to law on February 17, 2012 and will become effective on February 14, 2012.

Karla Richards  
Karla Richards, CMC-Clerk of Council

Prepared and approved as to legal form by Peter M. Kostoff, Law Director, City of Norton, February 13, 2012.

I hereby certify that the foregoing is a true and accurate copy of Res. #9-2012 as taken from the records on file in the office of the Norton City Council.  
3-28-12 Karla Richards  
Date Karla Richards - Clerk of Council





**AGREEMENT  
BETWEEN THE CITIES OF BARBERTON, NORTON, AND THE TOWNSHIP  
OF COPLEY RELATIVE TO THE STATE OF OHIO LOCAL GOVERNMENT  
INNOVATION FUND LOAN PROGRAM**

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WHEREAS, the Parties agree to fund the Match through financial or in-kind contributions. Each Party will provide a minimum of \$70,000 and a maximum of \$100,000 in financial or in-kind contributions, as may be agreed by the Parties; and

WHEREAS, the Parties are desirous of setting forth such further terms and conditions under which this Dispatch Center Project will be administered;

NOW, THEREFORE, in consideration of the mutual promises contained herein, the Parties hereby agree to the following covenants, promises and declarations:

1. Contribution to the Dispatch Project – Within 90 days of notification of award from the LGIF the Parties shall deliver or make available their financial or in-kind contributions to the Fiscal Agent designated in ¶ 2 herein as its contribution to fund the Match of the Dispatch Project. Each party will provide financial or in-kind contributions of at least \$70,000 up to \$100,000, as may be agreed by the Parties.

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5. It is agreed that all Parties must approve this Agreement by legislative action of the elected body governing such Party. A copy of this Agreement and the Resolution or Ordinance approving this Agreement must be received by the Fiscal Agent no later than April 30, 2012.

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7. All Parties agree to comply with the requirements of the LGIF and the Program Policies. Action by any Party that has the potential of jeopardizing the Loan or the Dispatch Center Project shall be addressed immediately by all Parties as provided in Paragraph 6 above.

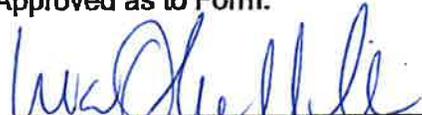
8. This Agreement shall terminate upon the receipt of a turn down notice from the LGIF or eleven years after approval by the LGIF for the Dispatch Center Project. Furthermore, this Agreement may be renewed for future Dispatch Center Project grant or loan requests upon written agreement of the Parties supported by appropriate legislation by each Party's legislative body enacted prior to the respective termination date. After the initial term of this Agreement and upon documentation from the LGIF that no penalty will be assessed, any Party may withdraw from this agreement upon giving written notice of its intent to withdraw at least one hundred and eighty (180) days prior to the effective date of withdrawal.

9. By approving this Agreement, it is understood that all Parties have reviewed it and agree with its contents. Approving this Agreement is also a commitment to work together for the betterment of each community and to meet the goal of the LGIF which is to promote efficiency, shared services, coproduction and mergers among local governments.

This Agreement is hereby approved by the Governing Bodies of the Cities of Barberton and Norton, and the Township of Copley, Ohio.

[Signatures on following page]

Approved as to Form:

  
\_\_\_\_\_  
Lisa Okolish Miller, Law Director

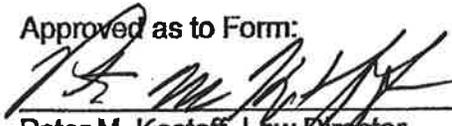
Dated: 4/30/12

CITY OF BARBERTON, OHIO

By: William B. Judge

Its: Mayor

Approved as to Form:

  
\_\_\_\_\_  
Peter M. Kostoff, Law Director

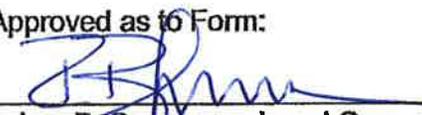
Dated: 4/27/12

CITY OF NORTON, OHIO

By: Mark Zeta

Its: Mayor

Approved as to Form:

  
\_\_\_\_\_  
Irving B. Sugarman, Legal Counsel

Dated: 04/30/12

COPLEY TOWNSHIP, OHIO

By: Janice Marshall  
Janice Marshall

Its: Fiscal Officer